

**TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
General Revenue											
8th Cent Motor Fuel Tax	801,000	982,523	1,002,173	1,022,216	1,042,660	1,063,513	1,084,783	1,106,479	1,128,609	1,151,181	1,174,205
Local Option Gas Tax - 6 Cents	3,172,449	3,223,952	3,288,431	3,354,200	3,421,284	3,489,710	3,559,504	3,630,694	3,703,308	3,777,374	3,852,921
9th Cent Gas Tax	517,000	580,343	591,950	603,789	615,865	628,182	640,746	653,561	666,632	679,965	693,564
Local Option Gas Tax - 5 Cents	2,016,341	2,008,627	2,048,800	2,089,776	2,131,572	2,174,203	2,217,687	2,262,041	2,307,282	2,353,428	2,400,497
Special Assessment - Streets	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Interest on Pooled Investments	60,360	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,302	175,748	179,263
Transfer from Impact Fees	32,276										
Transfer from Impact Fees	64,552										
Federal Grants											
FDOT-Tenoroc Trail - Segment 1	59,675										
Glendale St				960,000							
State Grants											
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	751,162	807,585	823,737	840,212	857,016	874,156	891,639	909,472	927,661	946,214	965,138
FDOT-Tenoroc Trail - Segment 1	92,012										
FDOT - Three Parks Trail W	305,200										
FDOT-LAP Josephine Sidewalk (Central Avenue to Pinewood Avenue)	330,000										
FDOT-Drane Field Rd at Don Emerson Dr	53,140										
Traffic Project - Advanced Traffic Management System O&M	165,000	165,000	165,000								
Connected and Automated Vehicles - iCASP	290,483										
Providence Road			4,075,645								
Local Grants											
AARP Grant - Hillcrest Connector	20,000										
Contributions & Donations											
Sidewalk Contingency - Developer Contributions	5,704										
Reimbursements / Loss Recovery											
North Wabash Ave Extension	47,362										
Transfer from General Fund											
Resurfacing & Sealing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transfer from Internal Loan Fund											
Providence Road			6,205,000								
Transfer from Parking System											
ADA Compliance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer from CRA											
FDOT-Chase Street Trail	300,000										
Lakehurst Street		370,000									
Providence Road			3,494,594								
Transfer from Impact Fees											
Wabash Ave Extension Project Development & Environment Study	17,596										
N. Lakeland East. Connector - Crevasse St. Ext.	20,110										
Hwy 33 Road Improvements - Parkview to Granada	1,000,000										
Sidewalk - Lakeland Highlands Rd (Lowes to Polk Parkway)	200,000										
Hwy 33 Road Improvements - I4 to City Limits	1,390,315										
Waring Road Corridor Improvements	1,174,881										
North Wabash Ave Extension	186,885										
South Wabash Ave Extension	1,500,000	1,500,000		1,000,000		1,000,000		500,000			
Fairbanks St. (W. Bella Vista to SR 539)		250,000									
Sidewalks for Collector Streets			250,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000	
Interim Signalization SR-33 & I-4	40,533										
Providence Road	270,000		500,000	500,000	500,000	500,000	500,000	500,000	500,000	200,000	
Lakeland Park Center Drive West Connector	1,023,382	120,000									
Unappropriated Surplus	8,478,216	442,217	(1,046,315)	(307,871)	3,126,539	(1,161,489)	(157,494)	(574,959)	274,192	(1,108,700)	(1,522,141)
Total Revenue	25,383,358	11,630,247	22,582,015	11,498,382	13,184,117	10,060,640	10,232,477	10,486,212	11,009,986	9,500,210	8,768,447

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Contributions to Parking Fund											
Non-Departmental	238,000										
Pressure Cleaning & Seal Building	24,720	12,500									
Main St Garage Vault Cleaning	4,280			4,000			4,000			4,000	
Structural Inspection	16,000			17,000			20,000				
Resurfacing of Parking Lots	15,000	35,000	35,000	35,000							
Signage	275,000										
Orange St Garage - Exterior Coating	301,730										
Main St. Parking Garage - Ext. Coating		300,000				300,000			300,000		
NuPark	38,000	40,000	40,000	40,000							
Golf Cart and Sweepers Purchase for Parking System		17,000									
Accommodations for Programs and Services											
ADA Compliance	142,885	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Misc. Projects											
Clear Guide Arterial Data	30,000	30,000	30,000	30,000	30,000	30,000					
Traffic Signal Performance Measures	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
School Speed Zone Modem Replacement						37,500					
Replace Capital Equipment		27,000	25,000								
Purchase Wheel Loaders		159,000									
Total Expenses	25,383,358	11,630,247	22,582,015	11,498,382	13,184,117	10,060,640	10,232,477	10,486,212	11,009,986	9,500,210	8,768,447
Unappropriated Surplus											
Beginning Balance	11,607,028	3,128,812	2,686,595	3,732,910	4,040,781	914,242	2,075,731	2,233,225	2,808,184	2,533,992	3,642,692
Sources / (Uses)	(8,478,216)	(442,217)	1,046,315	307,871	(3,126,539)	1,161,489	157,494	574,959	(274,192)	1,108,700	1,522,141
Ending Balance	3,128,812	2,686,595	3,732,910	4,040,781	914,242	2,075,731	2,233,225	2,808,184	2,533,992	3,642,692	5,164,833

**PUBLIC IMPROVEMNET FUND
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	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
General Revenue											
LRHS Lease Revenues from Corpus Investment	25,348,990	14,499,191	14,524,947	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500	11,388,369	11,587,665
Investment Earnings	300,000										
Fire Protection, Outside City Limits	181,942	125,000	125,000	125,000							
Parking Garage - Heritage Plaza	204,886										
Federal Grants											
Lake Crago Park	200,000										
State Grants											
Resurvey Historic District Phase I	50,000										
Seven Wetlands Park	329,385										
Joker Marchant Stadium Renovations	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Local Grants											
Joker Marchant Stadium Renovations	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561
County-Wide Library Revenues											
County-Wide Library Cooperative	741,037	285,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	180,000
Contributions & Donations											
Joker Marchant Stadium Renovations	516,667	266,667	266,667	266,667	266,667	266,667	266,667	266,667	266,667		
Misc. Revenues											
E-Rate - Billed Entity Applicant Reimbursement (BEAR)	35,985										
Future Expansion Reserve	612										
Misc. Reimbursements	86,041										
Transfer from ARPA Fund											
Construct Fire Station	570,262										
Transfer from General Fund											
Construct Fire Station	1,000,000										
Transfer from CRA											
Bark at the Lake	126,155										
Transfer from Impact Fees											
Parks & Recreation:											
Impact Fee Study	35,012										
Lake Crago Park-	2,159,731								250,000		
English Creek Park			1,000,000		500,000		500,000			500,000	
Bark at the Lake	50,000										
Cypress Youth Complex	1,200										
English Creek Park Land - Debt Service	3,080,529										
Peterson Park-Concession/Restroom Renovation	291,420										
Motor Equipment	92,114										
Fire Department:											
Refurbish Training Facility	225,000	475,000	525,000	225,000							
Impact Fee Study	34,273										
Fire Station 3 Relocation	791,775										
Police Department:											
Refurbish Training Facility	1,000,000										
Impact Fee Study	33,987										
Comm Center Expansion	674,573										
Generator Purchase/Rehab	634,596										
Police Substation	250,000	250,000									
Station Renovation							150,000				
Unappropriated Surplus	3,622,684	696,626	1,153,360	(292,205)	(137,637)	1,714	(855,557)	903,544	365,374	105,725	(615,746)
Total Revenues	44,713,417	18,642,045	19,839,535	16,273,162	14,112,544	13,284,109	14,248,727	14,414,772	14,052,435	14,238,655	13,196,480

