

Annual Budget Fiscal Year 2023



PROPOSED

Public Hearings September 2022



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**REVENUE AND EXPENDITURE SUMMARY
GENERAL FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	64,640,835	71,512,256	65,896,450	77,275,413
Fringe Benefits	18,643,177	25,791,894	18,483,858	24,902,707
Total Personnel	83,284,012	97,304,150	84,380,308	102,178,120
Non-Personnel				
Utilities	7,563,224	7,850,527	7,786,817	8,020,784
Professional and Contractual	2,096,980	3,734,950	3,945,042	3,365,563
Insurance and Fixed Charges	4,155,612	4,622,023	4,433,259	4,285,770
Grants and Aid	250,061	281,036	281,036	284,036
Arts and Cultural	235,619	269,263	264,283	275,000
Fuel and Purchased Power	8,186	12,250	12,250	12,250
Internal Service Charges	18,142,595	17,880,352	17,558,929	20,185,007
All Other Operations & Maintenance	8,405,855	11,823,179	11,084,776	11,546,996
Debt Service	807,464	253,920	630,408	575,142
Capital Outlay	237,695	1,767,470	1,752,720	1,265,636
Maintenance and Special Projects	8,275,744	12,764,754	12,786,928	10,655,445
Total Non-Personnel	50,179,034	61,259,724	60,536,448	60,471,629
Total Expenditures	133,463,045	158,563,874	144,916,756	162,649,749
Transfers				
Cost Allocations and Recoveries	(11,054,875)	(10,965,569)	(10,718,088)	(11,095,938)
Transfers In	50,456,472	50,575,672	50,625,672	49,410,825
Transfers Out	4,559,476	1,299,134	4,798,980	3,973,439
Net Transfers	56,951,871	60,242,107	56,544,780	56,533,324
Revenue Sources				
Taxes	55,428,397	59,109,532	58,683,281	67,919,270
License and Permits	1,912,435	1,639,214	1,652,996	1,666,095
Intergovernmental Revenues	13,808,481	11,621,546	13,963,091	14,508,187
Charges for Services	9,525,171	12,073,356	13,366,990	12,022,836
Interest Income	2,391,370	2,109,368	1,400,597	1,353,450
Fines and Forfeits	2,526,438	1,972,156	2,210,652	1,867,877
All Other Revenue	2,938,347	2,350,104	2,366,491	2,131,775
Total Revenue	88,530,640	90,875,276	93,644,098	101,469,490
Funding to be Provided	(12,019,465)	7,446,491	(5,272,122)	4,646,935

GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
TAXES				
Franchise Fees	296,954	271,748	351,397	352,512
Property Taxes	39,050,917	42,663,455	42,309,792	51,971,120
Utility Taxes	16,080,526	16,174,329	16,022,092	15,595,638
LICENSES & PERMITS				
Business Tax Licenses	1,912,435	1,639,214	1,652,996	1,666,095
INTERGOVERNMENTAL REVENUES				
Federal Grants	91,475	40,288	34,725	27,695
Local Grants	5,630	40,000	40,000	40,000
State Grants	511,061	581,665	613,194	594,683
County Shared Revenues	1,275,180	1,268,474	1,333,170	1,334,275
State Shared Revenues	11,925,134	9,691,119	11,942,002	12,511,534
CHARGES FOR SERVICES				
General Government Charges for Services	473,470	417,515	447,403	506,329
Public Safety Charges for Services	2,624,059	2,653,747	3,311,928	2,201,346
Other Physical Environment Charges for Services	363,544	223,500	349,450	265,441
Cemetery Charges for Services	940,898	749,777	1,011,084	762,891
Transportation Charges for Services	10,814	8,697	14,937	15,085
Libraries Charges for Services			100	100
Parks & Recreation Activities Charges for Services	796,888	653,145	994,103	645,261
Golf Course Charges for Services	1,505,616	1,457,604	1,888,676	2,052,000
Special Facilities - Stadiums	239,469	305,000	258,158	315,000
Special Facilities - Buildings	163,014	303,445	410,289	296,642
Special Facilities - RP Funding Center	2,358,538	5,247,201	4,613,765	4,911,781
Special Facilities - Other	49,105	53,725	67,097	50,960
FINES AND FORFEITS				
Court Cases	274,644	211,406	227,630	193,000
Library Fines	16,732	21,650	14,095	10,000
Violations of Local Ordinances	2,155,808	1,660,000	1,886,605	1,606,350
Other Miscellaneous Fines and Forfeits	79,254	79,100	82,322	58,527

**GENERAL FUND
REVENUES**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
MISCELLANEOUS REVENUE				
Interest Earnings	2,391,370	2,109,368	1,400,597	1,353,450
Contributions and Donations	153,963	105,914	111,304	20,000
Other Miscellaneous Revenue	1,266,646	1,018,884	1,027,338	985,484
Reimbursements	539,564	380,252	466,204	235,280
Rents and Royalties	317,483	385,343	372,057	368,685
Sale of Fixed Assets	256,020	15,000	2,133	5,100
Transfer from Trust Funds	214,589	187,455	187,455	315,226
Transfer from Impact Fees	190,082	257,256	200,000	202,000
NON-OPERATING REVENUES				
Transfers In	50,456,472	50,575,672	50,625,672	49,410,825
PRIOR YEAR SURPLUS	(12,019,465)	7,446,491	(5,272,122)	4,646,935
TOTAL REVENUES	126,967,647	148,897,439	138,997,648	155,527,250

FY 2023 Proposed Budget
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**GENERAL FUND
EXPENSES**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
City Commission	124,649	211,634	199,401	201,269
Office of the City Manager	289,618	1,174,037	1,042,927	531,539
Office of Innovation & Strategy	12,366	295,005	179,711	270,897
Information Security	(9,981)	140,517	(18,349)	
Communications Department	539,934	704,252	629,290	691,512
Legal Department	562,221	487,269	661,855	470,224
Retirement Services	69,579	177,627	165,827	248,802
Internal Auditor	70,711	85,545	72,543	84,257
Human Resources:				
Office of the Human Resources Director	148,110	301,065	176,273	475,856
Employment Services	402,679	865,645	577,850	973,865
Engagement and Development	433,594	668,672	556,875	843,032
Policy and Labor Relations	163,690	223,230	185,300	221,315
Risk Management Office	679,825	1,378,260	926,855	1,117,938
Community and Economic Development:				
Planning	2,541,679	3,107,673	3,260,924	3,055,924
Code Enforcement	1,107,088	1,349,392	1,203,454	1,308,818
Building Inspection	4,122			
Business Tax Office	219,438	232,042	183,314	227,293
Finance Department:				
Central Accounting	1,056,278	1,461,277	1,115,772	1,423,309
City Treasurer	(17,253)	106,309	17,295	54,318
Finance - Customer Billing	14,679	54,646	(579)	71,455
City Clerk / Records Retention	636,954	627,256	585,438	763,311
Fire Department	21,436,205	22,929,734	22,053,422	26,427,197
Police Department	44,421,085	51,800,093	48,860,046	53,184,243
Public Works:				
Traffic Operations	1,434,314	1,994,268	1,701,871	1,973,915
Office Of The Public Works Director	477,319	602,060	546,244	576,073
Engineering	1,342,681	1,490,531	1,386,047	1,567,374
Public Works Construction & Maintenance	2,021,266	3,324,766	2,281,753	3,185,903

**GENERAL FUND
EXPENSES**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Parks, Recreation & Cultural Arts:				
Office Of Parks, Recreation & Cultural Arts Director	545,070	681,340	626,782	707,293
Parks	11,223,381	12,870,631	11,293,072	13,039,759
Recreation	5,221,808	7,163,486	5,941,911	7,348,032
Cleveland Heights Course	2,315,615	2,570,150	2,386,808	2,332,472
Libraries	3,318,619	4,330,546	3,739,002	3,535,292
Larry R. Jackson Branch Library	389,761	472,301	405,528	644,385
Cemeteries	1,122,716	1,231,561	1,131,851	1,252,725
RP Funding Center	5,130,474	7,681,259	7,142,856	7,013,739
Non-Departmental	17,522,962	16,108,969	17,784,088	19,703,914
TOTAL EXPENSES	126,973,256	148,903,048	139,003,257	155,527,250

FY 2023 Proposed Budget
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GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
TAXES				
PROPERTY TAXES				
Current Ad Valorem Taxes	40,447,057	44,774,384	43,874,400	54,603,811
Delinquent Ad Valorem Taxes	41,772	53,484	36,577	47,500
Ad Valorem Tax Discounts & Costs	(1,487,394)	(2,238,719)	(1,651,185)	(2,730,191)
Interest On Delinquent Ad Valorem Taxes	49,483	74,306	50,000	50,000
	<u>39,050,917</u>	<u>42,663,455</u>	<u>42,309,792</u>	<u>51,971,120</u>
FRANCHISE FEES				
Gas Companies - Franchise	296,954	271,748	351,397	352,512
	<u>296,954</u>	<u>271,748</u>	<u>351,397</u>	<u>352,512</u>
UTILITY TAXES				
Utility Tax-Propane-7-Eleven, Inc.	4,574	3,733	5,338	5,400
Utility Tax-Propane-P.G.S.	153,791	137,027	167,490	169,300
Utility Tax-Propane - Ameri Gas	56,536	52,136	71,905	69,600
Utility Tax-Propane - Parker/Knowl	592	783		
Utility Tax-Propane - Suburban Pro	49,160	52,888	63,454	63,500
Utility Tax-Propane - U-Haul	2,003	2,333	1,278	1,500
Utility Tax-Propane - Walmart	14,341	15,756	12,002	11,500
Utility Tax-Fuel - Circle K Stores, Inc.	1,843	1,717	2,814	2,900
Utility Tax-Fuel - Target	214	226	552	600
Utility Tax - Fuel - Ferrellgas	5,750	4,818	7,717	7,400
Utility Tax - Fuel - BP Energy Co.	4,317	7,525		
Utility Tax - Propane - Winn Dixie Stores	1,322	1,327	1,364	1,378
Utility Tax - Propane - CVS Caremark	746	596	707	715
Utility Tax-Propane-Publix	5,881	5,476	8,992	8,200
Utility Tax-Water	2,088,322	2,235,332	2,222,321	2,199,700
Utility Tax-Electric	9,268,130	9,170,247	9,085,449	8,639,300
Telecommunication Revenues	4,310,569	4,287,004	4,271,795	4,314,500
Telecommunications Revenues - Prior Year Catch Up		50,500		
Utility Tax-Propane-Walgreens	2,404	1,447	1,971	2,100
Utility Tax - RaceTrac	503	414	384	500
Utility Tax - Tiger, Inc	2,795	2,288	6,109	5,800
Utility Tax-Infinite Energy	2,619	3,274		
Utility Tax - Natural Gas - Interconn Resources	73,867	103,870	71,476	72,600
Utility Tax - Natural Gas - Gas South	30,199	33,566	16,756	16,925
Utility Tax - Propane - Thompson Gas	48	46	90	70
Utility Tax - Propane - Thermotane			2,128	2,150
	<u>16,080,526</u>	<u>16,174,329</u>	<u>16,022,092</u>	<u>15,595,638</u>
TOTAL TAXES AND FRANCHISE FEES	<u>55,428,397</u>	<u>59,109,532</u>	<u>58,683,281</u>	<u>67,919,270</u>

GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
LICENSE AND PERMITS				
BUSINESS TAX LICENSE				
Occupational License Tax	1,883,197	1,623,499	1,623,500	1,639,734
Penalties-Occupational License	28,815	15,500	29,196	26,090
Transfer & Dup Fees-Occupational License	423	215	300	271
	<u>1,912,435</u>	<u>1,639,214</u>	<u>1,652,996</u>	<u>1,666,095</u>
TOTAL LICENSE AND PERMITS	<u>1,912,435</u>	<u>1,639,214</u>	<u>1,652,996</u>	<u>1,666,095</u>
INTERGOVERNMENTAL REVENUE				
STATE REVENUE SHARING				
Alcoholic Beverage License Tax	117,189	103,619	103,619	104,655
11 Cent Cigarette Tax	3,358,557	2,687,198	3,214,487	3,870,957
Mobile Home License Fees	273,521	271,185	276,256	279,020
Local Government Half-Cent Sales Tax	8,110,355	6,554,917	8,272,247	8,191,252
Firefighters Compensation Tax	65,512	74,200	75,393	65,650
	<u>11,925,134</u>	<u>9,691,119</u>	<u>11,942,002</u>	<u>12,511,534</u>
OTHER LOCAL UNITS REVENUE SHARING				
County Occupation License Tax	84,571	77,500	77,500	78,275
County-Wide Library Revenues	1,190,609	1,190,974	1,255,670	1,256,000
	<u>1,275,180</u>	<u>1,268,474</u>	<u>1,333,170</u>	<u>1,334,275</u>
FEDERAL GRANTS				
DOJ-Justice Assistance Grant	22,221	24,979	27,695	27,695
Department of Health Child Care Food Program	4,525	14,600	6,321	
Mutual Aid - Michael Mission - State	(22,572)			
BJA-Coronavirus Emergency Supplemental Funding Program	79,772	709	709	
Mutual Aid - Piney Point Gypsum Stack Release	7,530			
	<u>91,475</u>	<u>40,288</u>	<u>34,725</u>	<u>27,695</u>
STATE GRANTS				
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	402,974	412,917	438,118	425,305
FOAG Victim Assistance (VOCA)	86,718	148,290	154,618	148,920
FDLE-Byrne Grant	21,235	20,458	20,458	20,458
FDLE ESST/CHT Task Force	133			
	<u>511,061</u>	<u>581,665</u>	<u>613,194</u>	<u>594,683</u>
LOCAL GRANTS				
PCCVB-Reimbursable Expenses	2,875	40,000	40,000	40,000
SWFWMD WISE Grant - Turf Wireless Weather Station	2,755			
	<u>5,630</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
TOTAL INTERGOVERNMENTAL	<u>13,808,481</u>	<u>11,621,546</u>	<u>13,963,091</u>	<u>14,508,187</u>

GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
CHARGES FOR SERVICES				
GENERAL GOVERNMENT				
Zoning & Subdivision Fees	132,094	122,000	142,401	170,000
Sales- Maps & Publication	50	150	143	144
Certification Copying Research Fees	2,946	368	1,610	1,525
County Impact Fees-Administration	3,222	3,585	1,946	3,500
Garnishment Fees	6,032	7,280	5,689	5,322
LPD Union Dues Administration Fees	101	1,061	41	41
School Impact Fees Admin. Charges	51,223	35,500	34,608	45,000
Fire Union Dues Administration Fees	1,120	1,177	1,109	993
Zoning Verification Letters	4,020	3,750	3,180	3,085
Special Assessment/Application Fees/All other	5,950	3,570	4,760	4,370
UWUA Union Dues Administration Fees	890	960	748	765
Payoff Request Fee	116,660	97,000	135,869	133,000
IBEW Union Dues Administration Fees	8	14	2	4
Transportation Impact Fee Admin Fee	29,831	22,500	18,128	22,730
Chauffeurs Permits	367	300	4,111	4,200
Site and Concept Plan Review Fees	73,706	60,500	63,098	80,150
Driveway Permit Fee	45,251	57,800	29,960	31,500
	<u>473,470</u>	<u>417,515</u>	<u>447,403</u>	<u>506,329</u>
PUBLIC SAFETY				
Police Services Reimbursement	2,087,710	2,057,797	2,594,711	1,481,124
Court Witness Fees	75		68	
Other Public Safety Charges	94,956	88,650	100,994	93,007
Permitted Fire Inspections	62,700	140,300	131,900	138,118
One Time Fire Permits Fee	106,720	147,000	108,228	109,310
Construction Plan Review Fee	271,899	220,000	376,027	379,787
	<u>2,624,059</u>	<u>2,653,747</u>	<u>3,311,928</u>	<u>2,201,346</u>
OTHER PHYSICAL ENVIRONMENT				
Lot Clearing Prior To Assessment	188,604	140,000	140,000	141,000
Lot Mowing & Clearing Assessments	11,460			
Lot Mowing & Clearing-Interest	62,400	28,500	119,450	33,541
Demolition Of Bldgs-Prior	93,778	55,000	90,000	90,900
Demolition Of Bldgs-Assessments	7,302			
	<u>363,544</u>	<u>223,500</u>	<u>349,450</u>	<u>265,441</u>
CEMETERY				
Opening Graves-Oakhill	170,323	157,463	171,672	161,399
Opening Graves-Roselawn	1,659	1,986	2,278	1,682
Opening Graves-Laurel Hill	179	2,700	767	1,572
All Other Revenues-Oakhill	49,128	42,241	40,141	43,297
All Other Revenues -Laurel Hill	385	200	928	447
Cemetery Lots-Oak Hill	573,358	425,484	681,394	431,866

GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
All Other Revenues -Roselawn	70	100	32	35
Opening Graves-Oakhill-Overtime	145,797	119,603	113,872	122,593
	<u>940,898</u>	<u>749,777</u>	<u>1,011,084</u>	<u>762,891</u>
TRANSPORTATION				
Other Transportation Receipts	10,814	8,697	14,937	15,085
	<u>10,814</u>	<u>8,697</u>	<u>14,937</u>	<u>15,085</u>
CULTURE & RECREATION - LIBRARIES				
Library Non-Resident Fees			100	100
			<u>100</u>	<u>100</u>
PARKS AND RECREATION				
Recreation:				
Program Activity Fees	313,606	225,530	365,967	326,112
Swimming Pools	106,183	95,150	100,728	92,000
Swimming Classes	17,745	5,350	18,000	5,104
Tennis Court Fees	8,640	14,550	6,709	2,662
Tournament Fees	20,983	1,800	16,416	28,141
Recreation Fees	8,961		8,054	
Concessions-Contractual	188	95	98	143
Parade Entry Fee		5,250	4,571	6,322
Locker Rental	47	100	129	91
Weight Room Fees	74,969	58,200	79,045	80,360
Payroll Charges - Recreation	45,280	57,500	108,993	
Personal Trainer Facility Use Fees	10,075	10,100	12,549	13,145
Base Fee Surcharge	6,679	6,775	7,480	8,338
LCT Ticket Sales	4,039	2,359	3,436	1,913
Activity Card Fees	17,747	16,000	23,525	23,942
	<u>635,139</u>	<u>498,759</u>	<u>755,700</u>	<u>588,273</u>
Parks:				
All Other Park & Rec Fees	46,913	44,250	73,374	52,988
Overtime Charges - Parks	108,613	99,848	155,604	
Proceeds from Swan Feeders	6,223	10,288	9,425	4,000
	<u>161,749</u>	<u>154,386</u>	<u>238,403</u>	<u>56,988</u>
Golf Course:				
Cart Fees	91,064	81,500	103,549	115,000
Green Fees	914,847	900,000	1,093,849	1,273,000
Range Fees	45,467	45,800	47,030	48,000
Membership Dues	45,800	45,000	47,310	50,000
Food Sales	27,127	28,784	41,236	40,000
Merchandise Sales	72,908	77,520	108,225	110,000
Greens Replacement Fee	210,559	182,000	305,393	280,000
Golf Lessons	6,300	5,500	4,275	6,000
Golf Course Tournament Fees	91,544	91,500	137,809	130,000

GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
	1,505,616	1,457,604	1,888,676	2,052,000
SPECIAL PARKS & RECREATION FACILITIES - STADIUMS				
Marchant Stadium Parking	57,519	200,000	73,171	165,000
Marchant Stadium-Training	181,950	105,000	184,987	150,000
	239,469	305,000	258,158	315,000
SPECIAL PARKS & RECREATION FACILITIES - BUILDINGS				
Lake Mirror Center	11,319	50,420	65,622	39,548
Lake Mirror Theater		1,000		
Lake Mirror Loggia	3,528	3,500	5,220	7,389
Lake Mirror Glass Lounge		900	346	592
Magnolia Building	41,217	99,075	143,488	89,575
Coleman-Bush Building-East	1,536	1,550	1,536	1,316
Coleman-Bush Building-West	14,099	27,500	11,828	8,045
Peggy Brown Building - Upstairs	23,134	50,300	45,526	35,879
Peggy Brown Building - Downstairs	439	1,000	468	400
Facility Rentals	50,594	58,000	62,468	62,500
Lake Crago Large Room	5,611	600	39,948	26,105
Lake Crago Activity Room Lg	4,302	3,500	13,082	7,373
Lake Crago Activity Room Sm	2,104	1,500	6,034	5,005
Lake Crago Education Amphitheater	1,561	1,000	6,514	6,282
Lake Crago Patio	3,570	3,600	8,209	6,633
	163,014	303,445	410,289	296,642
SPECIAL PARKS & RECREATION FACILITIES - OTHER				
Lake Mirror Park Fees	7,190	14,800	10,155	7,861
Hollis Gardens Rentals	10,079	12,750	8,539	11,034
The Mirrors Pavilion	200		306	325
Common Ground Park-Pavilions	13,908	11,500	23,223	17,218
Railroad Pavilion	534	500	402	172
Lake Parker Park-Pavilions	15,673	12,500	23,324	12,625
Bowling Greens	293	325	128	300
Shuffleboard Club	623	650	420	625
Main St. Overlook Park		200		200
Skate Park	605	500	600	600
	49,105	53,725	67,097	50,960

**GENERAL FUND
REVENUES**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL RECREATION FACILITIES - RP FUNDING CENTER				
Conference Hall	163,178	213,200	184,800	240,920
Exhibit Hall	155,813	216,000	209,600	284,000
Arena	156,653	241,000	183,000	275,000
Theater	139,170	205,700	279,800	207,300
Catering	1,007	127,300		132,300
Beverage Sales	146	103,300		96,800
Program Sales	9,088	53,600	11,500	51,600
Set Up Charges	1,978	12,100	8,900	2,000
Forfeited Deposits	19,554	31,200	17,200	2,000
Vending Machines & Sales		2,600		2,800
Facility Surcharge & Service Charge	58,395	282,900	212,200	202,500
Box Office Charges	5,387	14,000	4,500	2,000
Net Income/Loss on Promotion	(9,375)	(6,400)		
Payroll Recovery - Other	967,671	1,401,300	1,373,500	1,282,000
All Other Fixed Revenue	9,455	3,100	26,800	27,200
State Sales Tax Collection Fee	466	700	660	660
Equipment Rental & Misc Supply	119,401	235,500	210,900	292,000
Telephone Charges-Equipment	12,675	30,900	23,000	30,000
Products For Resale		800	50	500
Personal Food Service Recovery		20,500		
Contract Labor Revenue	54,584	29,700	63,500	22,800
Piano Tuner	475	1,200	720	300
Advertising Charges	66,308	120,900	100,900	51,000
TM Ticket Commissions	3,021	7,200	12,000	2,000
Parkings	294,511	593,600	462,000	563,000
Energy and Utility Hookup	12,300	63,100	34,500	33,700
Packaging and Shipping	2,499	5,700	1,050	1,400
Over Sized Vehicle Parking			14,300	
Overnight Parking		800	300	
Pre-Paid Parking	74,209	131,500	118,200	155,000
Leases - Land	1	1	1	1
Ticket Sales - Theatre	16,706	938,100	1,039,884	775,000
Ticket Sales - Arena	19,970		20,000	20,000
Concessions	3,294	166,100		156,000
	<u>2,358,538</u>	<u>5,247,201</u>	<u>4,613,765</u>	<u>4,911,781</u>
TOTAL CHARGES FOR SERVICES	<u>9,525,171</u>	<u>12,073,356</u>	<u>13,366,990</u>	<u>12,022,836</u>

GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
FINES AND FORFEITS				
Court Cases	172,870	157,500	169,628	165,000
Confiscated Property-Statute 932	4,600			
Confiscated Cash-Statute 932	67,088	25,906	25,906	
Police Education	30,086	28,000	32,096	28,000
Library Fines	16,732	21,650	14,095	10,000
Code Enforcement Board	455,674	335,000	335,000	338,350
Bad Check Charges	60	650	100	100
Red Light Camera Citation Revenue	1,700,133	1,325,000	1,551,605	1,268,000
Tree Fines and Fees	60,500	61,800	62,000	38,250
Penalties on Assessments	18,694	16,650	20,222	20,177
TOTAL FINES AND FORFEITS	2,526,438	1,972,156	2,210,652	1,867,877
MISCELLANEOUS REVENUES				
OTHER				
Scrap Sales	5,832	1,800	4,264	1,818
Insurance Proceeds - Workers Comp Claims	203,855	92,800	108,881	93,728
All Other Misc Revenue	188,441	239,335	160,087	118,057
Refund of Prior Year Expenses	60,311		45,212	
Commissions	583,695	570,091	530,991	571,691
Prior Years Revenue	2,409			
DC Plan Forfeitures	207,630	84,000	165,000	165,000
Non-Utility Revenue - Fiber		21,588		21,804
Cash Over And Short	(170)	120	1,185	20
Credit Card Convenience Fees	12,882	9,150	7,975	10,056
Cancellation Fees	1,760		3,743	3,310
Transfer from Trust Funds	214,589	187,455	187,455	315,226
Transfer from Impact Fees	190,082	257,256	200,000	202,000
	1,671,317	1,463,595	1,414,793	1,502,710
SALES OF FIXED ASSETS				
Surplus Land Sales	149,828		1,608	
Surplus Furniture & Equipment Sales	14,400			
Proceeds from Sale of Easements & Right of Ways	91,793	15,000	525	5,100
	256,020	15,000	2,133	5,100

GENERAL FUND REVENUES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
CONTRIBUTIONS & DONATIONS				
Special Events Program		750	3,750	
Program Activity Costs	960		300	
Do the Right Thing - Donations	4,000			
Red White & Kaboom Celebration	22,474	21,000	20,000	20,000
AED Units for LPD Patrol Cars	25,000			
Tree Trust Fund	250			
Fire Academy		7,421	7,921	
Holly Jolly Jinglebell Jog	14,981	13,428	13,428	
UHC Communications		10,000	10,000	
MLK Festivities		3,200		
Miscellaneous Contributions & Donations	86,299	50,115	55,905	
	<u>153,963</u>	<u>105,914</u>	<u>111,304</u>	<u>20,000</u>
REIMBURSEMENTS				
All Other Reimbursements & Recoveries	283		38	
Investigative Cost Reimbursement	195,398	135,000	200,036	135,000
Sun'N' Fun Reimbursements	66,081	85,422	80,000	100,280
Reimbursements / Loss Recovery	277,803	159,830	186,130	
	<u>539,564</u>	<u>380,252</u>	<u>466,204</u>	<u>235,280</u>
RENTS AND ROYALTIES				
PCC Lease Of Police Vehicles	3,000	1,500	1,500	1,500
Tower Space Rental	29,554	30,159	30,159	30,762
Rental Income	2,192	3,000	4,753	7,128
Buildings-Amtrak Lease	60,161	61,128	69,556	64,020
Magnolia Building - Garden Bistro	18,143	17,995	18,173	18,173
Alltel Tower Rent	58,356	57,900	59,365	60,101
Naming Rights & Non-event Sponsorships	141,675	186,100	182,000	185,000
Parking Garage - Sun Trust - Leased		25,560		
Non-Utility Right of Way Use Permit	2,000	2,000	4,750	2,000
Building Leases - Other	1	1	1	1
Parking Leases	2,400		1,800	
	<u>317,483</u>	<u>385,343</u>	<u>372,057</u>	<u>368,685</u>
INVESTMENT INCOME				
Interest On Investments	259			
Interest on Pooled Investments	1,698,273	2,087,943	1,397,947	1,350,750
Interest From County	2,649	21,425	2,650	2,700
Market Value Restatement	690,189			
	<u>2,391,370</u>	<u>2,109,368</u>	<u>1,400,597</u>	<u>1,353,450</u>
TOTAL MISCELLANEOUS REVENUE	<u>5,139,636</u>	<u>4,202,216</u>	<u>3,567,088</u>	<u>3,283,225</u>

**GENERAL FUND
REVENUES**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
TRANSFERS FROM OTHER FUNDS				
Other Transfers:				
Transfer from Public Improvement Fund	6,536,922	5,400,000	5,450,000	4,100,000
Transfer from Fleet Mgmt Fund	2,856	2,856	2,856	
Transfer from Purchasing & Stores	1,632	1,632	1,632	
Transfer from WW Operations	4,672,338	4,812,209	4,812,209	4,850,236
Transfer from WW R&R		275,000	275,000	100,000
Transfer from Parking System	63,725	65,622	65,622	65,112
Transfer from Lakeland Linder International Airport	150,642	502,142	502,142	500,000
Transfer from Solid Waste Management	1,606,833	2,685,083	2,685,083	1,664,640
Transfer from Water Operations	4,678,664	4,818,575	4,818,575	4,853,074
Transfer from Water R&R		275,000	275,000	100,000
Transfer from Stormwater Utilities Fund	918	918	918	
Transfer from Facilities Maintenance Fund	6,527	6,527	6,527	
Transfer from Information Technology	8,261	8,261	8,261	
Transfer from Electric Operations	32,438,947	31,424,994	31,424,994	32,668,188
Transfer from CRA	288,207	296,853	296,853	509,575
TOTAL TRANSFERS FROM OTHER FUNDS	50,456,472	50,575,672	50,625,672	49,410,825
 SUB-TOTAL	 138,987,112	 141,450,948	 144,269,770	 150,880,315
PRIOR YEAR SURPLUS	(12,019,465)	7,446,491	(5,272,122)	4,646,935
TOTAL REVENUES	126,967,647	148,897,439	138,997,648	155,527,250

FY 2023 Proposed Budget
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**GENERAL FUND
City Commission**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	335,961	349,404	321,862	369,672
UTILITIES				
Water Service	227	237	242	250
Electric Service	3,623	3,620	3,543	3,914
Wastewater Service	252	261	266	279
Solid Waste Service	397	397	397	397
Solid Waste Service - Recycling	37	40	37	40
	<u>4,538</u>	<u>4,555</u>	<u>4,485</u>	<u>4,880</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	13,408	12,394	12,440	16,479
Intra-Departmental Charges - Telephone	5,880	5,052	5,052	5,035
Intra-Departmental Charges - Facilities	10,396	9,046	9,046	10,723
Intra-Departmental Charges - Janitorial	8,108	6,565	6,565	7,487
Intra-Departmental Charges - Training Ctr	49	53	53	50
Intra-Departmental Charges - IT Operations - Application Dev	5,571	7,106	7,106	41,877
Intra-Departmental Charges - IT Operations - Network Support	9,257	8,482	8,315	14,405
	<u>53,081</u>	<u>49,160</u>	<u>49,039</u>	<u>96,491</u>
ALL OTHER O&M				
Contractual Services	8,978	3,857	3,857	11,000
Advertising		585	585	600
Printing & Photography		596	596	611
Postage & Mailing	791	1,523	1,523	1,561
Subscription & Membership	24,755	27,300	27,100	27,777
Telephone Communications	1			
Travel	4,059	32,000	32,000	25,753
Training	99	2,157	2,157	2,211
All Other Sundry Charges	10,717	6,020	6,020	6,170
Expense Allowance	13,214	14,007	14,007	14,357
Ridge League Meeting Expenses	15,240		15,500	15,888
Office Supplies	1,751	3,260	3,460	3,547
Equipment - Noncapital	24	595	595	610
	<u>79,629</u>	<u>91,900</u>	<u>107,400</u>	<u>110,085</u>

**GENERAL FUND
City Commission**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Youth Task Force		1,000	1,000	1,000
Gang Taskforce	9,705	10,000	10,000	10,000
Sister Cities International	5,000	5,000	5,000	5,000
City Commission Retreat	14,773	24,513	24,513	25,125
Citizen of the Quarter		2,000	2,000	2,000
Ridge League Meeting		15,500	15,500	
	<u>29,478</u>	<u>58,013</u>	<u>58,013</u>	<u>43,125</u>
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(4,974)	(5,036)	(5,036)	(5,640)
Cost Allocated - Purchasing	(4,974)	(5,036)	(5,036)	(5,640)
Cost Allocated - RP Funding Center	(14,923)			
Cost Allocated - Solid Waste Management	(9,948)	(6,182)	(6,182)	(5,640)
Cost Allocated - Airport	(14,923)	(18,594)	(18,594)	(28,199)
Cost Allocated - Parking	(14,923)	(15,562)	(15,562)	(16,919)
Cost Allocated - Wastewater	(27,358)	(28,505)	(28,505)	(31,019)
Cost Allocated - Electric	(238,760)	(207,802)	(207,802)	(270,708)
Cost Allocated - Water	(27,358)	(29,048)	(29,048)	(31,019)
Cost Allocated - Stormwater Utility	(9,948)	(10,072)	(10,072)	(11,280)
Cost Allocated - Facilities Maintenance Fund	(4,974)	(5,489)	(5,489)	(5,640)
Cost Allocated - Information Technology	(4,974)	(5,036)	(5,036)	(5,640)
Cost Allocated - Building Inspection Fund		(5,036)	(5,036)	(5,640)
	<u>(378,037)</u>	<u>(341,398)</u>	<u>(341,398)</u>	<u>(422,984)</u>
GRAND TOTAL	<u>124,649</u>	<u>211,634</u>	<u>199,401</u>	<u>201,269</u>

