

**DIXIELAND CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Tax Increment Revenues	421,549	435,772	448,800	462,300	476,200	490,500	505,200	520,400			
Interest on Pooled Investments	58,000	60,000	62,000	64,000	66,000	68,000	50,000	29,895			
Unappropriated Surplus	2,285,763	64,500	76,791	63,703	125,229	86,369	92,125	14,937			
Total Revenue	2,765,312	560,272	587,591	590,003	667,429	644,869	647,325	565,232			
Expense											
Operating Expense											
Community Redevelopment Agency	101,891	104,099	106,000	108,000	110,000	112,000	114,000	117,000			
Unspecified											
Redevelopment of Belmar Ave Properties	679,075	150,000	150,000	150,000	100,000	100,000	100,000	125,559			
Misc Projects											
Small Project Assistance	243,677	100,000	100,000	100,000	250,000	250,000	250,000	250,000			
Landscaping Maintenance by Other City Departments	2,466	2,540	2,617	2,696	2,777	2,862	2,950	3,039			
Alley Maintenance	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600			
Arts & Entertainment	45,255	10,000	10,000	10,000	10,000	10,000	10,000	10,000			
Infill Adaptive Reuse Program	300,000										
CRA Annual Report	2,070	2,177	2,260	2,327	2,397	2,468	2,542	2,617			
Community Policing Innovation	7,514	7,856	8,114	8,380	8,655	8,939	9,233	9,274			
Corridor Enhancement											
Alley Improvement Project	160,408	50,000	75,000	75,000	50,000	25,000	25,000	25,000			
Redevelopment Plan Update	175,000										
SFLA Corridor Improvements	1,039,356	125,000	125,000	125,000	125,000	125,000	125,000	14,143			
Dixieland Sign Maintenance	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000			
Total Expenses	2,765,312	560,272	587,591	590,003	667,429	644,869	647,325	565,232			
Unappropriated Surplus											
Beginning Balance	2,809,417	523,654	459,154	382,363	318,660	193,431	107,062	14,937			
Sources / (Uses)	(2,285,763)	(64,500)	(76,791)	(63,703)	(125,229)	(86,369)	(92,125)	(14,937)			
Ending Balance	523,654	459,154	382,363	318,660	193,431	107,062	14,937				

**DOWNTOWN CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Tax Increment Revenues	3,883,664	4,557,739	4,694,500	4,835,300	4,980,400	5,129,800	5,283,700	5,442,200	5,605,500	5,773,700	5,943,900
Interest on Pooled Investments	175,000	180,000	185,000	191,000	197,000	203,000	209,000	200,000	190,000		
Unappropriated Surplus	5,258,945	(536,684)	69,764	396,785	269,694	304,499	685,014	638,491	28,101	482,661	159,927
Total Revenue	9,317,609	4,201,055	4,949,264	5,423,085	5,447,094	5,637,299	6,177,714	6,280,691	5,823,601	6,256,361	6,103,827
Expense											
Operating Expense											
Community Redevelopment Agency	142,194	254,191	236,000	244,000	252,000	263,000	271,000	279,000	287,000	300,000	225,000
Neighborhood Projects											
Small Project Assistance	677,470	350,000	350,000	350,000	350,000	500,000	500,000	500,000	500,000	500,000	500,000
Downtown Infrastructure	160,000	165,000	170,000	175,000	180,000	191,000	197,000	203,000	210,000	310,000	360,000
Catalyst Development	729,183	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Affordable Housing	500,000	500,000	750,000	750,000	750,000	1,000,000	1,000,000	1,500,000	1,500,000	1,750,000	1,500,000
Misc Projects											
Property Management	5,994	6,029	6,142	6,176	6,211	6,247	6,285	6,324	6,324	6,324	6,324
Arts & Entertainment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Tax Increment Financing Agreements (TIF)	1,046,213	1,300,000	1,300,000	1,750,000	1,750,000	1,500,000	1,600,000	1,600,000	1,125,000	1,194,760	1,000,000
Business Technical Assistance Funding	80,000										
CRA Annual Report	8,183	7,946	8,989	9,369	9,766	10,180	10,613	11,066	11,417	11,417	11,417
Redevelopment Plan Update	175,000						175,000				
Community Policing Innovation	60,032	64,889	68,133	71,540	75,117	78,872	82,816	85,301	87,860	87,860	87,860
Oak Street Development	1,836,000										
Peachtree Flats Development	775,000										
Corridor Enhancement											
Downtown Streetscape	600,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	567,226
Bay St Streetscape & Drainage Improvements	229,116										
SFLA Corridor Improvements	1,661,849	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000
Downtown Corridor Enhancements	621,375	218,000	225,000	232,000	239,000	253,000	500,000	261,000	261,000	261,000	261,000
Total Expenses	9,317,609	4,201,055	4,949,264	5,423,085	5,447,094	5,637,299	6,177,714	6,280,691	5,823,601	6,256,361	6,103,827
Unappropriated Surplus											
Beginning Balance	7,757,197	2,498,252	3,034,936	2,965,172	2,568,387	2,298,693	1,994,194	1,309,180	670,689	642,588	159,927
Sources / (Uses)	(5,258,945)	536,684	(69,764)	(396,785)	(269,694)	(304,499)	(685,014)	(638,491)	(28,101)	(482,661)	(159,927)
Ending Balance	2,498,252	3,034,936	2,965,172	2,568,387	2,298,693	1,994,194	1,309,180	670,689	642,588	159,927	

**MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Tax Increment Revenues	8,255,733	9,035,080	9,306,100	9,585,300	9,872,900	10,169,100	10,474,200	10,788,400			
Reimbursements / Loss Recovery	8,592										
Interest on Pooled Investments	241,000	248,000	255,000	263,000	271,000	279,000	275,000	120,771			
All Other Reimbursements & Recoveries											
Property Management	108,248										
Reimbursements / Loss Recovery											
Property Management	89,837										
Haus 820 Leasehold Improvements	32,006										
Rental Income											
Property Management	162,000	167,000	172,000	177,000	182,000	187,000	193,000	199,000			
Principal Payments - Housing Loans											
Northwest Neighborhood	6,000										
Unappropriated Surplus	10,902,061	(1,433,967)	3,035,617	64,253	736,057	2,534,591	2,524,052	1,212,991			
Total Revenue	19,805,477	8,016,113	12,768,717	10,089,553	11,061,957	13,169,691	13,466,252	12,321,162			

Expense											
Operating Expense											
Community Redevelopment Agency	1,144,149	1,130,000	1,145,000	1,165,000	1,190,000	1,225,000	1,261,750	1,371,800			
Community Redevelopment Agency											
FDOT-Chase Street Trail	243,180										
Planning-Affordable Housing Incentive Plan	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000			
Small Project Assistance	531,640	750,000	750,000	750,000	1,000,000	1,000,000	1,000,000	500,000			
Property Management	607,768	381,464	418,151	432,220	446,788	460,125	473,864	488,012			
Beautification Project-Lakeland Hills Blvd	250,000										
Providence Rd - W 10th St to Griffin Rd	2,553,873	950,000									
Hartsell Ave	75,000										
Infrastructure Projects		500,000	500,000	500,000	500,000	500,000	500,000	500,000			
Landscape - Ingraham Ave	136	141	146	150	155	160	165	170			
Arts & Entertainment	69,640	25,000	50,000	50,000	50,000	100,000	100,000	100,000			
Business Technical Assistance Funding	170,000										
Lakeshore Aquatic Preservation	10,000	5,000									
Florida Taxable Pension Liability Reduction Note, Series 2020	19,754	19,990	20,227	20,463	20,698	20,947	11,952	61,750			
Northwest Neighborhood	3,924,274	1,100,845	1,100,732	1,100,754	1,000,777	1,500,800	1,500,824	1,500,849			
Redevelop Massachusetts Ave Properties	910,929	750,000	750,000	1,000,000	1,000,000	1,000,000	250,000	250,000			
Memorial Blvd	550,000		500,000	500,000	500,000	1,000,000	1,294,296	1,650,928			
CRA Annual Report	17,869	12,946	19,368	19,950	20,548	21,165	21,800	22,454			
Redevelopment Plan Update	325,000					325,000					
East Main Street Master Plan	1,537,589	250,000	250,000	250,000	250,000	250,000	500,000	500,000			
Northeast Neighborhood	1,638,817	500,000	500,000	500,000	500,000	750,000	750,000	750,000			
Memorial Blvd Economic Development Strategy	86,000										
Affordable Housing Partnerships	2,000,000		1,000,000	1,000,000	1,500,000	1,500,000	2,000,000	2,000,000			
N. Scott Ave Sidewalk	267,000										
Neighborhood Alley Improvements	100,000	100	100,000	100,000	100,000	250,000	250,000	250,000			
Code Enforcement											
Community Policing Innovation	62,056	67,079	70,433	73,955	77,653	81,535	85,612	88,180			
Housing											
Residential Incentives	1,505,491	1,000,000	1,500,000	2,000,000	2,250,000	2,500,000	2,750,000	1,550,000			
Police											
Community Policing Innovation	416,018	449,670	472,154	495,761	520,550	546,577	573,906	591,123			
Engineering											
Providence Rd - W 10th St to Griffin Rd	12,322										
N. Scott Ave Sidewalk	35,366										
Public Works Construction & Maintenance											
Property Management	250,000										
Providence Road			3,494,594								
Lakehurst Street	370,000										

**MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Parks											
MLK - Memorial to 10th St	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480			
Landscape - US 98 - Memorial to 10th St	20,356	20,967	21,596	22,244	22,911	23,599	24,307	25,036			
Landscape - US 98 - Griffin to 10th St	24,288	24,057	25,579	26,346	27,136	27,951	28,790	29,653			
Landscape - Parker Street	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480			
Landscape - Ingraham Ave	12,772	13,188	13,550	13,957	14,376	14,807	15,251	15,709			
Landscape - Intown Bypass Phase 1 Outparcels	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480			
E. Main Street Landscaping Maintenance	16,310	16,799	17,303	17,822	18,357	18,907	19,474	20,058			
Total Expenses	19,805,477	8,016,113	12,768,717	10,089,553	11,061,957	13,169,691	13,466,252	12,321,162			
Unappropriated Surplus											
Beginning Balance	19,575,655	8,673,594	10,107,561	7,071,944	7,007,691	6,271,634	3,737,043	1,212,991			
Sources / (Uses)	(10,902,061)	1,433,967	(3,035,617)	(64,253)	(736,057)	(2,534,591)	(2,524,052)	(1,212,991)			
Ending Balance	8,673,594	10,107,561	7,071,944	7,007,691	6,271,634	3,737,043	1,212,991				

**PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Fire Protection, Outside City Limits	125,000	125,000	125,000								
Transfer from Public Improvement Endowment Fund	28,848,181	14,524,947	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500	11,388,369	11,587,665	11,790,449
Investment Revenue	315,024										
Sale of Old Rescue	25,000										
Heritage Plaza Parking Garage Revenues	42,833										
Contributions & Donations	380										
Misc. Revenues	9,447										
Federal Grants											
Fletcher Park Sports Field Lighting	172,390										
State Grants											
Resurvey Historic District Phase I	50,000										
Seven Wetlands Park	252,474										
Joker Marchant Stadium Renovations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Peterson Park-Concession/Restroom Renovation	200,000										
Local Grants											
Resurface Tennis Courts	62,000										
Joker Marchant Stadium Renovations	1,044,561	1,033,801	1,006,282	1,007,404	1,006,148	1,005,896	1,005,860	1,005,974	1,006,055	1,007,094	1,006,978
Comm Center Expansion	400,000										
County-Wide Library Revenues											
County-Wide Library Cooperative	744,270	340,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	180,000	200,000
Contributions & Donations											
Fletcher Park Sports Field Lighting	80,000										
Joker Marchant Stadium Renovations	300,000	266,667	266,667	266,667	266,667	266,667	266,667				
Commissions											
Golf Cart Batteries	11,449										
Transfer from General Fund											
Detroit Tigers Player Development Facility (Debt Service)	364,038	2,204,514	2,162,672	2,242,017	2,201,209	2,202,189	2,200,077	2,204,761	2,200,764	2,202,607	2,204,679
Transfer from Internal Loan Fund											
Joker Marchant Stadium Renovations	24,763,513										
Transfer from Trust Funds											
Oak Hill Cemetery Expansion		835,000									
Transfer from Impact Fees											
Parks and Recreation:											
Lake Crago Park-	148,846	1,300,000				500,000				500,000	
Cypress Youth Complex	1,200										
Peterson Park-Concession/Restroom Renovation	286,347										
Impact Fee Study	33,618										
English Creek Park		1,500,000		1,000,000		600,000		600,000		600,000	
Police Department:											
Comm Center Expansion	515,564										
Generator Purchase/Rehab	637,062										
Refurbish Training Facility		300,000						750,000	250,000		
Renovate Tower Building	1,240,300	500,000									
Station Renovation (Impact Fees)						150,000					
Impact Fee Study	32,986										
Fire Department:											
Construct Fire Station	432,190	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Resurface Asphalt Road Way		106,000									
Impact Fee Study	33,267										
Refurbish Training Facility	225,000	351,721	327,926								
Unappropriated Surplus	3,238,968	1,499,810	(181,442)	703,680	396,537	(697,732)	1,113,155	267,371	2,329	(717,870)	(891,803)
Total Revenue	65,635,908	25,987,460	18,011,244	17,758,721	15,941,728	17,270,076	16,885,759	17,320,606	16,147,517	16,459,496	15,410,303

**PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Expenses											
Parks:											
Beautif Proj (Grant & City)											
Neighborhood Beautification	112,431	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Publix Charities Park											
Playground Equipment Replacement									260,000		
John McGee Park											
Parking Lot Expansion	300,000										
John McGee Park	3,739										
Dobbins Park											
Playground Equipment Replacement					250,000						
Horney Park											
Playground Equipment Replacement								100,000			
Jackson Park											
Playground Equipment Replacement								100,000			
Fletcher Park at Lake Bonny											
Fletcher Park Sports Field Lighting	630,150										
Freedom Park											
Playground Equipment Replacement				120,000							
Lake Mirror Park											
Barnett Park Splash Pad Replacement			750,000								
Barnett Park Repairs	3,500										
Barnett Park Playground Equipment Replacement	303,391										
Sunflower Preschool Playground Equipment							250,000				
Sunflower Preschool Playground Surface				200,000							
Lake Parker Park											
Playground Equipment Replacement						250,000					
Marchant Stadium											
Marchant Stadium - Field Replacement	225,000						275,000				
Stadium Lighting Replacement			800,000								
Joker Marchant Stadium Renovations	27,459,903	2,744,800	2,744,800	2,745,550	2,741,800	2,743,550	2,745,300	2,741,800	2,746,488	2,742,800	2,744,800
Stadium Improvements							100,000				
Future Expansion Reserve			290,320								
Tigertown											
Tigertown Player Development Facility	4,000,000										
Tigertown Player Development Facility - Debt Service	364,038	2,204,514	2,162,672	2,242,017	2,201,209	2,202,189	2,200,077	2,204,761	2,200,764	2,202,607	2,204,678
Parks Storage Building at Tigertown	448,400										
Miami Park											
Playground Equipment Replacement				100,000							
Peterson Park											
Playground Equipment Replacement								200,000			
Fan Seating-ADA Upgrade	85,000										
Peterson Park-Concession/Restroom Renovation	200,000										
Sertoma Park											
Sertoma Park Renovation							65,000				
Washington Park											
Playground Equipment Replacement			180,000								
West/SW Compelxes											
Playground Equipment Replacement							250,000	125,000			
Southwest Complex-Clubhouse Remodel	113,190										
Westside Complex-Concession Stand Rehab	213,690										
Woodlake Park											
Playground Equipment Replacement									162,500		
Irrigation Projects											
Centralized Irrigation System			50,000						50,000		
Sportsfield Projects											
City Sportsfield Lighting		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000

**PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
7th Street Park											
Playground Equipment Replacement									100,000		
Parker Street Park											
Playground Equipment Replacement				100,000							
Hanley Park											
Playground Equipment Replacement			100,000								
Misc Parks Projects											
Christmas Decorations	25,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Consultant Services	76,116	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Pavement Management System - Re-pave Park Paths	28,993	29,718	30,461	31,222	32,003	32,803	33,623	34,464	35,325	36,208	37,114
Munn Park Renovation	177,405										
Parks Maintenance Projects	76,000	77,000	78,000	79,000	80,000	81,000	82,000	83,000	84,000	85,000	86,000
Seven Wetlands Park	332,478										
Bark at the Lake	23,246										
Repair and Maintenance of Park Boardwalks and Walkways	56,949	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Lake Mirror Promenade Renovation	482,568										
Total Parks	35,741,187	5,203,532	7,333,753	5,765,289	5,452,512	5,457,042	6,148,500	5,736,525	5,786,577	5,214,115	5,220,092
Recreation:											
Coleman Bush Building											
Replace Stage Curtains	7,452										
Kelly Recreation Complex											
Gandy Pool Resurfacing	459,926										
Kelly Rec - Replace Weight Rm Equipment							50,000				
Annual Pool Contingency	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Lake Crago Park											
Lake Crago Park Complex Construction	105,490										
Simpson Park Rec Center											
Simpson Park - Replace Weight Rm Equipment							50,000				
Playground Equipment Replacement				125,000							
Simpson Pool Operations											
Annual Pool Contingency	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Simpson Park Pool Repairs	320,545										
Edgewood Park											
Resurface Tennis Courts	163,884										
Misc Recreation Projects											
Renovate Building & Playgrounds	294,222	297,000	300,000	303,000	306,000	309,000	312,000	315,000	318,000	321,000	324,000
Total Recreation	1,367,519	313,000	316,000	444,000	322,000	325,000	428,000	331,000	334,000	337,000	340,000
Parks & Recreation Impact Fee Projects:											
P&R Impact Fee-Dist 1											
Lake Crago Park-	148,846	1,300,000				500,000				500,000	
Impact Fee Study	16,809										
P&R Impact Fee-Dist 2											
Impact Fee Study	16,809										
Cypress Youth Complex	1,200										
English Creek Park		1,500,000		1,000,000		600,000		600,000		600,000	
Peterson Park-Concession/Restroom Renovation	286,347										
Total Parks & Recreation Impact Fee Projects	470,011	2,800,000	-	1,000,000	-	1,100,000	-	600,000	-	1,100,000	-
Library:											
Co-op Funded Projects											
Library - Carpet Replacement	252,658	50,000	75,000						60,000		25,000
Office Renovation									20,000		
Fixtures & Equipment	400,000	100,000									
Computer Equipment Upgrade	105,792	30,000		30,000		10,000		40,000	20,000		10,000
Ceiling & Lighting Replacement (Main)	24,050			30,000				20,000			
Signage	15,000	10,000								20,000	

**PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Future Expansion Reserve	500,622	100,000	105,000	75,000	160,000	90,000	45,000	75,000		145,000	85,000
Lobby Restroom Renovation	234,270						75,000				
Closed Circuit Camera System Upgrade	20,003	10,000				10,000					10,000
Restroom Renovation	40,008				20,000						
Library Furniture (Co-op Funded)	258,151					50,000		20,000			20,000
Sound System Upgrade - Meeting Room	6,099			15,000					5,000		
Meeting Room Renovation	45,000	20,000							50,000		
Design New Entry	30,770	30,000					10,000			10,000	
RFID Project	15,333					20,000					
Learning Commons/Coffee Shop Project	1,599										
Interior Finishes/Improvements	312,876			30,000			50,000	20,000	20,000		20,000
LHCC Exhibits and Displays	309,816		20,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	30,000
E Library Relocation	2,264										
City Funded Projects											
A/C Ductwork Maintenance	51,073										
Total Library	2,625,384	350,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Oak Hill Cemetery:											
Oak Hill Cemetery Expansion		835,000									
Resurface Roadways	25,000			27,500			30,250			33,275	
Oakhill Routine Maintenance	43,600	45,800	48,100	50,500	53,000	55,700	56,700	57,700	58,700	59,700	60,700
48 Niche Columbarium	683		50,000								
Oak Hill Expansion VII	100,703					50,000	50,000	50,000			
Maintenance Shed	29,641										
Total Oakhill Cemetery	199,627	880,800	98,100	78,000	53,000	105,700	136,950	107,700	58,700	92,975	60,700
Cleveland Heights Golf Course											
Greens & Tees Replacement Reserve	83,756	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Golf Cart Batteries	19,595										
Fertilizer	61,000										
Total Cleveland Heights Golf Course	164,351	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Police Department:											
Training Center Safety Improvements					60,000						
Station Renovation (Impact Fees)						150,000					
Impact Fee Study	32,986										
Ballistic Vest Replacements		50,000					60,000				
Ballistic Helmet Replacement								155,389			
Refurbish Training Facility		300,000						750,000	250,000		
UPS Replacement	26,500					28,500					
LPD - CAD Reporting System	135,973										
Renovate Tower Building	1,240,300	500,000									
Comm Center Expansion	915,564										
Generator Purchase/Rehab	637,062										
SWAT Handgun Replacement	35,100										
Total Police Department	3,023,485	850,000	-	-	60,000	178,500	60,000	905,389	250,000	-	-
Fire Department:											
Construct Fire Station #8	1,432,190	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Resurface Asphalt Road Way		106,000									
Fixtures & Equipment	30,000	30,000	30,000								
Impact Fee Study	33,267										
Thermal Imaging Camera	19,690	5,000		5,000		12,000	6,000	12,000	25,000		7,000
Commercial Washer and Dryer Replacement				22,000	3,000				25,000	4,000	
Refurbish Training Facility	351,721	351,721	327,926								
Fire Vehicle Purchases	4,465,321	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Portable Generators	16,200		5,000		11,000	6,000	18,000		6,000		20,000
Extrication Tools	38,110	76,000	39,000	40,000	42,000	43,000			47,000	48,000	50,000

**PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
	6,386,499	2,668,721	2,501,926	2,167,000	2,156,000	2,161,000	2,124,000	2,112,000	2,203,000	2,152,000	2,177,000
Non-Departmental:											
Neighborhood Projects											
Neighborhood Preservation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Neighborhood Matching Grants Program	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Neighborhood Signage	2,400										
Resurvey Historic District Phase I	157,193										
All Other Gen Fund Bldgs											
Paint & Seal	1,377,624	633,762	643,268	652,917	662,711	672,651	682,741	692,982	703,377	713,928	724,637
City Buildings - Roof Replacements	1,744,486	746,568	767,099	788,194	809,869	832,141	855,025	878,538	902,698	927,522	953,028
Air Conditioner Replacements	426,941	329,357	334,298	339,312	344,402	349,568	354,811	360,134	365,536	371,019	376,584
Carpet Replacements	390,861	176,000	179,000	182,000	185,000	188,000	191,000	194,000	197,000	200,000	203,000
Ice Machine Replacements	11,250	11,400	11,550	11,700	11,850	12,000	12,150	12,300	12,450	12,600	12,750
Fire Panel Replacements	79,132	69,540	70,583	71,642	72,717	73,807	74,915	76,038	77,179	78,337	79,512
Accommodations for Programs and Services											
Accommodations for Programs and Services	345,000	121,000	124,000	127,000	130,000	133,000	136,000	139,000	142,000	145,000	148,000
Misc Non-Dept Projects											
Capital Contingency	381,337	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Heritage Town Center - Design & Construction	5,800										
Communications Department Remodel	881										
Lucity Software - Parks and Recreation	7,166										
Chamber of Commerce	115,000										
Commission Chamber Camera Replacement								60,000			
Emergency Manager Vehicle	31,000										
Parking											
Heritage Plaza Parking Garage - Annual Maintenance	103,056	95,481									
Heritage Plaza Parking Garage - Pay Stations	1,750										
Total Non-Departmental	5,345,877	2,598,108	2,544,798	2,587,765	2,631,549	2,676,167	2,721,642	2,827,992	2,815,240	2,863,406	2,912,511
Contributions to Other Funds:											
General Fund:											
General Fund Dividend Assistance	4,070,262	4,000,000	3,750,000	3,500,000	2,800,000	2,800,000	2,800,000	2,500,000	2,500,000	2,500,000	2,500,000
Cleveland Heights Administration	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Information Technology Fund:											
Radio Tower Rehab	40,000										
Detroit Tigers - Naming Rights (revenue passthrough)	50,000	50,000	100,000	100,000	100,000	50,000	100,000				
Detroit Tigers / City Joint Stadium Reserve Contrib	216,667	216,667	166,667	166,667	166,667	216,667	166,667				
RP Funding Center Fund:											
Lakeland Center Capital Contingency	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Operating	2,556,376	2,464,830									
Parking Fund	28,663										
Heritage Plaza Parking Garage - Debt Service	600,000	2,591,802									
Interest Revenue Backstop/LT Capital	1,850,000			750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Contributions to Other Funds	10,311,968	10,223,299	4,916,667	5,416,667	4,966,667	4,966,667	4,966,667	4,400,000	4,400,000	4,400,000	4,400,000
Total Expenses	65,635,908	25,987,460	18,011,244	17,758,721	15,941,728	17,270,076	16,885,759	17,320,606	16,147,517	16,459,496	15,410,303
Unappropriated Surplus											
Beginning Balance	7,789,046	4,550,078	3,050,268	3,231,710	2,528,030	2,131,493	2,829,225	1,716,070	1,448,699	1,446,370	2,164,240
Sources / (Uses)	(3,238,968)	(1,499,810)	181,442	(703,680)	(396,537)	697,732	(1,113,155)	(267,371)	(2,329)	717,870	891,803
Ending Balance	4,550,078	3,050,268	3,231,710	2,528,030	2,131,493	2,829,225	1,716,070	1,448,699	1,446,370	2,164,240	3,056,043

**RP FUNDING CENTER CAPITAL FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
Local Grants											
Capital Improvement Revenue Note, Series 2017A	534,767	534,414	534,053	533,683	533,304	532,917	532,520	532,113			
Transfer from Public Improvement Fund											
Capital Improvement Revenue Note, Series 2017A	2,556,376	2,464,830									
Lakeland Center Capital Contingency	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Unappropriated Surplus	(1,879,534)	(1,818,478)	645,913	617,329	616,892	616,443	615,983	615,514			
Total Revenue	1,611,609	1,580,766	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000	400,000	400,000
Expense											
Unspecified											
Emergency HVAC Repair	9,700										
Capital Improvement Revenue Note, Series 2017A	1,181,549	1,180,766	1,179,966	1,151,012	1,150,196	1,149,360	1,148,503	1,147,627			
Portable Chairs	125,000			100,000	100,000						
Lakeland Center Capital Contingency	50,360						400,000	400,000	400,000	400,000	400,000
Replace and Repair Line Set	75,000			75,000	75,000	75,000					
General Replacements	25,000	290,000	280,000	185,000	150,000	285,000					
Building & Parking Security Upgrades	10,000	10,000	10,000	10,000	10,000	10,000					
Roof Repair	20,000	10,000	10,000	10,000	10,000	10,000					
AV Equipment Upgrades	20,000			20,000	20,000	20,000					
Time Clock Plus Upgrade	14,000										
Replacement/Repairs/Upgrades - Lighting Systems	51,000	90,000	100,000								
Forklift	30,000				35,000						
Total Expenses	1,611,609	1,580,766	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000	400,000	400,000
Unappropriated Surplus											
Beginning Balance	1,507,887	3,387,421	5,205,899	4,559,986	3,942,657	3,325,765	2,709,322	2,093,339	1,477,825	1,477,825	1,477,825
Sources / (Uses)	1,879,534	1,818,478	(645,913)	(617,329)	(616,892)	(616,443)	(615,983)	(615,514)			
Ending Balance	3,387,421	5,205,899	4,559,986	3,942,657	3,325,765	2,709,322	2,093,339	1,477,825	1,477,825	1,477,825	1,477,825

**TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
8th Cent Motor Fuel Tax	982,523	1,006,000	1,026,000	1,047,000	1,068,000	1,089,000	1,111,000	1,133,000	1,156,000	1,179,000	1,203,000
Local Option Gas Tax - 6 Cents	3,223,952	3,373,000	3,440,000	3,509,000	3,579,000	3,651,000	3,724,000	3,798,000	3,874,000	3,951,000	4,030,000
9th Cent Gas Tax	580,343	649,000	662,000	675,000	689,000	703,000	717,000	731,000	746,000	761,000	776,000
Local Option Gas Tax - 5 Cents	2,008,627	2,098,000	2,140,000	2,183,000	2,227,000	2,272,000	2,317,000	2,363,000	2,410,000	2,458,000	2,507,000
Special Assessment - Streets	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest on Pooled Investments	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,302	175,748	179,263	183,000
Federal Grants											
FDOT-Tenoroc Trail - Segment 1	159,526										
FDOT-LAP Josephine Sidewalk (Central Avenue to Pinewood Avenue)	28,332										
FDOT-Chase Street Trail	9,956	1,385,000									
Glendale St		960,000									
Hartselle Avenue Sidewalk		850,000									
Fairbanks St. (W. Bella Vista to SR 539)			499,556								
Ingraham Avenue Trail (FLW Way to US 98)					3,533,994						
State Grants											
FDOT-Hwy Lighting & Traffic Signal Maint. Ageements	807,585	823,737	840,212	857,016	874,156	891,639	909,472	927,661	946,214	965,138	984,000
FDOT-Tenoroc Trail - Segment 1	241,789		2,000,000								
Traffic Project - Advanced Traffic Managment System O&M	165,000	165,000									
Lakeshore Drive Trail						960,759					
Connected and Automated Vehicles - ICASP	18,531										
Providence Road			4,075,645								
Contributions & Donations											
Sidewalk Contingency - Developer Contributions	3,774										
Transfer from General Fund											
Resurfacing & Sealing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transfer from Internal Loan Fund											
Providence Road			6,205,000								
Transfer from Parking System											
ADA Compliance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer from CRA											
FDOT-Chase Street Trail	243,180										
Lakehurst Street	370,000										
Providence Road			3,494,594								
Transfer from Impact Fees											
N. Lakeland East. Connector - Crevasse St. Ext.	15,110										
Hwy 33 Road Improvements - Parkview to Granada	1,000,000										
Hwy 33 Road Improvements - I4 to City Limits	1,390,315										
Waring Road Corridor Improvements	1,174,881										
Cleveland Heights Left Turn at Westover Street	62,500										
Winston Park Boulevard Connector at Laurel Heights	350,000										
Impact Fee Study	62,614										
South Wabash Ave Extension	3,000,000		1,000,000		1,000,000		500,000				
Chase St Trail Ph 2 (Veterans to Bonnet Springs		25,000	200,000								
Sidewalks for Collector Streets			350,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Interim Signalization SR-33 & I-4	40,533										
Providence Road			500,000	500,000	500,000	500,000	500,000	500,000	500,000	200,000	
Lakeland Park Center Drive West Connector	796,846										
Fairbanks St. (W. Bella Vista to SR 539)	250,000										
Redevelopment of Belmar Ave Properties	70,925										
Unappropriated Surplus	6,268,669	274,401	(32,655)	3,476,950	(1,520,466)	237,914	203,666	407,865	(671,402)	(142,044)	(1,005,655)
Total Revenue	24,505,511	12,792,138	27,586,412	13,737,147	13,443,049	11,800,924	11,481,062	11,362,828	10,466,560	10,881,357	10,007,345
Expense											
Operating Expense											
Traffic Engineering	60,000										
Unspecified											

**TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
USDOT Safe Streets and Roads SS4A Grant	45,000										
Sidewalk Projects											
FDOT-LAP Josephine Sidewalk (Central Avenue to Pinewood Avenue)	28,482										
FDOT-Chase Street Trail	288,136	1,550,000									
Sidewalk Repair & Replacement	1,289,499	1,239,087	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,300,000	1,300,000	1,300,000	1,300,000
Glendale St	74,543	1,090,100									
Sidewalk Contingency - Developer Contributions	186,948										
Intersection Video Detectors	50,000										
S. Edgewood Drive (Taft St to US 98S)	407,760										
Beacon Road Sidewalk	215	235,000									
7th Street	124,247										
Sylvester Road Phase II	339,258										
Towne Park Trail	129,937										
Hartsell Ave	25,100										
Cleveland Heights Left Turn at Westover Street	62,500										
Winston Park Boulevard Connector at Laurel Heights	350,000										
CIP Project Development	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Chase St Trail Ph 2 (Veterans to Bonnet Springs		25,000	200,000								
Lakeshore Drive Trail				106,000		975,759					
S. Webster Ave. (Sidewalk and Road)		225,000									
Hartselle Avenue Sidewalk		865,000									
Mall Hill Rd (CR35A to Grand Bay)				27,000							
Sidewalks for Collector Streets					50,000	50,000	50,000	550,000	550,000	550,000	550,000
E Bay St (Lawview to Lake)		190,000									
Dixieland Pedestrian Infrastructure Improvement		340,000									
Lakehurst Street	387,937										
Fairbanks St. (W. Bella Vista to SR 539)	250,000		559,556								
Towne Park Trail	85,000										
Ingraham Avenue Trail (FLW Way to US 98)	200,000				3,563,994						
Dixieland Pedestrian Infrastructure Improvement	60,000	10,000									
Street Resurf & Sealing											
Pavement Management Information System	20,270	120,000			120,000			130,000			135,000
Resurfacing & Sealing	5,687,211	4,466,063	4,635,097	4,686,852	4,688,695	5,740,630	5,742,662	5,744,795	5,747,035	5,749,387	5,749,387
Street Resurfacing & Sealing Project - Pavement Markings	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Providence Road Milling and Resurfacing	15,000										
East Edgewood Drive (Troy to New Jersey)	480,000										
Pavement Marking Inventory & Assessment	175,000	175,000	175,000	175,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Griffin Road						520,000					
Resurfacing Lakeland Highlands Road from the Polk Parkway to Edgewood D								735,000			
Old Road 37										275,000	
W. Edgewood Drive						560,000					
Resurfacing University Boulevard from SR 33 to east of Polk Parkway				4,600,000							
Resurfacing Sleepy Hill Road from Kathleen Road to US 98 North			1,024,000								
Resurfacing of East Edgewood Drive from New Jersey to 98 South							900,000				
Hallam Dr	344,000										
Street Improvements											
Alley Improvement Project	80,000	113,652	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Hwy 33 Road Improvements - I4 to City Limits	634,401										
Waring Road Corridor Improvements	1,174,881										
South Wabash Ave Extension	1,900,219										
Rebuild Traffic Signals at N. Socrum Loop		250,000									
Oakbridge Blvd Bridge Replacement			450,000								
Providence Road			13,775,239								
Carpenters Way/US 98 Intersection	32,300										
Sleepy Hill Road Safety Improvements	75,000										
Trans Impact Fee-Dist 1											
N. Lakeland East. Connector - Crevasse St. Ext.	15,110										
Hwy 33 Road Improvements - Parkview to Granada	1,000,000										

**TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Hwy 33 Road Improvements - I4 to City Limits	1,390,315										
Impact Fee Study	31,307										
Sidewalks for Collector Streets			250,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Interim Signalization SR-33 & I-4	40,533										
Providence Road			500,000	500,000	500,000	500,000	500,000	500,000	500,000	200,000	
Lakeland Park Center Drive West Connector	796,846										
Trans Impact Fee-Dist 2											
Impact Fee Study	31,307										
South Wabash Ave Extension	3,000,000		1,000,000		1,000,000		500,000				
Redevelopment of Belmar Ave Properties	70,925										
Traffic Projects											
Pedestrian Safety Awareness Campaign	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
ITS Maintenance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Traffic Operations Projects	68,593	20,000	20,000	20,000	20,000	20,000	10,000	10,000	10,000	10,000	10,000
Traffic Calming Projects	102,013	50,000	50,000	50,000	50,000	50,000	50,000	70,000	70,000	70,000	70,000
LED Traffic Signal Retrofit	29,576	30,000	38,000	39,000	40,000	41,000	42,000	42,000	42,000	42,000	
Barricades/Traffic Cones	3,000	3,000	3,000	3,000	3,000						
TMC Service Maintenance Agreement (SMA)	30,000	30,000	30,000	30,000	30,000						
COBALT Traffic Signal Controller Upgrade			75,000								
Rectangular Rapid Flashing Beacons	43,965	15,000	15,000	15,000	15,000						
Traffic Signal SR 33 @ Lake Crago Drive	60,000										
Traffic Project - Traffic Studies & Analysis	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Traffic Project - Advanced Traffic Managment System O&M	540,000	522,000	595,000	625,000	656,250	689,062	723,515	759,691	797,675	837,560	879,438
Traffic Control Cabinets	25,424	25,000	25,000	25,000	25,000						
Overhead Street Sign Replacement		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Traffic Safety Software		50,000	50,000								
Upgrade Intersection Network Switches					125,000						
Connected and Automated Vehicles - ICASP	6,124										
UPS Battery Maintenance	8,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Intersection Video Detectors	40,943	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Traffic Safety Software	50,000	50,000	50,000								
Misc Improvements											
FDOT-Tenoroc Trail - Segment 1	459,965		2,000,000								
Concrete Crushing	12,881	75,000		75,000		75,000		75,000		75,000	
ADA Compliance	10,000										
Utility Locates	18,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Capital Contingency	96,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CSX Railroad Crossing Maintenance	40,000	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	
Right of Way Mowing	77,000	78,941	79,000	80,000	81,000	82,000	83,000	84,000	85,000	85,000	85,000
APWA Accreditation		10,000		20,000		10,000		20,000			
GIS Staff	87,360	111,295	113,520	115,795	118,110	120,473	122,885	125,342	127,850	130,410	133,020
Street Lighting - Ralston Road	23,600										
City Streetlights	400	40,000									
Contrib to Other Funds											
Orange St Garage-Structural Repairs	11,670										
Structural Inspection			17,000			20,000			20,000		
Resurfacing of Parking Lots	50,000	35,000						60,000	60,000		
Orange St Garage - Exterior Coating	228,470										
Gate Replacement		26,000									
Main St. Parking Garage - Ext. Coating	300,000			350,000			400,000			400,000	
Pressure Wash	27,094	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
NuPark	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Pay Stations		75,000									
Parking Guidance System	3,989										
Golf Cart and Sweepers Purchase for Parking System	17,000										
Accommodations for Programs and Services											
ADA Compliance	69,257	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Misc Projects											

**TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Clear Guide Arterial Data	30,000										
Traffic Signal Performance Measures	10,000										
School Speed Zone Modem Replacement				37,500							
Survey Equipment		40,000									
Capital Equipment	27,000	35,000									
Wheel Loaders	159,000										
Total Expenses	24,505,511	12,792,138	27,586,412	13,737,147	13,443,049	11,800,924	11,481,062	11,362,828	10,466,560	10,881,357	10,007,345
Unappropriated Surplus											
Beginning Balance	10,922,251	4,653,582	4,379,181	4,411,836	934,886	2,455,352	2,217,438	2,013,772	1,605,907	2,277,309	2,419,353
Sources / (Uses)	(6,268,669)	(274,401)	32,655	(3,476,950)	1,520,466	(237,914)	(203,666)	(407,865)	671,402	142,044	1,005,655
Ending Balance	4,653,582	4,379,181	4,411,836	934,886	2,455,352	2,217,438	2,013,772	1,605,907	2,277,309	2,419,353	3,425,008

**TRANSPORTATION FUND
SCHOOL ZONE SAFETY
CAPITAL IMPROVEMENT**

	Adjusted 2025 Budget	2026 Proposed	PLAN 2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
School Zone Speed Safety Enforcement Citations	-	3,240,000	3,078,000	2,924,100	2,777,895	2,639,000	2,507,050	2,381,698	2,262,613	2,149,482	2,042,008
Unappropriated Surplus	-	(2,097,000)	(1,912,140)	(1,734,923)	(1,564,934)	(1,401,780)	(1,245,085)	(1,094,494)	(949,665)	(810,275)	(676,017)
Total Revenue	-	1,143,000	1,165,860	1,189,177	1,212,961	1,237,220	1,261,965	1,287,204	1,312,948	1,339,207	1,365,991
Expense											
School Zone Speed Safety Enforcement\											
Contractual Services	-	1,080,000	1,101,600	1,123,632	1,146,105	1,169,027	1,192,408	1,216,256	1,240,581	1,265,393	1,290,701
Operating Expenses		63,000	64,260	65,545	66,856	68,193	69,557	70,948	72,367	73,814	75,290
Total Expenses	-	1,143,000	1,165,860	1,189,177	1,212,961	1,237,220	1,261,965	1,287,204	1,312,948	1,339,207	1,365,991
Unappropriated Surplus											
Beginning Balance	-	-	2,097,000	4,009,140	5,744,063	7,308,997	8,710,777	9,955,862	11,050,356	12,000,021	12,810,296
Sources / (Uses)	-	2,097,000	1,912,140	1,734,923	1,564,934	1,401,780	1,245,085	1,094,494	949,665	810,275	676,017
Ending Balance	-	2,097,000	4,009,140	5,744,063	7,308,997	8,710,777	9,955,862	11,050,356	12,000,021	12,810,296	13,486,313

**STORMWATER FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Stormwater Fees - Commercial/Municipal	3,856,160	3,880,000	3,996,000	4,116,000	4,239,000	4,366,000	4,497,000	4,632,000	4,771,000	4,914,000	5,012,280
Stormwater Fees - Residential	4,820,752	4,887,000	5,034,000	5,185,000	5,341,000	5,501,000	5,666,000	5,836,000	6,011,000	6,191,000	6,314,820
Stormwater Fees - Interfund	129,035	131,000	135,000	139,000	143,000	147,000	151,000	156,000	161,000	166,000	169,320
Bad Check Charges	2,200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Citations / Fines	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest on Pooled Investments	246,000	253,000	261,000	269,000	277,000	285,000	294,000	303,000	312,000	321,000	330,000
State Grants											
Lake Bonny Outfall BY070 Stormwater Retrofit	16,027										
FDEP - Lake Bonnet Algae	2,135,000										
Local Grants											
SWFMD Lake Parker Restoration	7,085										
Special Assessments-Sewers											
Heatherpoint Stormwater Sewer Repair	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Unappropriated Surplus	7,787,917	114,621	(249,772)	(261,895)	200,121	(43,796)	(214,216)	(351,076)	(261,537)	(300,062)	(308,124)
Total Revenue	19,034,176	9,301,621	9,212,228	9,483,105	10,236,121	10,291,204	10,429,784	10,611,924	11,029,463	11,327,938	11,554,296
Expense											
Operating Expense											
Lakes and Environmental	3,213,377	3,222,804	3,312,000	3,411,000	3,513,000	3,618,000	3,726,000	3,837,000	3,952,000	4,070,000	4,151,400
Unspecified											
Capital Improvement Revenue and Refunding Bonds, Series 2025A		226,001									
SWFMD Lake Parker Restoration	14,168										
FDEP - Lake Bonnet Algae	2,135,000										
Emergency Manager	1,897	2,071	2,058	2,099	2,141	2,184	2,228	2,273	2,318	2,364	2,411
Misc Improvements											
Office Remodel	20,000										
Contrib to Other Funds											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	188,227	188,571	224,786	261,741	68,087						
Retiree Bonus	3,192	3,192		918		918		918		918	936
Florida Taxable Pension Liability Reduction Note, Series 2020	30,668	31,033	31,400	31,766	32,131	32,519	18,554	21,888	16,805		
Radio Replacement 2011	2,251										
Lake Bonny											
Lake Bonny Outfall BY070 Stormwater Retrofit	16,027										
Lake Bonny Watershed Management Plan & Projects	188,417	15,000	15,000	50,000	10,000	10,000	10,000	10,000	25,000	25,000	25,500
Lake Gibson											
Water Quality Improvement Project	144,927	1,000	5,000	5,000	15,000	10,000	5,000	5,000	5,000	5,000	5,100
Lake Hollingsworth											
Lake Hollingsworth TMDL Program	814,325	10,000	10,000	10,000	10,000	20,000	10,000	10,000	10,000	150,000	153,000
Hunter/Beulah/Wire Watershed											
Lake Hunter - Watershed Management	85,485	5,000	50,000	10,000	150,000	10,000	10,000	10,000	250,000	250,000	255,000
Lake Parker											
FDEP - Lake Parker Shoreline Restoration	627,251										
Lake Parker TMDL Project - WQ Treatment	647,446	50,000	50,000	250,000	250,000	150,000	150,000	200,000	250,000	350,000	357,000
Miscellaneous											
Install / Maintain Pollution Control Devices	101,238	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,900
Southern Landings Repairs	2,000	5,000	2,500					1,000			
Stormwater Management Master Plan	570,631										
Drainage Maintenance Operations	1,060,901	870,727	884,000	908,720	944,181	970,406	997,418	1,025,240	1,053,897	1,083,413	1,105,081
Environmental Code Enforcement Officer	87,821	69,182	54,262	55,890	57,567	59,294	61,073	62,905	64,792	67,383	68,731
Highlands Hills Ditch Maint & Repairs	112,658	15,000	15,000	250,000	150,000	150,000	250,000	250,000	250,000	50,000	51,000
CLMP - 2016 Update		100,000	100,000								
Upgrades to Office	56,268										
Keep Lakeland Beautiful		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Drainage Capital Equipment	192,809	20,000	25,000	25,000	25,000	25,000	30,000	30,000	30,000	30,000	30,600
Crystal Lake											
SWFMD Crystal Lake Water Quality Improvement Study Q178	21,742										