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Expenses											
Parks:											
Beautification Projects (Grant & City)											
Neighborhood Beautification	118,402	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Publix Charities Park											
Playground Equipment Replacement	3,649									260,000	
John McGee Park											
Parking Lot Expansion	300,000										
Playground Equipment Replacement	125,000										
John McGee Park	5,264										
Dobbins Park											
Playground Equipment Replacement						250,000					
Horney Park											
Playground Equipment Replacement									100,000		
Jackson Park											
Playground Equipment Replacement	259								100,000		
Lake Mirror Park											
Park Repairs				750,000							
Barnett Park Repairs	3,500										
Sunflower Preschool Playground Park					200,000			250,000			
Playground Equipment Replacement	303,391										
Lake Parker Park											
Building Maintenance	126,386										
Playground Equipment Replacement							250,000				
Lake Parker Shuffleboard											
Shuffleboard Court Replacement	250,000										
Marchant Stadium											
Stadium Lighting				800,000							
Capital Reserve				290,320							
Joker Marchant Stadium Renovations	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,796,390	2,696,390	2,696,390	2,696,390
Fetzer Hall Renovation	4,000,000										
Miami Park											
Playground Equipment Replacement					100,000						
Freedom Park											
Playground Equipment Replacement					120,000						
Parker Street Park											
Playground Equipment Replacement					100,000						
Peterson Park											
Playground Equipment Replacement									200,000		
Fan Seating-ADA Upgrade	85,000										
Sertoma Park											
Sertoma Park Renovation								65,000			
Tigertown											
Marchant Stadium - Field Replacement	225,000							275,000			
Washington Park											
Playground Equipment Replacement				180,000							
West/SW Complexes											
Playground Equipment Replacement								250,000	125,000		
Southwest Complex-Clubhouse Remodel	100,625	14,000									
Westside Complex-Concession Stand Rehab	4,125	211,000									
Woodlake Park											
Lighting	275,000										
Playground Equipment Replacement	1,608									162,500	
Lights for Pickle Ball Courts	19,679										
7th Street Park											
Playground Equipment Replacement										100,000	
Hanley Park											
Playground Equipment Replacement				100,000							

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Irrigation Projects											
Centralized Irrigation System	10,913			50,000							
Sportsfield Projects											
City Sportsfield Lighting	60,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Misc. Parks Projects											
Christmas Decorations	25,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,501
Consultant Services	74,241	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Pavement Management System - Re-pave Park Paths	28,286	28,993	29,718	30,461	31,222	32,003	32,803	33,623	34,464	35,325	36,208
Munn Park Renovation	203,455										
Parks Maintenance Projects	55,816	76,000	77,000	78,000	79,000	80,000	81,000	82,000	83,000	84,000	85,000
Seven Wetlands Park	332,478										
Bark at the Lake (Contributions from Citizens & CRA)	232,859										
Repair and Maintenance of Park Boardwalks and Walkways	55,655	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Parks Storage Building at Tigertown	448,400										
Munn Park Lighting	3,036										
Lake Mirror Promenade Renovation	500,000										
Total Parks	10,673,417	3,173,883	2,950,608	5,122,671	3,474,112	3,205,893	3,207,693	3,899,513	3,486,354	3,485,715	2,965,099

Recreation:											
Kelly Recreation Complex											
Gandy Pool / Kelly Rec - Painting & Repair	1,926										
Kelly Rec - Replace Weight Rm Equipment	24,618							50,000			
Annual Pool Contingency	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Gandy Pool Operations											
Gandy Pool Repairs		500,000									
Lake Mirror Complex											
Replace Stage Curtains	10,488										
Lake Crago Park											
Lake Crago Park-	748,307										
Simpson Park Rec Center											
Simpson Park - Replace Weight Rm Equipment	23,536							50,000			
Playground Equipment Replacement					125,000						
Bleacher Shading	18,466										
Simpson Pool Operations											
Annual Pool Contingency	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Simpson Park Pool Repairs	408,435										
Tennis Courts											
Resurface Tennis Courts	122,815										
Misc. Recreation Projects											
Renovate Building & Playgrounds	387,301	238,000	240,000	242,000	244,000	246,000	248,000	250,000	253,000	256,000	259,000
Total Recreation	1,761,892	754,000	256,000	258,000	385,000	262,000	264,000	366,000	269,000	272,000	275,000

P&R Impact Fee Projects:											
P&R Impact Fee-District 1											
Lake Crago Park Complex	2,159,731			700,000					250,000		
Impact Fee Study	17,506										
Bark at the Lake Dog Park	50,000										
P&R Impact Fee-District 2											
Impact Fee Study	17,506										
Cypress Youth Complex	1,200										
Peterson Park-Concession/Restroom Renovation	291,420										
Motor Equipment	92,114										
P&R Impact Fee-District 3											
English Creek Park Multi-Purpose Fields			1,000,000		500,000		500,000			500,000	
English Creek Park Land - Debt Service	3,080,529										
Total P&R Impact Fees Projects	5,710,006	-	1,000,000	700,000	500,000	-	500,000	-	250,000	500,000	-

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Library:											
Co-op Funded Projects											
Library - Carpet Replacement	261,728		100,000	75,000						60,000	
Office Renovation										20,000	
Fixtures & Equipment	200,000	100,000									
Computer Equipment Upgrade	98,221	20,000	30,000		30,000		10,000		40,000	20,000	
Ceiling & Lighting Replacement (Main)	46,262				30,000				20,000		
Signage		15,000									20,000
Future Expansion Reserve	400,622	20,000	50,000	105,000	75,000	160,000	90,000	45,000	75,000		145,000
Lobby Restroom Renovation	130,000	70,000						75,000			
Closed Circuit Camera System Upgrade	20,003						10,000				
Restroom Renovation	50,006					20,000					
Library Furniture (Co-op Funded)	256,451						50,000		20,000		
Sound System Upgrade - Meeting Room	6,734	5,000			15,000					5,000	
Meeting Room Renovation	15,000									50,000	
Design New Entry	40,430	10,000						10,000			10,000
RFID Project	15,333						20,000				
Learning Commons/Coffee Shop Project	1,599										
Interior Finishes/Improvements	208,597	20,000			30,000			50,000	20,000	20,000	
LHCC Exhibits and Displays	289,506	40,000	20,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000
E Library Relocation	2,264										
City Funded Projects											
A/C Ductwork Maintenance	60,925										
Total Library	2,103,681	300,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Oak Hill Cemetery:											
Resurface Roadways	12,638	25,000			27,500			30,250			33,275
Oakhill Routine Maintenance	44,311	43,600	45,800	48,100	50,500	53,000	55,700	56,700	57,700	58,700	59,700
48 Niche Columbarium	43,129			30,000							
Oak Hill Expansion VII	62,262	50,000					50,000	50,000			
Maintenance Shed	53,543										
Total Oak Hill Cemetery	215,883	118,600	45,800	78,100	78,000	53,000	105,700	136,950	57,700	58,700	92,975
Cleveland Heights Golf Course:											
Greens & Tees Replacement	48,733	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Driving Range	4,740										
Golf Cart Batteries	5,260										
CHGC - Bunker Sand Replacement	75,000										
A6 and B5 Greens Replacement	51,267										
Total Cleveland Heights Golf Course	185,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Police Department:											
Training Center Safety Improvements						60,000					
Station Renovation (Impact Fees)							150,000				
Impact Fee Study	33,987										
Ballistic Helmet Replacement									155,389		
UPS Replacement		26,500					28,500				
LPD - CAD Reporting System	175,243										
Refurbish Training Facility	1,000,000	250,000	300,000								
Comm Center Expansion	674,573										
SWAT Handgun Replacement		35,100									
Substation at Fire Station #8		250,000									
Generator Purchase/Rehab	634,596										
Police Substation	250,000										
Total Police Department	2,768,399	561,600	300,000	-	-	60,000	178,500	-	155,389	-	-

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Fire Department:											
Fixtures & Equipment		30,000	30,000	30,000							
Impact Fee Study	34,273										
Thermal Imaging Camera	5,131	21,000	5,000		6,000		6,000	6,000	6,000	26,000	
Commercial Washer and Dryer Replacement	24,000				23,000					26,000	
Refurbish Training Facility	351,721	351,721	351,721	327,926							
Fire Vehicle Purchases	4,051,831	1,450,000	1,450,000	1,450,000	1,550,000	1,550,000	1,550,000	1,550,000	1,550,000	1,550,000	1,550,000
Portable Generators		15,000		5,000		12,000		18,000		7,000	
Extrication Tools	37,028	38,000	79,000	40,000	42,000	43,000	44,000			48,000	
Fire Station #8											
Construct Fire Station	3,362,037										
Total Fire Department	7,866,021	1,905,721	1,915,721	1,852,926	1,621,000	1,605,000	1,600,000	1,574,000	1,556,000	1,657,000	1,550,000
Non-Departmental:											
Neighborhood Projects											
Neighborhood Preservation	297,829	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Neighborhood Matching Grants Program	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Neighborhood Signage	2,400										
Resurvey Historic District Phase I	107,193										
City Hall											
Office Renovation	75,000										
All Other Gen Fund Bldgs.											
Paint & Seal	982,637	624,396	633,761	643,268	652,917	662,711	672,651	682,741	692,982	703,377	713,928
Security Enhancements	1,100										
City Buildings - Roof Replacements	3,220,197	726,587	746,568	767,099	788,194	809,869	832,141	855,025	878,538	902,698	927,522
Air Conditioner Replacements	539,085	324,490	329,357	334,298	339,312	344,402	349,568	354,811	360,134	365,536	371,019
Carpet Replacements	283,963	173,000	176,000	179,000	182,000	185,000	188,000	191,000	194,000	197,000	200,000
Town Center Rehabilitation ? Phase II	493,852										
Ice Machine Replacements	14,700	11,250	11,400	11,550	11,700	11,850	12,000	12,150	12,300	12,450	12,600
Fire Panel Replacements	107,294	68,513	69,540	70,583	71,642	72,717	73,807	74,915	76,038	77,179	78,337
Parking											
Heritage Garage - Miscellaneous Maintenance Projects	90,000	92,700	95,481								
Misc. Non-Dept Projects											
Office of the City Manager		31,000									
Chamber of Commerce	115,000										
Contingency	221,337	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Commission Chamber Camera Replacement									60,000		
SurfLakeland - Contributions to the Community	20,000										
LHCC Exhibits and Displays	23,000										
Accommodations for Programs and Services											
Accommodations for Programs and Services	227,000	118,000	121,000	124,000	127,000	130,000	133,000	136,000	139,000	142,000	145,000
Total Non-Departmental	6,886,587	2,584,936	2,598,107	2,544,798	2,587,765	2,631,549	2,676,167	2,721,642	2,827,992	2,815,240	2,863,406

**PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Contribution to Other Funds											
General Fund:											
Operating Contribution	3,350,000	4,070,262	3,500,000	3,500,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000
Cleveland Heights Administration	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Information Technology Fund:											
Trakit Electronic Plans Review	500,000										
RP Funding Center Fund:											
Operating Transfer - Debt Service	647,201	2,556,376	2,464,830								
Capital Transfer	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Parking Fund:											
Parking Guidance System	28,663										
Heritage Plaza Parking Garage - Debt Service	600,000	600,000	2,591,802								
Detroit Tigers / City Joint Stadium Reserve Contribution	466,667	216,667	216,667	166,667	166,667	166,667	216,667	166,667			
Detroit Tigers - Naming Rights (revenue passthrough)	50,000	50,000	50,000	100,000	100,000	100,000	50,000	100,000			
Interest Revenue Backstop/LT Capital	-	750,000	750,000	750,000	750,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Contribution to Other Funds	6,542,531	9,143,305	10,473,299	5,416,667	5,166,667	5,166,667	5,416,667	5,416,667	5,150,000	5,150,000	5,150,000
Total Expenses	44,713,417	18,642,045	19,839,535	16,273,162	14,112,544	13,284,109	14,248,727	14,414,772	14,052,435	14,238,655	13,196,480
Unappropriated Surplus											
Beginning Balance	7,637,848	4,015,164	3,318,538	2,165,178	2,457,383	2,595,020	2,593,306	3,448,863	2,545,319	2,179,945	2,074,220
Sources / (Uses)	(3,622,684)	(696,626)	(1,153,360)	292,205	137,637	(1,714)	855,557	(903,544)	(365,374)	(105,725)	615,746
Ending Balance	4,015,164	3,318,538	2,165,178	2,457,383	2,595,020	2,593,306	3,448,863	2,545,319	2,179,945	2,074,220	2,689,966

**RP FUNDING CENTER CAPITAL FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
Local Grants											
Capital Improvement Revenue Note, Series 2017A	535,111	534,767	534,414	534,053	533,683	533,304	532,917	532,520	532,113		
Transfer from Public Improvement Fund											
Capital Improvement Revenue Note, Series 2017A	647,201	2,556,376	2,464,830								
Lakeland Center Capital Contingency	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Unappropriated Surplus	26,837	(1,909,594)	(1,818,979)	645,913	617,329	616,892	616,443	615,983	615,514		
Total Revenue	1,609,149	1,581,549	1,580,265	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000	400,000
Expenses											
Wood Floor Refinishing	6,940										
Lighting	51,000										
Capital Improvement Revenue Note, Series 2017A	1,182,312	1,181,549	1,180,265	1,179,966	1,151,012	1,150,196	1,149,360	1,148,503	1,147,627		
Portable Chairs	60,000	125,000									
Lakeland Center Capital Contingency	30,060	44,000	70,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Replace and Repair Line Set	5,400	75,000									
General Replacements	179,600	25,000	25,000								
Building & Parking Security Upgrades		10,000	10,000								
Replacement/Repairs/Upgrades - Lighting Systems		51,000									
Side Tiered Seating - Arena			150,000								
Forklift		30,000									
Elevators - Arena			100,000								
Roof Repair	20,000	20,000	20,000								
AV Equipment Upgrades	67,837	20,000	25,000								
Repair - Appliances and Equipment	6,000										
Total Expenses	1,609,149	1,581,549	1,580,265	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000	400,000
Unappropriated Surplus											
Beginning Balance	1,356,047	1,329,210	3,238,804	5,057,783	4,411,870	3,794,541	3,177,649	2,561,206	1,945,223	1,329,709	1,329,709
Sources / (Uses)	(26,837)	1,909,594	1,818,979	(645,913)	(617,329)	(616,892)	(616,443)	(615,983)	(615,514)		
Ending Balance	1,329,210	3,238,804	5,057,783	4,411,870	3,794,541	3,177,649	2,561,206	1,945,223	1,329,709	1,329,709	1,329,709

**DOWNTOWN CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
General Revenue											
Tax Increment Revenues	3,836,072	3,883,664	4,395,000	4,615,000	4,846,000	4,991,000	5,141,000	5,295,000	5,454,000	5,618,000	5,898,000
Interest on Pooled Investments	170,000	175,000	180,000	185,000	191,000	197,000	203,000	209,000	200,000	190,000	
Surplus Land Sales											
Oak Street Parking Lot	1,800,000										
Unappropriated Surplus	1,257,782	1,092,239	(597,378)	(100,736)	136,085	509,094	293,299	1,673,714	1,126,691	515,601	8,361
Total Revenue	7,063,854	5,150,903	3,977,622	4,699,264	5,173,085	5,697,094	5,637,299	7,177,714	6,780,691	6,323,601	5,906,361
Expenses											
Community Redevelopment Agency Operating Expenses	394,264	142,194	230,000	236,000	244,000	252,000	263,000	271,000	279,000	287,000	300,000
Neighborhood Projects											
Small Project Assistance	486,345	350,000	350,000	350,000	350,000	350,000	500,000	500,000	500,000	500,000	500,000
Downtown Infrastructure	155,000	160,000	165,000	170,000	175,000	180,000	191,000	197,000	203,000	210,000	210,000
Affordable Housing		500,000	500,000	750,000	750,000	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,000,000
Catalyst Development	441,108	300,000	300,000	750,000	750,000	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000
Debt Service											
Residential Redevelopment	344,389										
Misc. Projects											
Property Management	6,036	5,994	6,108	6,142	6,176	6,211	6,247	6,285	6,324	6,324	6,324
Mowing	5,000										
Arts & Entertainment	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Tax Increment Financing Agreements (TIF)	900,000	1,000,000	1,300,000	1,300,000	1,750,000	1,750,000	1,500,000	1,600,000	1,600,000	1,125,000	1,194,760
Business Technical Assistance Funding	40,000	40,000									
Oak Street Parking Lot	25,000										
CRA Annual Report	5,181	8,183	8,625	8,989	9,369	9,766	10,180	10,613	11,066	11,417	11,417
Redevelopment Plan Update	175,000							175,000			
Bark at the Lake Dog Park	126,155										
Community Policing Innovation	58,856	60,032	64,889	68,133	71,540	75,117	78,872	82,816	85,301	87,860	87,860
Mirrorton Development	82,128										
Oak Street Development	736,000	1,100,000									
Peachtree Flats Development	387,500	387,500									
Corridor Enhancement											
Downtown Streetscape	300,000	300,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Bay St Streetscape & Drainage Improvements	415,000										
SFLA Corridor Improvements	1,086,849	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000	575,000
Five Points Roundabout	459,668										
Downtown Corridor Enhancements	409,375	212,000	218,000	225,000	232,000	239,000	253,000	500,000	261,000	261,000	261,000
Total Expenses	7,063,854	5,150,903	3,977,622	4,699,264	5,173,085	5,697,094	5,637,299	7,177,714	6,780,691	6,323,601	5,906,361
Unappropriated Surplus											
Beginning Balance	5,914,752	4,656,970	3,564,731	4,162,109	4,262,845	4,126,760	3,617,666	3,324,367	1,650,653	523,962	8,361
Sources / (Uses)	(1,257,782)	(1,092,239)	597,378	100,736	(136,085)	(509,094)	(293,299)	(1,673,714)	(1,126,691)	(515,601)	(8,361)
Ending Balance	4,656,970	3,564,731	4,162,109	4,262,845	4,126,760	3,617,666	3,324,367	1,650,653	523,962	8,361	

**MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
N. Scott Ave Sidewalk	307,509										
Emma Street Sidewalk	275,000										
Redevelopment Plan - MUAC											
East Main Street Master Plan	1,348,153	250,000	250,000	250,000	250,000	250,000	250,000	500,000	500,000		
Total Expenses	19,594,142	6,404,186	7,796,318	8,925,241	9,491,075	10,463,904	12,172,068	12,934,028	11,614,658		
Unappropriated Surplus											
Beginning Balance	10,314,050	(999,709)	1,499,521	2,837,203	3,493,962	4,055,887	3,945,983	2,437,915	475,887		
Sources / (Uses)	(11,313,759)	2,499,230	1,337,682	656,759	561,925	(109,904)	(1,508,068)	(1,962,028)	(475,887)		
Ending Balance	(999,709)	1,499,521	2,837,203	3,493,962	4,055,887	3,945,983	2,437,915	475,887			

**DIXIELAND CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
General Revenue											
Tax Increment Revenues	410,812	421,549	453,000	476,000	500,000	515,000	530,000	546,000	562,000		
Interest on Pooled Investments	56,000	58,000	60,000	62,000	64,000	66,000	68,000	50,000	29,895		
Unappropriated Surplus	1,854,521	92,992	47,191	49,591	26,003	36,429	21,869	51,325	169,620		
Total Revenue	2,321,333	572,541	560,191	587,591	590,003	617,429	619,869	647,325	761,515		
Expenses											
Community Redevelopment Agency Operating Expenses	62,614	101,891	104,000	106,000	108,000	110,000	112,000	114,000	117,000		
Misc. Projects											
Small Project Assistance	697,852	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000		
Landscaping Maintenance by Other City Departments	2,396	2,466	2,541	2,617	2,696	2,777	2,862	2,950	3,039		
Alley Maintenance	3,400	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600		
Arts & Entertainment	40,872	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		
Infill Adaptive Reuse Program	300,000										
CRA Annual Report	2,069	2,070	2,194	2,260	2,327	2,397	2,468	2,542	2,617		
Community Policing Innovation	7,366	7,514	7,856	8,114	8,380	8,655	8,939	9,233	9,274		
Corridor Enhancement											
Alley Improvement Project	110,408	50,000	50,000	75,000	75,000	100,000	100,000	125,000	103,915		
Redevelopment Plan Update	175,000										
SFLA Corridor Improvements	914,356	125,000	125,000	125,000	125,000	125,000	125,000	125,000	257,070		
Dixieland Sign Maintenance	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000		
Total Expenses	2,321,333	572,541	560,191	587,591	590,003	617,429	619,869	647,325	761,515		
Unappropriated Surplus											
Beginning Balance	2,349,541	495,020	402,028	354,837	305,246	279,243	242,814	220,945	169,620		
Sources / (Uses)	(1,854,521)	(92,992)	(47,191)	(49,591)	(26,003)	(36,429)	(21,869)	(51,325)	(169,620)		
Ending Balance	495,020	402,028	354,837	305,246	279,243	242,814	220,945	169,620			

**STORMWATER FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
General Revenue											
Stormwater Fees - Commercial/Municipal	3,698,000	3,856,160	3,880,000	3,996,000	4,116,000	4,239,000	4,366,000	4,497,000	4,632,000	4,771,000	4,914,000
Stormwater Fees - Residential	4,677,000	4,820,752	4,887,000	5,034,000	5,185,000	5,341,000	5,501,000	5,666,000	5,836,000	6,011,000	6,191,000
Stormwater Fees - Interfund	126,000	129,035	131,000	135,000	139,000	143,000	147,000	151,000	156,000	161,000	166,000
Bad Check Charges	2,000	2,200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Citations / Fines	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest on Pooled Investments	178,000	246,000	253,000	261,000	269,000	277,000	285,000	294,000	303,000	312,000	321,000
State Grants											
Lake Bonny Outfall BY070 Stormwater Retrofit	280,000										
FDEP - Lake Bonnet Algae	2,135,000										
Local Grants											
SWFMD Crystal Lake Water Quality Improvement Study Q178	12,425										
SWFMD Lake Parker Restoration	35,750										
Aquatic Harvester	75,000										
Special Assessments-Sewers											
Heatherpoint Stormwater Sewer Repair	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Unappropriated Surplus	8,005,458	270,191	(129,156)	104,927	(174,805)	(95,759)	(355,367)	(80,603)	(32,117)	(104,577)	17,739
Total Revenue	19,258,633	9,358,338	9,057,844	9,568,927	9,570,195	9,940,241	9,979,633	10,563,397	10,930,883	11,186,423	11,645,739
Expenses											
Stormwater Operating Expense											
Lakes and Environmental	2,872,777	3,210,605	3,216,000	3,312,000	3,411,000	3,513,000	3,618,000	3,726,000	3,837,000	3,952,000	4,070,000
Emergency Manager	1,925	1,897	2,018	2,058	2,099	2,141	2,184	2,228	2,273	2,318	2,364
Street Improvements											
Five Points Roundabout	370,000										
Misc. Improvements											
Office Remodel	20,000										
Contribution to Other Funds											
Fleet Management Reserve	45,000										
Lake Bonnet Drainage Improvement CBDG-MIT Grant	116,485	152,356	188,571	224,786	261,741	68,087					
Retiree Bonus		3,192	918		918		918		918		918
Florida Taxable Pension Liability Reduction Note, Series 2020	30,325	30,668	31,033	31,400	31,766	32,131	32,519	18,554	21,888	16,805	
Radio Replacement 2011	2,251	2,251									
Lake Bonnet											
FDEP - Lake Bonnet Algae	2,135,000										
Lake Bonny											
Lake Bonny Outfall BY070 Stormwater Retrofit	280,000										
Lake Bonny Watershed Management Plan & Projects	202,546	15,000	15,000	25,000	50,000	10,000	10,000	10,000	50,000	50,000	50,000
Lake Gibson											
Water Quality Improvement Project	124,927	20,000	20,000	5,000	5,000	15,000	10,000	5,000	5,000	5,000	5,000
Lake Hollingsworth											
Lake Hollingsworth TMDL Program	778,751	50,000	50,000	10,000	10,000	10,000	20,000	10,000	10,000	10,000	150,000
Hunter/Beulah/Wire Watershed											
Lake Hunter - Watershed Management	35,485	50,000	50,000	50,000	10,000	50,000	50,000	150,000	200,000	200,000	50,000
Lake Parker											
SWFMD Lake Parker Restoration	71,499										
FDEP - Lake Parker Shoreline Restoration	375,867										
Lake Parker TMDL Project - WQ Treatment	642,496	200,000	150,000	250,000	250,000	150,000	200,000	150,000	50,000	150,000	350,000
Miscellaneous											
Install / Maintain Pollution Control Devices	96,807	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Southern Landings Repairs	10,000	2,000		2,500					1,000		
Stormwater Management Master Plan	603,826										
Drainage Maintenance Operations	1,292,517	888,260	860,000	910,000	910,000	920,000	970,000	970,000	1,020,000	1,020,000	1,020,000
Environmental Code Enforcement Officer	49,658	87,821	52,682	54,262	55,890	57,567	59,294	61,073	62,905	64,792	67,383
Highlands Hills Ditch Maint.. & Repairs	97,658	15,000	15,000	15,000	15,000						
CLMP - 2016 Update						150,000					
Upgrades to Office	93,362										
Drainage Capital Equipment	218,846	20,000	20,000	25,000	25,000	25,000	25,000	30,000	30,000	30,000	30,000