**GENERAL FUND
City Manager**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	934,466	1,058,398	927,419	911,167
UTILITIES				
Water Service	372	342	395	360
Electric Service	5,216	5,211	5,101	5,635
Wastewater Service	363	376	383	402
Solid Waste Service	572	572	572	572
Solid Waste Service - Recycling	53	58	53	58
	<u>6,576</u>	<u>6,559</u>	<u>6,504</u>	<u>7,027</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	2,881	9,696	9,696	2,173
Intra-Departmental Charges - PC & Network Support	12,638	11,757	11,848	14,142
Intra-Departmental Charges - Telephone	2,714	2,332	2,332	4,532
Intra-Departmental Charges - Radios	571	481	481	590
Intra-Departmental Charges - Facilities	15,609	13,582	13,582	16,100
Intra-Departmental Charges - Janitorial	12,174	9,858	9,858	11,241
Intra-Departmental Charges - Training Ctr	247	373	373	350
Intra-Departmental Charges - IT Operations - GIS	2,215	1,767	1,767	5,505
Intra-Departmental Charges - IT Operations - Application Dev	25,640	23,381	23,381	25,491
Intra-Departmental Charges - IT Operations - Network Support	9,017	8,230	8,063	12,653
	<u>83,705</u>	<u>81,457</u>	<u>81,381</u>	<u>92,777</u>
ALL OTHER O&M				
Contractual Services	900	7,000	7,000	5,175
Printing & Photography	39			
Postage & Mailing		102	102	105
Subscription & Membership	6,439	6,800	6,800	8,150
Telephone Communications	3,041	3,045	3,045	3,121
Travel	7,626	31,400	31,400	33,005
Training	1,170	2,030	2,030	2,081
All Other Sundry Charges	570	1,482	1,482	1,519
Software License & Maintenance	22,290	22,624	22,624	23,190
Office Supplies	1,782	2,538	2,538	2,601
	<u>43,857</u>	<u>77,021</u>	<u>77,021</u>	<u>78,947</u>

**GENERAL FUND
City Manager**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Targeted Economic Opportunities		650,000	650,000	200,000
City Manager Recruitment	9,480			
Department Head Retreat		1,500	1,500	
Employee Engagement Survey				15,000
	<u>9,480</u>	<u>651,500</u>	<u>651,500</u>	<u>215,000</u>
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(12,717)	(12,353)	(12,353)	(12,890)
Cost Allocated - Purchasing	(25,434)	(24,705)	(24,705)	(25,779)
Cost Allocated - RP Funding Center	(25,434)			
Cost Allocated - Solid Waste Management	(25,434)	(25,319)	(25,319)	(25,779)
Cost Allocated - Airport	(25,434)	(18,456)	(18,456)	(25,779)
Cost Allocated - Parking	(25,434)	(25,446)	(25,446)	(25,779)
Cost Allocated - Wastewater	(139,890)	(134,552)	(134,552)	(141,786)
Cost Allocated - Electric	(279,779)	(237,103)	(237,103)	(283,573)
Cost Allocated - Water	(139,890)	(135,754)	(135,754)	(141,786)
Cost Allocated - Stormwater Utility	(12,717)	(12,353)	(12,353)	(12,890)
Cost Allocated - Facilities Maintenance Fund	(25,434)	(24,705)	(24,705)	(25,779)
Cost Allocated - Information Technology	(38,152)	(37,058)	(37,058)	(38,669)
Cost Allocated - Building Inspection Fund	(12,717)	(13,094)	(13,094)	(12,890)
	<u>(788,466)</u>	<u>(700,898)</u>	<u>(700,898)</u>	<u>(773,379)</u>
GRAND TOTAL	289,618	1,174,037	1,042,927	531,539

FY 2023 Proposed Budget
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GENERAL FUND
Office of Innovation and Strategy

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	303,656	487,008	373,286	489,754
INSURANCES				
Insurance - Fire		275	13	244
		275	13	244
INTER-CITY SERVICES				
Purchasing & Stores Service	412	476	476	435
Intra-Departmental Charges - PC & Network Support	8,865	8,307	8,348	9,793
Lakeland Electric Charges	27,167	29,731	29,731	29,633
Intra-Departmental Charges - Telephone	2,714	2,332	2,332	3,525
Intra-Departmental Charges - Training Ctr	297	266	266	250
Intra-Departmental Charges - IT Operations - GIS		2,001	2,001	5,529
Intra-Departmental Charges - IT Operations - Application Dev	30,622	11,486	11,486	20,715
Intra-Departmental Charges - IT Operations - Network Support	6,480	5,938	5,820	9,167
	76,557	60,537	60,460	79,047
ALL OTHER O&M				
Contractual Services	1,021	8,898	8,898	9,120
Annual Audit		1,324	1,324	1,357
Printing & Photography	3,979	8,416	8,416	6,464
Subscription & Membership		1,581	348	1,621
Telephone Communications		2,048	2,048	
Travel		4,060	4,060	4,162
Training		2,537	2,537	6,861
All Other Sundry Charges		227	227	233
Software License & Maintenance	480	488	488	13,000
Office Supplies	475	700	700	718
Equipment - Noncapital	100	2,198	2,198	2,253
	6,055	32,477	31,244	45,789
DEBT SERVICE				
Principal Payment - Konica		232		
		232		
SPECIAL PROJECTS				
Process Improvement Events		2,762	2,762	2,831
eCivis		17,500	17,500	
		20,262	20,262	2,831

GENERAL FUND
Office of Innovation and Strategy

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(19,691)	(17,605)	(17,605)	(18,251)
Cost Allocated - Purchasing	(6,564)	(5,868)	(5,868)	(6,084)
Cost Allocated - RP Funding Center	(19,691)			
Cost Allocated - Solid Waste Management	(32,819)	(28,881)	(28,881)	(32,426)
Cost Allocated - Airport	(13,127)	(8,900)	(8,900)	(12,715)
Cost Allocated - Parking	(13,127)	(12,264)	(12,264)	(12,715)
Cost Allocated - Wastewater	(32,819)	(30,363)	(30,363)	(32,426)
Cost Allocated - Electric	(131,275)	(105,606)	(105,606)	(131,711)
Cost Allocated - Water	(32,819)	(30,989)	(30,989)	(32,973)
Cost Allocated - Stormwater Utility	(13,127)	(11,736)	(11,736)	(12,167)
Cost Allocated - Facilities Maintenance Fund	(19,691)	(17,605)	(17,605)	(18,251)
Cost Allocated - Information Technology	(32,819)	(29,341)	(29,341)	(30,418)
Cost Allocated - Building Inspection Fund	(6,564)	(6,396)	(6,396)	(6,631)
	(374,133)	(305,554)	(305,554)	(346,768)
GRAND TOTAL	12,366	295,005	179,711	270,897

FY 2023 Proposed Budget DRAFT

GENERAL FUND
Information Security

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	383,262	414,104	371,460	
INSURANCES				
Insurance - Cyber Liability		150,000	27,054	
		150,000	27,054	
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	
Intra-Departmental Charges - PC & Network Support	10,340	9,581	9,770	
Lakeland Electric Charges	6,270	6,860	6,860	
Intra-Departmental Charges - Telephone	1,357	1,165	1,165	
Intra-Departmental Charges - Training Ctr	99	160	160	
Intra-Departmental Charges - IT Operations - Application Dev	13,463	13,577	13,577	
Intra-Departmental Charges - IT Operations - Network Support	6,004	5,466	5,439	
	37,945	37,271	37,433	
ALL OTHER O&M				
Contractual Services		13,750	13,750	
Telephone Communications	1,267	1,500	1,500	
Training	2,702	11,000	11,000	
Software License & Maintenance	156,993	164,562	164,562	
Computer Software		23,888	30,450	
Office Supplies	474	800	800	
Equipment - Noncapital	1,634	2,790	2,790	
	163,070	218,290	224,852	
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(27,122)	(34,728)	(34,728)	
Cost Allocated - Purchasing	(27,122)	(34,728)	(34,728)	
Cost Allocated - RP Funding Center	(27,122)			
Cost Allocated - Solid Waste Management	(27,122)	(35,596)	(35,596)	
Cost Allocated - Airport	(27,122)	(25,948)	(25,948)	
Cost Allocated - Parking	(27,122)	(35,770)	(35,770)	
Cost Allocated - Wastewater	(27,122)	(37,424)	(37,424)	
Cost Allocated - Electric	(157,595)	(154,043)	(154,043)	
Cost Allocated - Water	(27,122)	(38,572)	(38,572)	
Cost Allocated - Stormwater Utility	(27,122)	(34,728)	(34,728)	
Cost Allocated - Facilities Maintenance Fund	(27,122)	(34,728)	(34,728)	
Cost Allocated - Information Technology	(162,731)	(208,368)	(208,368)	
Cost Allocated - Building Inspection Fund	(2,712)	(4,515)	(4,515)	
	(594,258)	(679,148)	(679,148)	
GRAND TOTAL	(9,981)	140,517	(18,349)	

GENERAL FUND Communications

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	631,495	689,624	617,406	683,498
UTILITIES				
Water Service	195	252	207	266
Electric Service	3,852	3,849	3,767	4,162
Wastewater Service	268	278	283	297
Solid Waste Service	422	422	422	422
Solid Waste Service - Recycling	39	43	39	43
	<u>4,778</u>	<u>4,844</u>	<u>4,718</u>	<u>5,190</u>
INTER-CITY SERVICES				
Rental - Fleet Management	3,743	3,304	2,882	3,830
Gasoline - Fleet Management	60	175		90
Maintenance - Fleet Management	1,971	3,464	1,517	1,632
Purchasing & Stores Service	15,000	11,081	11,081	9,127
Intra-Departmental Charges - PC & Network Support	19,422	17,962	18,139	21,073
Intra-Departmental Charges - Telephone	7,000	5,052	5,052	4,028
Intra-Departmental Charges - Radios	571	481	481	590
Intra-Departmental Charges - Facilities	10,396	9,046	9,046	10,723
Intra-Departmental Charges - Janitorial	8,108	6,565	6,565	7,487
Intra-Departmental Charges - Training Ctr	396	373	373	350
Intra-Departmental Charges - IT Operations - Application Dev	5,000	114,781	114,781	133,646
Intra-Departmental Charges - IT Operations - Network Support	13,645	12,472	12,221	19,200
	<u>85,313</u>	<u>184,756</u>	<u>182,138</u>	<u>211,776</u>
ALL OTHER O&M				
Contractual Services	15,858	5,000	5,000	5,125
Repair Of Equipment	1,412	1,000	1,000	
Printing & Photography	3,998	5,000	5,000	5,000
Postage & Mailing	155	250	250	250
Subscription & Membership	3,091	3,050	3,050	3,125
Telephone Communications	3,004	3,200	3,200	3,280
Travel		3,300	3,300	5,500
Training		3,500	3,500	1,500
All Other Sundry Charges	149	300	300	300
Software License & Maintenance	521	960	960	960
Office Supplies	4,056	7,000	7,000	7,175
Equipment - Noncapital	17,279	10,000	10,000	10,250
Food Purchases		700	700	718
	<u>49,523</u>	<u>43,260</u>	<u>43,260</u>	<u>43,183</u>

GENERAL FUND Communications

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
DEBT SERVICE				
Interest Expense - Canon	2			
Principal Payment - Canon	384			
	<u>386</u>			
CAPITAL OUTLAY				
Equipment - Capital		22,000	22,000	
		<u>22,000</u>	<u>22,000</u>	
SPECIAL PROJECTS				
Employee Appreciation		12,892	12,892	15,000
Employee / City Manager Annual Meeting	3,821	3,324	3,324	7,788
Web Re-Design	3,931	4,000	4,000	4,000
Citizens' Academy	1,724	1,400	1,400	1,400
Red White & Kaboom Celebration	11,867	21,800	21,800	22,750
Access Lakeland Newsletter	6,532	9,000	9,000	9,000
Web & Social Media Monitoring	23,733	25,000	25,000	25,000
Mobile Production Conversion - Analog to Digital	6,543			
Canned Tuna Concerts	800	4,200	4,200	4,200
	<u>58,951</u>	<u>81,616</u>	<u>81,616</u>	<u>89,138</u>
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(16,139)	(19,404)	(19,404)	(18,960)
Cost Allocated - RP Funding Center	(8,070)			
Cost Allocated - Solid Waste Management	(56,488)	(63,695)	(63,695)	(67,401)
Cost Allocated - Airport	(16,139)	(14,282)	(14,282)	(19,244)
Cost Allocated - Parking	(8,070)	(9,993)	(9,993)	(9,764)
Cost Allocated - Wastewater	(40,349)	(48,133)	(48,133)	(48,442)
Cost Allocated - Electric	(64,558)	(68,954)	(68,954)	(81,052)
Cost Allocated - Water	(40,349)	(48,586)	(48,586)	(48,726)
Cost Allocated - Stormwater Utility	(8,070)	(9,702)	(9,702)	(9,480)
Cost Allocated - Facilities Maintenance Fund	(8,070)	(9,702)	(9,702)	(9,480)
Cost Allocated - Information Technology	(16,139)	(19,404)	(19,404)	(18,960)
Cost Allocated - Building Inspection Fund	(8,070)	(9,993)	(9,993)	(9,764)
	<u>(290,511)</u>	<u>(321,848)</u>	<u>(321,848)</u>	<u>(341,273)</u>
GRAND TOTAL	539,934	704,252	629,290	691,512

GENERAL FUND
Legal

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	706,930	788,806	747,916	827,091
UTILITIES				
Water Service	399	416	424	438
Electric Service	6,351	6,345	6,211	6,861
Wastewater Service	443	458	466	489
Solid Waste Service	696	696	696	696
Solid Waste Service - Recycling	65	70	65	70
	<u>7,953</u>	<u>7,985</u>	<u>7,862</u>	<u>8,554</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	12,279	11,487	11,466	13,820
Intra-Departmental Charges - Telephone	4,523	3,885	3,885	5,035
Intra-Departmental Charges - Facilities	18,215	15,850	15,850	18,789
Intra-Departmental Charges - Janitorial	14,206	11,503	11,503	13,119
Intra-Departmental Charges - Training Ctr	297	320	320	300
Intra-Departmental Charges - IT Operations - GIS		127	127	156
Intra-Departmental Charges - IT Operations - Application Dev	14,552	15,902	15,902	16,550
Intra-Departmental Charges - IT Operations - Network Support	9,942	9,079	8,895	13,962
	<u>74,427</u>	<u>68,615</u>	<u>68,410</u>	<u>82,166</u>
ALL OTHER O&M				
Contractual Services	100	8,450	8,450	8,661
Legal Fees	452,161	241,196	457,000	435,000
Professional Services	2,844	8,815	8,815	9,035
Repair Of Equipment		208	208	213
Printing & Photography	5	474	474	486
Postage & Mailing	1,563	1,595	1,595	1,635
Subscription & Membership	38,568	31,473	31,473	32,260
Telephone Communications	724	1,092	1,092	1,119
Travel	3,203	8,027	8,027	8,228
Training		126	126	129
Software License & Maintenance	480	974	974	998
Office Supplies	3,680	4,498	4,498	4,610
Equipment - Noncapital	2,675	992	992	1,017
	<u>506,003</u>	<u>307,920</u>	<u>523,724</u>	<u>503,391</u>

**GENERAL FUND
Legal**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Purchasing	(22,557)	(23,265)	(23,265)	(28,622)
Cost Allocated - RP Funding Center	(11,278)			
Cost Allocated - Solid Waste Management	(22,557)	(22,664)	(22,664)	(30,197)
Cost Allocated - Airport	(22,557)	(17,126)	(17,126)	(29,052)
Cost Allocated - Parking	(11,278)	(11,981)	(11,981)	(14,741)
Cost Allocated - Wastewater	(101,505)	(102,881)	(102,881)	(130,375)
Cost Allocated - Electric	(406,020)	(357,676)	(357,676)	(529,513)
Cost Allocated - Water	(101,505)	(103,586)	(103,586)	(130,804)
Cost Allocated - Stormwater Utility		(11,632)	(11,632)	(14,311)
Cost Allocated - Information Technology	(22,557)	(23,265)	(23,265)	(28,622)
Cost Allocated - Building Inspection Fund	(11,278)	(11,981)	(11,981)	(14,741)
	<u>(733,092)</u>	<u>(686,057)</u>	<u>(686,057)</u>	<u>(950,978)</u>
GRAND TOTAL	562,221	487,269	661,855	470,224

FY 2023 Proposed Budget
DRAFT

**GENERAL FUND
Retirement Services**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	259,859	338,459	326,406	375,509
UTILITIES				
Water Service	67	60	86	226
Electric Service	702	622	782	6,629
Wastewater Service	73	71	89	400
Solid Waste Service	345	345	345	1,447
	1,186	1,098	1,302	8,702
INTER-CITY SERVICES				
Purchasing & Stores Service	412	5,079	5,079	435
Intra-Departmental Charges - PC & Network Support	6,393	5,932	6,134	7,038
Intra-Departmental Charges - Telephone	2,714	2,332	2,332	3,021
Intra-Departmental Charges - Facilities	2,347	2,043	2,043	17,800
Intra-Departmental Charges - Janitorial	1,830	1,483	1,483	12,428
Intra-Departmental Charges - Training Ctr	148	213	213	200
Intra-Departmental Charges - IT Operations - Application Dev	9,597	9,731	9,731	13,486
Intra-Departmental Charges - IT Operations - Network Support	4,778	4,366	4,307	6,698
	28,220	31,179	31,322	61,106
ALL OTHER O&M				
Contractual Services	326	508	508	521
Professional Services		711	711	729
Contract Labor		10,000	10,000	
Recruitment Expenses		102	102	105
Leases				68,004
Rentals		102	102	105
Repair Of Equipment		102	102	105
Printing & Photography	46	102	102	105
Postage & Mailing	55	200	200	205
Subscription & Membership	157	187	187	192
Telephone Communications	951	887	887	909
Travel		3,426	3,426	3,512
Training		508	508	521
All Other Sundry Charges		122	122	125
Office Supplies	908	710	375	728
Equipment - Noncapital			241	
	2,443	17,667	17,573	75,866

**GENERAL FUND
Retirement Services**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(3,179)	(4,322)	(4,322)	(6,068)
Cost Allocated - Purchasing	(1,907)	(2,327)	(2,327)	(3,267)
Cost Allocated - RP Funding Center	(25,432)			
Cost Allocated - Solid Waste Management	(8,265)	(10,071)	(10,071)	(14,003)
Cost Allocated - Airport	(3,497)	(2,607)	(2,607)	(5,134)
Cost Allocated - Parking	(636)	(931)	(931)	(934)
Cost Allocated - Wastewater	(11,444)	(15,106)	(15,106)	(20,071)
Cost Allocated - Electric	(72,481)	(69,307)	(69,307)	(95,688)
Cost Allocated - Water	(16,213)	(20,570)	(20,570)	(29,407)
Cost Allocated - Stormwater Utility	(636)	(1,662)	(1,662)	(2,334)
Cost Allocated - Facilities Maintenance Fund	(7,312)	(9,310)	(9,310)	(13,070)
Cost Allocated - Information Technology	(9,537)	(11,637)	(11,637)	(17,271)
Cost Allocated-General Pension Plan	(60,000)	(60,000)	(60,000)	(60,000)
Cost Allocated - Building Inspection Fund	(1,589)	(2,926)	(2,926)	(5,134)
	<u>(222,128)</u>	<u>(210,776)</u>	<u>(210,776)</u>	<u>(272,381)</u>
GRAND TOTAL	69,579	177,627	165,827	248,802

FY 2023 Proposed Budget
DRAFT

**GENERAL FUND
Internal Audit**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	<u>206,044</u>	<u>213,927</u>	<u>200,993</u>	<u>217,911</u>
UTILITIES				
Water Service	107	112	114	118
Electric Service	1,712	1,711	1,674	1,850
Wastewater Service	119	124	126	132
Solid Waste Service	188	188	188	188
Solid Waste Service - Recycling	18	19	18	19
	<u>2,144</u>	<u>2,154</u>	<u>2,120</u>	<u>2,307</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	3,821	3,547	3,564	4,324
Intra-Departmental Charges - Telephone	1,357	1,165	1,165	1,511
Intra-Departmental Charges - Facilities	4,908	4,271	4,271	5,063
Intra-Departmental Charges - Janitorial	3,828	3,100	3,100	3,535
Intra-Departmental Charges - Training Ctr	99	107	107	100
Intra-Departmental Charges - IT Operations - Application Dev	12,780	13,925	13,925	15,848
Intra-Departmental Charges - IT Operations - Network Support	2,777	2,545	2,494	3,929
	<u>29,982</u>	<u>29,122</u>	<u>29,088</u>	<u>34,745</u>
ALL OTHER O&M				
Subscription & Membership	510	510	510	625
Telephone Communications	688	715	715	715
Travel		52	52	50
Training	908	1,643	1,643	1,603
Office Supplies	105	1,000	1,000	1,025
	<u>2,211</u>	<u>3,920</u>	<u>3,920</u>	<u>4,018</u>

**GENERAL FUND
Internal Audit**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(12,119)	(12,829)	(12,829)	(12,952)
Cost Allocated - Purchasing	(12,119)	(12,829)	(12,829)	(12,952)
Cost Allocated - RP Funding Center	(9,695)			
Cost Allocated - Solid Waste Management	(4,848)	(6,041)	(6,041)	(5,181)
Cost Allocated - Airport	(7,272)	(4,000)	(4,000)	(5,569)
Cost Allocated - Parking		(385)	(385)	(389)
Cost Allocated - Wastewater	(7,272)	(8,842)	(8,842)	(7,771)
Cost Allocated - Electric	(96,954)	(91,124)	(91,124)	(103,618)
Cost Allocated - Water	(9,695)	(11,749)	(11,749)	(10,362)
Cost Allocated - Stormwater Utility		(2,566)	(2,566)	(2,590)
Cost Allocated - Facilities Maintenance Fund	(2,424)	(2,566)	(2,566)	(2,590)
Cost Allocated - Information Technology	(4,848)	(5,131)	(5,131)	(5,181)
Cost Allocated - Building Inspection Fund	(2,424)	(5,516)	(5,516)	(5,569)
	(169,670)	(163,578)	(163,578)	(174,724)
GRAND TOTAL	70,711	85,545	72,543	84,257

FY 2023 Proposed Budget
DRAFT

GENERAL FUND
Human Resources - Office of the Director

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	300,089	375,793	240,616	401,415
UTILITIES				
Water Service	287	300	306	316
Electric Service	4,579	4,575	4,478	4,947
Wastewater Service	319	330	336	353
Solid Waste Service	502	502	502	502
Solid Waste Service - Recycling	59	51	47	51
	5,746	5,758	5,669	6,169
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	4,781
Intra-Departmental Charges - PC & Network Support	12,615	10,975	12,753	14,630
Intra-Departmental Charges - Telephone	7,237	6,217	6,217	8,056
Intra-Departmental Charges - Facilities	13,138	11,432	11,432	13,551
Intra-Departmental Charges - Janitorial	10,246	8,297	8,297	9,462
Intra-Departmental Charges - Training Ctr	297	160	160	150
Intra-Departmental Charges - IT Operations - Application Dev	41,225	41,105	41,105	45,673
Intra-Departmental Charges - IT Operations - Network Support	10,097	8,230	9,726	15,272
	95,266	86,878	90,152	111,575
ALL OTHER O&M				
Contractual Services	3,459	3,060	4,060	4,162
Contract Labor		10,536	16,736	17,154
Rentals		278	278	285
Printing & Photography		5,167	5,167	3,041
Postage & Mailing	223	1,654	1,654	1,900
Subscription & Membership	4,637	7,541	7,541	4,142
Telephone Communications	1,135	3,758	3,758	6,209
Travel		4,583	4,583	4,698
Training	1,816	2,388	2,388	2,960
All Other Sundry Charges	751	5,748	5,748	4,354
Office Supplies	4,801	6,393	6,393	1,940
Equipment - Noncapital	4,056	15,987	15,987	13,619
	20,879	67,093	74,293	64,464

GENERAL FUND
Human Resources - Office of the Director

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
General Employee Pay Analysis		10,150	10,150	150,000
		10,150	10,150	150,000
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(5,738)	(6,616)	(6,616)	(7,144)
Cost Allocated - Purchasing	(3,652)	(3,859)	(3,859)	(3,572)
Cost Allocated - RP Funding Center	(40,689)			
Cost Allocated - Solid Waste Management	(14,085)	(16,698)	(16,698)	(17,859)
Cost Allocated - Airport	(4,695)	(4,317)	(4,317)	(7,144)
Cost Allocated - Parking	(1,043)	(1,544)	(1,544)	(1,786)
Cost Allocated - Wastewater	(18,780)	(24,514)	(24,514)	(25,003)
Cost Allocated - Electric	(122,589)	(111,687)	(111,687)	(109,535)
Cost Allocated - Water	(27,126)	(33,033)	(33,033)	(35,718)
Cost Allocated - Stormwater Utility	(1,043)	(2,756)	(2,756)	(2,977)
Cost Allocated - Facilities Maintenance Fund	(12,520)	(15,988)	(15,988)	(17,859)
Cost Allocated - Information Technology	(16,693)	(18,744)	(18,744)	(20,836)
Cost Allocated - Building Inspection Fund	(5,217)	(4,851)	(4,851)	(8,334)
	(273,870)	(244,607)	(244,607)	(257,767)
GRAND TOTAL	148,110	301,065	176,273	475,856

FY 2023 Proposed Budget DRAFT

GENERAL FUND
Human Resources - Employment Services

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	<u>871,665</u>	<u>1,147,155</u>	<u>847,312</u>	<u>1,110,475</u>
UTILITIES				
Water Service	285	257	370	226
Electric Service	3,001	2,659	3,344	6,629
Wastewater Service	311	301	382	400
Solid Waste Service	<u>1,474</u>	<u>1,474</u>	<u>1,474</u>	<u>1,447</u>
	<u>5,071</u>	<u>4,691</u>	<u>5,570</u>	<u>8,702</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	26,213	24,313	23,805	27,551
Intra-Departmental Charges - Telephone	7,834	6,995	6,995	9,063
Intra-Departmental Charges - Facilities	27,291	23,747	23,747	17,800
Intra-Departmental Charges - Janitorial	21,284	17,235	17,235	12,428
Intra-Departmental Charges - Training Ctr	396	639	639	650
Intra-Departmental Charges - IT Operations - Application Dev	10,004	9,052	9,052	10,430
Intra-Departmental Charges - IT Operations - Network Support	<u>15,731</u>	<u>14,420</u>	<u>13,304</u>	<u>20,952</u>
	<u>109,166</u>	<u>96,863</u>	<u>95,239</u>	<u>99,309</u>
ALL OTHER O&M				
Contractual Services	13,852	14,466	14,466	14,828
Professional Services		203	203	208
Advertising		8,120	8,120	8,323
Visa/Mastercard Bank Charges		305	305	313
Contract Labor	2,466			
Leases				68,004
Rentals		6,851	6,851	7,022
Printing & Photography	39	343	343	352
Postage & Mailing	259	532	532	545
Subscription & Membership	2,770	7,961	7,961	8,160
Telephone Communications	543	2,813	2,813	2,883
Travel		4,778	4,778	4,897
Training	1,430	5,144	5,144	5,273
All Other Sundry Charges	163	1,737	1,737	1,055
Office Supplies	3,599	8,120	8,120	8,323
Equipment - Noncapital	<u>1,832</u>	<u>1,523</u>	<u>1,523</u>	<u>1,561</u>
	<u>26,953</u>	<u>62,896</u>	<u>62,896</u>	<u>131,747</u>

GENERAL FUND
Human Resources - Employment Services

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Community Youth Involvement.		5,700	4,150	18,000
Internship Program		109,830	107,238	108,044
JobAps Online Employment Center	35,673	38,884	38,884	39,856
Background Checks	10,877	21,135	21,135	21,663
LPD/Fire Position Testing Materials	4,729	5,836	5,836	5,982
	<u>51,279</u>	<u>181,385</u>	<u>177,243</u>	<u>193,545</u>
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(12,844)	(17,845)	(17,845)	(12,001)
Cost Allocated - Purchasing	(8,991)	(10,982)	(10,982)	(8,001)
Cost Allocated - RP Funding Center	(95,044)			
Cost Allocated - Solid Waste Management	(35,963)	(42,463)	(42,463)	(44,003)
Cost Allocated - Airport	(12,844)	(13,644)	(13,644)	(21,335)
Cost Allocated - Parking	(2,569)	(3,706)	(3,706)	(5,334)
Cost Allocated - Wastewater	(44,953)	(60,636)	(60,636)	(50,670)
Cost Allocated - Electric	(292,838)	(286,890)	(269,955)	(233,888)
Cost Allocated - Water	(65,503)	(84,522)	(84,522)	(80,006)
Cost Allocated - Stormwater Utility	(3,853)	(6,863)	(6,863)	(6,667)
Cost Allocated - Facilities Maintenance Fund	(33,394)	(42,553)	(42,553)	(40,003)
Cost Allocated - Information Technology	(39,816)	(45,299)	(45,299)	(41,336)
Cost Allocated - Building Inspection Fund	(12,844)	(11,942)	(11,942)	(26,669)
	<u>(661,456)</u>	<u>(627,345)</u>	<u>(610,410)</u>	<u>(569,913)</u>
GRAND TOTAL	<u>402,679</u>	<u>865,645</u>	<u>577,850</u>	<u>973,865</u>

GENERAL FUND
Human Resources - Engagement and Development

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	552,594	678,631	580,835	636,423
UTILITIES				
Water Service	445	454	498	344
Electric Service	14,586	14,301	14,562	10,109
Wastewater Service	806	817	882	609
Solid Waste Service	3,274	3,274	3,274	2,207
	19,110	18,846	19,216	13,269
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	48,883	45,105	45,210	54,700
Intra-Departmental Charges - Telephone	2,714	2,332	2,332	3,021
Intra-Departmental Charges - Facilities	17,256	15,015	15,015	27,305
Intra-Departmental Charges - Janitorial	13,458	10,898	10,898	19,064
Intra-Departmental Charges - Training Ctr	297	373	373	300
Intra-Departmental Charges - IT Operations - Application Dev	30,881	31,402	31,402	35,545
Intra-Departmental Charges - IT Operations - Network Support	35,861	32,830	32,176	50,628
	149,762	138,417	137,868	190,998
ALL OTHER O&M				
Contractual Services	2,790	34,473	34,473	35,335
Tuition Refund Program	139,513	131,950	118,128	285,000
Leases				104,314
Rentals				2,640
Subscription & Membership	817	2,535	2,535	2,598
Telephone Communications		52	52	53
Travel		4,731	4,731	4,849
Training	6,300	5,360	5,360	5,494
All Other Sundry Charges	56	2,219	2,219	2,275
Software License & Maintenance	722	487	487	499
Office Supplies	11,660	6,198	6,198	17,628
Equipment - Noncapital		4,439	4,439	4,550
Service Awards & Plaques	32,039	38,594	38,594	52,773
	193,897	231,038	217,216	518,008
SPECIAL PROJECTS				
Employee Programs	22,975	34,503	34,503	25,115
Internship Program	4,308			
Succession Management	32,289	33,665	33,665	34,507
CityU Program	9,657	14,692	14,692	11,394
Leadership Development	12,809	17,196	17,196	17,627
	82,038	100,056	100,056	88,643