**STORMWATER FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Crystal Lake TMDL	457,257	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,020
Lake Morton											
Water Quality Improvement Project	604,903	1,000	5,000	5,000	25,000	25,000	25,000	25,000	25,000	25,000	25,500
Lake Mirror											
Water Quality Improvement Project	430,328	1,000	10,000	10,000	50,000	50,000	25,000	25,000	25,000	25,000	25,500
Lake Beulah											
Water Quality Improvement Project	15,000	1,000	1,000			5,000	5,000	5,000	5,000	5,000	5,100
Drainage Projects											
Capital Improvement Revenue and Refunding Bonds, Series 2025A	17,417	226,000	228,001	229,501	230,500	226,001	226,250	230,001			
Retrofit Existing Storm Sewers	1,272,902	800,000	824,000	848,720	874,181	900,406	927,418	955,240	983,897	1,013,413	1,033,681
TV & Clean Storm Drain Structures	722,692	467,296	432,062	445,219	458,781	472,759	487,167	502,019	517,328	533,109	543,771
GIS Storm Sewer Inventory	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	76,500
Wayman St. Ditch Repairs	315,998	15,000	15,000	15,000	15,000	15,000	250,000	250,000	250,000	250,000	255,000
GIS Technician - Engineering	89,437	93,014	96,735	100,604	104,628	108,813	113,165	117,692	122,400	127,296	129,842
Lake Bonny Drainage Project	185,689	5,000	50,000								
S. Edgewood Drive (Taft St to US 98S)	64,320										
Street Sweeping Operations	2,360,534	2,100,413	1,975,741	1,851,242	2,057,997	2,087,187	2,159,046	2,234,498	2,340,328	2,417,344	2,465,691
Heatherpoint Stormwater Sewer Repair	20,940	20,940	20,939	20,939	20,939	20,939	5,236				
Osceola and Ingraham Drainage Improvement		50,000	100,000	50,000		1,000					
San Gully Drainage Improvements		50,000	10,000	10,000	500,000	500,000	5,000	5,000	5,000	5,000	5,000
Lake Hollingsworth South Drainage Improvements		15,000	50,000			150,000	200,000				
Lakes and Environmental											
NPDES Permitting - Administration	44,250	44,250	46,000	47,000	48,000	49,000	50,000	52,000	54,000	56,000	57,120
Public Education Programs	65,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	61,200
General Lake Improvements	912,619	250,000	300,000	300,000	350,000	350,000	400,000	400,000	500,000	500,000	510,000
Lake Hollingsworth Southside Shoreline Stab				15,000							
Lake Beulah Shoreline Restoration			5,000					5,000			
Lake Morton Shoreline Restoration					5,000			10,000			
Contrib to FL Friendly Landscaping	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,200
Aquatic Plant Management Plans	1,000						5,000				
Lake Bonnet Water Quality Improvement	334,001	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,100
Capital Equipment	50,000										
Replace Jon Boat								50,000			
Aquatic Harvester	646,163	136,127	70,744	71,746	77,988	80,778	85,229	88,250	90,698	85,698	87,412
Total Expenses	19,034,176	9,301,621	9,212,228	9,483,105	10,236,121	10,291,204	10,429,784	10,611,924	11,029,463	11,327,938	11,554,296
Unappropriated Surplus											
Beginning Balance	8,548,706	760,789	646,168	895,940	1,157,835	957,714	1,001,510	1,215,726	1,566,802	1,828,339	2,128,401
Sources / (Uses)	(7,787,917)	(114,621)	249,772	261,895	(200,121)	43,796	214,216	351,076	261,537	300,062	308,124
Ending Balance	760,789	646,168	895,940	1,157,835	957,714	1,001,510	1,215,726	1,566,802	1,828,339	2,128,401	2,436,525

**LAKE BONNET DRAINAGE IMPROVEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
Federal Grants											
Project Implementation	4,873,927										
Phase I - Feasibility Study	1,270,826										
Phase II - Design & Engineering	2,421,210										
Phase III - Construction	33,665,428										
Transfer from Internal Loan Fund											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	905,371	905,371	905,371	905,371							
Transfer from Stormwater Utilities Fund											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	152,356	188,571	42,746								
Unappropriated Surplus	(1,555,335)	(716,800)	(723,331)	(643,630)	6,821,313						
Total Revenue	41,733,783	377,142	224,786	261,741	6,821,313						
Expense											
Lakes and Environmental											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	116,485	377,142	224,786	261,741	6,821,313						
Project Implementation	4,622,538										
Phase I - Feasibility Study	908,122										
Phase II - Design & Engineering	2,421,210										
Phase III - Construction	33,665,428										
Total Expenses	41,733,783	377,142	224,786	261,741	6,821,313						
Unappropriated Surplus											
Beginning Balance	3,182,217	4,737,552	5,454,352	6,177,683	6,821,313						
Sources / (Uses)	1,555,335	716,800	723,331	643,630	(6,821,313)						
Ending Balance	4,737,552	5,454,352	6,177,683	6,821,313							

**PARKING SYSTEM FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
Transfer from Transportation Fund											
Orange St Garage-Structural Repairs	11,670										
Structural Inspection			17,000			20,000			20,000		
Resurfacing of Parking Lots	50,000	35,000						60,000	60,000		
Orange St Garage - Exterior Coating	228,470										
Gate Replacement		26,000									
Main St. Parking Garage - Ext. Coating	300,000			350,000			400,000			400,000	
Pressure Wash	27,094	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
NuPark	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Pay Stations		75,000									
Parking Guidance System	3,989										
Golf Cart and Sweepers Purchase for Parking System	17,000										
Transfer from Public Improvement Fund											
Parking Guidance System	28,663										
Unappropriated Surplus											
Total Revenue	706,886	188,500	69,500	402,500	52,500	72,500	452,500	112,500	132,500	452,500	52,500
Expense											
Parking System - Main Street Garage											
Structural Inspection			17,000			20,000			20,000		
Gate Replacement		26,000									
Main St. Parking Garage - Ext. Coating	274,248			350,000			400,000			400,000	
Pressure Wash	14,874	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
NuPark	65,752	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Parking Guidance System	32,652										
Golf Cart and Sweepers Purchase for Parking System	17,000										
Parking System - Orange Street Garage											
Orange St Garage-Structural Repairs	11,670										
Orange St Garage - Exterior Coating	228,470										
Pressure Wash	12,220										
Parking Enforcement											
Pay Stations		75,000									
Parking Lots											
Resurfacing of Parking Lots	50,000	35,000						60,000	60,000		
Total Expenses	706,886	188,500	69,500	402,500	52,500	72,500	452,500	112,500	132,500	452,500	52,500
Unappropriated Surplus											
Beginning Balance	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880
Sources / (Uses)											
Ending Balance	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880	47,880

**LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
Federal Grants											
FAA/FDOT ARFF Equipment	859,217										
TWY A Shoulders	977,418	6,929,889	4,685,206								
Consolidated Fuel Farm	315,000										
Terminal Area Master Plan	439,330										
FDOT- Airport and Terminal Area Study Project	282,810										
State Grants											
ILS Upgrade to Cat III	2,500,000	1,197,013									
FAA/FDOT ARFF Equipment	191,466										
TWY A Shoulders	546,495	182,366	25,961								
Security Enhancements & Upgrades	145,350										
AWOS Replacement	4,566										
Consolidated Fuel Farm	17,500										
Terminal Area Master Plan	24,407										
FDOT- Airport and Terminal Area Study Project	15,424										
FDOT-Skiddometer Measurement System	69,754										
FDOT-Light Tower Plants	44,244										
FDOT-Pedestrian Safety Improvements to Airfield Dr and Don Emerson Dr	597,300										
FDOT - Airport Business Plan	177,031										
Design and Construct MRO Hangar - NOAA			295,609	4,524,124	4,659,848						
LAL VOR Relocation						400,000	2,000,000	2,000,000			
Airport Business Plan Update		177,031									
Transfer from Lakeland Airport											
Capital Improvement Revenue and Refunding Bonds, Series 2025A		518,750	510,213	515,213	514,462	513,213	511,463	514,213	511,212	512,713	513,463
Capital Improvement Revenue and Refunding Bonds, Series 2025B		1,049,188	1,037,613	1,037,362	1,036,112	1,033,863	1,035,613	1,036,113	1,035,362	1,038,363	1,034,863
Passenger Terminal Modification	115,169										
FDOT-Airport Fuel Farm	12,183		12,182	12,183	12,183	12,195					
FAA/FDOT ARFF Equipment	83,667										
TWY A Shoulders	546,495	182,366	25,961								
Security Enhancements & Upgrades	36,338										
AWOS Replacement	1,142										
Consolidated Fuel Farm	17,500										
Terminal Area Master Plan	24,407										
FDOT- Airport and Terminal Area Study Project	15,424										
FDOT-Skiddometer Measurement System	17,438										
FDOT-Light Tower Plants	11,061										
FDOT - Airport Business Plan	177,031										
Miscellaneous Maintenance Projects	350,000		350,000								
Design and Construct MRO Hangar - NOAA			295,609	4,524,124	4,659,848						
LAL VOR Relocation						100,000	500,000	500,000			
Airport Business Plan Update		177,031									
Capital Improvement Revenue and Refunding Bonds, Series 2021A	341,001	643,387	1,224,501	961,999	640,500	638,500	640,750	642,001	637,250	641,750	640,001
Capital Improvement Revenue and Refunding Bonds, Series 2021B	858,800	858,601	865,351	1,131,100	1,442,850	1,447,600	1,452,850	1,444,600	1,447,600	1,448,800	1,448,200
Unappropriated Surplus	1,636,028	384,547									
Total Revenue	11,450,996	12,300,169	9,328,206	12,706,105	12,965,803	4,145,371	6,140,676	6,136,927	3,631,424	3,641,626	3,636,527
Expense											
Unspecified											
Capital Improvement Revenue and Refunding Bonds, Series 2025A	85,434	518,750	510,213	515,213	514,462	513,213	511,463	514,213	511,212	512,713	513,463
Capital Improvement Revenue and Refunding Bonds, Series 2025B	172,633	1,049,188	1,037,613	1,037,362	1,036,112	1,033,863	1,035,613	1,036,113	1,035,362	1,038,363	1,034,863
Passenger Terminal Modification	1,813,373										
FDOT-Airport Fuel Farm	12,183	12,183	12,182	12,183	12,183	12,195					
FAA/FDOT ARFF Equipment	1,134,350										
TWY A Shoulders	2,070,408	7,294,621	4,737,128								
Security Enhancements & Upgrades	181,688										
AWOS Replacement	5,708										
Terminal Area Master Plan	488,144										

**LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
FDOT- Airport and Terminal Area Study Project	314,233										
FDOT-Skiddometer Measurement System	87,192										
FDOT-Light Tower Plants	55,305										
FDOT-Pedestrian Safety Improvements to Airfield Dr and Don Emerson Dr	597,300										
FDOT - Airport Business Plan	354,062										
Miscellaneous Maintenance Projects	379,182	372,364	350,000								
Design and Construct MRO Hangar - NOAA			591,218	9,048,248	9,319,696						
LAL VOR Relocation						500,000	2,500,000	2,500,000			
Airport Business Plan Update		354,062									
Capital Improvement Revenue and Refunding Bonds, Series 2021A	2,841,001	1,840,400	1,224,501	961,999	640,500	638,500	640,750	642,001	637,250	641,750	640,001
Capital Improvement Revenue and Refunding Bonds, Series 2021B	858,800	858,601	865,351	1,131,100	1,442,850	1,447,600	1,452,850	1,444,600	1,447,600	1,448,800	1,448,200
Total Expenses	11,450,996	12,300,169	9,328,206	12,706,105	12,965,803	4,145,371	6,140,676	6,136,927	3,631,424	3,641,626	3,636,527
Unappropriated Surplus											
Beginning Balance	4,961,384	3,325,356	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809
Sources / (Uses)	(1,636,028)	(384,547)									
Ending Balance	3,325,356	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809	2,940,809

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from WW Operations	16,885,000	10,550,000	16,300,000	13,550,000	8,100,000	7,500,000	8,000,000	5,700,000	6,950,000	5,800,000	5,700,000
Federal Grants											
FDEP-Se7en Wetlands Phase III Trail	214,240										
Se7en Wetlands Educational Center	950,000										
Transfer from WW Operations											
County Line Forcemain Emergency Repair	500,000										
Airpark System Expansion Reimbursement	3,483,200										
2027 Bond Debt Service						5,211,834	5,211,834	5,211,834	5,211,834	5,211,834	5,211,834
Proceeds Issuance of Long Term Debt											
Eastern Trunk Ph 1 Lower Replacement (Bond Proceeds)			45,000,000								
Downtown Master Plan Upgrade (Note Proceeds)		9,000,000									
Digester Improvements (Bond Proceeds)			10,000,000								
Compost Facility (Bond Proceeds)			21,600,000								
Northside Dewatering Upgrades (Bond Proceeds)			5,100,000								
Unappropriated Surplus	27,120,023	2,308,500	(250,500)	(1,118,500)	121,500	(283,500)	281,500	(163,500)	(173,500)	26,500	(78,500)
Total Revenue	49,552,463	22,258,500	98,149,500	12,831,500	8,621,500	12,828,334	13,893,334	11,148,334	12,388,334	11,438,334	11,233,334
Expense											
Non-Departmental											
Maximo Upgrade City Wide	220,000										
Radio Replacement 2011	60,938										
Capital Contingency	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
2027 Bond Debt Service						5,211,834	5,211,834	5,211,834	5,211,834	5,211,834	5,211,834
Eastern Trunk Ph 1 Lower Replacement (Bond Proceeds)			45,000,000								
Downtown Master Plan Upgrade (Note Proceeds)		9,000,000									
Digester Improvements (Bond Proceeds)			10,000,000								
Compost Facility (Bond Proceeds)			21,600,000								
Northside Dewatering Upgrades (Bond Proceeds)			5,100,000								
Wastewater Collection Administration											
Security Enhancements	60,000	25,000	20,000	20,000	20,000	25,000	20,000	20,000	20,000	20,000	20,000
Wireless Work Order System Interface	50,000			50,000			50,000			75,000	
Wastewater Collection Vehicles GPS	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Wastewater System Administration											
Facilities Upgrades / Repairs and Replacements	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Targeted Economic Opportunities - Wastewater	357,415			100,000			100,000			100,000	
Time Keeping System	50,000										
Glendale Sewage Treatment Plant											
Glendale Controls			100,000								
Capital Equipment	30,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000	75,000
Repair and Repave Service Roads			100,000								
Climber Screen Replacement				500,000							
Undesignated Pumps, Motors and Controls	199,684	200,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Rehab and Repair Primary Clarifiers	50,570										
SCADA HACH WIMS Interface	25,000	25,000									
Glendale Control Panel Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
IMLR Pump VFD Upgrade	10,016	500,000									
Grit Classifier and Pumps Upgrade	834,208										
Sludge Pumping and Control Improvements	19,175										
Biogas Booster Replacement	60,000										
ESD Mixing pump replacement	40,316										
Primary #2 Replace Clarifier Equipment at Glendale	500,000										
Liquid Chlorine Conversion	992,500										
Compressor installed near Digester	40,375										
Enviromix Compressor Replacement	6,477										
Boiler replacement		1,000,000									