**STORMWATER FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Crystal Lake											
SWFMD Crystal Lake Water Quality Improvement Study Q178	22,215										
Crystal Lake TMDL	523,707	20,000	10,000	10,000	10,000	5,000	5,000	5,000	5,000	5,000	5,000
Lake Morton											
Water Quality Improvement Project	687,953	50,000	50,000	50,000	50,000	25,000	25,000	25,000	25,000	25,000	25,000
Lake Mirror											
Water Quality Improvement Project	552,225	50,000	50,000	10,000	10,000	50,000	50,000	25,000	25,000	25,000	25,000
Lake Beulah											
Water Quality Improvement Project	10,000	5,000	5,000	5,000			5,000	5,000	5,000	5,000	5,000
Drainage Projects											
Retrofit Existing Storm Sewers	1,688,280	800,000	800,000	1,000,000	1,000,000	1,100,000	1,100,000	1,500,000	1,500,000	1,500,000	1,500,000
TV & Clean Storm Drain Structures	522,868	722,692	694,297	734,762	785,250	785,763	786,301	786,866	837,459	838,082	838,736
GIS Storm Sewer Inventory	90,344	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Wayman St. Ditch Repairs	321,652	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
GIS Technician - Engineering	85,997	89,437	93,014	96,735	100,604	104,628	108,813	113,165	117,692	122,400	127,296
Lake Bonny Drainage Project	323,069										
S. Edgewood Drive (Taft St to US 98S)	94,000										
Street Sweeping Operations	1,719,849	1,886,743	1,948,398	1,975,741	1,761,242	2,057,997	2,087,187	2,159,046	2,234,498	2,340,328	2,392,344
Heatherpoint Stormwater Sewer Repair	20,939	20,940	20,940	20,939	20,939	20,939	20,939	5,236			
Lakes and Environmental											
NPDES Permitting - Administration	42,050	44,250	45,000	46,000	47,000	48,000	49,000	50,000	52,000	54,000	56,000
Public Education Programs	69,585	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000
General Lake Improvements	1,110,276	250,000	300,000	300,000	350,000	350,000	350,000	350,000	350,000	350,000	450,000
Lake Hollingsworth Southside Shoreline Stab					15,000						
Lake Beulah Shoreline Restoration	15,000			25,000					20,000		
Lake Morton Shoreline Restoration	100,000					5,000			10,000		
Contribution to FL Friendly Landscaping	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Aquatic Plant Management Plans		1,000						5,000			
Lake Bonnet Water Quality Improvement	333,154	5,000	5,000	5,000	5,000	2,000	5,000	5,000	5,000	5,000	5,000
Capital Equipment	50,000										
Replace Jon Boat									50,000		
Aquatic Harvester	297,462	469,226	169,973	175,744	181,746	187,988	194,478	201,229	208,250	210,698	215,698
Total Expenses	19,258,633	9,358,338	9,057,844	9,566,927	9,570,195	9,940,241	9,979,633	10,563,397	10,930,883	11,186,423	11,645,739
Unappropriated Surplus											
Beginning Balance	8,649,182	643,724	373,533	502,689	397,762	572,567	668,326	1,023,693	1,104,296	1,136,413	1,240,990
Sources / (Uses)	(8,005,458)	(270,191)	129,156	(104,927)	174,805	95,759	355,367	80,603	32,117	104,577	(17,739)
Ending Balance	643,724	373,533	502,689	397,762	572,567	668,326	1,023,693	1,104,296	1,136,413	1,240,990	1,223,251

**LAKE BONNET DRAINAGE IMPROVEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
State Grants											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	42,970,975										
Transfer from Internal Loan Fund											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	3,131,742	905,371	905,371	905,371	905,371						
Transfer from Stormwater Utilities Fund											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	116,485	152,356	188,571	224,786	261,741	156,899					
Unappropriated Surplus	(3,042,930)	(905,371)	(905,371)	(905,371)	(905,371)	6,664,414					
Total Revenue	43,176,272	152,356	188,571	224,786	261,741	6,821,313					
Expenses											
Lakes and Environmental											
Lake Bonnet Drainage Improvement CBDG-MIT Grant - Debt Service	205,296	152,356	188,571	224,786	261,741	6,821,313					
Project Implementation	5,343,640										
Phase I - Feasibility Study	1,540,698										
Phase II - Design & Engineering	2,421,210										
Phase III - Construction	33,665,428										
Total Expenses	43,176,272	152,356	188,571	224,786	261,741	6,821,313					
Unappropriated Surplus											
Beginning Balance		3,042,930	3,948,301	4,853,672	5,759,043	6,664,414					
Sources / (Uses)	3,042,930	905,371	905,371	905,371	905,371	(6,664,414)					
Ending Balance	3,042,930	3,948,301	4,853,672	5,759,043	6,664,414						

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
General Revenue											
Contribution From Developers	5,000										
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from WW Operations	14,870,000	16,885,000	12,100,000	13,900,000	10,000,000	7,400,000	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000
Federal Grants											
FDEP-Se7en Wetlands Phase III Trail	581,301										
Se7en Wetlands Educational Center	950,000										
Transfer from WW Operations											
Southwest Pump Station Redirection	377,860										
County Line Forcemain Emergency Repair	947,192										
PARK 4@LAKELAND, LLC Upsize Reimbursement	1,327,175										
Unappropriated Surplus	26,071,172	4,755,670	(1,246,500)	(500)	(88,500)	76,500	(1,578,500)	(988,500)	(2,233,500)	(1,393,500)	(2,318,500)
Total Revenue	45,529,700	22,040,670	11,253,500	14,299,500	10,311,500	7,876,500	6,321,500	6,911,500	5,666,500	6,506,500	5,581,500
Expenses											
Non-Departmental											
Maximo Upgrade City Wide		220,000									
Radio Replacement 2011	60,938										
Capital Contingency		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Glendale Effluent Pump Station - Construction	1,100,000										
Wastewater Collection Administration											
Security Enhancements	20,000	20,000	25,000	20,000	20,000	20,000	25,000	20,000	20,000	20,000	20,000
Wireless Work Order System Interface		50,000			50,000			50,000			
Capital Equipment	5,000										
Wastewater Collection Vehicles GPS	3,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Wastewater System Administration											
Facilities Upgrades / Repairs and Replacements	3,208	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Targeted Economic Opportunities - Wastewater	345,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Time Keeping System	50,000										
Glendale Sewage Treatment Plant											
Glendale Controls	15,808			100,000							
Replacement of Sludge Pumping Equipment	75,000	75,000	75,000								
Capital Equipment	49,701	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000	75,000
Repair and Repave Service Roads				100,000							
Climber Screen Replacement					500,000						
Undesignated Pumps, Motors and Controls	65,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Rehab and Repair Primary Clarifiers	59,494										
SCADA HACH WIMS Interface	100,000	25,000	25,000								
Glendale Control Panel Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
IMLR Pump VFD Upgrade	45,773		500,000								
Grit Classifier and Pumps Upgrade	386,208										
Sludge Pumping and Control Improvements	59,175										
Chlorine Conversion Study	6,716										
New Odor Control for primary clarifiers	250,000										
Biogas Booster Replacement	60,000										
ESD Mixing pump replacement	54,980										
Primary #2 Replace Clarifier Equipment at Glendale		500,000									
Liquid Chlorine Conversion		1,000,000									
Compressor installed near Digester	40,375										
Enviromix Compressor Replacement	48,229										
Intermediate Pump Station Coating				400,000							
Replace fence with engineered precast concrete wall							300,000				
- Centrifuge Rebuild				200,000		200,000					
- Replacement of Secondary Clarifier Drive Mechanisms			475,000	475,000	475,000	475,000					
- Grit Chamber Improvement				500,000							
Sludge Loading station						200,000					
Replace Generator at Blower Bldg.										1,000,000	

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Intermediate Pump Station Coating			40,000								
Maintenance Support											
Capital Equipment	32,325	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Maintenance Shop AC Repair	3,792										
Wetlands Management											
FDEP-Se7en Wetlands Phase III Trail	428,479										
Security Enhancements	30,000										
Capital Contingency		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Undesignated Generator Replacement			30,000								
Wetlands Gopher Tortoise Relocation	2,207		100,000		75,000		75,000		75,000		
Transfer to Fleet - Wastewater Vehicle Purchases	292,000	55,000									
Capital Equipment	15,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Wetlands Fiber Installation	8,752										
Wetlands Park		75,000		75,000		75,000					
Upgrades to Office	10,338		30,000								
Wetland Data Automation	166,384	200,000									
Replacement of Control Gates	179,495	400,000									
Effluent Ditch Rehabilitation	61,667										
Reverse Eutrophication/Wetlands Ecosystem		90,232									
Land Management	22,800	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Effluent Structure Rehabilitation	57,000			2,000,000							
Dredging and Sediment Management	1,800,748										
Wetland Renewable Energy				75,000							
Se7en Wetlands Educational Center	1,200,000										
Additional Storage for Equipment Shed	48,565										
Water Quality Improvements TSS	100,000										
Cell 4 drainage upgrades	300,000										
Replacement of Control Panels for Blowers	20,000										
Additional Parking Area/Cover	200,000										
Cell 3 Distribution Ditch	80,800										
Cell 6 Erosion	32,759										
FDEP-Se7en Wetlands Phase III Trail Non-Reimbursable	75,000										
Global Stability Analysis - Dam Inspection		550,000									
Pipe Inspection		100,000									
Wetland Road Washout	94,774										
Toe Seepage Washout	44,625										
Half Mile Washout	35,965										
Wetland Treatment System Assessment Update							250,000				
Wetland Cells Restoration			300,000	200,000							
Wetland Water Budget & Operating Procedures			150,000								
EAP Update				150,000							
Laboratory Analysis											
WW Laboratory Renovation	94,002										
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
West Lakeland Roughing Plant											
Undesignated Pumps, Motors and Controls	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000
Westside Control Panel Upgrades	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000
Aeration tank coating						1,000,000					
Blower replacement										250,000	
Wastewater Treatment Operations Support											
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000		
Total Expenses	45,529,700	22,040,670	11,253,500	14,299,500	10,311,500	7,876,500	6,321,500	6,911,500	5,666,500	6,506,500	5,581,500
Unappropriated Surplus											
Beginning Balance	31,572,670	5,501,498	745,828	1,992,328	1,992,828	2,081,328	2,004,828	3,583,328	4,571,828	6,805,328	8,198,828
Sources / (Uses)	(26,071,172)	(4,755,670)	1,246,500	500	88,500	(76,500)	1,578,500	988,500	2,233,500	1,393,500	2,318,500
Ending Balance	5,501,498	745,828	1,992,328	1,992,828	2,081,328	2,004,828	3,583,328	4,571,828	6,805,328	8,198,828	10,517,328

**WASTEWATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenues											
General Revenue											
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact Fees	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000
Unappropriated Surplus	13,298,996	7,378,000	(37,000)	1,492,000	(378,000)	(408,000)	(408,000)	(408,000)	(408,000)	(408,000)	(408,000)
Total Revenue	14,356,996	8,436,000	1,021,000	2,550,000	680,000	650,000	650,000	650,000	650,000	650,000	650,000
Expenses											
Non-Departmental											
Wastewater Impact Fee Study		30,000			30,000						
Sewage Pumping Stations											
Southwest Pump Station Redirection	44,154										
L3865 Citrus Woods Panel Upsizing	7,837										
L3845 Skyview Waters Panel Upsizing	6,685										
Cypress Point Repump Station Reimbursement	1,000,000										
Sewer Line Maintenance											
Force Main Parkway to Glendale	572,886										
Southwest Lakeland Sewer Upgrade	873,362	6,000,000									
Western Trunk San Gully Rd Line Relocation	7,250,000										
L0820 Lone Palm FM Extension/Upsizing	103,222										
Waring Rd-Pipkin to Dranefield FM	300,000	1,700,000									
Master Plan-Crystal Lake/Sylvester Combined				1,900,000							
Master Plan-Waring Rd Gravity to LS3410	336,000										
Wastewater Engineering											
Subdivision and Commercial Development	606,000	406,000	406,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Undesignated Capacity Expansion	349,792	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Southwest Lakeland Sewer Upgrade	1,086,443										
West Lakeland Waste Load Facility Expansion Study			105,000								
Southwest Pump Station Redirection	615										
Lakeland Central Park Upsize Reimbursement	1,820,000										
Master Plan-Crystal Lake/Sylvester Combined			210,000								
Total Expenses	14,356,996	8,436,000	1,021,000	2,550,000	680,000	650,000	650,000	650,000	650,000	650,000	650,000
Unappropriated Surplus											
Beginning Balance	22,842,660	9,543,664	2,165,664	2,202,664	710,664	1,088,664	1,496,664	1,904,664	2,312,664	2,720,664	3,128,664
Sources / (Uses)	(13,298,996)	(7,378,000)	37,000	(1,492,000)	378,000	408,000	408,000	408,000	408,000	408,000	408,000
Ending Balance	9,543,664	2,165,664	2,202,664	710,664	1,088,664	1,496,664	1,904,664	2,312,664	2,720,664	3,128,664	3,536,664

**WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Water Administration											
Radio Replacement 2011	72,264	72,264									
Undesignated Improvement Projects	266,626										
Timekeeping System	50,000										
Maximo GIS Integration	23,969										
Targeted Economic Opportunities - Water	345,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Water Asset Management Plan	13,760										
Undesignated Growth - Water	218,520										
Smartgrid MDM	200,000										
Total Expenses	39,040,496	9,161,264	4,083,300	9,426,200	8,249,450	7,731,500	8,725,000	5,412,400	6,562,300	8,038,850	6,920,900
Unappropriated Surplus											
Beginning Balance	35,351,995	3,711,499	3,725,235	7,041,935	5,015,735	4,666,285	4,834,785	4,659,785	6,647,385	7,485,085	6,846,235
Sources / (Uses)	(31,640,496)	13,736	3,316,700	(2,026,200)	(349,450)	168,500	(175,000)	1,987,600	837,700	(638,850)	479,100
Ending Balance	3,711,499	3,725,235	7,041,935	5,015,735	4,666,285	4,834,785	4,659,785	6,647,385	7,485,085	6,846,235	7,325,335

**WATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2024 Budget	2025 Proposed	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected	2034 Projected
Revenue											
General Revenue											
Connection Fees	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Unappropriated Surplus	(550,000)	(249,132)	3,025,482	921,055	950,000	950,000	950,000	950,000	950,000	950,000	950,000
Total Revenue	350,000	650,868	3,925,482	1,821,055	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000
Expense											
Water Engineering											
Waring Rd WL Ext Developer Reimbursement		100,000									
Anchuca Dr to Hamilton Rd WL Tie Developer Reimbursement		50,000									
SW Water Expansion - Medulla Rd	350,000	200,000	2,450,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Water Administration											
PRWC Debt Service		300,868	1,475,482	1,471,055	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Total Expenses	350,000	650,868	3,925,482	1,821,055	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000
Unappropriated Surplus											
Beginning Balance	8,641,341	9,191,341	9,440,473	6,414,991	5,493,936	4,543,936	3,593,936	2,643,936	1,693,936	743,936	(206,064)
Sources / (Uses)	550,000	249,132	(3,025,482)	(921,055)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)	(950,000)
Ending Balance	9,191,341	9,440,473	6,414,991	5,493,936	4,543,936	3,593,936	2,643,936	1,693,936	743,936	(206,064)	(1,156,064)

Lakeland Electric
10 Year Capital Improvement Plan

	FY24 Original Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget
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REVENUES:

Transfer from Operating Fund	36,487,102	37,846,364	36,900,872	30,288,586	30,448,129	30,294,294	29,502,551	30,314,082	31,134,100	31,987,482	32,849,891
Payroll & Motor Pool Transfers	8,371,177	8,368,051	8,495,591	8,811,414	9,151,871	9,505,706	9,873,449	10,242,918	10,639,900	11,039,518	11,468,109
Capital Reserves				7,269,796	6,766,330	5,853,983	7,186,713	6,240,958	6,729,250	6,976,469	4,120,448
TOTAL REVENUES	44,858,279	46,214,415	45,396,463	46,369,796	46,366,330	45,653,983	46,562,713	46,797,958	48,503,250	50,003,469	48,438,448

EXPENDITURES:

McIntosh Plant	276,613	1,333,000	3,700,000	1,307,016	1,113,656	1,135,729	1,166,244	1,189,209	1,304,633	1,328,526	1,252,896
McIntosh Plant Unit 5	19,410,016	17,070,986	4,313,555	12,205,257	18,254,851	19,962,268	8,908,617	14,464,551	20,520,098	19,602,019	10,112,104
McIntosh Gas Tiurbine 2	324,615	568,000	669,673	8,000	518,000	8,000	11,410,916	188,000	468,000	890,500	158,000
McIntosh GT		35,000	3,498,825				400,000				5,605,116
Larsen Plant	598,500	1,353,014	8,553,620	7,588,620	1,984,516	732,500	402,500	6,726,437	812,500	792,500	105,000
Winston Plant	87,756	60,000	560,000	280,000	160,000	1,070,000	520,000	230,000	230,000	320,000	1,400,000
Other Production Projects	1,168,230	2,177,906	1,577,623	2,046,880	1,951,514	1,555,279	2,146,402	2,657,244	2,632,739	3,557,307	8,391,181
Transmission Lines	130,000	125,000	1,651,875	891,778	130,710	2,007,670	634,661	736,680	638,731	440,812	142,924
Distribution Lines	8,050,533	9,302,536	7,654,250	6,919,389	7,243,430	6,820,386	7,133,272	7,137,101	7,451,887	6,667,646	6,734,390
Transmission Substations	100,000	180,000	100,000	100,000	100,000	154,000	100,000	100,000	100,000	2,100,000	100,000
Distribution Substations	2,776,000	2,350,000	1,985,150	3,235,302	2,735,457	1,885,614	1,885,773	1,885,934	1,886,098	1,911,265	1,886,434
Other Delivery Products	8,640,112	9,422,854	8,461,132	10,634,866	10,141,392	9,421,218	10,104,871	10,482,902	10,875,885	10,964,122	11,388,806
Build	2,187,725	1,395,234	576,155	879,312	1,602,775	621,547	1,030,638	690,056	1,151,656	1,133,699	696,196
Tech	571,550	450,550	1,850,550	150,550	150,550	150,550	450,550	150,550	150,550	150,550	150,550
Misc. Projects	536,629	390,335	244,055	122,825	279,480	129,222	268,269	159,293	280,472	144,524	314,851
TOTAL EXPENDITURES	44,858,279	46,214,415	45,396,463	46,369,796	46,366,330	45,653,983	46,562,713	46,797,958	48,503,250	50,003,469	48,438,448