GENERAL FUND
Human Resources - Engagement and Development

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(11,927)	(13,350)	(13,350)	(17,654)
Cost Allocated - Purchasing	(7,590)	(7,787)	(7,787)	(9,506)
Cost Allocated - RP Funding Center	(84,571)			
Cost Allocated - Solid Waste Management	(29,275)	(32,461)	(32,461)	(40,740)
Cost Allocated - Airport	(9,758)	(7,828)	(7,828)	(13,580)
Cost Allocated - Parking	(2,168)	(3,004)	(3,004)	(2,716)
Cost Allocated - Wastewater	(39,033)	(50,329)	(50,329)	(61,110)
Cost Allocated - Electric	(254,798)	(229,482)	(229,482)	(263,451)
Cost Allocated - Water	(56,381)	(67,635)	(67,635)	(84,196)
Cost Allocated - Stormwater Utility	(2,168)	(5,562)	(5,562)	(6,790)
Cost Allocated - Facilities Maintenance Fund	(26,022)	(31,150)	(31,150)	(39,382)
Cost Allocated - Information Technology	(34,696)	(38,937)	(38,937)	(50,246)
Cost Allocated - Building Inspection Fund	(5,421)	(10,791)	(10,791)	(14,938)
	<u>(563,808)</u>	<u>(498,316)</u>	<u>(498,316)</u>	<u>(604,309)</u>
GRAND TOTAL	433,594	668,672	556,875	843,032

FY 2023 Proposed Budget DRAFT

GENERAL FUND
Human Resources - Policy and Labor Relations

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	<u>349,926</u>	<u>383,179</u>	<u>343,140</u>	<u>373,356</u>
UTILITIES				
Water Service	123	128	131	135
Electric Service	1,961	1,959	1,918	2,119
Wastewater Service	137	141	144	151
Solid Waste Service	215	215	215	215
Solid Waste Service - Recycling	8	22	20	22
	<u>2,444</u>	<u>2,465</u>	<u>2,428</u>	<u>2,642</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	1,438	1,356	2,662	3,161
Intra-Departmental Charges - Telephone	452	388	388	504
Intra-Departmental Charges - Facilities	5,630	4,899	4,899	5,808
Intra-Departmental Charges - Janitorial	4,391	3,556	3,556	4,055
Intra-Departmental Charges - Training Ctr	148	160	160	150
Intra-Departmental Charges - IT Operations - Network Support	1,076	973	1,813	2,769
	<u>13,547</u>	<u>11,794</u>	<u>13,940</u>	<u>16,882</u>
ALL OTHER O&M				
Subscription & Membership	880	978	978	592
Telephone Communications	1,726	1,177	1,177	1,104
Travel	161	1,123	1,123	1,561
Training	2,310	2,945	2,945	3,121
	<u>5,077</u>	<u>6,223</u>	<u>6,223</u>	<u>6,378</u>
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(4,343)	(4,879)	(4,879)	(4,931)
Cost Allocated - Purchasing	(2,764)	(2,846)	(2,846)	(2,466)
Cost Allocated - RP Funding Center	(30,799)			
Cost Allocated - Solid Waste Management	(10,661)	(12,311)	(12,311)	(12,329)
Cost Allocated - Airport	(3,554)	(3,186)	(3,186)	(4,931)
Cost Allocated - Parking	(790)	(1,138)	(1,138)	(1,233)
Cost Allocated - Wastewater	(14,215)	(18,077)	(18,077)	(17,260)
Cost Allocated - Electric	(92,793)	(82,405)	(82,405)	(75,616)
Cost Allocated - Water	(20,533)	(24,363)	(24,363)	(24,657)
Cost Allocated - Stormwater Utility	(790)	(2,033)	(2,033)	(2,055)
Cost Allocated - Facilities Maintenance Fund	(9,477)	(11,791)	(11,791)	(12,329)
Cost Allocated - Information Technology	(12,636)	(13,824)	(13,824)	(14,383)
Cost Allocated - Building Inspection Fund	(3,949)	(3,578)	(3,578)	(5,753)
	<u>(207,304)</u>	<u>(180,431)</u>	<u>(180,431)</u>	<u>(177,943)</u>
GRAND TOTAL	<u>163,690</u>	<u>223,230</u>	<u>185,300</u>	<u>221,315</u>

**GENERAL FUND
Risk Management**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	1,306,229	1,484,630	1,086,979	1,442,776
UTILITIES				
Water Service	177	182	176	180
Electric Service	5,352	3,991	4,987	5,137
Wastewater Service	322	330	316	324
Solid Waste Service	2,195	2,207	2,183	2,183
Solid Waste Service - Recycling	102	102	102	102
	<u>8,147</u>	<u>6,812</u>	<u>7,764</u>	<u>7,926</u>
INTER-CITY SERVICES				
Rental - Fleet Management	9,693	10,282	10,296	11,920
Gasoline - Fleet Management	4,103	7,550	6,643	7,418
Maintenance - Fleet Management	8,352	8,033	7,708	7,728
Purchasing & Stores Service	11,526	8,311	8,311	7,823
Intra-Departmental Charges - PC & Network Support	27,182	25,629	25,790	29,405
Intra-Departmental Charges - Telephone	13,570	11,657	11,657	14,602
Intra-Departmental Charges - Radios	3,999	8,174	8,174	4,127
Intra-Departmental Charges - Facilities	12,788	11,128	11,128	13,191
Intra-Departmental Charges - Janitorial	9,974	8,076	8,076	9,210
Intra-Departmental Charges - Training Ctr	841	853	853	800
Intra-Departmental Charges - IT Operations - Application Dev	46,523	49,406	49,406	44,864
Intra-Departmental Charges - IT Operations - Network Support	20,212	18,536	18,041	27,057
	<u>168,763</u>	<u>167,635</u>	<u>166,083</u>	<u>178,145</u>
ALL OTHER O&M				
Contractual Services	420	5,975	5,975	513
Professional Services	150	14,650	14,650	10,404
Contract Labor	36,133	100,138	43,138	44,216
Rentals		1,203	1,203	1,233
Repair Of Equipment		215	215	220
Printing & Photography	1,139	2,894	2,894	2,966
Postage & Mailing	321	2,446	2,446	2,507
Subscription & Membership	1,096	1,072	1,072	1,099
Telephone Communications	2,017	4,465	4,465	4,577
Travel	10	1,000	1,000	1,025
Training	477	2,000	2,000	2,050
All Other Sundry Charges		25	25	26
Software License & Maintenance	480	974	974	998
Licenses & Permits	60	192	192	197
Office Supplies	5,125	7,822	7,822	8,018
Equipment - Noncapital	109	2,640	2,640	2,706
All Other Materials & Supplies	1,672	4,175	4,175	2,050

**GENERAL FUND
Risk Management**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Uniforms	617	1,000	1,000	1,025
Recoveries-From Outside City	(400)			
	<u>49,426</u>	<u>152,886</u>	<u>95,886</u>	<u>85,830</u>
SPECIAL PROJECTS				
Safety Program	12,136	31,854	31,854	36,750
Emergency Management	7,226	21,709	21,709	22,252
HealthStat Clinic Services	40,553	114,625	114,625	117,870
Drivers License Checks	6,568	9,282	9,282	5,414
UHC Wellness Program	15,099	211,005	211,005	
Non-Departmental Environmental Clean-Up	3,199	30,831	30,831	31,602
UHC Communications	5,477	13,724	15,160	6,046
Firefighter Annual Physicals	<u>64,385</u>	<u>66,280</u>	<u>68,690</u>	<u>69,720</u>
	<u>154,643</u>	<u>499,310</u>	<u>503,156</u>	<u>289,654</u>
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(13,526)	(16,452)	(16,452)	(15,660)
Cost Allocated - Purchasing	(6,763)	(11,145)	(11,145)	(12,624)
Cost Allocated - RP Funding Center	(74,392)			
Cost Allocated - Solid Waste Management	(103,134)	(52,272)	(52,272)	(49,377)
Cost Allocated - Airport	(11,835)	(18,738)	(18,738)	(28,604)
Cost Allocated - Parking	(3,381)	(7,784)	(7,784)	(7,191)
Cost Allocated - Wastewater	(72,701)	(95,488)	(95,488)	(93,162)
Cost Allocated - Electric	(525,529)	(509,854)	(509,854)	(468,523)
Cost Allocated - Water	(121,732)	(101,517)	(101,517)	(97,157)
Cost Allocated - Stormwater Utility	(3,381)	(13,798)	(13,798)	(12,624)
Cost Allocated - Facilities Maintenance Fund	(27,051)	(47,233)	(47,233)	(43,944)
Cost Allocated - Information Technology	(35,505)	(44,226)	(44,226)	(42,666)
Cost Allocated - Building Inspection Fund	(8,454)	(14,506)	(14,506)	(14,861)
	<u>(1,007,384)</u>	<u>(933,013)</u>	<u>(933,013)</u>	<u>(886,393)</u>
GRAND TOTAL	<u>679,825</u>	<u>1,378,260</u>	<u>926,855</u>	<u>1,117,938</u>

GENERAL FUND
Community & Economic Development - Planning

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	1,762,007	2,397,953	2,079,270	2,581,335
INSURANCES				
Self-Insurance Services	2,771	5,270	5,270	4,336
	2,771	5,270	5,270	4,336
UTILITIES				
Water Service	791	863	840	909
Electric Service	13,179	13,168	12,889	14,238
Wastewater Service	918	951	967	1,015
Solid Waste Service	1,445	1,445	1,445	1,445
Solid Waste Service - Recycling	135	146	135	146
	16,469	16,573	16,276	17,753
INTER-CITY SERVICES				
Rental - Fleet Management	4,485	6,116	4,464	4,875
Gasoline - Fleet Management	407	1,034	655	440
Maintenance - Fleet Management	2,094	4,164	2,142	3,264
Purchasing & Stores Service	27,168	38,322	38,322	32,160
Intra-Departmental Charges - PC & Network Support	53,467	50,919	45,557	52,849
Intra-Departmental Charges - Telephone	12,665	12,046	12,046	15,105
Intra-Departmental Charges - Radios	1,142	962	962	1,005
Intra-Departmental Charges - Facilities	44,502	38,723	38,723	45,904
Intra-Departmental Charges - Janitorial	28,363	22,967	22,967	26,191
Intra-Departmental Charges - Training Ctr	1,386	1,438	1,438	1,350
Intra-Departmental Charges - IT Operations - GIS	67,538	48,717	48,717	77,609
Intra-Departmental Charges - IT Operations - Application Dev	181,274	175,970	175,970	138,622
Intra-Departmental Charges - IT Operations - Network Support	36,162	34,432	29,552	45,833
	460,653	435,810	421,515	445,207
ALL OTHER O&M				
Advertising	8,310	20,000	20,000	20,500
Visa/Mastercard Bank Charges	3,486	3,204	4,030	2,560
Contract Labor	3,403	4,483	4,483	
Printing & Photography	2,198	6,688	6,688	8,713
Postage & Mailing	1,536	3,500	3,500	3,588
Subscription & Membership	5,856	5,360	5,360	5,125
Telephone Communications	2,720	3,100	3,100	3,178
Travel	1,707	4,000	4,000	4,100
Training	2,644	5,640	5,640	6,150
Software License & Maintenance	2,926	3,200	3,200	3,280
Refund Of Prior Years Revenue	3,017			
Office Supplies	9,235	15,000	15,000	15,375

GENERAL FUND
Community & Economic Development - Planning

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Equipment - Noncapital	2,896	3,500	3,500	3,586
Use Tax Allocation				
	<u>49,931</u>	<u>77,675</u>	<u>78,501</u>	<u>76,155</u>
CAPITAL OUTLAY				
Equipment - Capital		2,570	2,570	
		<u>2,570</u>	<u>2,570</u>	
SPECIAL PROJECTS				
Community Events		1,000	1,000	1,000
Neighborhood Clean Up Project		5,000	5,000	5,000
Historic Preservation Board	1,713	14,770	14,047	14,770
Comprehensive Plan Update & Reprint	96,500	743	743	
Title Clearing Expense - Foreclosed Property		250	250	250
Transportation & Planning Consultant		175,400	175,400	
Annexation Referendum	165	132	132	
Infill Housing Construction Incentive	130	4,776	4,776	5,100
NAC/Summer Werx program	10,000	10,000	10,000	10,000
Neighborhood Stabilization & Revitalization		340,922	340,922	
Downtown Master Plan	4,650	45,004	45,004	
Affordable Housing Strategies	250,000	250,000	500,000	500,000
Lakeland Residential Historic Districts Design Guidelines Revision	14,843			
Illegal Dumping Intervention	2,925	22,075	22,075	
	<u>380,925</u>	<u>870,072</u>	<u>1,119,349</u>	<u>536,120</u>
ALLOCATIONS				
Cost Allocated - Electric	(131,077)	(120,485)	(120,485)	(141,367)
Cost Allocated - Building Inspection Fund		(314,254)	(283,879)	(384,261)
Cost Allocated - Mid-Town CRA		(137,288)	(45,970)	(63,407)
Cost Allocated - Downtown CRA		(67,486)	(7,662)	(9,939)
Cost Allocated - Dixieland CRA		(58,737)	(3,831)	(6,008)
	<u>(131,077)</u>	<u>(698,250)</u>	<u>(461,827)</u>	<u>(604,982)</u>
GRAND TOTAL	2,541,679	3,107,673	3,260,924	3,055,924

GENERAL FUND
Community & Economic Development - Code Enforcement

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	674,055	839,075	746,559	797,439
UTILITIES				
Water Service	284	296	317	325
Electric Service	2,261	1,893	2,222	2,289
Wastewater Service	297	303	301	309
Solid Waste Service	348	348	348	348
	3,190	2,840	3,188	3,271
INTER-CITY SERVICES				
Rental - Fleet Management	20,390	20,558	20,748	23,834
Gasoline - Fleet Management	15,080	22,467	22,598	25,456
Maintenance - Fleet Management	22,993	28,603	22,151	33,235
Purchasing & Stores Service	25,933	16,160	16,160	15,211
Intra-Departmental Charges - PC & Network Support	23,610	21,786	22,185	25,462
Intra-Departmental Charges - Telephone	3,619	2,720	2,720	3,525
Intra-Departmental Charges - Radios	5,712	4,808	4,808	7,076
Intra-Departmental Charges - Facilities	8,135	7,079	7,079	8,392
Intra-Departmental Charges - Janitorial	10,984	11,314	11,314	10,000
Intra-Departmental Charges - Training Ctr	544	746	746	700
Intra-Departmental Charges - IT Operations - GIS	31,786	25,317	25,317	36,496
Intra-Departmental Charges - IT Operations - Application Dev	82,110	75,640	75,640	68,796
Intra-Departmental Charges - IT Operations - Network Support	14,802	13,321	13,052	20,510
	265,698	250,519	244,518	278,693
ALL OTHER O&M				
Contractual Services	26,070	35,228	35,228	35,000
Printing & Photography	610	650	250	650
Postage & Mailing	6,262	9,000	9,000	7,000
Subscription & Membership	645	1,400	1,281	2,000
Telephone Communications	9,571	8,500	5,742	8,500
Travel	830	2,000	2,000	2,000
Training	1,025	3,100	2,000	3,000
Office Supplies	5,905	5,500	5,500	5,500
Equipment - Noncapital	1,024	1,200	1,335	1,500
Uniforms	705	2,200	2,216	1,700
	52,647	68,778	64,552	66,850

GENERAL FUND
Community & Economic Development - Code Enforcement

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Lot Clearings	94,803	124,997	124,997	109,900
Demolition of Condemned Buildings	30,042	87,250	87,250	87,250
Code Enforcement Board Exp	30,284	37,650	37,650	38,600
Orangewood Land Maintenance	3,500	4,200	4,200	4,200
Neighborhood Stabilization & Revitalization	55,330	82,645	89,102	72,816
	<u>213,959</u>	<u>336,742</u>	<u>293,199</u>	<u>312,766</u>
ALLOCATIONS				
Cost Allocated - Solid Waste Management	(18,289)	(18,840)	(18,840)	(18,701)
Cost Allocated - Stormwater Utility	(56,219)	(57,913)	(57,913)	(57,487)
Cost Allocated - Building Inspection Fund	(27,953)	(71,809)	(71,809)	(74,013)
	<u>(102,461)</u>	<u>(148,562)</u>	<u>(148,562)</u>	<u>(150,201)</u>
GRAND TOTAL	<u>1,107,088</u>	<u>1,349,392</u>	<u>1,203,454</u>	<u>1,308,818</u>

FY 2023 Proposed Budget DRAFT

GENERAL FUND
Community & Economic Development - Business Tax
Office

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	167,941	216,740	172,638	202,633
UTILITIES				
Water Service	86	89	91	94
Electric Service	1,364	1,363	1,334	1,473
Wastewater Service	95	98	100	105
Solid Waste Service	150	150	150	150
Solid Waste Service - Recycling	14	15	14	15
	1,708	1,715	1,689	1,837
INTER-CITY SERVICES				
Rental - Fleet Management	2,225	4,720	2,364	5,472
Gasoline - Fleet Management	66	975	63	112
Maintenance - Fleet Management	1,650	3,432	1,823	1,624
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	7,081	6,600	6,582	8,156
Intra-Departmental Charges - Telephone	2,262	1,943	1,943	2,518
Intra-Departmental Charges - Facilities	3,908	3,400	3,400	4,031
Intra-Departmental Charges - Janitorial	3,048	2,468	2,468	2,814
Intra-Departmental Charges - Training Ctr	148	160	160	150
Intra-Departmental Charges - IT Operations - GIS		127	127	156
Intra-Departmental Charges - IT Operations - Network Support	5,554	5,090	4,989	7,857
	26,353	29,377	24,381	33,325
ALL OTHER O&M				
Visa/Mastercard Bank Charges	12,793	3,473	3,869	3,560
Printing & Photography	2,702	2,509	2,509	1,342
Postage & Mailing	5,965	5,916	5,916	7,294
Subscription & Membership	130	137	137	140
Telephone Communications	923	959	959	983
Travel		718	718	513
Training	520	360	360	592
Office Supplies	70	500	500	513
Equipment - Noncapital	158	500	500	513
Uniforms	176	500	500	513
	23,436	15,572	15,968	15,963
ALLOCATIONS				
Cost Allocated - Building Inspection Fund		(31,362)	(31,362)	(26,465)
		(31,362)	(31,362)	(26,465)
GRAND TOTAL	219,438	232,042	183,314	227,293

GENERAL FUND
Finance - Central Accounting

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	2,291,704	2,539,024	2,186,956	2,443,430
UTILITIES				
Water Service	654	682	695	718
Electric Service	10,412	10,403	10,182	11,249
Wastewater Service	726	751	764	802
Solid Waste Service	1,142	1,142	1,142	1,142
Solid Waste Service - Recycling	107	115	107	115
	<u>13,039</u>	<u>13,093</u>	<u>12,890</u>	<u>14,026</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	2,058	5,079	5,079	4,781
Intra-Departmental Charges - PC & Network Support	49,117	44,727	45,909	52,582
Intra-Departmental Charges - Telephone	15,379	12,823	12,823	16,616
Intra-Departmental Charges - Facilities	29,221	25,426	25,426	30,141
Intra-Departmental Charges - Janitorial	22,789	18,453	18,453	21,044
Intra-Departmental Charges - Training Ctr	1,138	1,332	1,332	1,200
Intra-Departmental Charges - IT Operations - Application Dev	383,183	343,159	343,159	426,072
Intra-Departmental Charges - IT Operations - Network Support	32,424	29,343	29,466	45,723
	<u>535,309</u>	<u>480,342</u>	<u>481,647</u>	<u>598,159</u>
ALL OTHER O&M				
Contractual Services		5,143	5,143	5,275
Banking Service	16,600	14,389	14,336	17,097
Professional Services		530	530	550
Advertising		530	530	550
Annual Audit	44,043	65,708	65,708	45,365
Actuarial Services		4,878	4,878	
Contract Labor		5,925	11,525	
Repair Of Equipment	2,804	2,686	2,686	2,130
Printing & Photography	4,397	8,988	8,988	5,325
Postage & Mailing	26,734	23,007	23,007	25,700
Subscription & Membership	4,461	3,964	3,964	4,075
Telephone Communications	1,545	2,117	2,117	2,170
Travel	774	2,268	2,268	2,325
Training	3,209	4,409	4,409	4,520
All Other Sundry Charges	122	1,356	1,000	1,390
Software License & Maintenance	6,488	5,870	6,140	6,000
Office Supplies	6,372	9,603	9,603	15,730
Equipment - Noncapital	285	3,000	3,000	3,075
	<u>117,833</u>	<u>164,371</u>	<u>169,832</u>	<u>141,277</u>

GENERAL FUND
Finance - Central Accounting

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(104,826)	(95,562)	(95,562)	(94,374)
Cost Allocated - Purchasing	(75,344)	(72,495)	(72,495)	(74,849)
Cost Allocated - RP Funding Center	(124,481)			
Cost Allocated - Solid Waste Management	(88,447)	(84,281)	(84,281)	(81,357)
Cost Allocated - Airport	(86,809)	(93,205)	(93,205)	(130,171)
Cost Allocated - Parking	(49,137)	(98,857)	(98,857)	(94,374)
Cost Allocated - Wastewater	(104,826)	(139,804)	(139,804)	(136,680)
Cost Allocated - Electric	(825,504)	(612,426)	(612,426)	(631,331)
Cost Allocated - Water	(144,136)	(156,675)	(156,675)	(149,697)
Cost Allocated - Stormwater Utility	(55,689)	(56,019)	(56,019)	(58,577)
Cost Allocated - Facilities Maintenance Fund	(85,171)	(82,381)	(82,381)	(84,611)
Cost Allocated - Information Technology	(131,032)	(115,334)	(115,334)	(117,154)
Cost Allocated - Building Inspection Fund	(26,206)	(128,514)	(128,514)	(120,408)
	<u>(1,901,608)</u>	<u>(1,735,553)</u>	<u>(1,735,553)</u>	<u>(1,773,583)</u>
GRAND TOTAL	1,056,278	1,461,277	1,115,772	1,423,309

FY 2023 Proposed Budget DRAFT

GENERAL FUND
Finance - Customer Billing

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	612,141	641,181	584,806	648,518
UTILITIES				
Water Service	242	252	257	266
Electric Service	3,852	3,849	3,767	4,162
Wastewater Service	268	278	283	297
Solid Waste Service	422	422	422	422
Solid Waste Service - Recycling	39	43	39	43
	4,824	4,844	4,768	5,190
INTER-CITY SERVICES				
Purchasing & Stores Service	1,235	462	462	435
Intra-Departmental Charges - PC & Network Support	17,047	15,709	16,935	18,382
Intra-Departmental Charges - Telephone	6,333	5,440	5,440	6,546
Intra-Departmental Charges - Facilities	11,062	9,625	9,625	11,410
Intra-Departmental Charges - Janitorial	8,627	6,986	6,986	7,966
Intra-Departmental Charges - Training Ctr	495	533	533	500
Intra-Departmental Charges - IT Operations - GIS	24,363	21,211	21,211	27,527
Intra-Departmental Charges - IT Operations - Application Dev	47,393	58,595	58,595	51,539
Intra-Departmental Charges - IT Operations - Network Support	11,408	10,430	10,430	15,005
	127,963	128,991	130,217	139,310
ALL OTHER O&M				
Repair Of Equipment	1,312	1,300	1,300	1,300
Printing & Photography	554	1,100	1,100	1,800
Postage & Mailing	9,749	8,200	8,200	8,200
Subscription & Membership	272	186	186	
Travel		3,000	3,000	3,000
Training	398	2,700	2,700	2,700
Software License & Maintenance	240			
Office Supplies	2,375	2,454	2,454	2,400
Equipment - Noncapital	4,250			
	19,149	18,940	18,940	19,400
ALLOCATIONS				
Cost Allocated - Solid Waste Management	(165,613)	(160,005)	(160,005)	(163,749)
Cost Allocated - Parking	(24,842)	(25,992)	(25,992)	(24,562)
Cost Allocated - Wastewater	(165,613)	(168,226)	(168,226)	(163,749)
Cost Allocated - Electric	(124,210)	(107,960)	(107,960)	(122,811)
Cost Allocated - Water	(165,613)	(168,827)	(168,827)	(163,749)
Cost Allocated - Stormwater Utility	(99,368)	(103,968)	(103,968)	(98,249)
Cost Allocated - Building Inspection Fund	(4,140)	(4,332)	(4,332)	(4,094)
	(749,399)	(739,310)	(739,310)	(740,963)
GRAND TOTAL	14,679	54,646	(579)	71,455

GENERAL FUND
Finance - Treasurer

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	444,172	444,525	389,224	462,095
INSURANCES				
Insurance - Position Bond	685	685	685	685
	685	685	685	685
UTILITIES				
Water Service	18	18	19	19
Electric Service	279	278	273	301
Wastewater Service	19	20	20	21
Solid Waste Service	31	31	31	31
Solid Waste Service - Recycling	3	3	3	3
	349	350	346	375
INTER-CITY SERVICES				
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	4,540	4,137	4,180	4,914
Intra-Departmental Charges - Telephone	3,166	2,720	2,720	2,518
Intra-Departmental Charges - Facilities	639	557	557	660
Intra-Departmental Charges - Janitorial	293	238	238	271
Intra-Departmental Charges - Training Ctr	198	213	213	200
Intra-Departmental Charges - IT Operations - Application Dev	17,487	17,134	17,134	52,958
Intra-Departmental Charges - IT Operations - Network Support	2,777	2,545	2,494	3,929
	29,512	28,006	27,998	65,885
ALL OTHER O&M				
Contractual Services	94,698	119,400	66,684	110,000
Actuarial Services			10,090	
Contract Labor		7,700	16,625	
Repair Of Equipment	306	660	660	677
Printing & Photography	276	406	406	416
Postage & Mailing	2,354	2,030	2,030	2,081
Subscription & Membership	395	508	508	521
Telephone Communications	362	406	406	416
Training		1,015	1,015	1,040
Software License & Maintenance	794	406	406	416
Office Supplies	303	2,790	2,790	2,860
	99,487	135,321	101,620	118,427

GENERAL FUND
Finance - Treasurer

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(11,636)	(14,162)	(14,162)	(18,970)
Cost Allocated - Purchasing	(316)	(379)	(379)	(1,586)
Cost Allocated - RP Funding Center	(696)			
Cost Allocated - Solid Waste Management	(37,879)	(34,908)	(34,908)	(39,063)
Cost Allocated - Airport	(1,771)	(2,340)	(2,340)	(12,823)
Cost Allocated - Parking	(1,897)	(2,150)	(2,150)	(2,247)
Cost Allocated - Wastewater	(50,906)	(58,248)	(58,248)	(72,706)
Cost Allocated - Electric	(384,672)	(281,887)	(281,887)	(295,187)
Cost Allocated - Water	(60,834)	(64,185)	(64,185)	(76,341)
Cost Allocated - Stormwater Utility	(33,642)	(34,140)	(34,140)	(35,890)
Cost Allocated - Facilities Maintenance Fund	(443)	(443)	(443)	(3,437)
Cost Allocated - Information Technology	(1,707)	(4,615)	(4,615)	(12,823)
Cost Allocated - Building Inspection Fund	(5,059)	(5,121)	(5,121)	(22,076)
	<u>(591,458)</u>	<u>(502,578)</u>	<u>(502,578)</u>	<u>(593,149)</u>
GRAND TOTAL	(17,253)	106,309	17,295	54,318

FY 2023 Proposed Budget
DRAFT

GENERAL FUND
Finance - City Clerk

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	414,855	442,379	397,226	430,335
UTILITIES				
Water Service	305	309	321	329
Electric Service	10,669	9,428	10,332	10,642
Wastewater Service	404	399	419	429
Solid Waste Service	5,385	4,940	4,909	4,909
Solid Waste Service - Recycling	116	116	116	116
	16,879	15,192	16,097	16,425
INTER-CITY SERVICES				
Purchasing & Stores Service	2,470	1,385	1,385	435
Intra-Departmental Charges - PC & Network Support	11,613	10,231	11,940	13,777
Intra-Departmental Charges - Telephone	2,714	2,332	2,332	3,021
Intra-Departmental Charges - Facilities	49,698	43,243	43,243	51,263
Intra-Departmental Charges - Janitorial	61,096	49,473	49,473	56,418
Intra-Departmental Charges - Training Ctr	247	266	266	250
Intra-Departmental Charges - IT Operations - Application Dev	10,782	15,779	15,779	304,549
Intra-Departmental Charges - IT Operations - Network Support	7,864	6,912	7,633	11,936
	146,484	129,621	132,051	441,649
ALL OTHER O&M				
Contractual Services		5,000	5,000	
Advertising	13,863	14,354	14,354	14,713
Repair Of Equipment	909	1,012	1,012	1,037
Postage & Mailing	398	407	407	427
Subscription & Membership	940	1,285	1,285	1,317
Telephone Communications	362	360	360	360
Travel	2,781	4,495	4,495	4,607
Training	540	562	562	576
All Other Sundry Charges	170	162	162	166
Software License & Maintenance	4,412	2,042	2,042	2,093
Office Supplies	2,102	2,083	2,083	2,135
Equipment - Noncapital	50	490	490	502
	26,527	32,252	32,252	27,933

**GENERAL FUND
Finance - City Clerk**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Easy Vote Software		2,500	2,500	2,500
Boards & Committee Dinner	147	10,509	10,509	10,777
Election Expense	155,347	109,108	109,108	2,000
Document Shredding	775	1,045	1,045	1,045
Commission Minutes Records Compliance				12,000
	<u>156,269</u>	<u>123,162</u>	<u>123,162</u>	<u>28,322</u>
ALLOCATIONS				
Cost Allocated - Purchasing	(20,255)	(20,575)	(20,575)	(29,458)
Cost Allocated - Solid Waste Management	(1,899)	(1,780)	(1,780)	(2,762)
Cost Allocated - Airport	(633)	(462)	(462)	(921)
Cost Allocated - Wastewater	(17,090)	(16,855)	(16,855)	(24,855)
Cost Allocated - Electric	(58,232)	(49,152)	(49,152)	(84,692)
Cost Allocated - Water	(18,356)	(18,167)	(18,167)	(26,696)
Cost Allocated - Stormwater Utility	(633)	(643)	(643)	(921)
Cost Allocated - Facilities Maintenance Fund	(6,330)	(6,430)	(6,430)	(9,206)
Cost Allocated - Information Technology	(633)	(643)	(643)	(921)
Cost Allocated - Building Inspection Fund		(643)	(643)	(921)
	<u>(124,061)</u>	<u>(115,350)</u>	<u>(115,350)</u>	<u>(181,353)</u>
GRAND TOTAL	<u>636,954</u>	<u>627,256</u>	<u>585,438</u>	<u>763,311</u>

FY 2023 Proposed Budget
DRAFT

**GENERAL FUND
Fire**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	1,228,878	1,190,477	1,163,511	1,202,959
ADMINISTRATION				
INTER-CITY SERVICES				
Purchasing & Stores Service	10,291	10,291	10,291	11,300
Intra-Departmental Charges - PC & Network Support	27,207	25,382	25,473	30,050
Intra-Departmental Charges - Telephone	10,856	9,326	9,326	13,091
Intra-Departmental Charges - Radios	70,833	60,163	60,163	73,115
Intra-Departmental Charges - Facilities	23,786	20,697	20,697	24,535
Intra-Departmental Charges - Janitorial	18,551	15,022	15,022	17,130
Intra-Departmental Charges - Training Ctr	8,411	9,484	9,484	9,097
Intra-Departmental Charges - IT Operations - GIS	5,003	4,060	4,060	5,861
Intra-Departmental Charges - IT Operations - Application Dev	161,418	203,923	203,923	184,883
Intra-Departmental Charges - IT Operations - Public Safety	76,652	65,892	65,892	62,916
Intra-Departmental Charges - IT Operations - Network Support	19,113	17,311	16,958	26,615
	432,121	441,551	441,289	458,593
ALL OTHER O&M				
Contractual Services		1,503	853	800
Legal Fees		130,000		
Rentals		3	3	598
Printing & Photography	695	2,111	2,111	2,830
Postage & Mailing	84	158	158	162
Subscription & Membership	2,343	1,369	1,369	1,259
Telephone Communications	4,234	4,477	4,477	4,589
Travel	2,789	2,623	2,623	2,689
Laundry & Dry Cleaning	2,488	3,173	3,173	3,252
All Other Sundry Charges	92	738	738	743
Licenses & Permits		178	178	439
Refund Of Prior Years Revenue		10,520	10,520	
Office Supplies	1,869	2,971	2,971	3,060
Equipment - Noncapital	2,337	10,237	10,237	8,000
All Other Materials & Supplies	1,925	1,834	1,834	1,879
Uniforms	1,585	2,343	2,343	2,401
	20,442	174,238	43,588	32,701