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Intermediate Pump Station Coating			800,000								
Centrifuge Rebuild		200,000		200,000							
Grit Removal		300,000	300,000	300,000	300,000						
Bleach Tank Replacements	20,000										
Replace fence with engineered precast concrete wall						300,000					
- Diffuser replacement			150,000								
- Pole Barn Expansion			150,000								
- Grit Chamber Improvement			500,000								
- Replacement of Secondary Clarifier Drive Mechanisms				475,000	475,000	475,000	475,000				
Sludge Loading Station					200,000						
Replace Generator at Blower Bldg									1,000,000		
Northside Sewage Treatment Plant											
Northside Controls		25,000		25,000		25,000					
Northside Replacement of Clarifier Drive Mechanisms		350,000	350,000	350,000							
Capital Equipment	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	30,000	30,000	30,000
Undesignated Pumps, Motors and Controls	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	100,000	100,000	100,000
SCADA HACH WIMS Interface	25,000	25,000									
RAS Valve Controls	65,255										
Replacement Aerator	150,000		150,000								
Northside Sludge Holding Tank Blowers and Aeration System					815,000						
Secondary clarifier pressure relief valves	150,000	100,000	100,000	100,000							
Liquid Chlorine Conversion	1,000,000										
Northside Manhole Improvement	10,114										
Replacement of Clarifier Drive Mechanisms	350,000										
NPW Pump Station Rehab		100,000									
Dump pad				300,000							
Sewage Pumping Stations											
Telemetry System Upgrades	89,503	50,000	50,000	50,000	50,000	50,000	50,000	100,000	100,000	100,000	100,000
Wet Well Rehab	220,252	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Undesignated Pump / Panel Replacements	99,068	225,000	225,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Transfer to Fleet - Wastewater Vehicle Purchases	370,000	80,000									
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Northside Pump Station Construction	4,590,347										
Pump Station ARC Flash Study	160,000	5,000	175,000	5,000	5,000	5,000	175,000	5,000	5,000	5,000	5,000
Undesignated Generator Installation	287,294	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000
Cyanamid L6840 Rehab.	737,941										
Non-Destructive FM Testing	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Southwest Pump Station Redirection	402,240										
Upgrade Tenth St L3310 Pump Station	100,000	100,000									
Edgewood Ext. Rehab	392,067										
Telemetry System Communication Issues	10,000										
Pump Station Well Level Upgrades	34,369										
L0410 Fire Suppression System	1,230										
L4570 Swindell Rd Pumps and Panel	129,213										
L2310 Fire Suppression System	100,760										
L1710 Belvedere Pump, Panel, Generator Rehab	107,932										
Storage building for spare pumps, portable generators	50,000		500,000								
Water Utilities Cybersecurity Vulnerability Evaluations	80,000										
L7210 Eastside Village Wet Well Rehab	11,218										
L7020 Socrum Loop Wet Well Rehab	265,985										
L3260 Highland Grove Elementary Generator	52,522										
Panel Standards Modifications	4,251										
Emergency Control Trailer Buildout	2,185										
L3455 Fire Suppression System	10,000										
L3430 Fire Suppression System	50,000										
L3425 Carillon Lakes Station Rehab	400,000										
L6520 Fiber Install	20,000										
L7020 Fiber Install	20,000										

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
L3845 Fiber Install	20,000										
L6550 Fiber install	8,137										
L3460 Morgan Industrial Panel Replacement	38,320										
L1940 Bruce St Pump Replacements	19,000										
Portable Generator Retrofit	40,000										
L6610 Lakeland Square Mall Pump Replacement	16,932										
Pump Station Fiber Installs	15,000										
L7210 Eastside Village Station Rehab and add Generator		250,000									
L3880 Skyview Master Stormwater Pipe Replacement		150,000									
L2660 Fiber Install		25,000									
L4510 Fiber Install		25,000									
Sylvester Shores L1720 Station and FM Rehab		450,000									
Undesignated Bypass Pump Install		400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
L7020 Socrum Loop Station Rehab		350,000									
L3440 County Line Rd Pipe and Valve Rehab			250,000								
Replace L0110 Bentley Shores FM				350,000							
L0730 Wayman St/New Well/New Pipe and Valves			350,000								
- L6820 Interstate Pump Station Pumps-Panel-Generator				400,000							
L2120 Lake Mirror/Rehab or Move					300,000						
L0360 Spring Oaks Station Rehab			200,000								
L4410 Ariana Village Total Rehab					300,000						
L3410 Waring Rd Pumps Panel Generator				400,000							
L6310 Providence Road Pump Station Rehab				300,000							
- L3825 Skyview Southeast Repipe and Valves							250,000				
- L3815 Skyview Southwest Repipe and Valves				250,000							
L2310 Northeast 12 inch Check Valve Replacement			75,000								
L3845 Skyview Waters Pipe and Valves						250,000					
L3880 Skyview Master Repipe and Valves						250,000					
L6620 Lake Gibson Total Rehab							500,000				
L3455 Booster Station Exterior Paint				50,000							
Sewer Line Maintenance											
Rehabilitate Sewer Lines	32,717	2,020,000	2,020,000	2,120,000	2,120,000	1,600,000	1,750,000	1,750,000	1,750,000	2,000,000	2,000,000
Sewer Maintenance - Contractor Installed Liners	2,593,611										
Sewer Maintenance - Contractor Cleaning & Televising	204,500										
Sewer Maintenance - City Performed Point Repairs	100,000										
Wastewater New Line Connections	3,000										
Inflow Reduction		75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Flushing of Southwest Basin Force Mains	8,788										
Sewer Maintenance - Manhole Rehabilitation	100,000	150,000	150,000	150,000	150,000	150,000	150,000	175,000	175,000	175,000	175,000
Capital Contingency		80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	100,000
Collection System Monitoring	20,800	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Other Construction Projects	49,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000
Other Replacement Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000
Transfer to Fleet - Wastewater Vehicle Purchases	550,000										
Capital Equipment	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Utility Relocation SR 33 at I-4 - Tomkow to Old Combee	34,790										
Smartcover Installation		25,000		25,000		25,000		25,000		25,000	25,000
COL Sewer Line Easement Purchases	40,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Southwest Lakeland Sewer Upgrade	4,200,000										
CMOM - (Capacity, Mgmt, Operations & Maint) Update	71,000				100,000					100,000	
Sanitary Sewer Evaluation Study		100,000					100,000				
GPS Equipment Upgrade				50,000						50,000	
Materials Storage Structure	42,421										
Providence Road Church Gravity Line Repair	20,000										
Western Trunk San Gully Rd Line Relocation	4,999,935										
Service Laterals CIPP Lining		250,000	250,000	300,000	300,000	300,000	350,000	350,000	350,000	350,000	400,000
Downtown Manhole Replacements	50,000	25,000									
Kings and Queens MHP 24" VCP Upsize			2,133,000								

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Bartow Hwy Widening (Edgewood Dr to Main St.) Sewer Adjustments									300,000		
Sylvester Rd and Lynncrest MH17149 to MH17030	1,190,000										
Repair Line behind Harry's in Alley	75,000										
New Manhole in ally behind Fresco's	163,383										
Basin I&I Studies	72,042										
Draneffeld Rd at Waring Rd. Widening	96,146										
SR 33 Wildlife Crossing	309,000										
County Line Forcemain Emergency Repair	3,439,278										
PARK 4@LAKELAND, LLC Upsize Reimbursement	1,327,175										
Wedgewood Area Upgrades Developer Reimbursement	1,700,000										
Airpark System Expansion Reimbursement	3,933,200										
FM0729107155 Emergency Repair	86,500										
FDEP In-Kind Project - File No. 24-1935	354,127										
Fairway Ave FM Relocation	526,525										
Ft Frasier Trail FM Relocation	153,900										
Replace 8" CIP Forcemain FM3310233101		450,000									
Large Diameter Line Cleaning		250,000									
L0820 Lone Palm Improvements							250,000				
Florida Ave Rehab - Highland to Poppell			450,000								
Grasslands Gravity Upsizing - L3625 to L3620				800,000							
Commerce Point Gravity Upsizing - Heritage Business Center to L3830					325,000						
Hillside Gravity CIPP - Ditch Rehab			450,000								
Westside Gravity Upsizing						600,000					
Town & Country Gravity Upsizing							1,250,000				
L2610 Polk State College Upsizing								250,000			
Secondary Dump Pad				300,000							
Pretreatment Program											
Local Limits Headworks Study						80,000					
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Pretreatment CORE Program	25,000										
Flowmeter Replacement	84,192	75,000	50,000	50,000	75,000	50,000	50,000	75,000	50,000	50,000	50,000
Grease Trap Tracking Program Software	9,500										
Wastewater Engineering											
Engineering Project Support	16,522										
County Projects	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
D.O.T. Projects	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Wastewater Support - Other City Departments	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Undesignated Utility Relocations	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Utility Relocation - West Pipkin, Medulla to Harden.	3,379										
Capital Equipment			20,000								
Utility Relocation SR 33 at I-4 - Tomkow to Old Combee	220,100										
South Wabash Ave Extension						20,000					
Northside Pump Station Construction	86,252										
FDOT Proposed Wastewater Projects	248,171	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Glendale Effluent Pump Station - Design	48,209										
Cyanamid L6840 Rehab.	109,000										
Southwest Pump Station Redirection	40,092										
Edgewood Ext. Rehab	37,181										
Western Trunk San Gully Rd Line Relocation	144,740										
IMLR Pump VFD Upgrade	1,500										
Regional Biosolids Handling - Design	126,459										
Kings and Queens MHP 24" VCP Upsize		200,000									
Sylvester Rd and Lynncrest MH17149 to MH17030	106,642										
Providence Road	37,000										
Lakeland Hills Blvd-(Parkview to Granada)	23,131										
Draneffeld Rd at Waring Rd. Widening	29,789										
Downtown Master Plan Upgrade	1,000,000										
Chestnut Rd Sidewalk Improvement	72,930										

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Alafia Basin OSTDS Remediation Plan	13,817										
Liquid Chlorine Conversion	7,500										
Glendale Plant Capacity Analysis	250,000										
S Fla Ave Reconst Sewer Adjustments	125,000										
Fort Fraser Line Extension	154,000										
Replace 8" CIP Forcemain FM3310233101	45,000										
Condition Assessment of line to Wetlands		432,000									
Intermediate Pump Station Coating		80,000									
Glendale Digester Improvements-Design		1,200,000									
Condition Assessment of line to/from Glendale/Northside			385,000								
Maintenance Support											
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Wetlands Management											
FDEP-Se7en Wetlands Phase III Trail	428,479										
Security Enhancements	30,000		30,000								
Capital Contingency	35,400	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Undesignated Generator Replacement		30,000									
Wetlands Gopher Tortoise Relocation		100,000		75,000		75,000		75,000			
Transfer to Fleet - Wastewater Vehicle Purchases	105,000	65,000									
Capital Equipment	14,600	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Wetlands Fiber Installation	8,958										
Wetlands Park	75,000										
Upgrades to Office			30,000								
Wetland Data Automation	356,941	60,000									
Replacement of Control Gates	501,925										
Reverse Eutrophication/Wetlands Ecosystem	90,232										
Land Management	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Effluent Structure Rehabilitation			2,000,000								
Dredging and Sediment Management	11,882										
Wetland Renewable Energy			75,000								
Se7en Wetlands Educational Center	1,200,000										
Add Mezzanine to Equipment Shed	27,088										
Water Quality Improvements TSS	100,000										
Cell 4 drainage upgrades	300,000										
Replacement of Control Panels for Blowers	20,000										
Additional Parking Area/Cover	157,550										
FDEP-Se7en Wetlands Phase III Trail Non-Reimbursable	103,000										
Global Stability Analysis - Dam Inspection	550,000										
Pipe Inspection	100,000										
Wetland Road Washout	38,333										
Westside Berm Washout	70,650										
MHS Erosion	42,450										
Road Improvements		300,000									
Wetland Treatment System Assessment Update						250,000					
Wetland Water Budget & Operating Procedures			150,000								
Wetland Cells Restoration			300,000	200,000							
EAP Update			150,000								
Laboratory Analysis											
WW Laboratory Renovation	13,719										
Capital Equipment	35,003	25,000	125,000	175,000	25,000	25,000	100,000	25,000	25,000	25,000	25,000
West Lakeland Roughing Plant											
Replacement of Blower	140,000	150,000	150,000	150,000					250,000		
Undesignated Pumps, Motors and Controls	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000
Westside Control Panel Upgrades	40,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000
- Diffuser replacement				150,000							
Generator control replacement			150,000								
Aeration tank coating				1,000,000							
Wastewater Treatment Operations Support											

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000			
Total Expenses	49,552,463	22,258,500	98,149,500	12,831,500	8,621,500	12,828,334	13,893,334	11,148,334	12,388,334	11,438,334	11,233,334
Unappropriated Surplus											
Beginning Balance	29,880,519	2,760,496	451,996	702,496	1,820,996	1,699,496	1,982,996	1,701,496	1,864,996	2,038,496	2,011,996
Sources / (Uses)	(27,120,023)	(2,308,500)	250,500	1,118,500	(121,500)	283,500	(281,500)	163,500	173,500	(26,500)	78,500
Ending Balance	2,760,496	451,996	702,496	1,820,996	1,699,496	1,982,996	1,701,496	1,864,996	2,038,496	2,011,996	2,090,496

**WASTEWATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact Fees	958,000	2,600,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
Unappropriated Surplus	19,163,339	6,771,000	(694,000)	(1,164,000)	(1,194,000)	(608,800)	(608,800)	(608,800)	(608,800)	(608,800)	(608,800)
Total Revenue	20,221,339	9,471,000	1,206,000	736,000	706,000	1,291,200	1,291,200	1,291,200	1,291,200	1,291,200	1,291,200
Expense											
Non-Departmental											
Wastewater Impact Fee Study	30,000			30,000							
Western Trunk San Gully Rd Line Relocation						585,200	585,200	585,200	585,200	585,200	585,200
Sewage Pumping Stations											
Southwest Pump Station Redirection	43,539										
L3845 Skyview Waters Panel Upsizing	6,685										
Cypress Point Repump Station Reimbursement	1,000,000										
Sewer Line Maintenance											
Force Main Parkway to Glendale	572,886										
Southwest Lakeland Sewer Upgrade	5,835,000										
Western Trunk San Gully Rd Line Relocation	7,216,017	8,000,000									
Waring Rd-Pipkin to Dranefield FM	2,000,000										
Master Plan-Crystal Lake/Sylvester Combined		210,000									
Airpark System Expansion Reimbursement	2,645,597										
Wastewater Engineering											
Subdivision and Commercial Development	506,000	506,000	506,000	506,000	506,000	506,000	506,000	506,000	506,000	506,000	506,000
Undesignated Capacity Expansion	150,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Southwest Lakeland Sewer Upgrade	215,000										
West Lakeland Waste Load Facility Expansion Study		105,000									
Southwest Pump Station Redirection	615										
Master Plan-Crystal Lake/Sylvester Combined		450,000									
Wastewater Master Plan			500,000								
Total Expenses	20,221,339	9,471,000	1,206,000	736,000	706,000	1,291,200	1,291,200	1,291,200	1,291,200	1,291,200	1,291,200
Unappropriated Surplus											
Beginning Balance	26,501,501	7,338,162	567,162	1,261,162	2,425,162	3,619,162	4,227,962	4,836,762	5,445,562	6,054,362	6,663,162
Sources / (Uses)	(19,163,339)	(6,771,000)	694,000	1,164,000	1,194,000	608,800	608,800	608,800	608,800	608,800	608,800
Ending Balance	7,338,162	567,162	1,261,162	2,425,162	3,619,162	4,227,962	4,836,762	5,445,562	6,054,362	6,663,162	7,271,962

**WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from Water Operations	9,016,650	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	8,900,000	4,600,000	6,500,000
Unappropriated Surplus	18,955,743	(1,328,200)	4,172,775	3,239,337	2,409,572	308,365	86,226	651,669	609,174	40,254	91,554
Total Revenue	28,372,393	4,071,800	9,572,775	8,639,337	7,809,572	5,708,365	5,486,226	6,051,669	9,909,174	5,040,254	6,991,554
Expense											
Non-Departmental											
Maximo Upgrade City Wide	220,000										
Water Production-General											
CWP4001 Production - Tools & Equip	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CWP4002 PICS Capital Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
CWP5030 Equipment Replacement (007)	75,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5505 NW Plant Auxiliary System Upgrades	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5519 NE Monitoring Well Equipment Replacement	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Williams Filter Rehabilitation	2,015,478										
Liquid Chlorine Conversion	2,140,729										
Lead and Copper Rule Compliance	330,786										
Williams WTP Chemical Feed Equipment Replacement	78,058										
Williams WTP Paint	120,000										
Water Utilities Cybersecurity Vulnerability Evaluation	90,000										
Combee WTP Control Room Remodel				45,000							
Water ARC Flash Study	50,000										
Williams WTP Softener Mechanical Equipment Replacement								750,000			
- Williams WTP PRWC Tie			450,000								
- Williams WTP ATS Replacement				750,000							
- Ground Storage Tanks Rehabilitation								850,000			
- Williams WTP Filter Blower Replacement						350,000					
Delta V Equipment Hardware Replacement		225,000									
Combee Water Treatment Plant - General											
Combee WTP Filter Rehabilitation				400,000	400,000						
Combee WTP Generator Control Conversion to Delta V	43,406										
Combee WTP Control Room Remodel	35,000										
Water ARC Flash Study	50,000										
Pump Replacements	25,000										
Water T&D-General											
Capital Contingency	39,000	220,000	220,000	220,000	240,000	240,000	240,000	260,000	260,000	260,000	260,000
Lead and Copper Rule Compliance	250,000	257,500	265,225	273,200	281,400	289,800	298,500	307,500	316,700	326,200	326,200
CWE4001 Subdv. & Comm. Dev. Cap. Proj.	(12,000)	144,200	148,500	153,000	157,600	162,300	167,200	172,200	177,300	182,700	182,700
CWD4002 New Service Connections	267,349	200,000	206,000	212,180	218,545	225,101	231,854	238,810	245,974	253,354	260,954
CWE4004 Minor Ext & Sys Improvements (007)	414,717	335,000	344,800	355,000	365,800	376,800	388,000	399,700	411,700	424,000	436,800
CWD4009 Hydrant Install-New Annex (007)	30,000	40,000	40,000	40,000	40,000	40,000	45,000	45,000	45,000	45,000	45,000
CWD4011 City Project Support (007)	237,000	325,000	334,800	344,800	355,100	365,800	376,800	388,000	399,700	411,700	424,000
CWD4018 Dist Facilities Replacemnt	132,273	200,000	206,000	212,200	218,500	225,100	231,900	238,800	246,000	352,400	261,000
CWE4022 Tools & Equip	47,330	40,000	40,000	40,000	45,000	45,000	45,000	45,000	50,000	50,000	50,000
CWD5039 Undesignated Long Term Project Support (007)	75,000	120,000	120,000	120,000	130,000	130,000	130,000	140,000	140,000	140,000	150,000
CWD5067 Meter Relocation/Improvement	7,500	7,500	8,000	8,000	8,000	8,000	8,500	8,500	8,500	8,500	8,500
CWD15100 Traffic Control Support Capital	7,500	7,500	8,000	8,000	8,000	8,000	8,000	8,500	8,500	8,500	8,500
CWE5146 Purchase of Radios	8,000	8,100	8,200	8,300	8,400	8,500	8,600	8,700	8,800	8,900	8,900
Transfer to Fleet - Water Vehicle Purchases	830,000										
CWD5230 SmartGrid Installation	12,127,498										
Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale	196,687										
W. Lk Parker AC W.L. Replace (Valencia to Bonaire)	308,400										
Lakeland Hills Blvd (Parkview to Granada)	251,151										
E Lk Parker AC Replace (Lk View to Idlewild)	102,946										
Water Main Replacement Group 1 - Meters Useful Life <20 yrs	10,000										
Water Main Replacement Group 3 - Mains useful life <10 yrs	145,260	500,000	4,866,000	3,466,000	3,611,000	1,500,000	1,560,000	1,280,000	1,330,000		

**WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Chestnut Rd Sidewalk Improvements	94,061										
Townepark & Myrtle Hill Tie	75,000										
Modifications to Water Distribution Facility Stairwell	39,409										
US 92 Resurfacing (Gary to Combee)	60,000										
Edgewood Dr S AC Pipe Replacement	149,947										
SR. 33 Wildlife Crossing Water	135,000										
Sylvester Rd. 6? AC replacement	179,127										
Fairway Ave 6? AC Replacement	245,000										
Drane Field Rd 12? WM Reimbursement	8,805										
McRorie St (Success Av. and Johnson Av) Rep 650' of 2" GLV WM	120,000										
Custer Rd 2" WM Extension	18,200										
5th St. and Kathleen Rd. Water Main Replacement	188,000										
LWE9592 W. Pipkin Widening (Medulla to Harden)	169,492										
Ashwood-Creekview Waterline Tie			90,000								
PCCP Condition Assessment				274,000							
Water T&D-Meters											
Water Meter Replacement - Capital	256,000	175,000	180,250	185,657	191,227	196,964	202,872	208,959	750,000	1,000,000	3,000,000
Water T&D-Cross Connection Control											
CWD4010 Backflow Prevention	45,000	126,000	132,000	139,000	146,000	152,000	159,000	167,000	176,000	184,000	184,000
Water Engineering											
Capital Contingency	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Williams Filter Rehabilitation	5,211										
Liquid Chlorine Conversion	7,794										
Lead and Copper Rule Compliance	5,765										
CWE4001 Subdv. & Comm. Dev. Cap. Proj.	606,000	406,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
CWE4004 Minor Ext & Sys Improvements (007)	50,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CWD4011 City Project Support (007)	50,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4012 Polk County Project Support	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4013 State/FDOT Project Support	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CWD4014 City Parks & Rec Support (007)	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CDA5096 CROW Water Projects Easements	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CWD5230 SmartGrid Installation	2,689										
Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale	10,000										
Utility relocation SR33 at I-4 - Tomkow to Old Combee Interchange	173,594										
Polk County-Bartow-US 98 Interconnect	1,650,613										
W. Lk Parker AC W.L. Replace (Valencia to Bonaire)	2,969										
Lakeland Hills Blvd (Parkview to Granada)	240,264										
E Lk Parker AC Replace (Lk View to Idlewild)	2,000										
Chestnut Rd Sidewalk Improvements	8,941										
Bartow Hwy Widening (Edgewood Dr to Main St)W.L.Adjust.S									3,100,000		
Fairway & US92 - Tie lines	15,000										
Townepark & Myrtle Hill Tie	15,000										
Water Capital Equipment			20,000								
Water Master Plan	15,000										
Dranefield Rd at Waring Rd Widening	426,855										
6" HDPE Replacement on Central Ave SE (Highland City)	10,000										
US 92 Resurfacing (Gary to Combee)	6,285										
SR. 33 Wildlife Crossing Water	123,000										
Oak Street Public Right of Way Improvements	21,000										
Sylvester Rd. 6? AC replacement	11,628										
Fairway Ave 6? AC Replacement	5,105										
Drane Field Rd 12? WM Reimbursement	9,885										
Custer Rd 2" WM Extension	10,000										
S Fla Ave Reconst WL Replacement	194,740										
5th St. and Kathleen Rd. Water Main Replacement	18,000										
LWE9592 W. Pipkin Widening (Medulla to Harden)	80,540										
FDOT Proposed Water Projects	443,611		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Water Asset Management Plan	618										

**WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Hamilton Rd Water Line Extension Reimbursement	133,000										
Water Administration											
Radio Replacement 2011	72,264										
Sixth Floor Furnishings			500,000								
Timekeeping System	50,000										
Maximo GIS Integration	11,978										
Targeted Economic Opportunities - Water	357,415		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Undesignated Growth - Water	218,520										
Smartgrid MDM	200,000										
Total Expenses	28,372,393	4,071,800	9,572,775	8,639,337	7,809,572	5,708,365	5,486,226	6,051,669	9,909,174	5,040,254	6,991,554
Unappropriated Surplus											
Beginning Balance	29,661,309	10,705,566	12,033,766	7,860,991	4,621,654	2,212,082	1,903,717	1,817,491	1,165,822	556,648	516,394
Sources / (Uses)	(18,955,743)	1,328,200	(4,172,775)	(3,239,337)	(2,409,572)	(308,365)	(86,226)	(651,669)	(609,174)	(40,254)	(91,554)
Ending Balance	10,705,566	12,033,766	7,860,991	4,621,654	2,212,082	1,903,717	1,817,491	1,165,822	556,648	516,394	424,840

**WATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2025 Budget	2026 Proposed	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected	2035 Projected
Revenue											
General Revenue											
Connection Fees	800,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Unappropriated Surplus	239,685	204,914	(1,402,045)	(1,267,986)	(1,278,245)	(1,279,927)	(1,141,690)	(1,189,774)	179,022	2,089,888	2,084,802
Total Revenue	1,139,685	3,004,914	1,397,955	1,532,014	1,521,755	1,520,073	1,658,310	1,610,226	2,979,022	4,889,888	4,884,802
Expense											
Water Engineering											
Water Master Plan	488,817										
SW Water Expansion - Medulla Rd	200,000	2,450,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Waring Rd WL Ext Developer Reimbursement	100,000										
Anchuca Dr to Hamilton Rd WL Tie Developer Reimbursement	50,000										
Water Administration											
PRWC Debt Service	300,868	554,914	1,047,955	1,182,014	1,171,755	1,170,073	1,308,310	1,260,226	2,629,022	4,539,888	4,534,802
Total Expenses	1,139,685	3,004,914	1,397,955	1,532,014	1,521,755	1,520,073	1,658,310	1,610,226	2,979,022	4,889,888	4,884,802
Unappropriated Surplus											
Beginning Balance	13,024,396	12,784,711	12,579,797	13,981,842	15,249,828	16,528,073	17,808,000	18,949,690	20,139,464	19,960,442	17,870,554
Sources / (Uses)	(239,685)	(204,914)	1,402,045	1,267,986	1,278,245	1,279,927	1,141,690	1,189,774	(179,022)	(2,089,888)	(2,084,802)
Ending Balance	12,784,711	12,579,797	13,981,842	15,249,828	16,528,073	17,808,000	18,949,690	20,139,464	19,960,442	17,870,554	15,785,752

Lakeland Electric
10 Year Capital Improvement Plan

	FY25 Original Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget	FY35 Proposed Budget
REVENUES:											
Transfer from Operating Fund	37,901,364	46,057,764	43,826,311	41,037,718	41,272,603	44,831,810	42,853,141	43,932,803	45,871,998	47,336,344	48,008,320
Payroll & Motor Pool Transfers	8,282,947	8,619,062	8,495,591	8,823,414	9,164,111	9,518,191	9,873,449	10,255,652	10,639,900	11,052,507	11,481,358
TOTAL REVENUES	46,184,311	54,676,826	52,321,902	49,861,132	50,436,714	54,350,001	52,726,590	54,188,456	56,511,898	58,388,851	59,489,678
EXPENDITURES:											
McIntosh Plant	1,333,000	4,191,200	1,412,016	1,113,656	1,135,729	1,183,244	1,206,208	1,204,633	1,228,526	1,452,896	1,477,754
McIntosh Plant Unit 5	17,070,986	5,298,555	10,320,110	12,964,401	20,281,609	9,122,225	15,361,764	21,889,395	20,621,502	10,331,877	17,994,390
McIntosh Gas Tiurbine 2	568,000	1,084,673	148,000	908,000	8,000	11,454,536	188,000	468,000	960,500	158,000	633,000
McIntosh GT	35,000	50,000	285,000	4,465,000		400,000				5,655,116	
Larsen Plant	1,353,014	10,613,868	9,103,620	2,659,516	657,500	377,500	6,066,437	152,500	67,500	205,000	3,382,902
Winston Plant	60,000	560,000	280,000	160,000	1,070,000	520,000	230,000	230,000	320,000	1,100,000	660,000
Other Production Projects	2,177,906	2,076,386	1,952,069	1,776,758	1,375,440	1,961,339	2,466,811	2,085,077	3,352,169	8,178,312	2,289,778
Transmission Lines	147,691	242,000	1,209,300	231,609	238,557	745,714	753,085	860,678	768,498	576,553	284,850
Distribution Lines	15,210,939	11,276,500	12,000,690	11,479,143	11,977,138	12,079,960	12,017,905	12,376,274	12,995,380	13,125,547	13,517,105
Transmission Substations	180,000	205,000	128,750	132,613	136,591	140,689	144,909	149,257	153,734	2,158,346	163,097
Distribution Substations	2,867,049	5,135,000	4,942,800	2,450,834	2,559,109	2,467,632	2,476,411	2,485,454	2,494,767	2,504,360	2,514,241
Other Delivery Products	2,944,607	8,925,513	9,271,093	9,619,098	10,300,520	10,355,884	11,065,735	11,470,642	11,890,904	12,007,710	12,461,411
Build	1,395,234	1,566,026	944,350	1,622,430	436,292	839,497	453,917	537,252	1,372,256	475,725	491,335
Tech	450,550	2,809,550	152,050	153,595	155,186	2,456,825	158,514	160,253	162,044	163,889	2,165,789
Misc. Projects	390,335	642,555	172,054	124,480	105,042	244,955	136,895	119,042	124,117	295,520	1,454,027
TOTAL EXPENDITURES	46,184,311	54,676,826	52,321,902	49,861,132	50,436,714	54,350,001	52,726,590	54,188,456	56,511,898	58,388,851	59,489,678