Lakeland Electric
10 Year Capital Improvement Plan

	FY24 Original Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget
FY30 MGT2 Xfmr DGA Installations, 8CT GSU, 8ST GSU, 7SUT, 8 MV Tie Xmf							75,000				
FY32 MGT2 Generator Breaker Overhaul									180,000		
FY26 MGT2 CEMS Data Controller Upgrade			80,000								
Total	324,615	603,000	4,168,498	8,000	518,000	8,000	11,810,916	188,000	468,000	890,500	5,763,116
McIntosh Unit 2											
Total											
McIntosh Unit 3											
Total											
McIntosh Unit 5											
LMP9035 U5 Combustion Turbine Inspection Outage (Outage)	2,500,000	2,000,000			2,255,000	3,250,000				6,531,474	
LMP9250 U5 LTMA Assets	8,388,518	7,985,986	2,780,447	2,907,649	3,034,851	3,162,053	3,289,255				
LMP9262 U5 STG Outage	1,973,498	2,225,000			2,255,000	3,700,000				5,500,000	
LPE9781 U5 SCR Catalyst					750,000	250,000					
FY28 CMP5737 U5 AMMONIA CONTROL VALVE AND VAPORIZER REPLACEMENT					150,000						
CPE4142 U5 Inlet Filters Replacement	225,000				175,000				200,000		
CMP4085 U5 Facilities Recoating		50,000	50,000	50,000			75,000			100,000	
CMP4099 U5 Combustion Turbine Dynamic Sensor Upgrade (Outage)						150,000					
CMP5342U5 Combustion Turbine Insulation									500,000	160,000	
CMP5372 U5 Cooling Tower Structure Reinforcement		100,000	102,500	100,000	100,000	200,000	750,000	250,000		1,500,000	4,050,000
CMP5511 U5 T3000 Applciation Processors						600,000					
CMP5539 U5 CEMS Upgrade					75,000						
CMP5545 U5 Expansion Joint	140,000		150,000		225,000				175,000	200,000	275,000
CMP5478 U5 Cooling Tower Acid Tank Replacement		45,000						45,000			
CMP5500 U5 HRSG Recoating		50,000		150,000			150,000			150,000	
CPE5501 U5 BFP Overhauls						180,000				225,000	
CPE5619 U5 Combustion Hardware Upgrade	1,500,000					1,139,271	2,704,362	13,024,551	13,507,812		5,757,104
FY30 CMP5622 U5 Cooling Tower Motor Soft Starts Polisher Resin Replace							300,000				
CMP5624 U5 Condensate Pump/Motor Upgrades					130,000	150,000				150,000	
FY28 CMP5625 U5 Controls Upgrade					550,000						
CMP5626 U5 Cooling tower Bleach Tank						35,000					
CMP5627U5 HP Roof/Floor Liners/Casing Pen seals Replacement	3,783,000										
FY28 CMP5649 U5 Replace CO catalyst					750,000	250,000					

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	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34
	Original Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget	Proposed Budget
CMP5652 U5 Gas Control Valve Overhaul		200,000				225,000				250,000	
FY27 CPE5658 U5 BFP & Condensate Pump VFD Retrofit							400,000				
FY26 CMP5659 U5 Boiler Feed Pump Motor Overhauls					215,000	215,000					
CMP5660 U5 Inlet Recoating					200,000				250,000		
FY27 CMP5661 U5 Turbine Exhaust Diffuser		450,000				600,000					
FY26 CMP5662 U5 HRSG HP Superheater			230,608	7,407,608	6,000,000	755,000					
CMP5663 U5 Start Up Motor		100,000						125,000			
CMP5664 U5 Circ Water Pumps						275,944					
CMP5665 U5 Auxillary Circ Water Pump		30,000								150,000	
CMP5667 U5 Fire System Louvers							150,000				
CMP5647 U5 Waste Water Sump Pumps				70,000	25,000						
CMP5695 U5 Replace Battery Banks		100,000							60,000		
CMP5696 U5 CT Generator Rewind/Stator Rewedge		1,750,000		1,000,000	1,000,000	3,750,000					
CMP5697 U5 Condensate Tank Recoat (Interior)		45,000	30,000				80,000				
FY26 CMP5710 U5 Attemperator Replacement		180,000				225,000				300,000	
FY29 CMP5712 U5 Evaporative Cooler Media Repl.					175,000						
CMP5709 U5 HP and IP silencer replacement						250,000					
FY27 CMP5715 U5 ST Gland Steam Warning			210,000								
FY27 CMP5713 U5 Torque Converter Overhaul		180,000						220,000			
FY32 CMP5735 U5 SIEMENS ROTOR THROUGH-BOLT EXCHANGE									4,447,286		
CMP5666 U5 Valve Replacements	100,000	200,000	100,000	100,000	100,000	300,000	150,000	150,000	350,000	150,000	
LMP5736 U5 RAC RETUBING	350,000						750,000				
CMP5669 U5 Motor Overhauls	50,000	80,000	100,000	120,000	60,000	70,000	80,000	120,000			
FY30 CMP5740 U5 ST GENERATOR REWIND/STATOR REWEDGE								500,000	1,000,000	4,005,545	
FY27 CMP5741 U5 ST SHAFT GROUND UPGRADE		70,000									
CMP5742 U5 1000KVA FEEDER CABLES	400,000										
CMP5753 U5 CT FIRE SUPPRESSION - WATER MIST SYSTEM		600,000									
CMP5754 U5 HEP REPLACEMENT		500,000									
CMP5757 U5 GENERATOR PROTECTIVE RELAY UPGRADE		100,000									
CMP5758 U5 BREAKER REPLACEMENT/REFURBISHMENT		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
FY27 U5 Process NOx Analyzer Replacement				20,000							
FY29 U5 Insulation Liner Plates						200,000					

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	FY24 Original Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget
FY26 U5, DGA Installations, ST GSU, ST Aux, CT Aux, CT SUT Xfms			200,000							200,000	
FY26 U5, Control Building, LV Neutral Code Up-grade, 3 phase, 4-wire C			250,000	250,000							
FY26 U5 CEMS Data Controller Upgrade			80,000								
Total	19,410,016	17,070,986	4,313,555	12,205,257	18,254,851	19,962,268	8,908,617	14,464,551	20,520,098	19,602,019	10,112,104
Larsen Plant											
CLP4134 U8 Condensate Tank Recoat (Interior)	50,000			25,000		25,000					
CLP4141 U8 Potable Water Replacement	50,000										
CLP4149 U8 CT Hydraulic Pump Replacement										75,000	
CLP4150 U8 Nox Water Pumps				50,000	50,000					125,000	
CMP4083 Larsen Facilities Recoating	10,000			100,000		50,000		250,000			
CMP5318 U8 CEMS Analyzer Repl					75,000			75,000			
CLP4277 CEMS Server Upgrade - Larsen			50,000				100,000				
FY26 CLP4160 U8 Boiler Feed Pumps			81,120	81,120						200,000	
CLP4166 U8 Voltage Regulators									500,000		
FY31 CLP4167 U8 Wing Cowl Plenum								1,500,000			
CLP4180 U8 Air Dryer		30,000				50,000					
CLP4181 U8 Air Filters	100,000			140,000				165,000			
FY27 CLP4185 U8 CT Fuel Oil Pump and Clutch				90,000							
CLP4169 U8 Breaker Overhauls	15,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
CLP4190 U8 Protective Relay Replacement		350,000				500,000					
FY22 CLP4197 U8 ST Inter/After Condenser Retubing				150,000				150,000			
CLP4198 U8 Battery Bank Replacement	75,000		100,000					100,000			
CLP4199 U8 Air Compressor		20,000				50,000				75,000	
CLP4159 U8 Major Motor Overhauls	10,000	16,000	10,000	10,000	10,000	15,000	10,000	250,000	20,000	25,000	25,000
CLP4208 U8 GAS CONTROL & SR VALVE OVERHAUL								200,000			
CLP4211 U8 EXHAUST SILENCER				750,000							
CLP4220 U8 CT EXHAUST EXPANSION JOINT				150,000						250,000	
CLP4221 U8 HRSG VALVES	12,500	30,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	50,000
CLP4165 U8 Fuel Oil Flow Divider				125,000							
CLP4210 U8 Cranking Motor				150,000					250,000		
U8 - Combustion Turbine Inspection Outage				1,400,000				3,993,937			