GENERAL FUND

Fire

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
DEBT SERVICE				
Fire Station 3 Relocation				480,000
				<u>480,000</u>
CAPITAL EQUIPMENT				
Equipment - Capital		11,147		5,150
		<u>11,147</u>		<u>5,150</u>
SPECIAL PROJECTS				
Emergency Manager	411	17,294	(1,507)	67,709
Fire Prevention Week		3,331	3,331	3,414
Public Education	12,491	21,479	21,479	22,015
Repeater System		39,425	39,425	
	<u>12,902</u>	<u>81,529</u>	<u>62,728</u>	<u>93,138</u>
TRANSFERS TO OTHER FUNDS				
Transfer To Public Impr Fund	135,173	135,417	135,417	
Transfer To Debt Service Fund	183,697		191,761	199,583
Transfer To Fleet Mgmt Reserve		27,236	27,236	
	<u>318,870</u>	<u>162,653</u>	<u>354,414</u>	<u>199,583</u>
SUB-TOTAL	<u>2,013,213</u>	<u>2,061,595</u>	<u>2,065,530</u>	<u>2,472,124</u>
OPERATIONS				
PERSONAL SERVICES	<u>16,619,089</u>	<u>17,632,026</u>	<u>16,576,534</u>	<u>20,444,141</u>
UTILITIES				
Water Service	26,936	27,620	29,072	29,799
Electric Service	109,914	102,316	114,169	117,594
Wastewater Service	32,858	33,491	35,604	36,494
Solid Waste Service	19,784	19,099	19,087	19,087
Solid Waste Service - Recycling	990	960	1,020	1,020
	<u>190,482</u>	<u>183,486</u>	<u>198,952</u>	<u>203,994</u>
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	70,405	65,668	66,605	77,582
Intra-Departmental Charges - Telephone	40,257	34,583	34,583	41,791
Intra-Departmental Charges - Facilities	294,146	255,946	255,946	303,408
Intra-Departmental Charges - Janitorial	20,531	16,625	16,625	18,963
Intra-Departmental Charges - IT Operations - Network Support	43,276	39,868	39,080	61,547
	<u>468,614</u>	<u>412,690</u>	<u>412,839</u>	<u>503,291</u>
ALL OTHER O&M				
Contractual Services	5,484	6,316	6,316	7,448
Printing & Photography	526	615	615	631
Subscription & Membership	318	568	568	746
Telephone Communications	12,560	21,118	21,118	21,646
Travel	2,133	4,298	4,298	4,405

GENERAL FUND

Fire

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Laundry & Dry Cleaning	6,477	9,702	9,702	12,947
Training	30			
All Other Sundry Charges	1,611	1,001	1,002	1,007
Office Supplies	1,149	2,187	2,187	2,250
Equipment - Noncapital	19,140	9,922	9,922	10,519
All Other Materials & Supplies	24,356	11,525	11,525	12,906
Uniforms	54,446	113,569	113,569	91,183
Chemicals	7,321	5,518	5,518	10,000
Fire Fighting Accessories	86,717	143,140	143,140	161,516
	<u>222,268</u>	<u>329,479</u>	<u>329,480</u>	<u>337,204</u>
CAPITAL EQUIPMENT				
Equipment - Capital		10,788	10,695	10,788
		<u>10,788</u>	<u>10,695</u>	<u>10,788</u>
SPECIAL PROJECTS				
EMS Operations	14,572	16,401	16,401	16,812
Maintenance & Replacement of Fire Hose	1,784	6,663	6,663	6,830
Urban Search and Rescue Team (USAR)	12,984	18,040	18,019	18,490
ARFF Training	44,090	45,294	45,294	45,473
Replace AED & Accessories	338	1,274	1,274	1,306
Special Event Sponsorship	4,552	2,009	2,009	
Special Events - Reimbursable	72,378	3,119	54,329	
Mutual Aid - Piney Point Gypsum Stack Release	7,530			
	<u>158,228</u>	<u>92,800</u>	<u>143,989</u>	<u>88,911</u>
SUB-TOTAL	<u>17,658,681</u>	<u>18,661,269</u>	<u>17,672,489</u>	<u>21,588,329</u>
		TRAINING		
PERSONAL SERVICES	<u>204,137</u>	<u>272,353</u>	<u>367,091</u>	<u>334,247</u>
UTILITIES				
Water Service	17,144	7,527	19,686	20,178
Electric Service	12,843	11,798	13,533	13,939
Wastewater Service	10,118	2,243	34,112	34,965
Solid Waste Service	2,274	1,710	2,183	2,183
	<u>42,378</u>	<u>23,278</u>	<u>69,514</u>	<u>71,265</u>
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	4,885	4,151	5,361	6,347
Intra-Departmental Charges - Telephone	4,523	4,663	4,663	6,042
Intra-Departmental Charges - Facilities	21,713	55,236	55,236	65,481
Intra-Departmental Charges - Janitorial		13,064	13,064	14,898
Intra-Departmental Charges - IT Operations - Network Support	3,086	2,545	3,326	5,238
	<u>34,206</u>	<u>79,659</u>	<u>81,650</u>	<u>98,006</u>

**GENERAL FUND
Fire**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Contractual Services		1,653	1,653	1,653
Subscription & Membership	17,141	15,916	15,916	16,313
Telephone Communications	232	(700)	300	308
Laundry & Dry Cleaning	203	562	562	576
Training	13,357	33,779	33,779	34,624
All Other Sundry Charges		127	127	130
Intra-Departmental Charges - WW Lift Station Maintenance	139			
Office Supplies		500	500	550
Equipment - Noncapital	139	3,233	3,233	3,314
All Other Materials & Supplies	1,335	1,295	1,295	1,071
Uniforms		522	522	650
Fire Fighting Accessories	1,371			
	<u>33,918</u>	<u>56,887</u>	<u>57,887</u>	<u>59,189</u>
CAPITAL EQUIPMENT				
Equipment - Capital	12,739			
	<u>12,739</u>			
SPECIAL PROJECTS				
Paramedics Training	2,624	27,667	27,667	28,359
City University		3,868	3,868	3,965
Fire Academy	1,609	8,010	8,010	
	<u>4,233</u>	<u>39,545</u>	<u>39,545</u>	<u>32,324</u>
SUB-TOTAL	<u>331,611</u>	<u>471,722</u>	<u>615,687</u>	<u>595,031</u>
FIRE SAFETY MANAGEMENT				
PERSONAL SERVICES	<u>693,065</u>	<u>837,718</u>	<u>819,622</u>	<u>901,999</u>
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	10,711	9,998	11,027	13,359
Intra-Departmental Charges - Telephone	905	777	777	504
Intra-Departmental Charges - Facilities	23,786	20,697	20,697	24,535
Intra-Departmental Charges - Janitorial	18,551	15,022	15,022	17,130
Intra-Departmental Charges - IT Operations - Network Support	7,405	6,786	7,206	11,786
	<u>61,358</u>	<u>53,280</u>	<u>54,729</u>	<u>67,314</u>
ALL OTHER O&M				
Contractual Services	427	873	1,123	1,123
Printing & Photography		337	337	345
Subscription & Membership	1,050	1,795	1,795	1,726
Telephone Communications	5,771	6,942	6,942	7,115
Travel	1,525	1,508	1,508	1,546
Laundry & Dry Cleaning	203	2,820	2,820	4,029
Office Supplies	619	1,518	1,518	1,556

GENERAL FUND

Fire

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Equipment - Noncapital	5,669	4,693	4,693	1,735
All Other Materials & Supplies	3,543	2,087	2,087	2,140
Uniforms		5,490	5,490	6,139
	<u>18,807</u>	<u>28,063</u>	<u>28,313</u>	<u>27,454</u>
SPECIAL PROJECTS				
Fire Safety Management		538	538	551
		<u>538</u>	<u>538</u>	<u>551</u>
SUB-TOTAL	<u>773,231</u>	<u>919,599</u>	<u>903,202</u>	<u>997,318</u>
		MAINTENANCE		
PERSONAL SERVICES	<u>323,767</u>	<u>322,727</u>	<u>303,692</u>	<u>324,559</u>
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	1,313	1,233	1,233	1,492
Intra-Departmental Charges - IT Operations - Network Support	926	848	848	1,310
	<u>2,239</u>	<u>2,081</u>	<u>2,081</u>	<u>2,802</u>
ALL OTHER O&M				
Contractual Services	2,032	3,449	3,449	3,449
Repair Of Equipment	54,763	75,687	75,687	77,579
Laundry & Dry Cleaning	1,436	1,770	1,770	2,000
Repair Of Motor Equipment	128,925	148,544	148,544	152,258
Software License & Maintenance	788	890	890	912
Auto/Heavy Equipment Fuel	141,474	249,800	249,800	199,970
Office Supplies	54	273	273	280
Equipment - Noncapital		4,040	4,040	4,141
All Other Materials & Supplies	938	934	934	958
Uniforms		783	783	802
Tools & Implements	3,059	4,044	4,044	4,145
License Tags		527	527	540
Use Tax Allocation	(6)			
	<u>333,463</u>	<u>490,741</u>	<u>490,741</u>	<u>447,034</u>
SUB-TOTAL	<u>659,469</u>	<u>815,549</u>	<u>796,514</u>	<u>774,395</u>
GRAND TOTAL	<u>21,436,205</u>	<u>22,929,734</u>	<u>22,053,422</u>	<u>26,427,197</u>

**GENERAL FUND
Police**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	29,406,930	34,264,362	30,593,215	35,679,773
UTILITIES				
Water Service	10,832	12,145	13,473	13,810
Stormwater Service	1,178	1,237	1,237	1,299
Electric Service	199,107	181,559	207,963	214,202
Wastewater Service	10,131	10,371	10,201	10,456
Solid Waste Service	10,227	11,684	11,683	11,683
	231,476	216,996	244,557	251,450
INTER-CITY SERVICES				
Rental - Fleet Management	1,423,469	1,744,718	1,625,419	1,902,667
Gasoline - Fleet Management	617,646	1,041,401	1,000,137	1,026,491
Maintenance - Fleet Management	1,136,953	1,211,440	1,085,781	1,231,486
Fleet - New Equip - O&M Charges				191,000
Purchasing & Stores Service	28,403	29,088	29,088	27,380
Intra-Departmental Charges - PC & Network Support	804,829	742,971	752,298	863,001
Intra-Departmental Charges - Telephone	143,386	122,791	122,791	126,885
Intra-Departmental Charges - Radios	371,873	313,013	313,013	383,853
Intra-Departmental Charges - Facilities	347,757	302,594	302,594	358,709
Intra-Departmental Charges - Janitorial	312,933	253,397	253,397	288,971
Intra-Departmental Charges - Training Ctr	17,567	19,821	19,821	18,641
Intra-Departmental Charges - IT Operations - GIS	26,944	21,743	21,743	59,115
Intra-Departmental Charges - IT Operations - Application Dev	452,566	544,107	544,107	456,355
Intra-Departmental Charges - IT Operations - Public Safety	1,456,384	1,251,947	1,251,947	1,162,112
Intra-Departmental Charges - IT Operations - Network Support	476,342	438,008	425,238	671,755
	7,617,052	8,037,039	7,747,374	8,768,421
ALL OTHER O&M				
Contractual Services	126,989	157,669	134,000	161,070
Legal Fees	177,251	190,000	170,000	170,000
Professional Services	17,012	15,625	13,750	15,000
Advertising	649	500	250	500
Visa/Mastercard Bank Charges	398	500	280	500
Contract Labor	14,688	19,000	19,000	7,000
Rentals	272,546	279,323	259,000	206,548
Maintenance Of Facilities	113	400	150	400
Repair Of Equipment	32,537	42,744	29,400	38,452
Printing & Photography	15,827	20,500	15,000	18,000
Postage & Mailing	9,976	10,712	10,000	10,545
Subscription & Membership	27,255	40,956	27,985	40,051

**GENERAL FUND
Police**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Telephone Communications	74,728	86,990	77,550	190,390
Laundry & Dry Cleaning	101,913	119,000	112,000	123,000
Training				1,550
All Other Sundry Charges	8,415	9,300	9,300	10,300
Software License & Maintenance	480			
Refund Of Prior Years Revenue	158			
Confidential Informants	30,000	35,000	30,000	35,000
Office Supplies	68,138	85,119	69,650	82,062
Equipment - Noncapital	162,262	104,538	97,500	251,410
All Other Materials & Supplies	39,220	49,813	40,300	53,458
Uniforms	163,809	153,343	140,500	153,300
License Tags	512	1,500	800	1,500
Use Tax Allocation	(99)	(40)	(40)	(40)
Food & Supplies for Animals	15,332	12,500	12,500	12,500
Training - Ammunition	13,563	18,083	17,500	19,000
	<u>1,373,671</u>	<u>1,453,075</u>	<u>1,286,375</u>	<u>1,601,496</u>
DEBT SERVICE				
A/C Chiller Replacements	60,005			
	<u>60,005</u>			
CAPITAL OUTLAY				
Equipment - Capital	167,690	1,095,864	1,092,354	953,000
	<u>167,690</u>	<u>1,095,864</u>	<u>1,092,354</u>	<u>953,000</u>
SPECIAL PROJECTS				
Florida Southern College - SRO	461,704	571,622	549,254	552,742
Polk County School Board-SRO	1,148,667	1,173,261	1,285,320	1,385,448
Crime Watch	17,377	40,022	45,259	47,500
Special Overtime	55,936	88,000	131,586	90,000
Emergency Preparedness	1,289	2,500	1,300	2,500
Recruitment	40,256	40,582	34,120	40,580
Victim Assistance Program	25,000	25,000	25,000	25,000
Training Center	168,094	110,406	85,451	102,660
Police Educations	30,086	28,000	28,000	28,000
Canine Training - Donations	46,590	47,184	47,184	
Investigative Costs Reimbursement	200,080	216,368	216,368	135,000
Do the Right Thing - Donations	3,348	4,537	4,537	
School Resource Officers - Donations		4,216	4,216	
Polk Community College IPS Coordinator	122,599	122,964	120,875	131,081
Red Light Cameras	941,596	967,580	943,754	967,580
LPD Explorer Program - Donations	9,497	14,469	14,469	
COPS For Christmas - Donations	7,310	11,904	11,904	
Lakeland Police Dept. - Donations	2,184	2,332	2,332	
SWAT Medic Program	4,422	7,000	7,000	7,000

**GENERAL FUND
Police**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
AED Units for LPD Patrol Cars	3,385	35,000	35,000	10,000
Special Event Sponsorship	999	28,000	28,000	27,300
FOAG Victim Assistance (VOCA)	148,217	179,120	165,961	201,569
FDLE-Byrne Grant	685	20,458	20,458	20,458
DOJ-Justice Assistance Grant	109,211	120,357	99,821	122,049
Community Policing Innovation	214,130	226,273	202,028	443,427
New Beginnings - SRO	105,968	108,638	108,539	120,024
Ballistic Vest Replacements	24,912	56,341	56,341	64,000
Lakeland Christian - SRO	87,156	90,692	90,765	97,424
Accommodations for Programs and Services		10,000	10,000	10,000
Magnolia Montessori Academy - SRO	88,393	89,615	88,118	95,290
Conducted Electrical Weapon Replacements	4,443	79,973	79,973	
FDLE ESST/CHT Task Force	133			
BJA-Coronavirus Emergency Supplemental Funding Program	52,414	709	709	
LPD New Technology and Equipment Replacement		68,490	68,490	38,000
	<u>4,126,080</u>	<u>4,591,613</u>	<u>4,612,132</u>	<u>4,764,632</u>
TRANSFERS TO OTHER FUNDS				
Transfer To Public Impr Fund	150,000			
Transfer To Debt Service Fund	1,119,351		1,142,895	1,165,471
Transfer To Fleet Mgmt Reserve	56,000	59,000	59,000	
Transfer To Fleet Mgmt Reserve	38,465			
Transfer To IT Equip Replacement Fund		42,840	42,840	
	<u>1,363,816</u>	<u>101,840</u>	<u>1,244,735</u>	<u>1,165,471</u>
SUB-TOTAL	<u>44,346,719</u>	<u>49,760,789</u>	<u>46,820,742</u>	<u>53,184,243</u>

**GENERAL FUND
Police**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
LAW ENFORCEMENT TRUST FUND				
ALL OTHER O&M				
All Other Administrative	38,741	107,688	107,688	
Equipment - Noncapital		13,786	13,786	
	38,741	121,474	121,474	
CAPITAL OUTLAY				
Equipment - Capital		184,133	184,133	
		184,133	184,133	
SUB-TOTAL	38,741	305,607	305,607	
FEDERALLY FORFEITED PROPERTY				
ALL OTHER O&M				
Training	6,566	4,689	12,137	
All Other Administrative		1,064,032	1,056,584	
Equipment - Noncapital	12,998	114,857	114,857	
	19,564	1,183,578	1,183,578	
CAPITAL OUTLAY				
Equipment - Capital	16,061	255,401	255,401	
	16,061	255,401	255,401	
SPECIAL PROJECTS				
Fed Law Enforcement Trust - Treasury Funds		4,718	4,718	
		4,718	4,718	
TRANSFERS TO OTHER FUNDS				
Transfer To Fleet Mgmt Reserve		290,000	290,000	
		290,000	290,000	
SUB-TOTAL	35,625	1,733,697	1,733,697	
GRAND TOTAL	44,421,085	51,800,093	48,860,046	53,184,243

FY 2023 Proposed Budget DRAFT

GENERAL FUND
Public Works - Director

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	804,655	851,570	795,589	844,029
UTILITIES				
Water Service	252	263	268	277
Electric Service	4,012	4,008	3,923	4,334
Wastewater Service	280	289	294	309
Solid Waste Service	440	440	440	440
Solid Waste Service - Recycling	41	44	41	44
	5,024	5,044	4,966	5,404
INTER-CITY SERVICES				
Purchasing & Stores Service	13,172	56,329	56,329	36,941
Intra-Departmental Charges - PC & Network Support	15,612	13,999	14,203	16,523
Intra-Departmental Charges - Telephone	3,166	2,720	2,720	4,532
Intra-Departmental Charges - Radios	3,427	2,885	2,885	3,538
Intra-Departmental Charges - Facilities	11,505	10,011	10,011	11,868
Intra-Departmental Charges - Janitorial	8,973	7,266	7,266	8,286
Intra-Departmental Charges - Training Ctr	297	480	480	450
Intra-Departmental Charges - IT Operations - GIS	17,865	14,354	14,354	16,372
Intra-Departmental Charges - IT Operations - Application Dev	48,697	49,210	49,210	42,469
Intra-Departmental Charges - IT Operations - Network Support	10,632	9,707	9,746	15,005
	133,347	166,961	167,204	155,984
ALL OTHER O&M				
Contract Labor		500	500	
Repair Of Equipment	982	1,700	1,700	1,800
Printing & Photography	93	150	150	150
Postage & Mailing	150	450	450	450
Subscription & Membership	1,251	3,564	3,564	3,600
Telephone Communications	3,204	3,400	3,400	3,500
Travel	1,893	9,000	9,000	9,000
Training	879	8,000	8,000	8,572
All Other Sundry Charges	310	1,340	1,340	1,900
Software License & Maintenance	480	960	960	960
Office Supplies	1,800	2,800	2,800	2,800
Equipment - Noncapital	1,551	3,500	3,500	3,500
Uniforms	46	350	350	375
Use Tax Allocation	(1)			
	12,638	35,714	35,714	36,607
SPECIAL PROJECTS				
Limited English Proficiency		1,015	1,015	1,200
		1,015	1,015	1,200

**GENERAL FUND
Public Works - Director**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(112,223)	(110,715)	(110,715)	(108,394)
Cost Allocated - Purchasing	(6,452)	(6,616)	(6,616)	(6,856)
Cost Allocated - RP Funding Center	(6,452)			
Cost Allocated - Solid Waste Management	(164,604)	(149,836)	(149,836)	(158,680)
Cost Allocated - Airport	(6,452)	(4,798)	(4,798)	(6,856)
Cost Allocated - Parking	(24,584)	(24,462)	(24,462)	(24,263)
Cost Allocated - Wastewater	(6,452)	(6,422)	(6,422)	(6,856)
Cost Allocated - Electric	(6,452)	(5,496)	(5,496)	(6,856)
Cost Allocated - Water	(6,452)	(6,447)	(6,447)	(6,856)
Cost Allocated - Stormwater Utility	(65,885)	(65,110)	(65,110)	(63,911)
Cost Allocated - Facilities Maintenance Fund	(65,885)	(65,110)	(65,110)	(63,911)
Cost Allocated - Information Technology	(6,452)	(6,616)	(6,616)	(6,856)
Cost Allocated - Building Inspection Fund		(6,616)	(6,616)	(6,856)
	(478,345)	(458,244)	(458,244)	(467,151)
GRAND TOTAL	477,319	602,060	546,244	576,073

FY 2023 Proposed Budget
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**GENERAL FUND
Public Works - Traffic**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	913,753	1,246,760	965,930	1,243,775
UTILITIES				
Water Service	1,146	1,283	1,087	1,114
Electric Service	14,843	13,413	15,574	16,041
Wastewater Service	457	464	453	464
Solid Waste Service	1,637	1,637	1,637	1,637
Solid Waste Service - Recycling	102	102	102	102
	18,185	16,899	18,853	19,358
INTER-CITY SERVICES				
Rental - Fleet Management	57,635	59,168	60,427	60,944
Gasoline - Fleet Management	19,030	32,133	29,766	30,696
Maintenance - Fleet Management	27,711	45,655	57,040	46,858
Purchasing & Stores Service	13,584	462	462	24,337
Intra-Departmental Charges - PC & Network Support	34,658	30,919	31,373	36,733
Intra-Departmental Charges - Telephone	6,785	5,829	5,829	7,049
Intra-Departmental Charges - Radios	7,997	6,732	6,732	8,255
Intra-Departmental Charges - Facilities	32,000	27,844	27,844	33,008
Intra-Departmental Charges - Janitorial	22,141	17,928	17,928	20,446
Intra-Departmental Charges - Training Ctr	891	1,012	1,012	950
Intra-Departmental Charges - IT Operations - GIS	12,185	9,768	9,768	14,730
Intra-Departmental Charges - IT Operations - Application Dev	42,168	43,492	43,492	89,936
Intra-Departmental Charges - IT Operations - Network Support	21,976	20,107	19,704	30,986
	298,760	301,049	311,377	404,928
ALL OTHER O&M				
Contractual Services	42,585	24,915	24,915	41,500
Rentals	124	4,188	4,188	7,500
Repair Of Equipment	685	7,189	7,189	7,500
Printing & Photography		101	101	100
Postage & Mailing	327	308	308	750
Subscription & Membership	1,884	2,288	2,288	2,500
Telephone Communications	7,473	5,569	5,569	5,569
Travel	363	1,505	1,505	2,000
Training	4,889	5,117	5,117	5,500
All Other Sundry Charges		51	51	50
Software License & Maintenance	240	480	480	750
Auto/Heavy Equipment Fuel	145	49		
Office Supplies	1,358	2,481	2,481	3,000
Equipment - Noncapital	1,821	1,835	1,835	
All Other Materials & Supplies	100,265	117,904	94,104	86,100
Uniforms	5,341	5,113	5,113	6,145
Tools & Implements	1,186	2,133	2,133	2,000

**GENERAL FUND
Public Works - Traffic**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Use Tax Allocation	(44)			
	168,640	181,226	157,377	170,964
SPECIAL PROJECTS				
ITS Maintenance	14,927	134,618	134,618	72,665
Sign Fabrication	11,870	40,716	40,716	32,825
Special Event Sponsorship	8,179	28,000	28,000	29,400
Wayfinding Signs		45,000	45,000	
	34,976	248,334	248,334	134,890
GRAND TOTAL	1,434,314	1,994,268	1,701,871	1,973,915

FY 2023 Proposed Budget
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GENERAL FUND
Public Works - Engineering

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	1,082,244	1,200,219	1,092,200	1,308,702
UTILITIES				
Water Service	436	454	463	479
Electric Service	6,938	6,932	6,785	7,495
Wastewater Service	483	501	509	534
Solid Waste Service	761	761	761	761
Solid Waste Service - Recycling	71	77	71	77
	<u>8,689</u>	<u>8,725</u>	<u>8,589</u>	<u>9,346</u>
INTER-CITY SERVICES				
Rental - Fleet Management	26,297	26,895	27,363	27,701
Gasoline - Fleet Management	9,181	12,859	13,422	11,779
Maintenance - Fleet Management	22,746	15,000	18,887	12,656
Purchasing & Stores Service	14,407	14,313	14,313	10,865
Intra-Departmental Charges - PC & Network Support	23,376	20,838	21,319	24,209
Intra-Departmental Charges - Telephone	5,428	4,275	4,275	5,539
Intra-Departmental Charges - Radios	3,999	3,365	3,365	4,127
Intra-Departmental Charges - Facilities	19,904	17,319	17,319	20,531
Intra-Departmental Charges - Janitorial	15,523	12,570	12,570	14,335
Intra-Departmental Charges - Training Ctr	841	906	906	850
Intra-Departmental Charges - IT Operations - GIS	33,515	26,940	26,940	40,712
Intra-Departmental Charges - IT Operations - Application Dev	50,481	52,603	52,603	57,885
Intra-Departmental Charges - IT Operations - Network Support	14,035	12,850	12,622	19,793
	<u>239,733</u>	<u>220,733</u>	<u>225,904</u>	<u>250,982</u>
ALL OTHER O&M				
Repair Of Equipment	1,352	1,500	1,500	1,500
Printing & Photography	77	203	203	100
Postage & Mailing	35	102	102	250
Subscription & Membership	2,733	3,045	3,045	3,000
Telephone Communications	7,484	7,612	7,612	7,850
Travel	76	3,670	3,670	3,500
Training	6,568	9,135	9,135	8,500
All Other Sundry Charges	834	2,008	508	500
Software License & Maintenance	10,633	10,794	10,794	11,500
Refund Of Prior Years Revenue				
Office Supplies	2,109	4,250	4,250	4,000
Equipment - Noncapital	342	2,300	2,300	2,500
All Other Materials & Supplies				
Uniforms	3,795	4,060	4,060	4,750
Tools & Implements	2,964	2,538	2,538	3,000
	<u>39,001</u>	<u>51,217</u>	<u>49,717</u>	<u>50,950</u>

**GENERAL FUND
Public Works - Engineering**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
CAPITAL OUTLAY				
Equipment - Capital		4,973	4,973	4,500
		4,973	4,973	4,500
SPECIAL PROJECTS				
FDOT County Line Rd @ US 92	14,524	267	267	
FDOT-Tenoroc Trail - Segment 1	11,185	55,630	55,630	
	25,709	55,897	55,897	
ALLOCATIONS				
Cost Allocated - Stormwater Utility	(38,479)	(39,635)	(39,635)	(39,635)
Cost Allocated - Building Inspection Fund	(14,216)	(11,598)	(11,598)	(17,471)
	(52,695)	(51,233)	(51,233)	(57,106)
GRAND TOTAL	1,342,681	1,490,531	1,386,047	1,567,374

FY 2023 Proposed Budget
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GENERAL FUND
Public Works - Construction & Maintenance

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	1,063,547	1,932,557	986,935	1,786,976
UTILITIES				
Water Service	23,224	20,443	23,901	24,499
Electric Service	30,698	30,502	28,777	29,640
Wastewater Service	22,664	20,590	18,849	19,320
Solid Waste Service	19,005	21,379	15,217	15,217
Solid Waste Service - Recycling	102	102	102	102
	<u>95,693</u>	<u>93,016</u>	<u>86,846</u>	<u>88,778</u>
INTER-CITY SERVICES				
Rental - Fleet Management	48,490	104,463	128,215	452,718
Gasoline - Fleet Management	75,593	200,948	109,870	367,242
Maintenance - Fleet Management	66,317	101,135	95,341	414,792
Fleet Mgmt Project Charges	7,957			
Fleet Mgmt Charges Recoveries				(871,250)
Purchasing & Stores Service	86,443	42,478	42,478	36,072
Other City Department Charges	(211,885)			
Intra-Departmental Charges - PC & Network Support	33,007	30,805	29,985	35,229
Intra-Departmental Charges - Telephone	9,499	7,772	7,772	9,063
Intra-Departmental Charges - Radios	26,848	22,598	22,598	27,713
Intra-Departmental Charges - Facilities	153,994	133,994	133,994	158,843
Intra-Departmental Charges - Janitorial	30,217	24,468	24,468	27,903
Intra-Departmental Charges - Training Ctr	3,463	3,836	3,836	3,599
Intra-Departmental Charges - IT Operations - GIS	57,623	50,079	50,079	58,750
Intra-Departmental Charges - IT Operations - Application Dev	106,342	116,671	116,671	85,966
Intra-Departmental Charges - IT Operations - Network Support	23,274	21,677	20,584	32,153
	<u>517,182</u>	<u>860,924</u>	<u>785,891</u>	<u>838,793</u>
ALL OTHER O&M				
Contractual Services	9,864	19,256	19,256	10,510
Contract Labor		514	514	527
Leases		187,682		183,071
Rentals	23,173	3,346	3,346	3,430
Repair Of Equipment	33,680	10,000	10,000	10,250
Printing & Photography		481	481	493
Postage & Mailing	7	412	412	422
Subscription & Membership	1,710	1,500	1,500	1,538
Telephone Communications	9,007	12,465	12,465	12,777
Travel	5,372	6,257	6,257	6,413
Training	3,292	17,000	17,000	17,425
All Other Sundry Charges		144	144	148

GENERAL FUND
Public Works - Construction & Maintenance

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Software License & Maintenance		2,500	2,500	2,563
Auto/Heavy Equipment Fuel		1,700		1,743
Office Supplies	4,693	6,489	6,489	6,651
Equipment - Noncapital	5,967	13,078	13,078	13,405
All Other Materials & Supplies	18,737	10,700	10,700	30,443
Uniforms	34,034	35,000	35,000	35,875
Construction Material	(33,232)	34,000	34,000	41,000
Chemicals	2,359	4,635	4,635	4,751
Tools & Implements	12,929	10,300	10,300	10,558
Personal Safety Equipment	6,340	15,000	15,000	15,375
Parts For Equipment	15,785	17,330	17,330	26,988
Use Tax Allocation				
Recoveries-From Outside City	(9,328)		(5,877)	
	144,389	409,789	214,530	436,356
DEBT SERVICE				
Interest Expense - Leasing2	21,357		17,008	
Principal Payment - Leasing2	161,527		166,063	
	182,884		183,071	
CAPITAL OUTLAY				
Equipment - Capital	9,103			
	9,103			
SPECIAL PROJECTS				
Other Projects - City Departments	(40,867)			
Cleaning & Painting Downtown Streetscape	49,335	28,480	24,480	35,000
	8,468	28,480	24,480	35,000
GRAND TOTAL	2,021,266	3,324,766	2,281,753	3,185,903