Lakeland Electric
10 Year Capital Improvement Plan

	FY25 Original Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget	FY35 Proposed Budget
McIntosh Plant											
116580 - FY27 MCOM Service Water			120,000								
119787 - LPE9787 PCM MPP Administration Building	265,000	3,071,200	200,000								
115673 - CMP5673 MCOM Sump Pumps	20,000	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
117305 - FY25 LPP7305 MAN LTMA	1,040,000	1,100,000	1,082,016	1,103,656	1,125,729	1,148,244	1,171,208	1,194,633	1,218,526	1,242,896	1,267,754
118013 - FY32 CMP8013 MREP BATTERY REPLACEMENTS										200,000	200,000
117037 - CMP7037 MD 1&2 BREAKER REPLACEMENT/REFURBISHMENT	8,000					25,000	25,000				
Total	1,333,000	4,191,200	1,412,016	1,113,656	1,135,729	1,183,244	1,206,208	1,204,633	1,228,526	1,452,896	1,477,754
McIntosh Plant Gas Turbines											
117016 - FY33 CLP7016 MGT1 Major Inspection & Exhaust Repl										2,000,000	
116554 - FY26 CMP6554 MGT1 HOT GAS PATH	35,000	50,000	285,000	4,465,000						3,105,116	
116625 - FY30 MGT1 Controls Upgrade						400,000				550,000	
117038 - FY27 MGT2 Lube Oil Cooler Replace/Upgrade			140,000	360,000							
117279 - CMP7279 MGT2 Pump Overhauls/Replacement		50,000		50,000		35,000	50,000	50,000	67,500		
117771 - FY26 CMP7771 MGT2 Battery Bank		26,000				20,000		130,000			
117012 - FY28 CMP7012 MGT2 Air Filters				140,000					175,000		
116617 - CMP6617 MGT2 Hot Gas Path/Major Outage						5,531,536					
117015 - FY30 CMP7015 MGT2 Insulation Replacement						525,000					
117013 - FY28 CMP7013 MGT2 Evap Cooler Media				200,000					350,000		
117014 - FY26 CMP7014 MGT2 Generator Rewind						4,515,000					
117022 - CMP7022 MGT2 TORQUE CONVERTER						150,000	40,000				
117025 - CMP7025 MGT2 EXPANSION JOINTS		245,000							260,000		100,000
117026 - CMP7026 MGT2 CAPITAL COATINGS		25,000		50,000		25,000			50,000		
117010 - CMP7010 MGT2 Motor Overhauls	10,000	50,000		50,000		35,000	50,000	50,000	50,000	75,000	75,000
117011 - CMP7011 MGT2 Valve Replacments	80,000	50,000		50,000		35,000		50,000		75,000	
117028 - FY26 CMP7028 MGT2 GEAR BOX OVERHAUL		150,673				100,000	40,000				
117029 - FY25 CMP7029 MGT2 CONTROLS UPGRADE	360,000	350,000				400,000					450,000
117031 - CMP7031 MGT2 FIELD GROUND MONITOR INSTALLATION, BRUSHLESS EXCITER	60,000										
117032 - CMP7032 MGT2 GENERATOR PROTECTIVE RELAY UP-GRADE	50,000	50,000									
117035 - CMP7035 MGT2 BREAKER REPLACEMENT/REFURBISHMENT	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
117033 - FY30 MGT2 Xfmr DGA Installations, 8CT GSU, 8ST GSU, 7SUT, 8 MV Tie Xmf						75,000					
117034 - FY32 MGT2 Generator Breaker Overhaul								180,000			
117036 - FY26 MGT2 CEMS Data Controller Upgrade		80,000									

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Total	603,000	1,134,673	433,000	5,373,000	8,000	11,854,536	188,000	468,000	960,500	5,813,116	633,000
McIntosh Unit 2											
Total											
McIntosh Unit 3											
Total											
McIntosh Unit 5											
119035 - LMP9035 U5 Combustion Turbine Inspection Outage (Outage)	2,000,000			2,255,000	3,250,000				6,540,957		
119250 - LMP9250 U5 LTMA Assets	7,985,986	2,780,447	2,907,649	3,034,851	3,162,053	3,289,255					
119262 - LMP9262 U5 STG Outage	2,225,000			2,255,000	3,700,000				5,500,000		
119781 - LPE9781 U5 SCR Catalyst				750,000	250,000						
115737 - FY28 CMP5737 U5 AMMONIA CONTROL VALVE AND VAPORIZER REPLACEMENT				150,000							
114142 - CPE4142 U5 Inlet Filters Replacement				175,000				200,000			
114085 - CMP4085 U5 Facilities Recoating	50,000	75,000	50,000			75,000			100,000		
114099 - CMP4099 U5 Combustion Turbine Dynamic Sensor Upgrade (Outage)					150,000						
115342 - CMP5342U5 Combustion Turbine Insulation								500,000	160,000		
115539 - CMP5539 U5 CEMS Upgrade								90,000			
115545 - CMP5545 U5 Expansion Joint		150,000	150,000	225,000				175,000		275,000	
115478 - CMP5478 U5 Cooling Tower Acid Tank Replacement	45,000						45,000				
115500 - CMP5500 U5 HRSG Recoating	50,000	75,000	150,000			150,000			150,000		
115501 - CPE5501 U5 BFP Overhauls					180,000				225,000		
115619 - CPE5619 U5 Combustion Hardware Upgrade			1,402,461	2,074,550	2,533,612	3,287,362	7,061,764	11,414,395		5,757,105	5,757,104
115622 - FY30 CMP5622 U5 Cooling Tower Motor Soft Starts Polisher Resin Replace						300,000					
115624 - CMP5624 U5 Condensate Pump/Motor Upgrades				130,000	150,000				150,000		
115625 - FY28 CMP5625 U5 Controls Upgrade			750,000	250,000							
115626 - CMP5626 U5 Cooling tower Bleach Tank					35,000						
115649 - FY28 CMP5649 U5 Replace CO catalyst				750,000	250,000						
115652 - CMP5652 U5 Gas Control Valve Overhaul	200,000				225,000				250,000		
115658 - FY27 CPE5658 U5 BFP & Condesate Pump VFD Retrofit						400,000					
115659 - FY26 CMP5659 U5 Boiler Feed Pump Motor Overhauls				215,000	215,000						
115660 - CMP5660 U5 Inlet Recoating				200,000				250,000			
115661 - CMP5661 U5 Turbine Exhaust Diffuser	450,000				600,000						
115662 - FY26 CMP5662 U5 HRSG HP Superheater		230,608				230,608	7,000,000	6,910,000	1,135,000		

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115663 - CMP5663 U5 Start Up Motor	100,000						125,000				
115664 - CMP5664 U5 Circ Water Pumps					275,944						
115665 - CMP5665 U5 Auxillary Circ Water Pump	30,000								150,000		
115667 - CMP5667 U5 Fire System Louvers						150,000					
115647 - CMP5647 U5 Waste Water Sump Pumps			70,000	25,000							
115695 - CMP5695 U5 Replace Battery Banks	100,000							60,000			
115696 - CMP5696 U5 CT Generator Rewind/Stator Rewedge	1,750,000										6,650,000
115697 - CMP5697 U5 Condensate Tank Recoat (Interior)	45,000	50,000				80,000					
115710 - CMP5710 U5 Attenuator Replacement	180,000				225,000				300,000		
115712 - FY29 CMP5712 U5 Evaporative Cooler Media Repl.				175,000							
115709 - CMP5709 U5 HP and IP silencer replacement					250,000						
115713 - CMP5713 U5 Torque Converter Overhaul	180,000						220,000				
115735 - FY32 CMP5735 U5 SIEMENS ROTOR THROUGH-BOLT EXCHANGE											5,447,286
115666 - CMP5666 U5 Valve Replacements	200,000	250,000	100,000	100,000	300,000	150,000	150,000	350,000	150,000		
115736 - LMP5736 U5 RAC RETUBING						750,000					
115669 - CMP5669 U5 Motor Overhauls	80,000	150,000	120,000	70,000	150,000	80,000	80,000	85,000	170,000	85,000	100,000
115740 - FY30 CMP5740 U5 ST GENERATOR REWIND/STATOR REWEDGE	100,000						500,000	1,000,000	3,910,545		
115741 - FY27 CMP5741 U5 ST SHAFT GROUND UPGRADE	70,000										
115753 - CMP5753 U5 CT FIRE SUPPRESSION - WATER MIST SYSTEM	600,000										
115754 - CMP5754 U5 HEP REPLACEMENT	500,000										
115757 - CMP5757 U5 GENERATOR PROTECTIVE RELAY UPGRADE	100,000										
115758 - CMP5758 U5 BREAKER REPLACEMENT/REFURBISHMENT	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	40,000
115751 - FY27 U5 Process NOx Analyzer Replacement								75,000			
115752 - FY29 U5 Insulation Liner Plates					200,000						
115755 - CMP5755 U5, DGA Installations, ST GSU, ST Aux, CT Aux, CT SUT Xfmrs		200,000							200,000		
115756 - FY26 U5, Control Building, LV Neutral Code Up-grade, 3 phase, 4-wire C		250,000	250,000								
115759 - FY26 U5 CEMS Data Controller Upgrade		80,000									
115723 - CMP5723 U5 COOLING TOWER UPGRADES		102,500	100,000	100,000	350,000	150,000	150,000	150,000	1,500,000	4,184,772	
115766 - FY26 CMP5766 U5 T3000 CONTROLS UPGRADE		200,000	750,000					600,000			
115764 - FY26 CMP5764 U5 INLET CHILLER		35,000	1,440,000								
115760 - FY26 CMP5760 U5 CT REPLACE BOP 480V MCC		350,000									
115761 - FY26 CMP5761 U5 CT, REPLACE BOP 4160V - 480V XFMR		200,000	50,000								

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116581 - FY26 CMP6581 MGT1 FIRE PROTECTION SYSTEM - CO2 BOTTLE REPLACEMENT		90,000									
115763 - FY27 U5 Row 1 Vanes			2,000,000								
115762 - FY29 U5 ST L-0 Blades					3,800,000						
Total	17,070,986	5,298,555	10,320,110	12,964,401	20,281,609	9,122,225	15,361,764	21,889,395	20,621,502	10,331,877	17,994,390
Larsen Plant											
114134 - CLP4134 U8 Condensate Tank Recoat (Interior)			25,000								40,000
114149 - CLP4149 U8 CT Hydraulic Pump Replacement											75,000
114150 - CLP4150 U8 Nox Water Pumps			50,000	50,000			115,000				
114083 - CMP4083 Larsen Facilities Recoating		50,000	100,000		50,000		250,000				250,000
115318 - CMP5318 U8 CEMS Analyzer Repl								90,000			
114277 - CLP4277 CEMS Server Upgrade - Larsen						75,000				100,000	
114160 - FY26 CLP4160 U8 Boiler Feed Pumps		81,120	81,120								
114166 - CLP4166 U8 Voltage Regulators							500,000				
114167 - FY31 CLP4167 U8 Wing Cowl Plenum											2,500,000
114180 - CLP4180 U8 Air Dryer	30,000				50,000						75,000
114181 - CLP4181 U8 Air Filters			140,000				165,000				180,000
114185 - FY27 CLP4185 U8 CT Fuel Oil Pump and Clutch			90,000								
114169 - CLP4169 U8 Breaker Overhauls	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	40,000
114190 - CLP4190 U8 Protective Relay Replacement	350,000				500,000						
114197 - FY22 CLP4197 U8 ST Inter/After Condenser Retubing		150,000					150,000				
114198 - CLP4198 U8 Battery Bank Replacement							100,000				
114199 - CLP4199 U8 Air Compressor	20,000		50,000				50,000				
114159 - CLP4159 U8 Major Motor Overhauls	16,000	10,000	10,000	10,000	15,000	10,000	250,000	20,000	25,000	25,000	30,000
114208 - CLP4208 U8 GAS CONTROL & SR VALVE OVERHAUL							200,000				
114211 - CLP4211 U8 EXHAUST SILENCER			750,000								
114220 - CLP4220 U8 CT EXHAUST EXPANSION JOINT			150,000				250,000				
114221 - CLP4221 U8 HRSG VALVES	30,000	100,000	100,000	12,500	12,500	12,500	12,500	12,500	12,500	50,000	42,902
114165 - CLP4165 U8 Fuel Oil Flow Divider			125,000								
114210 - CLP4210 U8 Cranking Motor			150,000								150,000
119046 - U8 - Combustion Turbine Inspection Outage		400,000	1,600,000				3,993,937				
114283 - FY30 CLP4283 U8 CONTROLS HARDWARE UPGRADE						250,000					

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114285 - FY26 CLP4285 U8 HUMIDITY SENSOR UPGRADE		35,000									
114286 - CLP4286 U8 ST DC Power Dist Sys Upgd	150,000										
114223 - CLP4223 LARSEN INTAKE 316(B) COMPLIANCE UPGRADES	50,000	1,600,000	412,500								
114225 - CLP4225 U8 ST LUBE OIL COOLER	50,000										
114227 - CLP4227 U8 ST MAJOR	167,014	6,050,000									
114228 - CLP4228 U8 SUBSTATION ELECTRO MECHANICAL PROTECTIVE RELAY UP-GRADES	250,000		250,000								
114229 - CLP4229 U8 XFMR DGA INSTALLATIONS, 8CT GSU, 8ST GSU, 7SUT, 8 MV TIE XM	150,000	100,000	50,000								
114233 - CLP4233 LGT3 MAJOR	35,000	250,000	1,800,000								
114235 - CLP4235 LGT3 ELECTRICAL/GEN RESTORATION	25,000	262,748	1,360,000								
114224 - FY26 U8 ST Lube Oil FiltrationFY26 U8 ST Lube Oil Filtration		95,000									
114230 - FY26 U8 CEMS Data Controller Upgrade			80,000								
114231 - FY26 U8 RTAC Monitoring			300,000								
114234 - FY26 LGT3 Controls Upgrade		500,000	100,000								
114303 - FY26 CLP4303 LARSEN U8 ST 2400V SWITCHGEAR UPGRADE		650,000	500,000								
114302 - FY26 CLP4302 LARSEN BUILDING RENOVATIONS		250,000									
114236 - FY27 LGT4236 Synchronous Condenser Modification			800,000	2,557,016							
Total	1,353,014	10,613,868	9,103,620	2,659,516	657,500	377,500	6,066,437	152,500	67,500	205,000	3,382,902
Winston Plant											
119272 - LPE9272 WIN NOx Catalyst Replacement					750,000						
114184 - CPP4184 WIN Breaker Replacements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	40,000
116605 - FY29 CMP6605 Winston Generator Rewind					90,000	90,000	100,000	100,000	115,000	120,000	120,000
116606 - CMP6606 Winston Air Conditioners	30,000	30,000		30,000		50,000			75,000		
116609 - FY29 CMP Winston Engine Overhauls					100,000	100,000	100,000	100,000	100,000	100,000	100,000
114241 - FY26 CPP4241 WIN CO CATALYST REPLACEMENT		350,000									400,000
116620 - FY27 WIN RTAC Monitoring			150,000								
116621 - FY26 WIN DGA Installations		150,000				150,000				200,000	
116622 - FY27 WIN MV Gear Refurbished, 15KV			100,000	100,000						500,000	
116623 - FY29 WIN LV Gear Refurbishment					100,000	100,000					
116624 - FY34 WIN Batteries										150,000	
Total	60,000	560,000	280,000	160,000	1,070,000	520,000	230,000	230,000	320,000	1,100,000	660,000
Other Production Projects											