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	FY24 Original Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget
FY30 CLP4283 U8 CONTROLS HARDWARE UPGRADE							250,000				
CLP4284 U8 CT QUADVOTER INSTALLATION	276,000										
FY26 CLP4285 U8 HUMIDITY SENSOR UPGRADE			35,000								
CLP4286 U8 ST DC Power Dist Sys Upgd		150,000									
CLP4223 LARSEN INTAKE 316(B) COMPLIANCE UPGRADES		50,000	800,000	1,500,000							
CLP4225 U8 ST LUBE OIL COOLER		50,000									
CLP4227 U8 ST MAJOR		167,014	4,820,000								
CLP4228 U8 SUBSTATION ELECTRO MECHANICAL PROTECTIVE RELAY UP-GRADES		250,000	250,000								
CLP4229 U8 XFMR DGA INSTALLATIONS, 8CT GSU, 8ST GSU, 7SUT, 8 MV TIE XM		150,000	100,000	50,000							
CLP4233 LGT3 MAJOR		35,000	35,000	2,640,000							
CLP4235 LGT3 ELECTRICAL/GEN RESTORATION		25,000	715,000								
FY26 U8 ST Lube Oil Filtration			80,000								
FY26 U8 Wet Compression			300,000								
FY26 U8 CEMS Data Controller Upgrade			80,000								
FY26 U8 RTAC Monitoring			400,000								
FY26 LGT3 Batteries			120,000								
FY26 LGT3 Controls Upgrade			500,000	100,000							
FY26 LGT2 Synchronous Condenser Modification			35,000	35,000	1,807,016						
Total	598,500	1,353,014	8,553,620	7,588,620	1,984,516	732,500	402,500	6,726,437	812,500	792,500	105,000
Winston Plant											
LPE9272 WIN NOx Catalyst Replacement						750,000					
CPP4184 WIN Breaker Replacements	15,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
FY29 CMP6605 Winston Generator Rewind						90,000	90,000	100,000	100,000	115,000	120,000
CMP6606 Winston Air Conditioners	20,000	30,000	30,000		30,000		50,000			75,000	
FY29 CMP Winston Engine Overhauls						100,000	100,000	100,000	100,000	100,000	100,000
FY26 CPP4241 WIN CO CATALYST REPLACEMENT			350,000								300,000
CPP4242 WIN CONTROLS UPGRADE	52,756										
FY27 WIN RTAC Monitoring				150,000							
FY26 WIN DGA Installations			150,000				150,000				200,000
FY27 WIN MV Gear Refurbished, 15KV				100,000	100,000						500,000
FY29 WIN LV Gear Refurbishment						100,000	100,000				

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FY26 CDE8137 Larsen N314 Ln Upgrd					450,000						
CDE8138 Hemphill H384 Ln Upgrd					105,000						
FY31 CDE8139 Medulla M364 Line Upgrade - Part 2									250,000		
CDE8145 Southwest J374 Ln Upgrd - Part 1		150,000									
CDE8146 Southwest J374 Ln Upgrd - Part 2			75,000								
CDE8151 Medulla M384 and Christina CA334 Ln Upgrd			100,000								
FY26 CDE8153 West W374 Ln Upgrd			150,000								
FY25 CDE8154 Southwest J384 Ln Upgrd						75,000					
FY26 CDE8157 Winston T384 Ln Upgrd						285,000					
FY26 CDE8158 Winston T364 Ln Upgrd						50,000					
FY30 LDS8120 Christina Terminal for County Ln S							200,000	200,000	200,000		
FY27 CDE8128 Orangedale V354 New Circuit				260,000							
FY30 CDE8130 Orangedale V384 New Circuit							60,000				
FY30 County Line Rd S Circuits CL334, CL344, CL354							400,000	400,000	400,000		
FY26 CDE8132 Hamilton Circuits HA334, HA344, HA354	175,000										
CDE4001 Minor Improv/Reloc to Roads (007)	200,000	200,000	203,000	206,045	209,136	212,273	215,457	218,689	221,969	225,299	228,678
CDS4011 Capital Equipment Purchases (007) (50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CDE4003 Transformer Repl-OH Dist	100,000	100,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CDE4004 Transformer Repl-UG Dist (007)	120,000	120,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CDE4006 Dist System Eq Replace	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDE4007 Line Switch Installation	15,000	15,000	15,225	15,453	15,685	15,920	16,159	16,402	16,648	16,897	17,151
CDE4008 Padmount Switch Install (007)	500,000	250,000	253,750	257,556	261,420	265,341	269,321	273,361	277,461	281,623	285,847
CDE4011 Distribution Pole Repl	2,800,000	2,300,000	1,700,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
CDE4020 Roadway Lighting Installations	500,000	500,000	507,500	515,112	522,839	530,682	538,642	546,722	554,922	563,246	571,695
CDE4030 City Facilities Lighting Installations	15,000	15,000	15,225	15,453	15,685	15,920	16,159	16,402	16,648	16,897	17,151
CDE4040 Private Area Lighting Installation	500,000	500,000	507,500	515,112	522,839	530,682	538,642	546,722	554,922	563,246	571,695
CDE4045 Distribution Wood Poles Inspection/Retreatment	700,000	400,000	406,000	412,090	418,271	424,545	430,914	437,377	443,938	450,597	457,356
CDE4232 Capacitor Station Installation	100,000	50,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CDE4500 Subdiv & Comm Development (007)	700,000	800,000	812,000	824,180	836,543	849,091	861,827	874,755	887,876	901,194	914,712
CDE4502 New OH Residential Svc	50,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
CDE4503 New UG Residential Svc	125,000	150,000	152,250	154,534	156,852	159,205	161,593	164,016	166,477	168,974	171,508
CDE4504 Upgr OH Residential Svc (007)	10,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434

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	FY24 Original Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget	FY34 Proposed Budget
CGM8888 Rate Case Study	125,000		125,000		130,000		135,000		140,000		145,000
MDM9921 Oracle Utilities MSCS Upgrade and Replacement of Lodestar	141,733										
CSG-ED4864 EMERGING TECHNOLOGY CAPITAL IMPROVEMENT		100,000									
CSG4861 MDM LODESTAR UPGRADE / REPLACEMENT		150,000									
CDA5096 CROW Water Projects Easements	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Total	536,629	390,335	244,055	122,825	279,480	129,222	268,269	159,293	280,472	144,524	314,851
Building Improvements											
CTR5704 ADA Building Modifications	1,200,000										
CMP5014 LE-Security Enhancement	282,852	179,923	297,171	304,600	312,215	320,020	328,021	336,222	346,309	356,698	367,399
CFM4651 Security Systems for E&W Building (007)	28,286	28,993	29,718	30,461	31,223	32,004	32,804	33,624	34,633	35,672	36,742
CTS5720 Furniture Requirements - Capital (MBFA)	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902	24,380
CFM4306 Admin Building Capital Improvement	159,365	265,612	168,924	172,303	175,749	179,264	182,849	186,506	190,236	194,041	197,922
CFM5712 Major Equipment Purch (MBFA)	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095	6,217	6,341
CTS4307 T&D Building Capital Improvements	52,020	140,000	54,122	55,204	56,308	57,434	458,583	59,755	60,950	62,169	63,412
CFM5707 HVAC System Upgrades (Substations) - Replace Project 315707		5,000		5,000		5,000		5,000		5,000	
CFM5713 Admin Building Space Study & Modifications	400,000	300,000									
FY23 CFM5715 Seal Admin Building Windows										450,000	
FY24 CFM5717 LE Admin Building & Garage - Seal Concrete	40,000	450,000						40,000	450,000		
CFM5718 Chiller Coil Replacement					1,000,000						
FY27 CFM5719 Storm Vault Media Replacement				35,000					40,000		
FY27 CFM5721 Fire Alarm System Replacement				250,000							
Total	2,187,725	1,395,234	576,155	879,312	1,602,775	621,547	1,030,638	690,056	1,151,656	1,133,699	696,196
Technology Improvements											
CCS4125 Web/eCommerce Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CDC6284 SCADA/EMS Upgrade	418,000		1,700,000								
CDC6396 NERC CIP Compliance-Cybe Sec Needs for EMS Sys	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CTC5111 Fiber Services Connections	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550
CCS4114 UMS Upgrade		300,000					300,000				
CFM5723 Electric Fleet Infrastructure - LE Admin Garage	3,000										
Total	571,550	450,550	1,850,550	150,550	150,550	150,550	450,550	150,550	150,550	150,550	150,550

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TOTAL CAPITAL IMPROVEMENT PLAN	44,858,279	46,214,415	45,396,463	46,369,796	46,366,330	45,653,983	46,562,713	46,797,958	48,503,250	50,003,469	48,438,448

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