GENERAL FUND
Parks, Recreation & Cultural Arts - Director

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	420,221	477,962	424,041	460,817
UTILITIES				
Water Service	142	149	151	157
Electric Service	2,270	2,268	2,219	2,452
Wastewater Service	158	164	167	175
Solid Waste Service	249	249	249	249
Solid Waste Service - Recycling	23	25	23	25
	<u>2,842</u>	<u>2,855</u>	<u>2,809</u>	<u>3,058</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	18,935	27,241	27,241	435
Intra-Departmental Charges - PC & Network Support	8,354	8,568	8,161	9,865
Intra-Departmental Charges - Telephone	3,619	3,108	3,108	4,028
Intra-Departmental Charges - Radios				43,043
Intra-Departmental Charges - Facilities	6,514	5,668	5,668	6,719
Intra-Departmental Charges - Janitorial	5,081	4,114	4,114	4,692
Intra-Departmental Charges - Training Ctr	297	160	160	150
Intra-Departmental Charges - IT Operations - Application Dev	27,144	25,703	25,703	37,266
Intra-Departmental Charges - IT Operations - Network Support	8,981	8,073	7,889	12,192
	<u>78,925</u>	<u>82,635</u>	<u>82,044</u>	<u>118,390</u>
ALL OTHER O&M				
Rentals	118	1,117	1,117	1,000
Repair Of Equipment	23	528	528	500
Printing & Photography	382	1,624	1,624	1,600
Postage & Mailing	10	305	305	300
Subscription & Membership	1,890	3,613	3,613	6,313
Telephone Communications	3,884	4,568	4,568	4,600
Travel	1,340	6,699	6,699	6,700
Training	980	5,757	5,757	5,700
Software License & Maintenance	240	51,237	51,237	50,000
Office Supplies	1,103	1,624	1,624	1,624
Equipment - Noncapital		2,491	2,491	2,491
	<u>9,970</u>	<u>79,563</u>	<u>79,563</u>	<u>80,828</u>
CAPITAL OUTLAY				
Equipment - Capital		4,908	4,908	4,900
		<u>4,908</u>	<u>4,908</u>	<u>4,900</u>

GENERAL FUND
Parks, Recreation & Cultural Arts - Director

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Sculpture Competition	22,513	11,917	11,917	24,300
Volunteers in Public Service		1,007	1,007	500
Downtown Wayfinding	5,768	8,337	8,337	7,000
Downtown Street Furniture	4,830	12,156	12,156	7,500
	<u>33,111</u>	<u>33,417</u>	<u>33,417</u>	<u>39,300</u>
GRAND TOTAL	545,070	681,340	626,782	707,293

FY 2023 Proposed Budget

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GENERAL FUND
Parks, Recreation & Cultural Arts - Parks

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	6,642,162	7,904,356	6,276,674	8,149,622
INSURANCE				
Insurance - Fire	944	991	874	918
	944	991	874	918
UTILITIES				
Water Service	575,195	553,200	604,899	620,021
Stormwater Service	3,505	3,680	3,679	3,863
Electric Service	262,591	295,149	266,647	274,647
Wastewater Service	86,528	94,160	78,127	80,080
Solid Waste Service	133,272	139,705	149,328	149,328
Solid Waste Service - Recycling	23	23	23	23
	1,061,114	1,085,917	1,102,703	1,127,962
INTER-CITY SERVICES				
Rental - Fleet Management	512,686	534,743	534,197	550,787
Gasoline - Fleet Management	156,517	236,102	237,138	226,041
Maintenance - Fleet Management	341,730	315,367	360,463	323,946
Fleet - New Equip - O&M Charges				5,000
Purchasing & Stores Service	29,638	22,624	22,624	31,726
Intra-Departmental Charges - PC & Network Support	39,426	36,737	38,450	47,292
Intra-Departmental Charges - Telephone	13,570	12,046	12,046	15,105
Intra-Departmental Charges - Radios	42,271	35,581	35,581	590
Intra-Departmental Charges - Facilities	1,136,672	981,393	981,393	1,163,386
Intra-Departmental Charges - Janitorial	12,121	15,991	15,991	18,236
Intra-Departmental Charges - Training Ctr	5,987	6,554	6,554	6,148
Intra-Departmental Charges - IT Operations - GIS	20,080	16,121	16,121	21,732
Intra-Departmental Charges - IT Operations - Application Dev	249,577	257,253	257,253	230,926
Intra-Departmental Charges - IT Operations - Network Support	29,141	26,641	26,936	43,638
	2,589,416	2,497,153	2,544,747	2,684,553

GENERAL FUND
Parks, Recreation & Cultural Arts - Parks

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Contractual Services	216,553	206,814	206,814	210,814
Rentals	350			1,134
Maintenance Of Facilities	39,014	33,182	33,182	33,182
Repair Of Equipment	42,036	46,381	46,381	46,305
Printing & Photography	612	822	822	1,123
Postage & Mailing		83	83	83
Subscription & Membership	895	1,120	1,120	1,120
Telephone Communications	22,321	14,148	14,148	14,148
Travel		1,601	1,601	1,601
Training	4,942	4,675	4,675	4,675
All Other Sundry Charges	11,581	10,069	10,069	11,084
Ad Valorem Taxes		700	700	700
Auto/Heavy Equipment Fuel	2,124	2,307	2,307	2,307
Office Supplies	3,655	8,352	8,352	8,352
Equipment - Noncapital	14,855	8,162	8,162	7,001
All Other Materials & Supplies	29,048	29,680	29,680	29,456
Uniforms	43,912	50,295	50,295	50,295
Cleaning & Janitor Supply	47,925	58,641	57,460	60,026
Construction Material	4,216	1,669	1,669	2,818
Chemicals	96,844	99,223	99,092	97,899
Tools & Implements	13,042	13,579	13,212	13,849
Electrical Hardware & Plumbing Supplies	14,932	20,421	20,421	21,582
Agricultural & Horticultural Supplies	137,023	136,913	136,913	135,147
Recreational Supplies	17,799	22,750	22,750	22,845
Use Tax Allocation	(12)			
Food & Supplies for Animals	13,418	15,293	15,293	11,993
Irrigation Supplies	26,758	26,053	26,053	25,553
	<u>803,842</u>	<u>812,933</u>	<u>811,254</u>	<u>815,092</u>
DEBT SERVICE				
Parks & Recreation Energy Conservation	97,629	99,782	99,782	
	<u>97,629</u>	<u>99,782</u>	<u>99,782</u>	
CAPITAL EQUIPMENT				
Contingency		15,929	15,929	
Equipment - Capital	19,200	31,848	31,848	31,848
	<u>19,200</u>	<u>47,777</u>	<u>47,777</u>	<u>31,848</u>

GENERAL FUND
Parks, Recreation & Cultural Arts - Parks

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Tigers Spring Training	58,876	106,124	106,124	106,124
Special Overtime	104,003	220,000	220,000	297,000
Replace Parks Equipment	49,299	64,411	64,411	58,000
Holiday Decorations	2,718	3,229	3,229	2,900
Tree And Palm Program	18,285	18,706	18,706	19,000
Landscape Renovations	21,618	23,626	23,626	25,000
Irrigation Modernization	18,898	18,690	18,690	18,000
Resigning Of Parks	1,933	3,600	3,600	4,000
Replace Swan Pens	946	1,500	1,500	1,750
Spring Training Preparation	73,201	81,092	81,092	82,000
Master Key System - Tigertown, Peterson & Lake Parker Park	546			600
Landscape Renovations - FDOT	24,165	25,000	25,000	26,500
Hollis Garden	22,403	25,000	25,000	26,500
Sportsfield Lighting	67,034	87,452	87,452	65,000
Tree Trust Fund	24,845	132,185	132,185	
City Swans-Medical & Veterinary Services		15,000	15,000	15,000
	<u>488,768</u>	<u>825,615</u>	<u>825,615</u>	<u>747,374</u>
ALLOCATIONS				
Cost Allocated - Fleet Mgmt	(11,617)	(11,648)	(11,648)	(12,925)
Cost Allocated - Purchasing	(34,851)	(34,944)	(34,944)	(38,775)
Cost Allocated - RP Funding Center	(313,662)			
Cost Allocated - Solid Waste Management		(32,263)	(32,263)	(38,775)
Cost Allocated - Airport		(6,757)	(6,757)	(10,340)
Cost Allocated - Parking	(58,086)	(67,558)	(67,558)	(74,966)
Cost Allocated - Wastewater		(33,924)	(33,924)	(38,775)
Cost Allocated - Electric	(139,405)	(260,371)	(260,371)	(347,685)
Cost Allocated - Water	(23,234)	(65,821)	(65,821)	(74,966)
Cost Allocated - Building Inspection Fund	(58,086)	(67,558)	(67,558)	(74,966)
	<u>(638,941)</u>	<u>(580,844)</u>	<u>(580,844)</u>	<u>(712,173)</u>
SUB-TOTAL	<u>11,064,134</u>	<u>12,693,680</u>	<u>11,128,582</u>	<u>12,845,196</u>

GENERAL FUND
Parks, Recreation & Cultural Arts - Parks

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Detroit Minor League				
ALL OTHER O&M				
Ad Valorem Taxes		551	551	635
		551	551	635
SPECIAL PROJECTS				
Extended Spring Training	12,988		13,350	13,500
Gulf Coast League	26,043		3,029	4,050
Fall Instructional	21,526	56,000	23,085	54,000
Lakeland Flying Tigers	5,970		3,770	5,940
Tryouts & Evaluations / Other	205		305	338
	66,733	56,000	43,539	77,828
SUB-TOTAL	66,733	56,551	44,090	78,463
Detroit Major League				
SPECIAL PROJECTS				
Spring Training	92,514	120,400	120,400	116,100
	92,514	120,400	120,400	116,100
SUB-TOTAL	92,514	120,400	120,400	116,100
GRAND TOTAL	11,223,381	12,870,631	11,293,072	13,039,759

FY 2023 Proposed Budget DRAFT

GENERAL FUND
Parks, Recreation & Cultural Arts - Recreation

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	3,129,216	4,205,187	2,989,907	4,383,758
UTILITIES				
Water Service	42,918	49,243	47,572	48,763
Electric Service	241,462	229,677	253,001	260,758
Wastewater Service	44,132	52,837	55,593	56,986
Solid Waste Service	34,524	36,626	37,236	37,236
Solid Waste Service - Recycling	329	331	329	331
	<u>363,366</u>	<u>368,714</u>	<u>393,731</u>	<u>404,074</u>
INTER-CITY SERVICES				
Rental - Fleet Management	24,996	26,411	26,275	27,203
Gasoline - Fleet Management	4,357	9,800	8,504	8,511
Maintenance - Fleet Management	9,291	18,501	8,383	18,888
Purchasing & Stores Service	4,941	9,236	9,236	10,432
Intra-Departmental Charges - PC & Network Support	87,811	82,673	85,861	104,703
Intra-Departmental Charges - Telephone	24,827	20,984	20,984	22,154
Intra-Departmental Charges - Facilities	572,935	537,914	537,914	637,670
Intra-Departmental Charges - Janitorial	10,264	8,312	8,312	9,478
Intra-Departmental Charges - Training Ctr	2,424	2,504	2,504	2,349
Intra-Departmental Charges - IT Operations - Application Dev	150,308	173,401	173,401	280,617
Intra-Departmental Charges - IT Operations - Network Support	72,492	66,100	66,698	105,593
	<u>964,645</u>	<u>955,836</u>	<u>948,072</u>	<u>1,227,598</u>
ALL OTHER O&M				
Contractual Services	61,457	136,831	137,031	139,111
Visa/Mastercard Bank Charges	20,699	17,365	17,415	21,500
Maintenance Of Facilities	15,463	20,450	14,600	16,050
Repair Of Equipment	54,615	115,523	110,933	80,567
Subscription & Membership	656	3,325	3,325	3,645
Telephone Communications	6,851	12,710	12,825	14,210
Travel	392	4,929	4,929	4,913
Training	11,451	20,640	20,640	20,640
Software License & Maintenance	240	500	500	500
Licenses & Permits	700	760	760	760
Bad Debt Expense	31		5	
Office Supplies	17,859	20,181	20,481	17,989
Equipment - Noncapital	17,232	25,905	14,775	12,800
Uniforms	15,154	21,890	21,690	22,090
Cleaning & Janitor Supply	63,093	79,639	80,239	81,695
Chemicals	40,494	87,977	87,977	93,000
Tools & Implements	6,551	4,362	4,362	4,362

GENERAL FUND
Parks, Recreation & Cultural Arts - Recreation

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Electrical Hardware & Plumbing Supplies	2,998	1,750	1,750	1,750
Recreational Supplies	7,654	9,126	8,826	9,340
Recoveries-Intra Department Charges	(10,984)	(11,314)	(11,314)	(10,000)
	<u>332,605</u>	<u>572,549</u>	<u>551,749</u>	<u>534,922</u>
FUEL				
Fuel-Pool Operations	8,186	12,250	12,250	12,250
	<u>8,186</u>	<u>12,250</u>	<u>12,250</u>	<u>12,250</u>
DEBT SERVICE				
Parks & Recreation Energy Conservation	18,305	18,709	18,709	
	<u>18,305</u>	<u>18,709</u>	<u>18,709</u>	
CAPITAL OUTLAY				
Equipment - Capital	3,322	29,307	29,307	25,000
	<u>3,322</u>	<u>29,307</u>	<u>29,307</u>	<u>25,000</u>
SPECIAL PROJECTS				
Resurface Tennis Courts	61,914	55,000	55,000	
Christmas Parade		14,900	13,585	14,900
Special Events Program	63,597	73,041	73,041	73,183
Program Activity Costs	183,566	310,059	308,626	324,443
Tournament Costs	15,579	20,800	20,800	20,800
Martin Luther King Parade	6,263	9,500	9,500	11,000
Weight Room Equipment Replacement		31,211	31,211	31,000
Expanded Cultural Opportunities	959	9,206	9,206	9,206
Special Event Sponsorship	54,571	389,216	389,216	263,907
Holly Jolly Jinglebell Jog	8,272	71,813	71,813	9,280
Department of Health Child Care Food Program	5,832	14,588	14,588	1,111
MLK Festivities	1,609	1,600	1,600	1,600
	<u>402,162</u>	<u>1,000,934</u>	<u>998,186</u>	<u>760,430</u>
GRAND TOTAL	<u>5,221,808</u>	<u>7,163,486</u>	<u>5,941,911</u>	<u>7,348,032</u>

GENERAL FUND
Parks, Recreation & Cultural Arts - Main Library

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
		MAIN LIBRARY		
PERSONAL SERVICES	1,487,252	1,887,741	1,479,765	1,758,374
UTILITIES				
Water Service	8,286	10,748	5,760	5,904
Electric Service	45,264	44,873	45,094	46,447
Wastewater Service	2,354	2,530	2,424	2,485
Solid Waste Service	4,299	4,299	4,299	4,299
	<u>60,204</u>	<u>62,450</u>	<u>57,577</u>	<u>59,135</u>
INTER-CITY SERVICES				
Rental - Fleet Management	2,059	2,740	2,059	2,822
Gasoline - Fleet Management	92	182	247	194
Maintenance - Fleet Management	1,436	782	432	807
Purchasing & Stores Service	72,448	82,186	82,186	40,852
Intra-Departmental Charges - PC & Network Support	42,796	40,225	39,369	44,523
Intra-Departmental Charges - Telephone	17,188	14,766	14,766	15,609
Intra-Departmental Charges - Facilities	141,119	122,792	122,792	145,563
Intra-Departmental Charges - Training Ctr	1,583	1,918	1,918	1,600
Intra-Departmental Charges - IT Operations - Application Dev	67,789	70,885	70,885	78,434
Intra-Departmental Charges - IT Operations - Network Support	27,308	25,447	24,176	35,357
	<u>373,817</u>	<u>361,923</u>	<u>358,830</u>	<u>365,761</u>
ALL OTHER O&M				
Contractual Services	26,857	28,000	28,000	28,500
Visa/Mastercard Bank Charges	3,488	4,000	4,000	4,100
Repair Of Equipment	61	200	200	200
Postage & Mailing	14,516	15,500	9,500	12,000
Subscription & Membership	232	300	300	300
Telephone Communications	362	750	750	750
All Other Sundry Charges	1,608	3,000	3,000	3,000
Binding & Processing	381	1,250	1,250	1,250
Office Supplies	8,239	11,842	11,842	12,000
Equipment - Noncapital	2,014	2,000	2,000	2,000
Cleaning & Janitor Supply	7,792	8,000	8,000	8,100
Library Materials	175,390	128,559	128,559	94,210
	<u>240,940</u>	<u>203,401</u>	<u>197,401</u>	<u>166,410</u>
DEBT SERVICE				
Parks & Recreation Energy Conservation	6,102	6,237	6,237	
	<u>6,102</u>	<u>6,237</u>	<u>6,237</u>	

GENERAL FUND
Parks, Recreation & Cultural Arts - Main Library

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Library Foundation - Reference Section		4,268	4,268	
Library Foundation - Special Collections Section		2,884	2,884	
Library Foundation - Fine Arts Collections Section		6,105	6,105	
Serena Bailey Foundation - Reference Section	18,265	26,136	26,136	
Serena Bailey Foundation - Special Collections Section	44,766	70,073	70,073	
Serena Bailey Foundation - Fine Arts Collections Section		127,954	127,954	
Louise K Padar Bequest		65,658	65,658	
	63,031	303,078	303,078	
SUB-TOTAL	2,231,344	2,824,830	2,402,888	2,349,680
		E- LIBRARY		
PERSONAL SERVICES	175,571	199,550	189,368	204,788
UTILITIES				
Water Service	195	194	224	230
Electric Service	5,002	3,944	4,535	4,671
Wastewater Service	825	826	875	897
Solid Waste Service	273	273	273	273
	6,295	5,237	5,907	6,071
INTER-CITY SERVICES				
Intra-Departmental Charges - Facilities	17,019	14,809	14,809	17,555
	17,019	14,809	14,809	17,555
ALL OTHER O&M				
Contractual Services	2,860	6,300	6,300	5,000
Leases	80,687	79,500	79,500	
All Other Sundry Charges	144	2,000	2,000	500
Software License & Maintenance	240	480	480	480
Office Supplies	972	3,027	3,027	500
Equipment - Noncapital		1,200	1,200	500
Cleaning & Janitor Supply	227	1,000	1,000	500
	85,130	93,507	93,507	7,480
SUB-TOTAL	284,016	313,103	303,591	235,894

**GENERAL FUND
Parks, Recreation & Cultural Arts - Main Library**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
COUNTY-WIDE LIBRARY COOPERATIVE				
PERSONAL SERVICES	344,984	431,633	253,111	422,518
INTER-CITY SERVICES				
Intra-Departmental Charges - Facilities		19,807	19,807	
Intra-Departmental Charges - Janitorial		14,375	14,375	
		34,182	34,182	
ALL OTHER O&M				
Contractual Services	43,322	38,000	973	38,500
Leases	44,630	25,503	76,962	50,000
Repair Of Equipment	89	1,000	1,000	500
Subscription & Membership	1,536	2,000	2,000	2,200
Travel		3,000	7,000	5,000
Training	114	3,000	3,000	2,000
All Other Sundry Charges	1,118	5,000	5,000	6,000
Software License & Maintenance	720	1,500	1,500	1,500
Binding & Processing		3,500	3,500	3,000
Office Supplies	9,092	16,000	16,000	16,500
Equipment - Noncapital	6,850	12,200	12,200	6,000
Uniforms	1,074	2,500	2,500	2,500
Cleaning & Janitor Supply	1,665	8,000	8,000	8,500
Library Materials	342,165	595,595	595,595	375,000
	452,375	716,798	735,230	517,200
CAPITAL EQUIPMENT				
Equipment - Capital	5,900	10,000	10,000	10,000
	5,900	10,000	10,000	10,000
SUB-TOTAL	803,259	1,192,613	1,032,523	949,718
GRAND TOTAL	3,318,619	4,330,546	3,739,002	3,535,292

GENERAL FUND
Parks, Recreation & Cultural Arts - Branch
Library

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	253,643	341,931	269,042	465,635
UTILITIES				
Water Service	1,432	1,560	1,395	1,430
Electric Service	26,053	23,853	27,647	28,476
Wastewater Service	1,873	2,055	1,769	1,813
Solid Waste Service	1,604	1,604	1,604	1,604
	<u>30,963</u>	<u>29,072</u>	<u>32,415</u>	<u>33,323</u>
INTER-CITY SERVICES				
Rental - Fleet Management	1,937	2,213	1,916	2,279
Gasoline - Fleet Management	155	368	451	344
Maintenance - Fleet Management	730	782	3,565	807
Purchasing & Stores Service	412	462	462	435
Intra-Departmental Charges - PC & Network Support	4,152	4,104	4,375	8,304
Intra-Departmental Charges - Telephone	5,880	5,052	5,052	6,042
Intra-Departmental Charges - Facilities	59,295	51,594	51,594	61,162
Intra-Departmental Charges - Training Ctr	247	266	266	250
Intra-Departmental Charges - IT Operations - Application Dev	3,560	4,392	4,392	28,558
Intra-Departmental Charges - IT Operations - Network Support	3,317	3,393	3,326	7,857
	<u>79,684</u>	<u>72,626</u>	<u>75,399</u>	<u>116,038</u>
ALL OTHER O&M				
Contractual Services	18,559	20,500	20,500	21,000
All Other Sundry Charges	295	392	392	426
Software License & Maintenance	240	480	480	480
Office Supplies	2,927	3,600	3,600	3,700
Cleaning & Janitor Supply	3,449	3,700	3,700	3,783
	<u>25,471</u>	<u>28,672</u>	<u>28,672</u>	<u>29,389</u>
GRAND TOTAL	<u>389,761</u>	<u>472,301</u>	<u>405,528</u>	<u>644,385</u>

GENERAL FUND
Parks, Recreation & Cultural Arts - Cleveland
Heights Golf Course

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	993,583	1,127,028	1,005,640	1,149,383
INSURANCES				
Insurance - Fire	22,971	24,245	21,245	25,676
Insurance - Position Bond		222	211	219
Self-Insurance Services	31,365	34,925	34,925	48,770
Insurance Consultant	845	845	838	670
Insurance - Excess Liability (Auto, General)	808	1,212	1,348	1,080
	55,989	61,449	58,567	76,415
UTILITIES				
Water Service	13,971	14,121	15,327	15,709
Stormwater Service	12,674	13,307	13,305	13,971
Electric Service	83,557	79,892	86,388	88,980
Wastewater Service	8,837	8,547	10,521	10,785
Solid Waste Service	13,047	13,258	12,680	12,680
	132,086	129,125	138,221	142,125
INTER-CITY SERVICES				
Rental - Fleet Management	15,869	17,894	15,228	17,700
Gasoline - Fleet Management	23,896	41,274	31,184	24,381
Maintenance - Fleet Management	8,509	15,631	15,324	14,701
Purchasing & Stores Service	13,584	5,079	5,079	4,781
Intra-Departmental Charges - PC & Network Support	8,657	8,236	8,107	9,791
Intra-Departmental Charges - Telephone	5,428	4,664	4,664	6,042
Intra-Departmental Charges - Facilities	93,028	80,948	80,948	95,958
Intra-Departmental Charges - Janitorial	31,900	25,832	25,832	29,458
Intra-Departmental Charges - Training Ctr	742	799	799	750
Intra-Departmental Charges - IT Operations - Application Dev	23,577	30,767	30,767	28,272
Intra-Departmental Charges - IT Operations - Network Support	7,851	7,133	6,980	10,901
	233,040	238,257	224,912	242,735
ALL OTHER O&M				
Contractual Services	33,178	49,000	49,000	48,000
Banking Service	986	855	849	1,015
Advertising	7,515	11,500	11,500	10,000
Annual Audit	5,013	6,773	6,773	5,163
Visa/Mastercard Bank Charges	32,603	24,000	24,000	24,000
Leases		253,434		84,480
Rentals		2,300	2,300	2,500
Repair Of Equipment	8,151	10,000	10,000	9,074
Printing & Photography	74	2,200	3,000	1,800
Postage & Mailing		240	240	240

GENERAL FUND
Parks, Recreation & Cultural Arts - Cleveland
Heights Golf Course

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Subscription & Membership	3,061	5,400	4,800	4,800
Telephone Communications	2,273	4,500	4,500	4,500
Training	680	1,500	1,500	1,500
Maintenance of Lakes		(5,000)		1,000
Bad Debt Expense		100	100	100
Tournament Expenses	3,899	2,500	2,500	2,500
Office Supplies	3,371	4,140	4,140	3,800
Equipment - Noncapital	749	2,500	2,500	3,500
All Other Materials & Supplies	32,803	35,395	35,395	36,200
Uniforms	4,136	6,010	6,010	6,000
Cleaning & Janitor Supply	893	700	700	2,000
Chemicals	104,176	94,490	94,490	100,000
Tools & Implements	1,612	4,000	4,000	4,000
Agricultural & Horticultural Supplies	45,570	42,000	42,000	50,000
Merchandise	57,697	84,420	84,420	65,000
Tires & Tubes		3,000	3,000	2,000
Parts For Equipment	36,295	39,500	39,500	34,500
Food Purchases	11,260	27,784	27,784	18,000
Fertilizer	90,486	85,000	85,000	85,000
Irrigation Supplies	10,189	14,800	14,800	14,000
	<u>496,671</u>	<u>813,041</u>	<u>564,801</u>	<u>624,672</u>
DEBT SERVICE				
Golf Course Equipment				95,142
Operations	205,497		193,417	
	<u>205,497</u>		<u>193,417</u>	<u>95,142</u>
CAPITAL OUTLAY				
Equipment - Capital		2,500	2,500	2,000
		<u>2,500</u>	<u>2,500</u>	<u>2,000</u>
TRANSFERS TO OTHER FUNDS				
Transfer To Public Impr Fund	198,750	198,750	198,750	
	<u>198,750</u>	<u>198,750</u>	<u>198,750</u>	
GRAND TOTAL	<u>2,315,615</u>	<u>2,570,150</u>	<u>2,386,808</u>	<u>2,332,472</u>

GENERAL FUND
Parks, Recreation & Cultural Arts - Cemeteries

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	850,524	938,890	823,076	957,534
UTILITIES				
Water Service	14,085	13,628	22,100	22,653
Electric Service	17,171	14,365	17,566	18,093
Wastewater Service	1,747	2,305	4,541	4,655
Solid Waste Service	9,426	9,035	9,996	9,996
	42,429	39,333	54,203	55,397
INTER-CITY SERVICES				
Rental - Fleet Management	32,180	33,878	33,557	34,896
Gasoline - Fleet Management	14,077	23,094	22,377	17,918
Maintenance - Fleet Management	29,023	32,227	35,479	32,627
Purchasing & Stores Service	1,235	462	462	1,738
Intra-Departmental Charges - PC & Network Support	6,470	6,002	7,377	8,531
Intra-Departmental Charges - Telephone	3,166	2,720	2,720	3,021
Intra-Departmental Charges - Facilities	21,988	19,133	19,133	22,680
Intra-Departmental Charges - Janitorial	6,184	5,008	5,008	5,710
Intra-Departmental Charges - Training Ctr	594	693	693	650
Intra-Departmental Charges - IT Operations - GIS		381	381	780
Intra-Departmental Charges - IT Operations - Application Dev	12,599	15,418	15,418	14,192
Intra-Departmental Charges - IT Operations - Network Support	4,628	4,241	4,989	7,857
	132,144	143,257	147,594	150,600
ALL OTHER O&M				
Contractual Services	19,076	23,440	23,440	24,026
Visa/Mastercard Bank Charges	6,024	9,062		
Contract Labor		14,000	14,000	
Repair Of Equipment	6,367	7,003	7,003	7,178
Printing & Photography	1,697	1,442	1,442	1,478
Postage & Mailing	406	416	416	426
Subscription & Membership	156	156	156	160
Telephone Communications	3,218	3,255	3,255	3,336
Training		100	100	103
All Other Sundry Charges	43	215	215	220
Refund Of Prior Years Revenue	18,720		5,959	
Office Supplies	2,814	3,209	3,209	3,289
Equipment - Noncapital	4,537	3,340	3,340	3,424
All Other Materials & Supplies	2,680	3,160	3,160	3,239
Uniforms	4,221	4,803	4,803	4,923
Construction Material	2,117	2,480	2,480	2,542
Tools & Implements	2,287	2,000	2,000	2,050

GENERAL FUND
Parks, Recreation & Cultural Arts - Cemeteries

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Agricultural & Horticultural Supplies	10,089	10,000	10,000	10,250
Merchandise	3,979	4,000	4,000	4,100
	<u>88,429</u>	<u>92,081</u>	<u>88,978</u>	<u>70,744</u>
CAPITAL OUTLAY				
Equipment - Capital	3,679	18,000	18,000	18,450
	<u>3,679</u>	<u>18,000</u>	<u>18,000</u>	<u>18,450</u>
SPECIAL PROJECTS				
SWFWMD WISE Grant - Turf Wireless Weather Station	5,511			
	<u>5,511</u>			
GRAND TOTAL	<u>1,122,716</u>	<u>1,231,561</u>	<u>1,131,851</u>	<u>1,252,725</u>

FY 2023 Proposed Budget
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**GENERAL FUND
RP Funding Center**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	1,045,851	1,133,726	1,014,359	1,016,664
INSURANCE				
Insurance - Fire	123,044	130,724	113,642	158,592
Insurance - Position Bond		330	315	290
Self-Insurance Services				57,958
Insurance Consultant	3,718	2,366	2,346	2,346
Insurance - Excess Liability (Auto, General)				2,882
	126,762	133,420	116,303	222,068
INTER-CITY SERVICES				
Purchasing & Stores Service				2,173
Intra-Departmental Charges - PC & Network Support	53,757	49,708	51,177	61,054
Intra-Departmental Charges - Telephone	7,907	10,995	12,396	49,344
Intra-Departmental Charges - Facilities	24,671	21,712	21,712	27,518
Intra-Departmental Charges - Training Ctr	2,474	2,717	2,717	2,249
Intra-Departmental Charges - IT Operations - GIS		127	127	312
Intra-Departmental Charges - IT Operations - Application Dev	124,749	163,398	163,398	133,831
Intra-Departmental Charges - IT Operations - Network Support	44,132	39,867	37,368	57,918
	257,689	288,524	288,895	334,399
ALL OTHER O&M				
Contractual Services	2,217	2,400	1,997	2,500
Banking Service	2,370	2,054	2,004	2,441
Advertising	799	5,100	3,215	1,100
Annual Audit	5,013	7,693	7,693	5,164
Promotions/Public Relations		200		
Repair Of Equipment	838	6,800	2,135	2,200
Printing & Photography	202	2,000	1,058	1,100
Postage & Mailing	638	1,500	2,000	1,100
Subscription & Membership	4,570	7,600	7,000	7,300
Telephone Communications	19,380	24,100	19,346	21,300
Travel	217	6,100	2,015	2,100
All Other Sundry Charges	165	300	181	200
Software License & Maintenance	9,549	2,600		38,919
Licenses & Permits	1,891	1,900	2,011	2,000
Office Supplies	5,647	5,100	3,231	4,200
Equipment - Noncapital	306	2,800	2,000	2,100
	53,802	78,247	55,886	93,724
SUB-TOTAL	1,484,105	1,633,917	1,475,443	1,666,855

**GENERAL FUND
RP Funding Center**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
PROPERTY				
PERSONAL SERVICES	1,090,889	1,190,333	955,080	1,216,036
INTER-CITY SERVICES				
Rental - Fleet Management	4,940	5,915	5,109	6,093
Gasoline - Fleet Management	1,224	2,622	2,237	2,543
Maintenance - Fleet Management	2,983	8,937	3,348	7,264
Intra-Departmental Charges - Telephone	10,673	8,023	9,169	
	19,820	25,497	19,863	15,900
ALL OTHER O&M				
Contractual Services	73,864	64,500	75,000	52,500
Contract Labor	4,729	12,800	18,327	28,500
Rentals	6,337	21,400	8,997	8,800
Maintenance Of Facilities	10,350	30,500	37,500	40,300
Repair Of Equipment	29,356	60,800	26,909	26,800
Postage & Mailing	976	400	137	
Subscription & Membership		300	150	
Telephone Communications	8,890	9,200	6,666	7,100
Software License & Maintenance	9,204	1,700	12,017	13,300
Auto/Heavy Equipment Fuel	1,834	4,800	3,865	3,300
Office Supplies	2,997	5,700	5,449	7,800
Equipment - Noncapital	16,439	24,800	9,879	8,300
All Other Materials & Supplies	15,996	28,800	14,063	16,500
Uniforms	2,840	10,500	5,700	
Cleaning & Janitor Supply	40,733	47,900	55,133	59,500
Paints & Paint Supplies	1,126	5,200	1,772	800
Tools & Implements	3,128	6,700	9,445	15,700
Electrical Hardware & Plumbing Supplies	8,852	41,400	15,631	23,700
	237,653	377,400	306,640	312,900
SUB-TOTAL	1,348,362	1,593,230	1,281,583	1,544,836