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116561 - FY27 PCOM, Repair/Refurbish existing BOP 2500KVA Xfmr for Spare Invent			75,000								
119859 - LPE9859 PCM NERC Compliance	184,923	137,296	140,042	142,843	145,700	148,614	151,586	154,618	157,710	160,864	164,081
114105 - CMP4105 PCM Engineering Capital Tool Replacement (MBFA)	12,500	55,000	15,000	15,000	15,000	15,000	15,000	15,000	25,000	30,000	30,000
116506 - CPP6506 PCM Lab Test Equipment (MBFA)	75,000	75,000	75,000	40,000		30,000	30,000	30,000	30,000	30,000	50,000
116509 - CPP6509 PCM Plant A/C and Air Handler Contingency	32,500	50,000	37,500	40,000	42,500	45,000	47,500	50,000	75,000	75,000	75,000
116529 - CPP6529 PCM Industrial Coatings Plan	50,000	150,000	150,000	50,000	50,000	50,000	50,000	50,000	150,000	150,000	150,000
117219 - CPP7219 COL R&R Capital Resources	1,462,983	989,090	600,000	612,000	624,240	636,725	636,725	649,459	649,459	662,448	675,697
116550 - CPP6550 COL Site Improvements (post U3, move main gate)	50,000	250,000	500,000	500,000			500,000	150,000			700,000
117301 - FY26 CMP7301 ME Major Outage Work		50,000	183,527	290,915	412,000	400,000	400,000	400,000	1,400,000	6,000,000	325,000
117302 - FY31 CMP7302 ME Catalyst							500,000	500,000			
117303 - FY29 CMP7303 ME Air Compressor Eompressor Overhaul						50,000	50,000				
117304 - FY28 CMP7304 ME Controls Upgrade									750,000		
116557 - CPP6557 PCM INDUSTRIAL MOBILE EQUIPMENT (MBFA)	150,000	125,000	90,000			500,000				750,000	
116543 - CPP6543 PCM Plant Transportation (MBFA)	20,000	30,000	21,000	21,000	21,000	21,000	21,000	21,000	25,000	30,000	30,000
116501 - CPP6501 PCM Maintenance Tools (MBFA)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	90,000	90,000	90,000
116559 - CMP6559 PCM PROTECTIVE RELAY HMI TO MONITOR	75,000	100,000								200,000	
Total	2,177,906	2,076,386	1,952,069	1,776,758	1,375,440	1,961,339	2,466,811	2,085,077	3,352,169	8,178,312	2,289,778
Transmission Lines											
168151 - LDE8151 New Indian Lakes To Galloway 69KV Line						500,000	500,000				
168133 - LDE8133 Northwest-West 69kV Ln - THP										300,000	
168138 - FY31 CDE8138 Southwest-Medulla 69kV Ln - THP								600,000	500,000		
164010 - CDE4010 Transmission Pole Repl (007)	142,691	182,000	199,000	221,000	227,630	234,459	241,493	248,737	256,200	263,886	271,802
164045 - CDE4045 Transmission Wood Poles Inspection/Retreatment	5,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
168040 - CDE8040 HAMILTON TO TECO (JD PAGE) 69KV		50,000	1,000,000								
Total	147,691	242,000	1,209,300	231,609	238,557	745,714	753,085	860,678	768,498	576,553	284,850
Distribution Lines											
178137 - FY26 CDE8137 Larsen N314 Ln Upgrd					450,000						
178138 - CDE8138 Hemphill H384 Ln Upgrd					105,000						
178139 - FY31 CDE8139 Medulla M364 Line Upgrade - Part 2									250,000		
178145 - CDE8145 Southwest J374 Ln Upgrd - Part 1	150,000										
178151 - CDE8151 Medulla M384 and Christina CA334 Ln Upgrd			200,000								

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178154 - FY25 CDE8154 Southwest J384 Ln Upgrd			700,000			75,000					
178157 - FY26 CDE8157 Winston T384 Ln Upgrd						285,000					
178158 - FY26 CDE8158 Winston T364 Ln Upgrd						50,000					
154001 - CDE4001 Minor Improv/Reloc to Roads (007)	577,555	200,000	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955
154011 - CDS4011 Capital Equipment Purchases (007) (	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
174003 - CDE4003 Transformer Repl-OH Dist	255,593	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	195,716
174004 - CDE4004 Transformer Repl-UG Dist (007)	246,588	350,000	360,500	371,315	382,454	393,928	405,746	417,918	430,456	443,370	456,671
174006 - CDE4006 Dist System Eq Replace	5,000	13,000	13,390	13,792	14,205	14,632	15,071	15,523	15,988	16,468	16,962
174007 - CDE4007 Line Switch Installation	15,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174008 - CDE4008 Padmount Switch Install (007)	250,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
174011 - CDE4011 Distribution Pole Repl	2,300,000	2,400,000	2,472,000	2,546,160	2,622,545	2,701,221	2,782,258	2,865,726	2,951,697	3,040,248	3,131,456
174020 - CDE4020 Roadway Lighting Installations	521,059	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
174030 - CDE4030 City Facilities Lighting Installations	15,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
174040 - CDE4040 Private Area Lighting Installation	772,495	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
174045 - CDE4045 Distribution Wood Poles Inspection/Retreatment	400,000	400,000	412,000	424,360	437,091	450,204	463,710	477,621	491,950	506,708	521,909
174232 - CDE4232 Capacitor Station Installation	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174500 - CDE4500 Subdiv & Comm Development (007)	1,770,535	1,700,000	1,751,000	1,803,530	1,857,636	1,913,365	1,970,766	2,029,889	2,090,786	2,153,509	2,218,114
174502 - CDE4502 New OH Residential Svc	445,573	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477	134,392
174503 - CDE4503 New UG Residential Svc	817,282	230,000	236,900	244,007	251,327	258,867	266,633	274,632	282,871	291,357	300,098
174504 - CDE4504 Upgr OH Residential Svc (007)	10,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
174505 - CDE4505 Upgr UG Residential Svc	20,000	75,000	77,250	79,568	81,955	84,413	86,946	89,554	92,241	95,008	97,858
174506 - CDE4506 OH Line Extensions (007)	20,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174507 - CDE4507 UG Line Extensions (007)	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174508 - CDE4508 OH New Comm Svc GS	40,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
174509 - CDE4509 UG New Comm Svc GS	417,396	200,000	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955
174510 - CDE4510 OH Upgr Comm Svc	20,000	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
174511 - CDE4511 UG Upgr Comm Svc	70,000	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
174512 - CDE4512 OH New Comm Svc GSD	355,492	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	195,716
174513 - CDE4513 UG New Comm Svc GSD	1,231,743	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
174515 - CDE4515 UG New Comm Svc GSLD	873,409	750,000	772,500	795,675	819,545	844,132	869,456	895,539	922,405	950,078	978,580
176251 - CDE6251 Reliability-Recloser Installation	40,000	120,000	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012	156,573
176268 - CDE6268 General Reliability Improvements	1,086,219	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432

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176340 - CDE6340 Minor Line Extensions	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
175125 - CDE5125 URD Cable Replacement	25,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
174143 - FY24 CDE4143 DraneField D374 Ln Upgrd		150,000									
178133 - CDE8133 Downtown Overhead to Underground Conversion	50,000	200,000	206,000	212,180	218,545	225,102	231,855	238,810	245,975	253,354	260,955
178223 - FY25 CDE8223 Orangedale V334 Line Upgrade Part 2				253,000							
174850 - FY26 Palmetto A364 and West W384 Line Upgrade			165,000								
174851 - FY27 Christina CA344 line upgrade				160,000							
174852 - FY27 Gibsonia B354 and Hemphill H364 Line Upgrade				12,000							
174853 - FY27 Combee Road C354 line and switch upgrades				50,000							
174856 - FY28 Southwest J364/Medulla M354 Line Upgrade					90,000						
174200 - CDE4200 OH Reliability Improvement		20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
174300 - CDE4300 Underground Reliability Improvement Project		100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477
178204 - CDE8204 Q384 NEW CIRCUIT	500,000										
176352 - CDE6352 J364 LINE EXTENSION	80,000										
176353 - CDE6353 W344 LINE EXTENSION	120,000										
178147 - CDE8147 E374 NEW CIRCUIT	40,000										
178039 - CDE8039 FY25 GROVE SUBSTATION UPGRADE AND NEW CIRCUIT	600,000	600,000									
173915 - CSG3915 METERSHOP TOOLS AND EQUIPMENT	55,000	60,500	61,710	62,944	64,203	65,487	66,797	68,133	69,495	70,885	72,303
174191 - CDE-ED ORLANDO HEALTH NEW FACILITY	855,000										
176307 - CDE6307 FY27 NORTHWEST K384 LINE UPGRADE			250,000								
174172 - FY26 CDE4172 X-354 LINE UPGRADE		150,000									
Total	15,210,939	11,276,500	12,000,690	11,479,143	11,977,138	12,079,960	12,017,905	12,376,274	12,995,380	13,125,547	13,517,105
Transmission Substations											
168141 - FY29 CDS8141 Generic 230/69kV Substation										2,000,000	
166085 - CDS6085 Various Transmission Breaker Replacements	100,000	125,000	128,750	132,613	136,591	140,689	144,909	149,257	153,734	158,346	163,097
164232 - CDS4232 Various Transmission Capacitors	80,000	80,000									
Total	180,000	205,000	128,750	132,613	136,591	140,689	144,909	149,257	153,734	2,158,346	163,097
Distribution Substations											
174122 - CDS4122 Substations Animal Protection	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
174222 - CDS4222 Battery Bank Replacement	30,000	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
174226 - CDS4226 Substation Intergration	259,319	100,000	103,000	106,090	109,273	112,551	115,927	119,405	122,987	126,677	130,477

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176346 - CDS6346 Various Distribution Breaker Replacement	156,946	120,000	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012	156,573
175126 - CDS5126 12KV Switch Replacement	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
166036 - CDS6036 Sub. Trans Power Transformer Equip.	327,920	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
176036 - DCS6036 Sub. Dist. Power Transformer Equip.	167,864	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
178250 - CDS8250 Bridgewater Substation	300,000										
174848 - FY26 Orangedale New Circuit V384 substation equipment					100,000						
176037 - CDS6037 SUBSTATION POWER TRANSFORMER	1,500,000	1,500,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
174862 - CDS4862 DGA MONITOR	40,000										
174865 - CDS4865 NEUTRAL REACTOR	75,000										
176321 - CDS6321 MACINTOSH AUTOTRANSFORMER		2,500,000	2,500,000								
174192 - FY26 CDE4192 NEW YORK AVE BRIDGE		700,000									
Total	2,867,049	5,135,000	4,942,800	2,450,834	2,559,109	2,467,632	2,476,411	2,485,454	2,494,767	2,504,360	2,514,241
Other Delivery Projects											
154006 - CDP4006 Purchs New Electric Meters	837,786	890,541	908,352	926,519	945,050	963,951	983,229	1,002,894	1,022,662	1,043,116	1,063,979
156138 - CDG6138 R&R Capital Project Resources	1,170,659	7,629,972	7,895,591	8,211,414	8,539,871	8,881,466	9,236,724	9,606,193	9,990,441	10,390,059	10,805,661
174005 - CDG4005 Tool & Safety Equip-Capital (MBFA) (007)	65,000	65,000	66,950	68,959	71,027	73,158	75,353	77,613	79,942	82,340	84,810
174128 - CDO4128 Pole Yard Improvements	30,000	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
175124 - CDP5124 Radio Communication to Reclosers	20,000	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
174235 - CDE4235 Distribution Automation			50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339
175032 - CDE5032 Fast Transfer Switch Gear Replacement		225,000	231,750	238,703	245,864	253,239	260,837	268,662	276,722	285,023	293,574
175034 - CDP5034 SI Installed Inventory/Replacement	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
175035 - CDP5035 Dell SecureWorks IDS/IPS					320,000		320,000	320,000	320,000		
175134 - CDP5134 RTU Power Supply Upgrade/Redundancy	15,000	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,002	19,572
174043 - CDE4043 Designer Upgrade & Implementation	6,162										
175150 - CDG-ED5150 BLOCK ENERGY PROJECT	750,000										
Total	2,944,607	8,925,513	9,271,093	9,619,098	10,300,520	10,355,884	11,065,735	11,470,642	11,890,904	12,007,710	12,461,411
Miscellaneous Projects											
985730 - FY23 CFM5730 SUBSTATION ROOFS	16,538	17,365	18,234	19,145	20,103	21,108	22,163	23,271	24,435	25,656	26,169
715013 - CCS5013 Capital Project Resources	78,797	55,190	56,570	80,767	57,984	59,434	82,786	61,217	62,441	84,856	85,000
174123 - CDS4123 Substations Fence Replacement & Upgrds	50,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619

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174124 - CDS4124 Substations Grid Rock Addition	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
918888 - CGM8888 Rate Case Study		125,000				135,000				145,000	
174864 - CSG-ED4864 EMERGING TECHNOLOGY CAPITAL IMPROVEMENT	100,000	200,000									
174861 - CSG4861 MDM LODESTAR UPGRADE / REPLACEMENT	150,000	50,000									
118015 - FY35 MREP CO Catalyst											400,000
118016 - FY35 MREP ASC											300,000
118017 - FY35 MREP SCR											600,000
118014 - FY26 ME RTAC Monitoring		175,000	75,000								
455096 - CDA5096 CROW Water Projects Easements	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Total	390,335	642,555	172,054	124,480	105,042	244,955	136,895	119,042	124,117	295,520	1,454,027
Building Improvements											
915014 - CMP5014 LE-Security Enhancement	179,923	132,171	134,814	137,510	140,260	143,065	145,926	148,845	151,822	154,858	157,955
984651 - CFM4651 Security Systems for E&W Building (007)	28,993	24,588	25,080	25,582	26,094	26,616	27,148	27,691	28,245	28,810	29,386
985720 - CTS5720 Furniture Requirements - Capital (MBFA)	20,400	20,808	21,225	21,649	22,082	22,524	22,974	23,434	23,902	24,380	24,868
984306 - CFM4306 Admin Building Capital Improvement	265,612	588,924	172,303	175,749	179,264	182,850	186,507	190,237	194,042	197,922	201,881
985712 - CFM5712 Major Equipment Purch (MBFA)	5,306	5,413	5,521	5,631	5,744	5,859	5,976	6,095	6,217	6,342	6,469
984307 - CTS4307 T&D Building Capital Improvements	140,000	54,122	55,205	56,309	57,435	458,583	59,755	60,950	62,169	63,413	64,681
985707 - CFM5707 HVAC System Upgrades (Substations) - Replace Project 315707	5,000		5,202		5,413		5,631		5,859		6,095
985713 - CFM5713 Admin Building Space Study & Modifications	300,000	240,000	240,000								
985715 - FY23 CFM5715 Seal Admin Building Windows									450,000		
985717 - FY24 CFM5717 LE Admin Building & Garage - Seal Concrete	450,000	500,000						40,000	450,000		
985718 - CFM5718 Chiller Coil Replacement				1,200,000							
985719 - FY27 CFM5719 Storm Vault Media Replacement			35,000					40,000			
985721 - FY27 CFM5721 Fire Alarm System Replacement			250,000								
Total	1,395,234	1,566,026	944,350	1,622,430	436,292	839,497	453,917	537,252	1,372,256	475,725	491,335
Technology Improvements											
714125 - CCS4125 Web/eCommerce Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
176284 - CDC6284 SCADA/EMS Upgrade		2,004,000				2,000,000					2,000,000
176396 - CDC6396 NERC CIP Compliance-Cybe Sec Needs for EMS Sys	50,000	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
525111 - CTC5111 Fiber Services Connections	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550

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714114 - CCS4114 UMS Upgrade	300,000	535,000				300,000					
985728 - CFM5728 UPS Battery Replacement		120,000									
Total	450,550	2,809,550	152,050	153,595	155,186	2,456,825	158,514	160,253	162,044	163,889	2,165,789
TOTAL CAPITAL IMPROVEMENT PLAN	46,184,311	54,676,826	52,321,902	49,861,132	50,436,714	54,350,001	52,726,590	54,188,456	56,511,898	58,388,851	59,489,678