**GENERAL FUND
RP Funding Center**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
CLIENT SERVICES				
PERSONAL SERVICES	780,666	1,146,021	837,698	970,455
INTER-CITY SERVICES				
Other City Department Charges	30,183	40,000	62,533	80,000
Intra-Departmental Charges - Telephone	6,720	5,052	4,811	
	36,903	45,052	67,344	80,000
ALL OTHER O&M				
Advertising	6,353	17,400	9,406	10,000
Piano Tuner Expenses	205	800	125	
Visa/Mastercard Bank Charges	17,778	24,000	15,947	19,500
Contract Labor	267,277	446,800	573,256	565,000
Rentals	17,951	10,800	16,095	14,600
Printing & Photography	3,829	12,300	5,596	700
Postage & Mailing	59	300	454	300
Travel		1,800	7,169	3,000
Software License & Maintenance	9,247	28,200	37,814	
Licenses & Permits		2,000		
Other Reimbursable Event Costs	351	700	8,289	4,000
Refund Of Prior Years Revenue			5,197	
Bad Debt Expense	1,482	3,300		
Office Supplies	479	600	800	650
Food Purchases		23,400	3,000	500
	325,011	572,400	683,148	618,250
SUB-TOTAL	1,142,580	1,763,473	1,588,190	1,668,705
PARKING				
PERSONAL SERVICES	89,304	183,597	120,018	181,556
INTER-CITY SERVICES				
Intra-Departmental Charges - Telephone	3,557	2,674	3,056	
	3,557	2,674	3,056	
ALL OTHER O&M				
Visa/Mastercard Bank Charges	2,496	4,800	9,693	7,500
Printing & Photography	4	1,200	470	500
Software License & Maintenance	840	700	840	900
Office Supplies	128	500	315	500
	3,468	7,200	11,318	9,400
SUB-TOTAL	96,328	193,471	134,392	190,956

**GENERAL FUND
RP Funding Center**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
BOX OFFICE				
PERSONAL SERVICES	247,840	347,833	345,173	276,989
INTER-CITY SERVICES				
Other City Department Charges	9,416	10,000	12,614	12,000
Intra-Departmental Charges - Telephone	7,116	5,349	5,095	
	16,532	15,349	17,709	12,000
ALL OTHER O&M				
Contractual Services	3,812	4,500	5,100	5,200
Advertising	12,512	233,500	267,668	140,000
Piano Tuner Expenses		500	120	300
Talent Fees-Promotions	9,510	658,500	709,840	453,000
Visa/Mastercard Bank Charges	14,556	64,200	70,000	32,100
Contract Labor	52,739	232,700	264,333	200,000
Rentals		7,000	23,373	3,500
Repair Of Equipment	231	200	318	267
Printing & Photography	3,965	20,700	16,279	12,350
Postage & Mailing	224	1,500	1,434	1,250
Subscription & Membership	600	600	600	600
Travel	6,550	15,200	15,041	7,600
Licenses & Permits	2,504	9,100	8,862	9,000
Refunds On Settled Shows	1,948	1,700	3,512	200
Other Reimbursable Event Costs		8,200	923	4,100
Office Supplies	2,817	3,000	1,997	1,200
Food Purchases	5,982	28,800	21,759	14,400
	117,950	1,289,900	1,411,159	885,067
SUB-TOTAL	382,322	1,653,082	1,774,041	1,174,056
COMMUNICATIONS				
INTER-CITY SERVICES				
Intra-Departmental Charges - Telephone	11,069	8,320	7,925	
	11,069	8,320	7,925	
ALL OTHER O&M				
Communications - Other Costs	27,809	27,200	25,301	28,564
Software License & Maintenance	250		297	459
Licenses & Permits	50		25	50
	28,109	27,200	25,623	29,073
SUB-TOTAL	39,178	35,520	33,548	29,073

**GENERAL FUND
RP Funding Center**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
NON-DEPARTMENTAL				
INSURANCE				
Self-Insurance Services	81,108	88,800	88,800	
Insurance - Excess Liability (Auto, General)	3,682	2,502	2,784	
	<u>84,790</u>	<u>91,302</u>	<u>91,584</u>	
UTILITIES				
Water Service	38,761	43,625	57,620	59,061
Stormwater Service	24,441	25,637	25,661	26,944
Electric Service	391,347	484,777	431,065	443,997
Wastewater Service	22,640	29,155	20,143	20,647
Solid Waste Service	12,059	20,437	15,920	15,920
Solid Waste Service - Recycling	1,224	1,224	1,224	1,224
	<u>490,473</u>	<u>604,855</u>	<u>551,633</u>	<u>567,793</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	2,470	12,466	12,466	
General Fund Services	912,431			
	<u>914,901</u>	<u>12,466</u>	<u>12,466</u>	
ALL OTHER O&M				
Rentals	6,665	6,700	4,000	4,200
	<u>6,665</u>	<u>6,700</u>	<u>4,000</u>	<u>4,200</u>
SUB-TOTAL	<u>1,496,829</u>	<u>715,323</u>	<u>659,683</u>	<u>571,993</u>
DEBT SERVICE				
RP Funding Center Energy Conservation	126,783	129,192	129,192	
Florida Taxable Pension Liability Reduction Note, Series 2020	109,642			
Utility Tax/Tourist Development Tax	(198,205)			
	<u>38,219</u>	<u>129,192</u>	<u>129,192</u>	
SPECIAL PROJECTS				
PCCVB-Reimbursable Expenses	2,875	40,000	39,329	40,000
Marketing Committee	2,166	14,600	6,698	6,900
Sales Expense	2,628	5,200	5,800	5,700
RP Funding Center Energy Conservation		2,410	2,410	2,410
LAL Today	400			
	<u>8,069</u>	<u>62,210</u>	<u>54,237</u>	<u>55,010</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	5,609	5,609	5,609	
Transfer To Debt Service Fund			110,988	112,255
Transfer To IT Equip Replacement Fund	1,900			
	<u>7,509</u>	<u>5,609</u>	<u>116,597</u>	<u>112,255</u>
GRAND TOTAL	<u>6,043,502</u>	<u>7,785,027</u>	<u>7,246,906</u>	<u>7,013,739</u>

**GENERAL FUND
Non-Departmental**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	224,049	539,231	443,839	1,510,517
INSURANCES				
Insurance - Fire	401,149	425,921	370,483	639,535
Insurance - Position Bond		7,131	6,791	6,983
Self-Insurance Services	3,382,072	3,711,108	3,711,108	3,192,436
Insurance Consultant	42,592	31,606	31,342	32,849
Insurance - Excess Liability (Auto, General)	101,554	94,167	104,769	109,301
Insurance - Cyber Liability	41,095			
	3,968,461	4,269,933	4,224,493	3,981,104
UTILITIES				
Water Service				561
Electric Service	1,783	1,829	927	6,056
Wastewater Service				580
Fire Hydrants	652,014	668,314	668,314	685,022
Street Lights & Christmas	3,904,244	4,088,085	3,918,514	4,036,069
Traffic Signals	89,314	86,905	94,676	97,516
Solid Waste Service	10,018	10,018	10,018	12,202
	4,657,373	4,855,151	4,692,449	4,838,006
INTER-CITY SERVICES				
Rental - Fleet Management	6,204	6,014	6,588	6,624
Gasoline - Fleet Management	1,375	1,704	555	1,599
Maintenance - Fleet Management	3,538	5,939	2,903	4,896
Purchasing & Stores Service	2,470	12,466	12,466	
General Fund Services	912,431			
	926,017	26,123	22,512	13,119
ALL OTHER O&M				
Contractual Services	2,870	9,325	14,300	
Agency Commission	908	500	500	500
Telephone Communications	433	450	450	450
All Other Sundry Charges			1,877	
Ad Valorem Taxes		10,747	10,747	12,325
Downtown CRA Tax Increment	792,703	915,821	912,442	1,389,305
Bad Check Expense	(39)	2,500	2,500	2,500
Midtown CRA Tax Increment	2,162,196	2,463,879	2,446,519	3,068,240
Dixieland CRA Tax Increment	140,448	142,501	141,881	167,690
Hardin CRA	563,313	604,766	601,214	645,097
Transfer To Trust Funds	60,743	61,304	61,304	86,004
	3,723,575	4,211,793	4,193,734	5,372,111

**GENERAL FUND
Non-Departmental**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
GRANTS AND AID TO AGENCIES				
Coalition For Homeless	10,000	10,000	10,000	
VISTE	20,000	10,000	10,000	10,000
Armory Lease - Airport	13,852	13,852	13,852	13,852
Game/Fresh Water Fish-Airport	17,688	17,688	17,688	17,688
Economic Expo - RP Funding Center		2,496	2,496	2,496
Salvation Army - Homeless		10,000	10,000	7,000
Girls Incorporated	5,000	7,000	7,000	10,000
Sunrise Communities	13,916			
Catholic Social Services	7,500	10,000	10,000	7,500
Florida Economic Development Trust Fund	66,046	75,000	75,000	75,000
Parker Street Ministries				5,000
Central Florida Deaf Services				10,000
New Life Ministries	5,000	5,000	5,000	5,000
Early Childhood Resources	5,000	5,000	5,000	
Lakeland Volunteers In Medicine Inc.				4,748
Polk County Vision	10,000	20,000	20,000	23,000
Faith In Action - North		5,000	5,000	
Women's Resource Center		5,000	5,000	3,852
Lakeland Vision Seniors Project	30,000	30,000	30,000	30,000
The Dream Center	11,058	10,000	10,000	7,500
Lakeland Economic Development Council (LEDC)	25,000	25,000	25,000	25,000
KidsPACK, Inc	10,000	10,000	10,000	10,000
Florida Rural Legal Service		10,000	10,000	
Destiknee Place, Inc				5,000
Gospel, Inc				3,900
Pace Center for Girls, Polk				7,500
	<u>250,061</u>	<u>281,036</u>	<u>281,036</u>	<u>284,036</u>
CULTURAL ARTS				
Lakeland Imperial Symphony	23,760	23,377	23,377	
Polk Theatre	39,811	28,235	28,235	
Explorations Inc.	36,900	32,831	32,831	
Florida Dance Theatre	13,389	13,000	13,000	
Platform Florida	9,405	9,046	9,046	
Lakeland Community Theatre	25,331	25,609	25,609	
Polk Museum Of Art	81,965	71,210	71,210	
Contributions To Other Agencies		60,234	58,680	275,000
Givewell Community Foundation		3,588	162	
ART/ifact Studios	1,400			
Florida Dance Arts, Inc.	915	2,133	2,133	
Lakeland Art Guild	560			
Lakeland Choral Society, Inc.	2,183			

**GENERAL FUND
Non-Departmental**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
	235,619	269,263	264,283	275,000
DEBT SERVICE				
Florida Taxable Pension Liability Reduction Note, Series 2020	109,642			
	109,642			
CAPITAL OUTLAY				
Contingency		68,102	68,102	200,000
		68,102	68,102	200,000
SPECIAL PROJECTS				
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	540,570	550,822	518,428	533,981
Community Visioning Project	38,600	38,600	38,600	38,600
Train Station-Maintenance	55,962	49,995	50,222	56,156
Legislative Advisory Services	60,000	60,000	60,000	60,000
Sun Trust Parking Garage - Lease	25,943	26,332	9,600	9,600
Chamber of Commerce	27,246	23,708	23,708	28,104
Retiree's Association Expenses	700	700	700	700
Red Light Cameras		2,500	2,500	2,500
VIP Volunteer Program		1,000	1,000	1,000
Leadership Lakeland - City Day		750	750	750
Homeless Initiative		35,539	35,539	
Accommodations for Programs and Services	1,105	2,500	2,500	2,500
Polk County Bonus Incentive Program		250,000	250,000	
	750,126	1,042,446	993,547	733,891
TRANSFERS TO OTHER FUNDS				
Transfer To Public Impr Fund	160,000			
Transfer To Debt Service Fund	1,935,091		2,054,202	1,950,239
Transfer To Information Technology	545,891	545,891	545,891	545,891
Transfer To IT Equip Replacement Fund	37,058			
	2,678,040	545,891	2,600,093	2,496,130
GRAND TOTAL	17,522,962	16,108,969	17,784,088	19,703,914



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FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE
HOUSING**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	319,148	718,659	629,051	343,063
Fringe Benefits	114,610	93,353	84,997	86,921
Total Personnel	433,758	812,012	714,048	429,984
Non-Personnel				
Utilities	3,966	6,803	5,029	2,182
Professional and Contractual	921,543	4,117,408	4,227,748	540,522
Insurance and Fixed Charges		290	150	152
Grants and Aid		145,147	145,147	146,253
Internal Service Charges	14,940	21,524	18,807	18,978
All Other Operations & Maintenance	1,280,733	1,264,322	1,253,118	189,901
Total Non-Personnel	2,221,181	5,555,495	5,649,999	897,988
Total Expenditures	2,654,939	6,367,508	6,364,047	1,327,972
Transfers				
Cost Allocations and Recoveries	(11,000)			
Transfers Out	12,020		12,167	12,307
Net Transfers	(1,020)		(12,167)	(12,307)
Revenue Sources				
Intergovernmental Revenues	2,189,870	5,993,498	5,993,497	1,337,779
Investments	18,608	3,200	4,587	
All Other Revenue	435,957	251,293	262,897	2,500
Total Revenue	2,644,436	6,247,990	6,260,981	1,340,279
Funding to be Provided	11,524	119,517	115,233	

COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE HOUSING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
INTERGOVERNMENTAL REVENUE				
FEDERAL GRANTS				
CDBG-Grant Activities	774,708	1,749,147	1,749,147	907,548
HUD - Home	407,344	1,047,601	1,047,601	430,231
CDBG - Neighborhood Stabilization Program Part 1	(39,480)	331,917	331,917	
CDBG-CV	539,957	688,677	688,676	
HOME-ARP Administration		70,073	70,073	
	<u>1,682,530</u>	<u>3,887,415</u>	<u>3,887,414</u>	<u>1,337,779</u>
STATE GRANTS				
FDOS-SHIP - Administration	45,990	2,106,083	2,106,083	
SHIP-CRF	461,350			
	<u>507,341</u>	<u>2,106,083</u>	<u>2,106,083</u>	
TOTAL INTERGOVERNMENTAL	<u>2,189,870</u>	<u>5,993,498</u>	<u>5,993,497</u>	<u>1,337,779</u>
MISCELLANEOUS REVENUES				
OTHER				
All Other Misc Revenue	39,480	16,102	16,102	
Principal Payments - Rehab Loans	128,450	129,438	128,965	2,500
Principal Payments-FHOP	2,027	1,834	1,911	
Principal Payments - Housing Loans	146,000	92,765	104,765	
Principal on Dixieland Loan Programs	60,000			
Principal on Affordable Housing Loan Programs	60,000			
	<u>435,957</u>	<u>240,139</u>	<u>251,743</u>	<u>2,500</u>
REIMBURSEMENTS				
Miscellaneous Reimbursements		11,154	11,154	
		<u>11,154</u>	<u>11,154</u>	
INVESTMENT INCOME				
Interest on Pooled Investments	4,557	1,798	2,700	
Other Interest Revenue	2,950	550		
Interest on Money Market Account	33	206	1,365	
Interest on Loan Programs	621	224	197	
Interest on Dixieland Loan Programs	1,200			
Interest on Affordable Housing Loan Programs	1,420	422	325	
Market Value Restatement	7,827			
	<u>18,608</u>	<u>3,200</u>	<u>4,587</u>	
TOTAL MISCELLANEOUS REVENUE	<u>454,565</u>	<u>254,492</u>	<u>267,484</u>	<u>2,500</u>
SUB-TOTAL	<u>2,644,436</u>	<u>6,247,990</u>	<u>6,260,981</u>	<u>1,340,279</u>
PRIOR YEAR SURPLUS	11,524	119,517	115,233	
TOTAL REVENUES	<u>2,655,959</u>	<u>6,367,508</u>	<u>6,376,214</u>	<u>1,340,279</u>

COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE HOUSING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
PROJECTS				
CDBG Program:				
CDBG-Administration	118,224	148,040	110,510	163,964
CDBG-Code Enforcement	27,282	56,172	44,835	68,037
CDBG-Housing Division	194,495	199,960	145,029	200,000
CDBG-Coleman Bush Tutoring Program	14,126			
CDBG-Rehabilitation of Private Property	428,975	1,150,878	1,254,126	331,794
Summer Recreation Program - Simpson Park/Lincoln Academy	10,500			
CDBG-Talbot House	10,000			
CDBG-Boys & Girls Club Keystone	10,000			
CDBG - Coleman Bush Summer Tutoring Program	3,886			
Swimming Lessons - NW Area	350			
Simpson Park - Art Classes	2,736			
Coleman Bush Bldg - After School Program	3,550			
Lakeland Volunteers in Medicine	20,000			
CDBG - Simpson Park - Cultural Dance	2,180			
CDBG - Sunrise Community of Polk County	2,969			
CDBG-Wilson House	10,000			
Peace River Center for Personal Development, Inc.	15,000			
CDBG-Achievement Academy	15,000			
Robson Area Sewer-Infrastructure Study	2,720	50,000	50,000	
CDBG - Public Service Funding		145,147	145,147	146,253
Neighborly Software Implementation	11,800	2,000	2,000	
Rental Rehabilitation Program:				
HUD-Rental Rehabilitation-Grant Activities	7,802	18,552	17,583	
Dixieland Program:				
Dixieland-Affordable Housing Program	79,886	108,379	105,360	
Dixieland-Rehabilitation		12,022	12,022	
SHIP Program:				
FDOS-SHIP - Administration	5,510	194,606	192,749	
FDOS-SHIP- Affordable Housing Program	206,217	1,974,095	1,989,196	
SHIP CRF Program:				
SHIP-CRF	428,191			
SHIP-CRF-ADMINISTRATION	33,159			

COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE HOUSING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Home Program:				
HUD - Home - Administration	23,329	61,812	59,687	40,023
HUD - Home - Affordable Housing Program	334,348	1,007,844	1,009,969	321,441
HUD - Home - Keystone Challenge	87,767	131,233	131,233	68,767
Neighborhoodly Software Implementation	6,000			
Neighborhood Stabilization Program:				
CDBG - Neighborhood Stabilization Program Part 1		347,903	347,903	
CDBG - Neighborhood Stabilization Program - Acquisition		116	116	
CDBG - CV Program:				
CDBG-Talbot House		50,000	50,000	
CDBG-Florida Rural Legal Service		50,000	50,000	
Lakeland Volunteers in Medicine	30,000	25,000	25,000	
Peace River Center for Personal Development, Inc.	50,760	24,240	24,240	
CDBG-CV	446,390	472,244	479,470	
CDBG-CV ADMINISTRATION	7,807	67,193	59,966	
Neighborhoodly Software Implementation	5,000			
Home ARP Program:				
HOME-ARP Administration		70,073	70,073	
GRAND TOTAL	2,655,959	6,367,508	6,376,214	1,340,279

FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
LAKELAND COMMUNITY REDEVELOPMENT AGENCY**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	386,643	298,080	351,170	417,925
Fringe Benefits	127,673	161,539	131,920	147,062
Total Personnel	<u>514,316</u>	<u>459,619</u>	<u>483,090</u>	<u>564,987</u>
Non-Personnel				
Utilities	3,279	3,413	3,243	3,529
Professional and Contractual	86,926	402,184	402,184	422,040
Insurance and Fixed Charges	12,575	10,748	10,995	10,625
Internal Service Charges	42,279	328,871	124,869	147,728
All Other Operations & Maintenance	184,204	311,456	253,277	277,618
Debt Service	400,000	400,000	400,000	400,000
Capital Outlay		4,782	4,782	4,854
Maintenance and Special Projects	4,584,327	13,181,413	13,196,790	8,315,952
Total Non-Personnel	<u>5,313,588</u>	<u>14,642,867</u>	<u>14,396,140</u>	<u>9,582,346</u>
Total Expenditures	<u>5,827,905</u>	<u>15,102,486</u>	<u>14,879,230</u>	<u>10,147,333</u>
Transfers				
Transfers In				
Transfers Out	597,190	796,853	315,934	528,874
Net Transfers	<u>(597,190)</u>	<u>(796,853)</u>	<u>(315,934)</u>	<u>(528,874)</u>
Revenue Sources				
Taxes	7,287,974	8,293,111		
Intergovernmental Revenues			7,946,899	10,499,262
Charges for Services	33,689		36,720	
Interest Income	832,885	272,800	327,700	281,000
All Other Revenue	313,451	147,580	240,662	152,000
Total Revenue	<u>8,467,999</u>	<u>8,713,491</u>	<u>8,551,981</u>	<u>10,932,262</u>
Funding to be Provided	<u>(2,042,905)</u>	<u>7,185,848</u>	<u>6,643,183</u>	<u>(256,055)</u>

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
TAXES				
PROPERTY TAXES				
Current Ad Valorem Taxes	7,287,974	8,293,111		
TOTAL TAXES	<u>7,287,974</u>	<u>8,293,111</u>		
INTERGOVERNMENTAL REVENUE				
OTHER LOCAL UNITS REVENUE SHARING				
Tax Increment Revenues			7,946,899	10,499,262
TOTAL INTERGOVERNMENTAL			<u>7,946,899</u>	<u>10,499,262</u>
CHARGES FOR SERVICES				
OTHER CHARGES FOR SERVICES				
Parking Lot - Oak Street	33,689		36,720	
	<u>33,689</u>		<u>36,720</u>	
TOTAL CHARGES FOR SERVICES	<u>33,689</u>		<u>36,720</u>	
FINES AND FORFEITS				
Penalties on Assessments	63		150	
TOTAL FINES AND FORFEITS	<u>63</u>		<u>150</u>	
MISCELLANEOUS REVENUES				
OTHER				
All Other Misc Revenue	838		9	
Refund of Prior Year Expenses	4,789		100	
Principal Payments - Housing Loans	33,000			
	<u>38,627</u>		<u>109</u>	
SALES OF FIXED ASSETS				
Surplus Land Sales	10,000			
	<u>10,000</u>			
REIMBURSEMENTS				
All Other Reimbursements & Recoveries	33,613		24,055	
Reimbursements / Loss Recovery	141,362		119,323	
	<u>174,975</u>		<u>143,378</u>	
RENTS AND ROYALTIES				
Rental Income	89,786	147,580	97,025	152,000
	<u>89,786</u>	<u>147,580</u>	<u>97,025</u>	<u>152,000</u>

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
INVESTMENT INCOME				
Interest on Pooled Investments	473,320	272,800	327,700	281,000
Other Interest Revenue	3,060			
Market Value Restatement	356,505			
	<u>832,885</u>	<u>272,800</u>	<u>327,700</u>	<u>281,000</u>
TOTAL MISCELLANEOUS REVENUE	<u>1,146,273</u>	<u>420,380</u>	<u>568,212</u>	<u>433,000</u>
SUB-TOTAL	<u>8,467,999</u>	<u>8,713,491</u>	<u>8,551,981</u>	<u>10,932,262</u>
PRIOR YEAR SURPLUS	<u>(2,042,905)</u>	<u>7,185,848</u>	<u>6,643,183</u>	<u>(256,055)</u>
TOTAL REVENUES	<u><u>6,425,095</u></u>	<u><u>15,899,339</u></u>	<u><u>15,195,164</u></u>	<u><u>10,676,207</u></u>

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LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
DOWNTOWN CRA				
PERSONAL SERVICES	60,087	62,550	16	76,692
INSURANCE				
Insurance - Position Bond		4	4	4
Self-Insurance Services	729	657	657	762
Insurance Consultant	334	260	258	184
Insurance - Excess Liability (Auto, General)	320	261	290	218
	1,383	1,182	1,209	1,168
UTILITIES				
Water Service	18	19	19	20
Electric Service	288	287	282	311
Wastewater Service	20	21	21	22
Solid Waste Service	32	45	32	32
Solid Waste Service - Recycling	3	3	3	3
	361	375	357	388
INTER-CITY SERVICES				
Purchasing & Stores Service		1,847	1,847	1,738
General Fund Services		67,486	7,662	9,939
Intra-Departmental Charges - PC & Network Support	1,374	1,299	1,971	
Intra-Departmental Charges - Telephone	823	816	1,224	1,016
Intra-Departmental Charges - Facilities	478	416	416	493
Intra-Departmental Charges - Janitorial	373	302	302	344
Intra-Departmental Charges - Training Ctr	27	35	35	33
Intra-Departmental Charges - IT Operations - GIS		363	545	
Intra-Departmental Charges - IT Operations - Application Dev	514	380	570	435
Intra-Departmental Charges - IT Operations - Network Support	1,068	975	1,432	
	4,656	73,919	16,004	13,998
ALL OTHER O&M				
Contractual Services	4,463	60,135	60,135	86,972
Advertising	114			
Contract Labor	1,364	5,000	5,000	5,000
Printing & Photography	220	33	33	50
Subscription & Membership	982	1,585	1,585	1,600
Training	512	2,950	2,950	3,000
All Other Sundry Charges		116	116	150
Tax Increment Financing Agreements	149,814	225,000	189,890	225,000
Office Supplies	140			
Equipment - Noncapital		127	127	150
All Other Materials & Supplies	11			
Food Purchases		264	264	300

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
	157,619	295,210	260,100	322,222
SUB-TOTAL	224,106	433,236	277,686	414,468
	MID-TOWN CRA			
PERSONAL SERVICES	453,946	393,648	450,242	432,856
INSURANCE				
Insurance - Position Bond		32	31	32
Self-Insurance Services	5,802	5,231	5,231	6,071
Insurance Consultant	2,665	2,073	2,056	1,468
Insurance - Excess Liability (Auto, General)	2,548	2,081	2,315	1,737
	11,016	9,417	9,633	9,308
UTILITIES				
Water Service	144	150	153	158
Electric Service	2,293	2,291	2,243	2,478
Wastewater Service	160	165	168	177
Solid Waste Service	251	357	251	251
Solid Waste Service - Recycling	24	25	24	25
	2,872	2,988	2,839	3,089
INTER-CITY SERVICES				
Purchasing & Stores Service		15,698	15,698	14,342
General Fund Services		137,288	45,970	63,407
Intra-Departmental Charges - PC & Network Support	10,939	10,350	10,445	70
Intra-Departmental Charges - Telephone	6,553	9,499	6,776	3,021
Intra-Departmental Charges - Facilities	3,806	3,312	3,312	3,926
Intra-Departmental Charges - Janitorial	2,969	2,404	2,404	2,741
Intra-Departmental Charges - Training Ctr	216	281	281	263
Intra-Departmental Charges - IT Operations - GIS		2,891	5,782	3,701
Intra-Departmental Charges - IT Operations - Application Dev	4,093	3,030	3,030	3,959
Intra-Departmental Charges - IT Operations - Network Support	8,503	7,760	7,634	
	37,080	192,513	101,332	95,430
ALL OTHER O&M				
Contractual Services	76,125	311,122	311,122	303,752
Contract Labor	4,308	21,802	21,802	22,129
Rentals		2,081	2,081	2,112
Printing & Photography	3,101	2,007	2,007	2,037
Postage & Mailing		4,163	4,163	4,225
Subscription & Membership	1,770	1,797	1,783	1,824
Telephone Communications	3,546	844	1,210	857
Travel		1,584	3,555	1,608
Training	12,908	27,178	27,178	18,451
All Other Sundry Charges	2,373	1,041	1,041	1,057
Software License & Maintenance	1,200	412	412	418

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Office Supplies	2,945	3,000	3,000	3,045
Equipment - Noncapital	2,243	10,000	10,000	10,150
Use Tax Allocation	(3)			
Food Purchases		1,561	1,561	1,584
	110,518	388,592	390,915	373,249
SUB-TOTAL	615,430	987,158	954,961	913,932
		DIXIELAND CRA		
PERSONAL SERVICES	284	3,421	32,832	55,439
INSURANCE				
Self-Insurance Services	92	83	83	97
Insurance Consultant	43	33	33	24
Insurance - Excess Liability (Auto, General)	41	33	37	28
	176	149	153	149
UTILITIES				
Water Service	2	2	3	3
Electric Service	37	37	36	40
Wastewater Service	3	3	3	3
Solid Waste Service	4	6	4	4
Solid Waste Service - Recycling	0	2	1	2
	46	50	47	52
INTER-CITY SERVICES				
Purchasing & Stores Service		462	462	435
General Fund Services		58,737	3,831	6,008
Intra-Departmental Charges - PC & Network Support	175	165	167	14,148
Intra-Departmental Charges - Telephone	57	44	44	504
Intra-Departmental Charges - Facilities	60	53	53	62
Intra-Departmental Charges - Janitorial	47	38	38	43
Intra-Departmental Charges - Training Ctr	3	4	4	4
Intra-Departmental Charges - IT Operations - GIS		2,763	2,763	3,701
Intra-Departmental Charges - IT Operations - Application Dev	65	49	49	
Intra-Departmental Charges - IT Operations - Network Support	136	124	122	13,395
	543	62,439	7,533	38,300
ALL OTHER O&M				
Contractual Services		4,125	4,125	4,187
Contract Labor	552			
Printing & Photography		477		
Postage & Mailing		1,043	118	
Subscription & Membership	260	742	45	
Training	65	8,872	91	
All Other Sundry Charges	2,105	11,026	67	
Office Supplies	11	3,023		

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Food Purchases		530		
	2,993	29,838	4,446	4,187
SUB-TOTAL	4,042	95,897	45,011	98,127
DEBT SERVICE				
Residential Redevelopment	400,000	400,000	400,000	400,000
	400,000	400,000	400,000	400,000
CAPITAL EQUIPMENT				
Equipment - Capital		4,782	4,782	4,854
		4,782	4,782	4,854
SPECIAL PROJECTS				
DOWNTOWN CRA:				
Lake Mirror Promenade - Maintenance				150,000
Bay Street Streetscape and Drainage Improvements				440,000
Downtown Infrastructure		150,000	150,000	150,000
Small Project Assistance	35,000	50,000	50,000	250,000
Residential Redevelopment		50,000	50,000	
Property Management	1,297	28,709	28,477	45,988
Downtown Streetscape	9,543	155,061	155,061	
Mowing	1,125	25,934	25,934	11,043
Oak Street Parking Lot	185	22,000	22,000	24,000
CRA Annual Report	2,962	2,608	2,608	2,980
SFLA Corridor Improvements	45,350	579,561	579,561	150,000
North Downtown Master Plan		100,000	100,000	100,000
Five Points Roundabout	2,826	335,896	335,896	
Arts & Entertainment	1,533	10,000	10,000	10,000
Downtown Infill Incentive		196,250	196,250	250,000
Catalyst Development		700,000	700,000	250,000
Catalyst Site Evaluations	632,580			
E. Main St. Streetscape Plaza (Kentucky to Tennessee)	91,531	18,969	18,969	
Downtown Corridor Enhancements		175,000	175,000	200,000
Mirroron Development	60,035	366,395	366,395	40,000
MID-TOWN CRA:				
Emma Street Sidewalk				200,000
Chase Street Trail CRA				300,000
Infrastructure Projects				250,000
DouBakehouse Leasehold Improvements	135,856	2,559	2,559	
Haus 820 Leasehold Improvements	36,239	38,761	38,761	
Planning-Affordable Housing Incentive Plan	15,000	15,000	15,000	15,000
Small Project Assistance	297,242	1,126,393	1,126,393	500,000
Property Management	246,241	246,618	254,352	282,615
MLK - Memorial to 10th St	3,702	10,030	10,030	10,331
Providence Rd - W 10th St to Griffin Rd	357,198	897,051	897,051	

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
W Lake Parker/Lakeshore Trail Improvements	51,492	98,484	98,484	
Landscape - US 98 - Memorial to 10th St	2,610	18,628	18,628	19,187
Landscape - US 98 - Griffin to 10th St	6,420	18,628	22,948	19,187
Landscape - Parker Street	1,703	10,030	10,030	10,331
Landscape - Ingraham Ave	1,371	11,688	11,962	12,039
Landscape - Intown Bypass Phase 1 Outparcels	3,016	10,030	10,030	10,331
Northwest Neighborhood	47,757	575,305	576,773	750,000
E. Main Street Landscaping Maintenance	957	14,926	14,926	15,374
Redevelop Massachusetts Ave Properties	229,824	1,049,556	1,051,373	251,872
Memorial Blvd		350,000	350,000	200,000
Northeast Neighborhood	20,002	359,969	359,969	450,000
CRA Annual Report	16,101	13,905	13,905	16,023
East Main Street Master Plan		613,894	613,894	500,000
Citrus Connection Services (LAMTD Agreement)	181,815	185,000	185,000	
Five Points Roundabout		375,280	375,280	200,000
Arts & Entertainment	2,190	25,310	25,310	10,000
Mass Ave/Parker St. Intersection Improvement	1,413	25,311	25,311	
Lincoln Square Development	71,755	1,750	1,750	
Residential Incentives	123,066	1,130,823	1,130,823	450,000
Affordable Housing Partnerships	150,000	1,000,000	1,000,000	500,000
Lakeshore Aquatic Preservation	2,800	15,400	15,400	
Job Creation Incentives	210,000	210,000	210,000	210,000
W. 14th Street Pedestrian Enhancements	178,819			
114 E. Parker Street Construction	979,247	241,106	241,103	
Midtown Lofts Redevelopment Project-Loan Receivable	162,000	25,000	25,000	
N. Scott Ave Sidewalk		198,000	198,000	50,000
Olive Street Sidewalk		125,000	125,000	60,000
DIXIELAND CRA:				
Small Project Assistance	134,272	220,000	220,000	350,000
Landscaping Maintenance by Other City Departments	178	2,132	2,131	2,327
Alley Improvement Project	1,277	105,408	105,408	10,000
Publications and Promotions		2,500	2,500	2,500
Alley Maintenance	305	3,000	3,000	3,200
CRA Annual Report	1,470	1,391	1,391	1,505
SFLA Corridor Improvements		671,050	671,050	250,000
Infill Adaptive Reuse Program	14,445	75,000	75,000	300,000
Arts & Entertainment	12,577	90,000	90,000	25,000
Dixieland Sign Maintenance		5,114	5,114	5,119
	<u>4,584,327</u>	<u>13,181,413</u>	<u>13,196,790</u>	<u>8,315,952</u>

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	288,207	296,853	296,853	509,575
Transfer To Public Impr Fund	290,000	500,000		
Transfer To Debt Service Fund	18,850		19,081	19,299
Transfer To IT Equip Replacement Fund	133			
	597,190	796,853	315,934	528,874
GRAND TOTAL	6,425,095	15,899,339	15,195,164	10,676,207

FY 2023 Proposed Budget
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FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
LAKES AND STORMWATER**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	623,861	698,137	613,260	960,062
Fringe Benefits	231,324	296,855	232,397	407,994
Total Personnel	855,185	994,992	845,657	1,368,056
Non-Personnel				
Utilities	573	596	568	617
Insurance and Fixed Charges	30,072	44,675	45,161	39,922
Grants and Aid	7,500	10,000	10,000	10,000
Internal Service Charges	584,578	670,844	652,077	694,990
All Other Operations & Maintenance	87,080	73,530	71,881	75,246
Debt Service	627,268		571,672	109,750
Capital Outlay	101,519	45,000	45,000	40,000
Maintenance and Special Projects	4,812,038	52,178,319	51,583,158	6,838,164
Total Non-Personnel	6,250,628	53,022,964	52,979,517	7,808,689
Total Expenditures	7,105,813	54,017,956	53,825,174	9,176,745
Transfers				
Transfers Out	95,751	72,184	101,807	32,212
Net Transfers	(95,751)	(72,184)	(101,807)	(32,212)
Revenue Sources				
Intergovernmental Revenues	55,454	42,975,000	42,975,000	86,390
Charges for Services	7,173,696	7,400,552	7,752,985	8,120,000
Debt Proceeds	171,882			2,226,371
Interest Income	379,287	184,000	127,659	158,000
All Other Revenue	32,676		10,178	
Total Revenue	7,812,996	50,559,552	50,865,822	10,590,761
Funding to be Provided	(611,431)	3,530,588	3,061,159	(1,381,804)

LAKES AND STORMWATER

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
INTERGOVERNMENTAL REVENUE				
STATE GRANTS				
Lake Bonnet Drainage Improvement CBDG-MIT Grant		42,900,000	42,900,000	86,390
		42,900,000	42,900,000	86,390
LOCAL GRANTS				
Aquatic Harvester		75,000	75,000	
SWFMD Crystal Lake Water Quality Improvement Study Q178	55,454			
	55,454	75,000	75,000	
TOTAL INTERGOVERNMENTAL	55,454	42,975,000	42,975,000	86,390
CHARGES FOR SERVICES				
OTHER PHYSICAL ENVIRONMENT REVENUE				
Special Assessments-Sewers	40,239		19,096	
	40,239		19,096	
OTHER CHARGES FOR SERVICES				
Stormwater Fees - Commercial/Municipal	3,100,994	3,241,366	3,375,700	3,544,000
Stormwater Fees - Residential	3,913,791	4,033,823	4,241,260	4,453,000
Stormwater Fees - Interfund	118,672	125,363	116,929	123,000
	7,133,457	7,400,552	7,733,889	8,120,000
TOTAL CHARGES FOR SERVICES	7,173,696	7,400,552	7,752,985	8,120,000
FINES AND FORFEITS				
Bad Check Charges	1,145		1,683	
Citations / Fines	31,531		8,495	
TOTAL FINES AND FORFEITS	32,676		10,178	
MISCELLANEOUS REVENUES				
INVESTMENT INCOME				
Interest on Pooled Investments	207,563	184,000	127,659	158,000
Interest on Deposits	(9,744)			
Market Value Restatement	181,468			
	379,287	184,000	127,659	158,000
TOTAL MISCELLANEOUS REVENUE	379,287	184,000	127,659	158,000
PROCEEDS FROM THE ISSUANCE OF LONG TERM DEBT				
Transfer from Internal Loan Fund	171,882			2,226,371
TOTAL DEBT PROCEEDS	171,882			2,226,371
SUB-TOTAL	7,812,996	50,559,552	50,865,822	10,590,761
PRIOR YEAR SURPLUS	(611,431)	3,530,588	3,061,159	(1,381,804)
TOTAL REVENUES	7,201,564	54,090,140	53,926,981	9,208,957

LAKES AND STORMWATER

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ADMINISTRATION				
EXPENSES				
PERSONAL SERVICES	855,185	994,992	845,657	1,368,056
INSURANCE				
Insurance - Position Bond		72	69	71
Self-Insurance Services	25,312	38,080	38,080	33,071
Insurance Consultant	1,859	2,028	2,011	1,844
Insurance - Excess Liability (Auto, General)	2,901	4,495	5,001	4,936
	<u>30,072</u>	<u>44,675</u>	<u>45,161</u>	<u>39,922</u>
UTILITIES				
Water Service	29	30	31	32
Electric Service	458	457	448	495
Wastewater Service	32	33	34	35
Solid Waste Service	50	71	50	50
Solid Waste Service - Recycling	5	5	5	5
	<u>573</u>	<u>596</u>	<u>568</u>	<u>617</u>
INTER-CITY SERVICES				
Rental - Fleet Management	55,727	110,789	67,733	107,384
Gasoline - Fleet Management	16,242	19,459	28,286	29,426
Maintenance - Fleet Management	51,472	45,729	60,136	54,560
Fleet Mgmt Project Charges	4,037		1,075	
Purchasing & Stores Service	4,116	3,694	3,694	13,907
General Fund Services	338,072	385,343	385,343	353,713
Intra-Departmental Charges - PC & Network Support	21,355	20,529	20,777	24,419
Intra-Departmental Charges - Telephone	3,166	3,497	3,497	4,532
Intra-Departmental Charges - Radios	2,285	1,923	1,923	2,359
Intra-Departmental Charges - Facilities	5,062	4,405	4,405	5,222
Intra-Departmental Charges - Janitorial	3,948	3,197	3,197	3,646
Intra-Departmental Charges - Training Ctr	346	639	639	600
Intra-Departmental Charges - IT Operations - GIS	29,641	23,870	23,870	38,660
Intra-Departmental Charges - IT Operations - Application Dev	34,916	34,198	34,198	35,610
Intra-Departmental Charges - IT Operations - Network Support	14,194	13,572	13,304	20,952
	<u>584,578</u>	<u>670,844</u>	<u>652,077</u>	<u>694,990</u>

LAKES AND STORMWATER

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Repair Of Equipment		508	508	521
Printing & Photography	64	300	300	308
Postage & Mailing	88	527	527	540
Subscription & Membership	5,510	3,163	3,163	4,318
Telephone Communications	8,114	7,846	7,846	8,042
Travel	2,061	8,820	8,820	6,478
Training	6,215	8,800	8,800	8,713
Licenses & Permits	1,954	1,267	1,267	5,399
All Other Administrative	15			62
Bad Debt Expense	27,029	12,688	11,039	13,005
Contribution to the Water Atlas	5,000	5,000	5,000	5,000
Office Supplies	1,730	3,418	3,418	2,735
Equipment - Noncapital	3,778	4,970	4,970	5,033
All Other Materials & Supplies	11,060	7,351	7,351	5,997
Uniforms	4,792	5,721	5,721	5,864
Tools & Implements	1,167	1,523	1,523	1,561
Personal Safety Equipment	856	1,628	1,628	1,670
Use Tax Allocation	0			
	<u>79,434</u>	<u>73,530</u>	<u>71,881</u>	<u>75,246</u>
GRANTS AND AID TO AGENCIES				
Contribution To LEAD	7,500	10,000	10,000	10,000
	<u>7,500</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
SUB-TOTAL	<u>1,557,342</u>	<u>1,794,637</u>	<u>1,625,344</u>	<u>2,188,831</u>
NON-DEPARTMENTAL				
ALL OTHER O&M				
Refund Of Prior Years Revenue	7,646			
	<u>7,646</u>			
SUB-TOTAL	<u>7,646</u>			
DEBT SERVICE				
TV Truck Lease	54,205		9,044	
TV & Clean Storm Drain Structures	191,778		182,061	
Street Sweeping Operations	365,581		359,627	
Heatherpoint Stormwater Sewer Repair	15,704		20,940	20,939
Lake Bonnet Drainage Improvement CBDG-MIT Grant				88,811
	<u>627,268</u>		<u>571,672</u>	<u>109,750</u>

LAKES AND STORMWATER

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Emergency Manager	567	783		764
TV Truck Lease	3,825	58,429	4,165	
NPDES Permitting - Administration	38,479	39,635	39,635	39,635
Public Education Programs	85,350	90,442	90,442	65,000
Retrofit Existing Storm Sewers	525,261	1,278,187	1,278,187	1,200,000
TV & Clean Storm Drain Structures	273,504	608,759	433,835	417,492
General Lake Improvements	287,093	465,000	465,000	350,000
GIS Storm Sewer Inventory	97,846	75,000	75,000	75,000
Install / Maintain Pollution Control Devices	39,861	46,891	46,891	60,000
Lake Hunter - Watershed Management	3,805	206,536	206,536	100,000
Lake Bonny Watershed Management Plan & Projects	261,823	365,199	365,199	150,000
Lake Parker TMDL Project - WQ Treatment	61,154	616,277	616,277	300,000
Wayman St. Ditch Repairs		311,652	311,652	10,000
GIS Technician - Engineering	96,342	79,509	79,509	82,689
Drainage Maintenance Operations	879,718	1,124,734	1,124,734	1,113,492
Street Sweeping Operations	717,482	1,296,865	931,675	1,243,906
Highlands Hills Ditch Maint & Repairs		100,210	100,210	
Lake Hollingsworth Southside Shoreline Stab		40,000	40,000	20,000
Crystal Lake TMDL	30,891	335,599	335,599	150,000
Environmental Code Enforcement Officer	56,219	57,913	57,913	57,487
Lake Beulah Shoreline Restoration	50	15,000	15,000	
Lake Wire Hydrilla Removal	4,195			
Lake Morton Shoreline Restoration	613	36,313	36,313	5,000
Contrib to FL Friendly Landscaping		10,000	10,000	10,000
Street Sweeping Study	1,286			
Southern Landings Repairs		10,000	10,000	10,000
Upgrades to Office		50,000	50,000	
Lake Bonnet Water Quality Improvement	88,918	90,156	90,156	100,000
Solid Waste/Lakes - 305 Eastside Property		25,639	25,639	
SWFMD - Lake Hunter BMP	437,901	22,604	22,604	
Lake Bonny Drainage Project		23,069	23,069	50,000
Lake Hollingsworth TMDL Program	61,837	478,712	478,712	300,000
Bathymetric Mapping Project	59,930			
Water Quality Improvement Project	195,617	656,183	656,183	560,000
Stormwater Management Master Plan	204,760	100,265	100,265	100,000
Aquatic Harvester	39,090	205,503	205,503	181,309
Office Furniture		2,500	2,500	
Drainage Maintenance Non-Capital Equipment		11,000	11,000	
SWFMD Crystal Lake Water Quality Improvement Study Q178	55,445	183,755	183,755	
Heatherpoint Stormwater Sewer Repair	203,178			
Lake Bonnet Drainage Improvement CBDG-MIT Grant		42,900,000	42,900,000	86,390

LAKES AND STORMWATER

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SWFMD Lake Parker Restoration		160,000	160,000	
Retrofit Existing Storm Sewers	80,426			
Install / Maintain Pollution Control Devices	10,193			
Lake Parker TMDL Project - WQ Treatment	8,000			
Drainage Maintenance Operations	2,900			
Drainage Capital Equipment		45,000	45,000	40,000
	<u>4,913,557</u>	<u>52,223,319</u>	<u>51,628,158</u>	<u>6,878,164</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	918	918	918	
Transfer To Debt Service Fund	29,264		29,623	29,961
Transfer To Fleet Mgmt Reserve	62,985	69,015	69,015	
Transfer To Information Technology	2,251	2,251	2,251	2,251
Transfer To IT Equip Replacement Fund	333			
	<u>95,751</u>	<u>72,184</u>	<u>101,807</u>	<u>32,212</u>
GRAND TOTAL	<u>7,201,564</u>	<u>54,090,140</u>	<u>53,926,981</u>	<u>9,208,957</u>

FY 2023 Proposed Budget

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**REVENUE AND EXPENDITURE SUMMARY
BUILDING INSPECTION**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	1,407,104	1,552,119	1,137,661	1,765,843
Fringe Benefits	386,854	490,387	329,114	469,943
Total Personnel	1,793,958	2,042,506	1,466,775	2,235,786
Non-Personnel				
Utilities	13,962	14,018	13,801	15,017
Professional and Contractual	358,805	439,899	429,730	362,209
Insurance and Fixed Charges		53,970	54,144	64,054
Internal Service Charges	600,118	1,077,172	1,058,226	1,306,048
All Other Operations & Maintenance	68,911	62,494	51,488	64,056
Maintenance and Special Projects		1,239		1,337
Total Non-Personnel	1,041,796	1,648,792	1,607,389	1,812,721
Total Expenditures	2,835,754	3,691,298	3,074,164	4,048,507
Transfers				
Transfers Out	43,846	43,704	88,087	544,890
Net Transfers	(43,846)	(43,704)	(88,087)	(544,890)
Revenue Sources				
License and Permits	3,448,300	3,206,707	3,155,256	3,249,913
Charges for Services	15,640	13,464	20,930	21,558
Interest Income	108,611		50,486	64,500
All Other Revenue	190,382	180,489	148,468	152,922
Total Revenue	3,762,933	3,400,660	3,375,140	3,488,893
Funding to be Provided	(883,332)	334,342	(212,889)	1,104,504

BUILDING INSPECTION

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
LICENSE AND PERMITS				
BUILDING INSPECTION FEES				
Building Inspection Fees	2,221,798	2,081,463	2,034,400	2,095,432
Other Building Inspection Fees	344,066	334,876	321,299	330,938
Plumbing Inspection Fees	239,219	221,167	200,000	206,000
Mechanical Inspection Fees	249,069	204,867	243,472	250,776
Electrical Inspection Fees	362,817	337,875	323,800	333,514
Notice of Commencement Fee	28,772	23,572	27,805	28,639
Records Maintenance Fee	2,560	2,887	4,480	4,614
	<u>3,448,300</u>	<u>3,206,707</u>	<u>3,155,256</u>	<u>3,249,913</u>
TOTAL LICENSE AND PERMITS	<u>3,448,300</u>	<u>3,206,707</u>	<u>3,155,256</u>	<u>3,249,913</u>
CHARGES FOR SERVICES				
GENERAL GOVERNMENT				
Zoning & Subdivision Fees	15,640	13,464	20,930	21,558
	<u>15,640</u>	<u>13,464</u>	<u>20,930</u>	<u>21,558</u>
TOTAL CHARGES FOR SERVICES	<u>15,640</u>	<u>13,464</u>	<u>20,930</u>	<u>21,558</u>
MISCELLANEOUS REVENUES				
OTHER				
All Other Misc Revenue	81			
Cash Over And Short	150			
Credit Card Convenience Fees	190,151	180,489	148,468	152,922
	<u>190,382</u>	<u>180,489</u>	<u>148,468</u>	<u>152,922</u>
INVESTMENT INCOME				
Interest on Pooled Investments	97,922		50,486	64,500
Market Value Restatement	10,690			
	<u>108,611</u>		<u>50,486</u>	<u>64,500</u>
TOTAL MISCELLANEOUS REVENUE	<u>298,993</u>	<u>180,489</u>	<u>198,954</u>	<u>217,422</u>
SUB-TOTAL	<u>3,762,933</u>	<u>3,400,660</u>	<u>3,375,140</u>	<u>3,488,893</u>
PRIOR YEAR SURPLUS	<u>(883,332)</u>	<u>334,342</u>	<u>(212,889)</u>	<u>1,104,504</u>
TOTAL REVENUES	<u>2,879,600</u>	<u>3,735,002</u>	<u>3,162,251</u>	<u>4,593,397</u>

BUILDING INSPECTION

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
PERSONAL SERVICES	1,793,958	2,042,506	1,466,775	2,235,786
INSURANCE				
Insurance - Position Bond		144	137	154
Self-Insurance Services		51,131	51,131	60,721
Insurance Consultant		1,014	1,006	838
Insurance - Excess Liability (Auto, General)		1,681	1,870	2,341
		53,970	54,144	64,054
UTILITIES				
Water Service	700	730	744	769
Electric Service	11,149	11,139	10,903	12,044
Wastewater Service	777	804	818	859
Solid Waste Service	1,222	1,222	1,222	1,222
Solid Waste Service - Recycling	114	123	114	123
	13,962	14,018	13,801	15,017
INTER-CITY SERVICES				
Rental - Fleet Management	28,490	25,868	29,463	35,362
Gasoline - Fleet Management	13,848	25,077	25,692	30,275
Maintenance - Fleet Management	40,018	35,384	41,055	38,985
Purchasing & Stores Service	6,130	462	462	1,304
General Fund Services	216,899	747,385	717,010	862,455
Intra-Departmental Charges - PC & Network Support	43,687	39,903	42,085	43,175
Intra-Departmental Charges - Telephone	8,594	7,383	7,383	9,567
Intra-Departmental Charges - Facilities	31,993	27,838	27,838	33,000
Intra-Departmental Charges - Janitorial	24,951	20,204	20,204	23,041
Intra-Departmental Charges - Training Ctr	742	1,012	1,012	1,050
Intra-Departmental Charges - IT Operations - GIS	22,704	18,141	18,141	30,835
Intra-Departmental Charges - IT Operations - Application Dev	136,541	104,890	104,890	166,013
Intra-Departmental Charges - IT Operations - Network Support	25,520	23,625	22,991	30,986
	600,118	1,077,172	1,058,226	1,306,048
ALL OTHER O&M				
Contractual Services	97,868	171,631	121,631	82,000
Banking Service		4,065	4,039	4,187
Advertising	2,065	2,500	2,000	2,563
Annual Audit		2,060	2,060	2,200
Visa/Mastercard Bank Charges	219,521	179,643	220,000	235,384
Contract Labor	39,352	80,000	80,000	35,875
Repair Of Equipment		695		712
Printing & Photography	1,640	615	1,400	630
Postage & Mailing		709		727
Subscription & Membership	4,150	2,918	2,918	2,991

BUILDING INSPECTION

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Telephone Communications	14,668	12,282	10,410	12,589
Travel	13	4,765	4,765	4,884
Training	13,868	7,727	7,727	7,920
Software License & Maintenance	720	731		749
Relocation Payments & Assistance	2,000			
Refund Of Prior Years Revenue	3,281		1,305	
Office Supplies	9,895	19,089	10,000	19,566
Equipment - Noncapital	13,338	8,022	8,022	8,223
Uniforms	5,339	4,941	4,941	5,065
	<u>427,716</u>	<u>502,393</u>	<u>481,218</u>	<u>426,265</u>
SUB-TOTAL	<u>2,835,754</u>	<u>3,690,059</u>	<u>3,074,164</u>	<u>4,047,170</u>
SPECIAL PROJECTS				
Emergency Manager		1,239		1,337
		<u>1,239</u>		<u>1,337</u>
TRANSFERS TO OTHER FUNDS				
Transfer To Debt Service Fund	43,846		44,383	44,890
Transfer To Fleet Mgmt Reserve		43,704	43,704	
Transfer To Information Technology				500,000
	<u>43,846</u>	<u>43,704</u>	<u>88,087</u>	<u>544,890</u>
GRAND TOTAL	<u>2,879,600</u>	<u>3,735,002</u>	<u>3,162,251</u>	<u>4,593,397</u>

FY 2023 Proposed Budget

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**REVENUE AND EXPENDITURE SUMMARY
DEBT SERVICE FUND**

	FY21	FY22	FY22	FY23
	Actual	Budget	Forecast	Proposed Budget
Non-Personnel				
Debt Service	3,342,119		3,494,112	3,534,005
Total Non-Personnel	3,342,119		3,494,112	3,534,005
Total Expenditures	3,342,119		3,494,112	3,534,005
Transfers				
Transfers In	3,342,119		3,605,101	3,534,005
Net Transfers	3,342,119		3,605,101	3,534,005
Revenue Sources				
Investments	772,249		16,300	16,500
All Other Revenue				
Total Revenue	772,249		16,300	16,500
Funding to be Provided	(772,249)		(127,289)	(16,500)

FY 2023 Proposed Budget

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DEBT SERVICE FUND

	FY21	FY22	FY22	FY23
	Actual	Budget	Forecast	Proposed Budget
REVENUES				
MISCELLANEOUS REVENUES				
OTHER				
All Other Misc Revenue	8,873,399			
	<u>8,873,399</u>			
REIMBURSEMENTS				
Miscellaneous Reimbursements	(8,873,399)			
	<u>(8,873,399)</u>			
INVESTMENT INCOME				
Interest on Pooled Investments	184,464		16,300	16,500
Market Value Restatement	587,785			
	<u>772,249</u>		<u>16,300</u>	<u>16,500</u>
TOTAL MISCELLANEOUS REVENUE	<u>772,249</u>		<u>16,300</u>	<u>16,500</u>
TRANSFERS FROM OTHER FUNDS				
Transfer from General Fund	3,238,139		3,388,858	3,315,293
Transfer from CDBG Fund	12,020		12,167	12,307
Transfer from RP Funding Center			110,989	112,255
Transfer from Stormwater Utilities Fund	29,264		29,623	29,961
Transfer from CRA	18,850		19,081	19,299
Transfer from Building Inspection Fund	43,846		44,383	44,890
TOTAL TRANSFERS FROM OTHER FUNDS	<u>3,342,119</u>		<u>3,605,101</u>	<u>3,534,005</u>
SUB-TOTAL	<u>4,114,368</u>		<u>3,621,401</u>	<u>3,550,505</u>
PRIOR YEAR SURPLUS	<u>(772,249)</u>		<u>(127,289)</u>	<u>(16,500)</u>
TOTAL REVENUES	<u>3,342,119</u>		<u>3,494,112</u>	<u>3,534,005</u>

DEBT SERVICE FUND

	FY21	FY22	FY22	FY23
	Actual	Budget	Forecast	Proposed Budget
EXPENSES				
DEBT SERVICE				
Interest Expense	975,494		948,345	886,737
Principal Retirement	2,366,625		2,545,767	2,647,268
GRAND TOTAL	3,342,119		3,494,112	3,534,005

FY 2023 Proposed Budget
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FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
FLEET MANAGEMENT**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	1,523,608	1,679,326	1,244,033	1,753,175
Fringe Benefits	494,230	681,376	388,402	641,885
Total Personnel	<u>2,017,838</u>	<u>2,360,702</u>	<u>1,632,435</u>	<u>2,395,060</u>
Non-Personnel				
Utilities	52,778	55,805	48,747	49,697
Professional and Contractual	613,552	675,729	810,523	793,886
Insurance and Fixed Charges	95,704	105,214	103,943	103,680
Internal Service Charges	737,965	788,982	758,612	772,298
All Other Operations & Maintenance	5,837,066	7,120,000	7,401,195	7,393,775
Debt Service	6,611,742	6,582,267	6,646,561	102,141
Capital Outlay	9,337,549	12,408,571	12,408,571	12,783,621
Maintenance and Special Projects	(20,934)	287,355	285,528	1,782
Total Non-Personnel	<u>23,265,423</u>	<u>28,023,923</u>	<u>28,463,680</u>	<u>22,000,880</u>
Total Expenditures	<u>25,283,260</u>	<u>30,384,625</u>	<u>30,096,115</u>	<u>24,395,940</u>
Transfers				
Transfers In	458,610	799,155	894,155	292,000
Transfers Out	10,063	9,396	9,396	6,540
Net Transfers	<u>448,547</u>	<u>789,759</u>	<u>884,759</u>	<u>285,460</u>
Revenue Sources				
Intergovernmental Revenues	161,330	170,000	162,000	165,000
Charges for Services	16,420,688	17,485,251	17,484,000	19,348,512
Interest Income	3,034,469	40,000	770,573	745,000
All Other Revenue	8,081,037	2,019,000	1,816,000	2,015,000
Total Revenue	<u>27,697,524</u>	<u>19,714,251</u>	<u>20,232,573</u>	<u>22,273,512</u>
Funding to be Provided	<u>(2,862,810)</u>	<u>9,880,615</u>	<u>8,978,783</u>	<u>1,836,968</u>

FLEET MANAGEMENT

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
INTERGOVERNMENTAL REVENUE				
STATE REVENUE SHARING				
Motor Fuel Tax Rebate	161,330	170,000	162,000	165,000
	<u>161,330</u>	<u>170,000</u>	<u>162,000</u>	<u>165,000</u>
TOTAL INTERGOVERNMENTAL	<u>161,330</u>	<u>170,000</u>	<u>162,000</u>	<u>165,000</u>
CHARGES FOR SERVICES				
OTHER CHARGES FOR SERVICES				
Depreciation Reserve Billings	7,489,845	8,193,006	7,990,000	8,535,192
Maintenance of Fleet Mgmt Equipment	5,473,916	5,572,342	5,328,000	5,610,810
Fleet Mgmt Fuel Billings	2,886,399	3,152,687	3,600,000	4,638,750
Equipment Fees	570,528	567,216	566,000	563,760
	<u>16,420,688</u>	<u>17,485,251</u>	<u>17,484,000</u>	<u>19,348,512</u>
TOTAL CHARGES FOR SERVICES	<u>16,420,688</u>	<u>17,485,251</u>	<u>17,484,000</u>	<u>19,348,512</u>
MISCELLANEOUS REVENUES				
OTHER				
Scrap Sales	3,870	5,000	4,000	5,000
Insurance Proceeds - Workers Comp Claims		2,000		
Refund of Prior Year Expenses	1,594			
Principal Payments - Interfund Loans	6,545,020			
	<u>6,550,484</u>	<u>7,000</u>	<u>4,000</u>	<u>5,000</u>
SALES OF FIXED ASSETS				
Sale Of Rental Equipment	1,530,553	2,000,000	1,800,000	2,000,000
	<u>1,530,553</u>	<u>2,000,000</u>	<u>1,800,000</u>	<u>2,000,000</u>
REIMBURSEMENTS				
Damage Reimbursements		10,000	10,000	10,000
Reimbursements / Loss Recovery		2,000	2,000	
		<u>12,000</u>	<u>12,000</u>	<u>10,000</u>
INVESTMENT INCOME				
Interest on Pooled Investments	1,408,001	40,000	739,984	745,000
Other Interest Revenue	7,378		30,589	
Market Value Restatement	1,619,090			
	<u>3,034,469</u>	<u>40,000</u>	<u>770,573</u>	<u>745,000</u>
TOTAL MISCELLANEOUS REVENUE	<u>11,115,506</u>	<u>2,059,000</u>	<u>2,586,573</u>	<u>2,760,000</u>

FLEET MANAGEMENT

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
TRANSFERS FROM OTHER FUNDS				
Transfer from General Fund	94,465	86,236	86,236	
Transfer from Purchasing & Stores		60,200	60,200	
Transfer from WW R&R		70,000	70,000	245,000
Transfer from Solid Waste Management	301,160	90,000	90,000	
Transfer from Water R&R		90,000	90,000	47,000
Transfer from Stormwater Utilities Fund	62,985	69,015	69,015	
Transfer from Electric R & R			95,000	
Transfer from Law Enforcement Trust		290,000	290,000	
Transfer from Building Inspection Fund		43,704	43,704	
TOTAL TRANSFERS FROM OTHER FUNDS	458,610	799,155	894,155	292,000
SUB-TOTAL	28,156,134	20,513,406	21,126,728	22,565,512
PRIOR YEAR SURPLUS	(2,862,810)	9,880,615	8,978,783	1,836,968
TOTAL REVENUES	25,293,323	30,394,021	30,105,511	24,402,480

FY 2023 Proposed Budget DRAFT

FLEET MANAGEMENT

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	219,787	276,310	177,582	276,108
INSURANCE				
Insurance - Fire	8,846	9,398	8,170	11,527
Insurance - Position Bond		168	160	166
Self-Insurance Services	79,779	85,695	85,695	72,424
Insurance Consultant	3,211	4,225	4,190	8,715
Insurance - Excess Liability (Auto, General)	3,868	5,728	5,728	10,848
	<u>95,704</u>	<u>105,214</u>	<u>103,943</u>	<u>103,680</u>
UTILITIES				
Water Service	2,401	2,751	2,019	2,069
Electric Service	29,223	32,671	27,509	28,334
Wastewater Service	3,683	4,227	3,008	3,083
Solid Waste Service	17,167	15,850	15,905	15,905
Solid Waste Service - Recycling	306	306	306	306
	<u>52,778</u>	<u>55,805</u>	<u>48,747</u>	<u>49,697</u>
INTER-CITY SERVICES				
Rental - Fleet Management	31,623	29,421	29,651	30,302
Gasoline - Fleet Management	21,325	37,461	26,232	36,870
Maintenance - Fleet Management	80,887	92,781	73,718	92,105
Purchasing & Stores Service	63,392	84,494	84,494	66,493
General Fund Services	384,621	397,506	397,506	366,814
Intra-Departmental Charges - PC & Network Support	31,173	29,052	29,214	35,089
Intra-Departmental Charges - Telephone	7,690	6,606	6,606	8,056
Intra-Departmental Charges - Radios	2,285	1,923	1,923	2,359
Intra-Departmental Charges - Facilities	28,066	24,421	24,421	28,950
Intra-Departmental Charges - Janitorial	14,667	11,877	11,877	13,544
Intra-Departmental Charges - Training Ctr	1,484	1,492	1,492	1,400
Intra-Departmental Charges - IT Operations - Application Dev	45,647	49,203	49,203	55,420
Intra-Departmental Charges - IT Operations - Network Support	25,104	22,745	22,275	34,896
	<u>737,965</u>	<u>788,982</u>	<u>758,612</u>	<u>772,298</u>
ALL OTHER O&M				
Banking Service	1,770	1,824	2,185	1,823
Annual Audit	5,013	4,338	4,338	5,163
Printing & Photography	112	500	500	513
Subscription & Membership	1,264	2,000	1,600	1,537
Telephone Communications	3,101	3,000	3,473	3,075
Travel		1,500	1,500	1,537
Training	1,536	10,000	10,000	10,250

FLEET MANAGEMENT

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
All Other Sundry Charges		500	500	513
Software License & Maintenance	30,930	28,000	19,000	20,500
Bad Debt Expense	170		830	
Loss On Disposal of Fixed Assets	341,821			
Office Supplies	2,522	2,000	2,000	2,050
Equipment - Noncapital	1,223	1,000	1,000	1,025
All Other Materials & Supplies	7,521	4,200	4,900	5,125
Uniforms	9,345	12,300	12,892	11,275
Personal Safety Equipment	5,079	6,000	6,000	6,150
Increase/Decrease In Inventory	28,031			
	<u>439,438</u>	<u>77,162</u>	<u>70,718</u>	<u>70,536</u>
SUB-TOTAL	<u>1,545,673</u>	<u>1,303,473</u>	<u>1,159,602</u>	<u>1,272,319</u>
		MAINTENANCE		
PERSONAL SERVICES	<u>1,798,051</u>	<u>2,084,392</u>	<u>1,454,853</u>	<u>2,118,952</u>
ALL OTHER O&M				
Contractual Services	418,085	445,567	553,000	550,000
Body Shop Services	151,754	188,000	221,000	200,000
Towing	36,930	36,000	30,000	36,900
Maintenance Of Facilities	50,085	75,000	30,000	30,750
Licenses & Permits	13,329	15,000	15,000	15,375
Car Washing	41,782	40,000	38,000	41,000
Auto/Heavy Equipment Fuel	2,707,103	4,450,000	4,450,000	4,444,350
All Other Materials & Supplies	88,049	80,000	100,000	102,500
Tools & Implements	26,714	42,000	39,000	51,250
Tires & Tubes	607,670	600,000	637,000	650,000
Parts For Equipment	1,797,158	1,665,000	1,930,000	1,900,000
Lubricants	72,521	82,000	98,000	95,000
	<u>6,011,180</u>	<u>7,718,567</u>	<u>8,141,000</u>	<u>8,117,125</u>
SUB-TOTAL	<u>7,809,230</u>	<u>9,802,959</u>	<u>9,595,853</u>	<u>10,236,077</u>
DEBT SERVICE				
Fleet Mgmt Reserve Loan to Internal Loan Fund	6,545,020			
Florida Taxable Pension Liability Reduction Note, Series 2020	63,515		64,294	65,028
Capital Improvement Revenue and Refunding Bonds, Series 2021A	3,208	6,582,267	6,582,267	37,113
	<u>6,611,742</u>	<u>6,582,267</u>	<u>6,646,561</u>	<u>102,141</u>
CAPITAL EQUIPMENT				
Contingency		800,000	800,000	800,000
Equipment - Capital	5,500	30,000	30,000	30,750
Motor Equipment	9,332,049	11,578,571	11,578,571	11,952,871
	<u>9,337,549</u>	<u>12,408,571</u>	<u>12,408,571</u>	<u>12,783,621</u>

FLEET MANAGEMENT

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
OPERATIONS:				
Emergency Manager	1,764	1,827		1,782
Fleet Fuel Island		285,528	285,528	
MAINTENANCE:				
Mutual Aid-Hurricane Laura (Lafayette)	(3,145)			
Mutual Aid-Hurricane Laura (Alexandria)	(12,406)			
Mutual Aid-Hurricane Laura (Winnfield)	(9,434)			
Mutual Aid-Hurricane Ida	2,287			
	<u>(20,934)</u>	<u>287,355</u>	<u>285,528</u>	<u>1,782</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	2,856	2,856	2,856	
Transfer To Information Technology	6,540	6,540	6,540	6,540
Transfer To IT Equip Replacement Fund	667			
	<u>10,063</u>	<u>9,396</u>	<u>9,396</u>	<u>6,540</u>
GRAND TOTAL	<u>25,293,323</u>	<u>30,394,021</u>	<u>30,105,511</u>	<u>24,402,480</u>

FY 2023 Proposed Budget DRAFT

**REVENUE AND EXPENDITURE SUMMARY
PURCHASING AND STORES**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	758,194	786,233	719,348	889,334
Fringe Benefits	217,684	314,351	219,807	229,327
Total Personnel	975,878	1,100,584	939,155	1,118,661
Non-Personnel				
Utilities	61,963	55,026	58,453	59,534
Professional and Contractual	90,470	77,580	62,144	64,396
Insurance and Fixed Charges	40,659	41,465	39,925	72,892
Internal Service Charges	1,197,355	1,157,633	992,185	1,228,114
All Other Operations & Maintenance	476,459	471,298	462,798	499,098
Debt Service	29,818		30,183	30,528
Maintenance and Special Projects	1,008	1,044		17,867
Total Non-Personnel	1,897,731	1,804,046	1,645,688	1,972,429
Total Expenditures	2,873,609	2,904,630	2,584,843	3,091,090
Transfers				
Cost Allocations and Recoveries	(300)		(3,000)	
Transfers Out	9,905	69,339	69,339	7,507
Net Transfers	(9,605)	(69,339)	(66,339)	(7,507)
Revenue Sources				
Charges for Services	3,060,162	3,044,499	2,866,747	2,207,745
Interest Income	64,428	40,000	25,293	26,500
All Other Revenue	22,980	12,500	19,511	10,000
Total Revenue	3,147,571	3,096,999	2,911,551	2,244,245
Funding to be Provided	(264,357)	(123,030)	(260,369)	854,352

PURCHASING AND STORES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
CHARGES FOR SERVICES				
OTHER CHARGES FOR SERVICES				
Sales-General Fund	171,179	161,270	161,133	246,459
Sales-Fleet Mgmt	7,159	5,888	3,904	6,898
Sales-Purchasing & Stores	12,745	7,635	8,728	9,108
Sales-CDBG	122	65	354	413
Sales-RP Funding Center	1,050	2,243	1,957	2,461
Sales-Transportation Fund	48		4,191	4,200
Sales-Solid Waste Mgmt	6,154	4,271	4,993	7,635
Sales - Airport	1,144	1,726	1,856	2,388
Sales-Parking System	546	1,294	1,246	1,518
Sales-Wastewater	51,513	46,114	55,931	78,572
Sales-Public Improvement	393		381	400
Sales-Electric Utilities	19,569	14,171		4,422
Allocation - Cleveland Heights Golf Course	13,584	5,240	5,079	4,781
Allocation - General Fund	387,123	403,442	395,843	314,224
Allocation - Fleet Mgmt	63,392	87,168	84,494	66,493
Allocation - Wastewater	100,439	107,174	103,886	92,569
Allocation - Parking	412	22,387	21,701	435
Allocation - Airport	78,210	49,538	78,210	76,924
Allocation - RP Funding Center	2,470	12,861	12,466	2,173
Allocation - Solid Waste	2,058	21,435	20,777	16,949
Allocation - Electric	1,689,167	1,553,302	1,505,658	885,697
Sales - Self Insurance	10	22		4,422
Allocation - Water	120,566	115,271	111,735	108,649
Sales - Water	45,242	50,902	40,360	59,883
Sales - Stormwater Utilities	223	733		88
Sales-LCRA	336	539	61	192
Sales-Home	214	302		88
Allocation - Facilities Maintenance	116,492	106,697	103,425	93,438
Sales - Facilities Maintenance	6,606	9,900	11,929	15,033
Allocation - Information Technology	87,870	105,745	102,501	66,928
Sales - Information Technology Fund	548	1,553	779	1,032
Allocation - Stormwater	4,116	3,811	3,694	13,907
Allocation - Downtown CRA		1,905	1,847	1,738
Allocation - Mid-Town		16,195	15,698	14,342
Allocation - Dixieland		476	462	435
Sales-Health Insurance Fund	122	173	162	221
Allocation - Building Inspection Fund	6,130	476	462	1,304
Sales-Building Inspection	1,124	302	844	1,326
Sales - Disaster 8 Fund - COVID-19	62,086	122,230		

PURCHASING AND STORES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Sales - Employee Pension Fund		43		
	3,060,162	3,044,499	2,866,747	2,207,745
TOTAL CHARGES FOR SERVICES	3,060,162	3,044,499	2,866,747	2,207,745
	MISCELLANEOUS REVENUES			
OTHER				
Scrap Sales	22,180	12,500	19,511	10,000
Refund of Prior Year Expenses	800			
	22,980	12,500	19,511	10,000
INVESTMENT INCOME				
Interest on Pooled Investments	36,935	40,000	25,293	26,500
Market Value Restatement	27,493			
	64,428	40,000	25,293	26,500
TOTAL MISCELLANEOUS REVENUE	87,408	52,500	44,804	36,500
SUB-TOTAL	3,147,571	3,096,999	2,911,551	2,244,245
PRIOR YEAR SURPLUS	(264,357)	(123,030)	(260,369)	854,352
TOTAL REVENUES	2,883,214	2,973,969	2,651,182	3,098,597

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PURCHASING AND STORES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	501,848	591,435	458,433	615,296
INSURANCE				
Insurance - Fire	13,270	14,098	12,256	38,157
Insurance - Position Bond		90	86	89
Self-Insurance Services	21,773	22,560	22,560	29,574
Insurance Consultant	2,366	1,859	1,843	1,676
Insurance - Excess Liability (Auto, General)	3,249	2,858	3,180	3,396
	<u>40,659</u>	<u>41,465</u>	<u>39,925</u>	<u>72,892</u>
UTILITIES				
Water Service	2,210	2,295	2,194	2,249
Electric Service	34,748	29,875	33,500	34,505
Wastewater Service	810	775	825	846
Solid Waste Service	23,808	21,694	21,547	21,547
Solid Waste Service - Recycling	387	387	387	387
	<u>61,963</u>	<u>55,026</u>	<u>58,453</u>	<u>59,534</u>
INTER-CITY SERVICES				
Rental - Fleet Management	33,573	35,108	29,303	36,161
Gasoline - Fleet Management	2,180	3,148	3,148	1,307
Maintenance - Fleet Management	33,951	18,990	12,835	19,238
General Fund Services	267,655	280,386	280,386	270,037
Intra-Departmental Charges - PC & Network Support	33,593	30,512	26,147	37,136
Lakeland Electric Charges		54,000		
Intra-Departmental Charges - Telephone	13,570	11,657	11,657	15,105
Intra-Departmental Charges - Facilities	50,397	43,852	43,852	51,984
Intra-Departmental Charges - Janitorial	171,477	138,853	138,853	158,346
Intra-Departmental Charges - Training Ctr	792	853	853	800
Intra-Departmental Charges - IT Operations - Application Dev	559,455	504,843	420,703	596,322
Intra-Departmental Charges - IT Operations - Network Support	25,000	23,248	18,705	35,781
	<u>1,191,643</u>	<u>1,145,450</u>	<u>986,442</u>	<u>1,222,217</u>
ALL OTHER O&M				
Banking Service	591	512	509	609
Annual Audit	3,723	3,145	3,145	3,835
Contract Labor	53,090	73,923	58,490	59,952
Repair Of Equipment	7,325	8,335	9,335	9,568
Postage & Mailing	1,469	2,360	2,360	2,419
Subscription & Membership	4,549	4,916	1,416	1,451
Telephone Communications	4,095	4,411	4,411	4,521
Travel		317	317	325
Training	420	479	479	491

PURCHASING AND STORES

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Software License & Maintenance	480	487	487	25,230
Office Supplies	4,412	4,500	5,000	5,125
Equipment - Noncapital	5,234	8,886	2,886	2,958
All Other Materials & Supplies	620	630	630	646
Uniforms	3,973	3,500	3,500	3,588
Tools & Implements	412	1,102	602	617
Merchandise	406,979	431,375	431,375	442,159
Increase/Decrease In Inventory	36,492			
Recoveries-Other Funds	(300)		(3,000)	
	<u>533,563</u>	<u>548,878</u>	<u>521,942</u>	<u>563,494</u>
SUB-TOTAL	<u>2,329,676</u>	<u>2,382,254</u>	<u>2,065,195</u>	<u>2,533,433</u>
		WAREHOUSE		
PERSONAL SERVICES	<u>474,029</u>	<u>509,149</u>	<u>480,722</u>	<u>503,365</u>
INTER-CITY SERVICES				
Rental - Fleet Management		5,040		
Maintenance - Fleet Management		1,400		
Intra-Departmental Charges - Radios	5,712	5,743	5,743	5,897
	<u>5,712</u>	<u>12,183</u>	<u>5,743</u>	<u>5,897</u>
ALL OTHER O&M				
Contractual Services	33,066			
	<u>33,066</u>			
SUB-TOTAL	<u>512,807</u>	<u>521,332</u>	<u>486,465</u>	<u>509,262</u>
DEBT SERVICE				
Florida Taxable Pension Liability Reduction Note, Series 2020	29,818		30,183	30,528
	<u>29,818</u>		<u>30,183</u>	<u>30,528</u>
SPECIAL PROJECTS				
OpenGov Procurement Software				16,849
Emergency Manager	1,008	1,044		1,018
	<u>1,008</u>	<u>1,044</u>		<u>17,867</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	1,632	1,632	1,632	
Transfer To Fleet Mgmt Reserve		60,200	60,200	
Transfer To Information Technology	7,507	7,507	7,507	7,507
Transfer To IT Equip Replacement Fund	766			
	<u>9,905</u>	<u>69,339</u>	<u>69,339</u>	<u>7,507</u>
GRAND TOTAL	<u>2,883,214</u>	<u>2,973,969</u>	<u>2,651,182</u>	<u>3,098,597</u>



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FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
FACILITIES MAINTENANCE**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	2,671,637	3,031,646	2,246,870	3,225,776
Fringe Benefits	926,428	1,392,268	782,968	1,306,828
Total Personnel	3,598,065	4,423,914	3,029,838	4,532,604
Non-Personnel				
Utilities	18,910	18,443	17,713	18,057
Professional and Contractual	239,674	313,098	345,352	335,352
Insurance and Fixed Charges	173,946	193,062	192,872	151,061
Internal Service Charges	900,555	930,562	950,234	963,779
All Other Operations & Maintenance	647,601	707,119	657,030	720,125
Debt Service	119,706		121,174	122,558
Capital Outlay	1,960	112,465	127,150	130,650
Maintenance and Special Projects	429,088	1,149,719	1,135,544	1,178,215
Total Non-Personnel	2,531,439	3,424,468	3,547,069	3,619,797
Total Expenditures	6,129,504	7,848,382	6,576,907	8,152,401
Transfers				
Transfers Out	10,161	9,494	9,494	2,967
Net Transfers	(10,161)	(9,494)	(9,494)	(2,967)
Revenue Sources				
Charges for Services	7,191,631	6,304,656	6,304,656	7,436,659
Interest Income	324	38,110	45,301	55,000
All Other Revenue	2,218		1,587	
Total Revenue	7,194,173	6,342,766	6,351,544	7,491,659
Funding to be Provided	(1,054,508)	1,515,110	234,857	663,709

FACILITIES MAINTENANCE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
CHARGES FOR SERVICES				
Facility Maintenance Services to City Funds				
Allocation - Cleveland Heights Golf Course	93,028	80,948	80,948	95,958
Allocation - General Fund	3,218,032	2,887,988	2,887,988	3,414,602
Allocation - Fleet Mgmt	28,066	24,421	24,421	28,950
Allocation - Wastewater	64,963	56,527	56,527	67,009
Allocation - Parking	21,676	18,862	18,862	22,359
Allocation - Airport	49,343	43,424	43,424	55,035
Allocation - RP Funding Center	24,671	21,712	21,712	27,518
Allocation - Solid Waste	11,902	10,357	10,357	12,277
Allocation - Electric	1,078,206	918,373	918,373	1,058,762
Allocation - Water	76,425	99,666	99,666	118,148
Allocation - Facilities Maintenance	28,408	24,718	24,718	29,303
Allocation - Purchasing & Stores	50,397	43,852	43,852	51,984
Allocation - Information Technology	34,986	34,016	34,016	40,325
Allocation - Self Insurance	224,524	197,568	197,568	265,458
Allocation - Stormwater	5,062	4,405	4,405	5,222
Allocation - Downtown CRA	478	416	416	493
Allocation - Mid-Town	59,266	51,569	51,569	118,548
Allocation - Dixieland	60	53	53	62
Allocation - Building Inspection Fund	31,993	27,838	27,838	33,000
	<u>5,101,486</u>	<u>4,546,713</u>	<u>4,546,713</u>	<u>5,445,013</u>
Janitorial Services to City Funds				
Allocation - Cleveland Heights Golf Course	31,900	25,832	25,832	29,458
Allocation - General Fund	729,672	624,470	624,470	705,892
Allocation - Fleet Mgmt	14,667	11,877	11,877	13,544
Allocation - Wastewater	64,180	51,969	51,969	59,265
Allocation - Airport	68,665	57,083	57,083	68,500
Allocation - Solid Waste	10,883	8,813	8,813	10,050
Allocation - Electric	915,844	727,227	727,227	808,436
Allocation - Water	7,697	46,523	46,523	53,054
Allocation - Facilities Maintenance	4,556	3,689	3,689	4,207
Allocation - Purchasing & Stores	171,477	138,853	138,853	158,346
Allocation - Information Technology	36,380	33,894	33,894	38,651
Allocation - Self Insurance	1,936	1,568	1,568	12,428
Allocation - Stormwater	3,948	3,197	3,197	3,646
Allocation - Downtown CRA	373	302	302	344
Allocation - Mid-Town	2,969	2,404	2,404	2,741
Allocation - Dixieland	47	38	38	43
Allocation - Building Inspection Fund	24,951	20,204	20,204	23,041
	<u>2,090,145</u>	<u>1,757,943</u>	<u>1,757,943</u>	<u>1,991,646</u>

FACILITIES MAINTENANCE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
TOTAL CHARGES FOR SERVICES	7,191,631	6,304,656	6,304,656	7,436,659
MISCELLANEOUS REVENUES				
OTHER				
Insurance Proceeds - Workers Comp Claims	1,511		1,587	
All Other Misc Revenue	128			
Refund of Prior Year Expenses	580			
	2,218		1,587	
INVESTMENT INCOME				
Interest on Pooled Investments	53,128	38,110	45,301	55,000
Market Value Restatement	(52,804)			
	324	38,110	45,301	55,000
TOTAL MISCELLANEOUS REVENUE	2,542	38,110	46,888	55,000
SUB-TOTAL	7,194,173	6,342,766	6,351,544	7,491,659
PRIOR YEAR SURPLUS	(1,054,508)	1,515,110	234,857	663,709
TOTAL REVENUES	6,139,665	7,857,876	6,586,401	8,155,368

FY 2023 Proposed Budget

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FACILITIES MAINTENANCE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES	FACILITIES MAINTENANCE			
PERSONAL SERVICES	1,878,096	2,312,581	1,591,979	2,291,215
INSURANCE				
Insurance - Fire	4,021	4,272	3,714	4,770
Insurance - Position Bond		384	366	379
Self-Insurance Services	164,983	184,070	184,070	140,509
Insurance Consultant	1,183	845	838	838
Insurance - Excess Liability (Auto, General)	3,758	3,491	3,884	4,565
	<u>173,946</u>	<u>193,062</u>	<u>192,872</u>	<u>151,061</u>
UTILITIES				
Water Service	1,256	1,411	901	924
Electric Service	10,578	9,723	9,848	10,143
Wastewater Service	1,686	1,918	1,048	1,074
Solid Waste Service	5,391	5,391	5,916	5,916
	<u>18,910</u>	<u>18,443</u>	<u>17,713</u>	<u>18,057</u>
INTER-CITY SERVICES				
Rental - Fleet Management	108,541	109,741	108,031	112,913
Gasoline - Fleet Management	33,957	50,764	58,231	58,864
Maintenance - Fleet Management	88,003	70,363	81,867	69,961
Purchasing & Stores Service	116,492	103,425	103,425	93,438
General Fund Services	361,320	406,731	406,731	389,492
Intra-Departmental Charges - PC & Network Support	31,803	29,463	29,840	34,787
Intra-Departmental Charges - Telephone	9,499	8,160	8,160	11,077
Intra-Departmental Charges - Radios	3,427	2,885	2,885	3,538
Intra-Departmental Charges - Facilities	28,408	24,718	24,718	29,303
Intra-Departmental Charges - Janitorial	4,556	3,689	3,689	4,207
Intra-Departmental Charges - Training Ctr	2,770	3,410	3,410	3,199
Intra-Departmental Charges - IT Operations - GIS	556	465	465	556
Intra-Departmental Charges - IT Operations - Application Dev	73,631	80,095	80,095	99,836
Intra-Departmental Charges - IT Operations - Network Support	23,257	21,174	20,702	32,277
	<u>886,219</u>	<u>915,083</u>	<u>932,249</u>	<u>943,448</u>

FACILITIES MAINTENANCE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Contractual Services	175,889	168,955	167,784	171,979
Annual Audit	1,755	1,518	1,518	1,807
Rentals	55,239	21,867	20,858	21,379
Maintenance Of Facilities	254,942	280,140	280,140	287,144
Repair Of Equipment		67	2,842	2,913
Printing & Photography	407	2,131	2,131	2,184
Postage & Mailing	119	410	410	415
Subscription & Membership	1,455	1,037	1,000	1,025
Telephone Communications	27,386	22,330	22,330	22,880
Travel		1,000	1,000	1,025
Training	1,335	2,500	2,500	2,560
All Other Sundry Charges	1,100	1,000	1,000	1,025
Licenses & Permits	150	800	800	800
Office Supplies	3,952	4,695	4,695	4,812
Equipment - Noncapital	555	9,740	9,740	9,984
Uniforms	6,260	7,967	7,967	8,166
Tools & Implements	6,076	6,622	6,622	6,788
Agricultural & Horticultural Supplies	4,511	2,993	2,435	2,496
Parts For Equipment	37,272	73,585	73,585	75,425
Use Tax Allocation				
	<u>578,404</u>	<u>609,357</u>	<u>609,357</u>	<u>624,807</u>
CAPITAL EQUIPMENT				
Equipment - Capital	1,960	111,465	126,465	127,575
SPECIAL PROJECTS				
Emergency Manager	4,031	4,175		4,073
HVAC Maintenance - Various Bldgs	164,020	166,035	166,035	170,185
Air Quality Investigations - City Buildings	4,420	46,410	14,410	14,770
Generator/UPS Maintenance	24,703	24,255	24,255	24,861
Security Systems Controls Maintenance	74,883	76,670	61,670	78,586
Electric Chiller HVAC Maintenance		700	700	700
Garage Door/Operator Maintenance	60,324	87,075	67,075	38,000
Plumbing Repairs / Replacement	40,335	33,875	33,875	34,705
Elevator Maintenance	24,814	634,251	659,251	675,732
SMA For Security Camera/Card Reader Software	31,482	70,223	95,223	97,603
Work Order Software & Technology Upgrade	77	5,450	5,450	31,210
Asset Management Training		600	7,600	7,790
	<u>429,088</u>	<u>1,149,719</u>	<u>1,135,544</u>	<u>1,178,215</u>
SUB-TOTAL	<u>3,966,622</u>	<u>5,309,710</u>	<u>4,606,179</u>	<u>5,334,378</u>

FACILITIES MAINTENANCE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
JANITORIAL				
PERSONAL SERVICES	1,386,796	1,755,466	1,115,117	1,843,121
ALL OTHER O&M				
Contractual Services	2,525	46,180	46,180	47,335
Contract Labor	682	42,630	61,055	43,696
Repair Of Equipment	256	1,000	300	1,025
Telephone Communications	7,807	5,100	5,100	5,228
Training		500		513
Equipment - Noncapital	2,862	4,000	4,000	1,025
Uniforms	6,981	7,000	7,000	7,175
Cleaning & Janitor Supply	169,565	161,435	128,375	190,471
	190,679	267,845	252,010	296,468
CAPITAL EQUIPMENT				
Equipment - Capital		1,000	685	3,075
		1,000	685	3,075
SUB-TOTAL	1,577,474	2,024,311	1,367,812	2,142,664
FIRE SAFETY				
PERSONAL SERVICES	333,173	355,867	322,742	398,268
INTER-CITY SERVICES				
Rental - Fleet Management	6,036	9,250	6,408	9,528
Gasoline - Fleet Management	4,448	3,381	6,456	7,364
Maintenance - Fleet Management	3,851	2,848	5,121	3,439
	14,336	15,479	17,985	20,331
ALL OTHER O&M				
Contractual Services	58,824	53,815	68,815	70,535
Repair Of Equipment		1,200	1,200	1,200
Subscription & Membership	400	500	500	500
Telephone Communications	6,377	6,400	6,400	6,560
Training	4,543	3,500	3,500	3,587
Licenses & Permits	510	1,000	1,000	1,025
Office Supplies	43	500	500	500
Equipment - Noncapital	1,605	2,500	2,500	2,562
Uniforms	430	1,200	1,200	1,230
Tools & Implements	91	3,250	1,250	1,250
Parts For Equipment	20,825	23,750	23,750	24,343
Material	24,544	45,400	30,400	20,910
	118,192	143,015	141,015	134,202
SUB-TOTAL	465,701	514,361	481,742	552,801

FACILITIES MAINTENANCE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
DEBT SERVICE				
Florida Taxable Pension Liability Reduction Note, Series 2020	119,706		121,174	122,558
	<u>119,706</u>		<u>121,174</u>	<u>122,558</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	6,527	6,527	6,527	
Transfer To Information Technology	2,967	2,967	2,967	2,967
Transfer To IT Equip Replacement Fund	667			
	<u>10,161</u>	<u>9,494</u>	<u>9,494</u>	<u>2,967</u>
GRAND TOTAL	<u>6,139,665</u>	<u>7,857,876</u>	<u>6,586,401</u>	<u>8,155,368</u>

FY 2023 Proposed Budget

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FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
INFORMATION TECHNOLOGY**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	6,453,642	7,191,297	5,827,948	7,832,206
Fringe Benefits	1,729,719	2,650,578	1,639,227	2,294,172
Total Personnel	8,183,361	9,841,875	7,467,175	10,126,378
Non-Personnel				
Utilities	60,747	58,241	52,490	54,685
Professional and Contractual	434,496	806,069	692,157	776,204
Insurance and Fixed Charges	145,141	155,186	143,613	177,591
Internal Service Charges	2,922,605	3,162,826	3,156,169	2,771,403
All Other Operations & Maintenance	4,814,284	5,949,265	6,046,665	6,012,049
Debt Service	1,515,295	1,088,271	1,378,656	1,382,811
Maintenance and Special Projects	4,163,854	5,330,285	5,316,638	3,024,186
Total Non-Personnel	14,056,421	16,550,143	16,786,388	14,198,929
Total Expenditures	22,239,782	26,392,018	24,253,563	24,325,307
Transfers				
Cost Allocations and Recoveries	(33,322)		(3,980)	
Transfers In	1,228,974	1,597,840	1,597,840	1,527,600
Transfers Out	14,659	3,008,261	3,008,261	
Net Transfers	1,247,636	(1,410,421)	(1,406,441)	1,527,600
Revenue Sources				
Charges for Services	21,358,485	19,980,541	16,147,031	20,672,114
Interest Income	1,108,632	344,000	253,558	254,500
All Other Revenue	26,744	10,338	5,692	
Total Revenue	22,493,862	20,334,879	16,406,281	20,926,614
Funding to be Provided	(1,501,716)	7,467,560	9,253,723	1,871,093

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
OTHER CHARGES FOR SERVICES				
Radios				
Allocation - General Fund	539,243	458,701	459,243	556,617
Allocation - Fleet Mgmt	2,285	1,923	1,923	2,359
Allocation - Wastewater	40,849	34,619	34,619	42,454
Allocation - Airport	9,140	7,693	9,616	11,793
Allocation - Solid Waste	38,844	32,696	32,696	40,095
Allocation - Electric	219,353	184,153	182,229	222,295
Allocation - Water	60,138	50,967	50,967	62,501
Allocation - Facilities Maintenance	3,427	2,885	2,885	3,538
Allocation - Purchasing & Stores	5,712	5,743	5,743	5,897
Allocation - Information Technology	7,426	6,250	6,250	7,665
Allocation - Stormwater	2,285	1,923	1,923	2,359
	928,702	787,553	788,094	957,573
Telecommunications				
Allocation - General Fund	404,543	347,004	347,004	399,790
Allocation - Fleet Mgmt	7,690	6,606	6,606	8,056
Allocation - Wastewater	24,618	22,537	22,537	27,695
Allocation - Parking	905	777	777	1,007
Allocation - Airport	13,570	11,657	11,657	13,595
Allocation - RP Funding Center	47,042	40,413	40,413	49,344
Allocation - Solid Waste	6,333	5,440	5,440	6,546
Allocation - Electric	1,501,863	1,738,331	1,211,555	337,362
Allocation - Water	46,690	40,413	40,413	51,359
Allocation - Facilities Maintenance	9,499	8,160	8,160	11,077
Allocation - Purchasing & Stores	13,570	11,657	11,657	15,105
Allocation - Information Technology	59,706	51,683	51,683	60,926
Allocation - Stormwater	3,166	3,497	3,497	4,532
Allocation - Downtown CRA		342	816	388
Allocation - Mid-Town	7,376	2,723	6,776	3,088
Allocation - Dixieland	57	44	44	49
Allocation - Building Inspection Fund	8,594	7,383	7,383	9,567
	2,155,221	2,298,667	1,776,418	999,486

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Application Development				
Allocation - General Fund	2,364,313	2,614,956	1,891,555	3,076,584
Allocation - Fleet Mgmt	45,647	49,203	36,727	55,420
Allocation - Wastewater	530,130	501,274	401,413	673,508
Allocation - Parking	28,735	26,259	24,142	30,875
Allocation - Airport	41,361	49,290	35,796	35,364
Allocation - RP Funding Center	124,749	163,398	97,206	178,491
Allocation - Solid Waste	100,429	104,410	74,736	110,866
Allocation - Electric	3,788,867	3,132,396	2,745,249	3,553,689
Allocation - Water	801,098	735,752	650,812	977,243
Allocation - Facilities Maintenance	73,631	80,095	52,993	99,836
Allocation - Purchasing & Stores	559,455	504,843	495,439	596,322
Allocation - Information Technology	1,290,139	1,441,807	1,380,114	1,088,645
Allocation - Stormwater	34,916	34,198	27,415	35,610
Allocation - Downtown CRA	514	380	380	435
Allocation - Mid-Town	4,093	3,030	3,030	3,468
Allocation - Dixieland	65	49	49	56
Allocation - Building Inspection Fund	136,541	104,890	88,217	122,375
	<u>9,924,684</u>	<u>9,546,230</u>	<u>8,005,273</u>	<u>10,638,787</u>
Network Support				
Allocation - General Fund	1,032,429	946,920	654,855	1,459,304
Allocation - CDBG	6,008	4,838	4,060	7,415
Allocation - Fleet Mgmt	25,104	22,745	16,239	34,896
Allocation - Wastewater	84,053	77,034	52,196	110,849
Allocation - Parking	2,777	2,545	1,740	3,929
Allocation - Airport	20,656	19,007	13,260	31,853
Allocation - RP Funding Center	44,132	39,867	27,657	57,918
Allocation - Solid Waste	12,719	12,472	8,119	17,891
Allocation - Electric	603,064	514,596	355,654	774,262
Allocation - Water	110,311	100,343	65,696	129,650
Allocation - Facilities Maintenance	23,257	21,174	15,154	32,277
Allocation - Purchasing & Stores	25,000	23,248	15,906	35,781
Allocation - Information Technology	114,103	117,994	76,480	182,397
Allocation - Telecommunications	15,621		9,749	
Allocation - Stormwater	14,194	13,572	9,279	20,952
Allocation - Downtown CRA		975		1,474
Allocation - Mid-Town		7,760		11,733
Allocation - Dixieland	9,707	124	6,200	188
Allocation - Building Inspection Fund	25,520	23,625	16,242	30,986
	<u>2,168,654</u>	<u>1,948,839</u>	<u>1,348,486</u>	<u>2,943,755</u>

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
IT Support				
Allocation - General Fund	1,598,704	1,479,657	887,510	1,178,392
Allocation - CDBG	7,269	6,034	5,210	5,754
Allocation - Fleet Mgmt	31,173	29,052	19,103	25,317
Allocation - Wastewater	132,424	120,929	68,887	87,459
Allocation - Parking	4,295	3,888	2,605	3,452
Allocation - Airport	28,115	26,040	16,514	24,166
Allocation - RP Funding Center	53,757	49,708	33,141	44,880
Allocation - Solid Waste	17,982	16,772	10,420	13,809
Allocation - Electric	899,468	757,459	464,630	608,765
Allocation - Water	179,744	160,087	88,424	102,419
Allocation - Facilities Maintenance	31,803	29,463	17,366	23,015
Allocation - Purchasing & Stores	33,593	30,512	19,788	26,468
Allocation - Information Technology	175,127	174,414	95,081	140,395
Allocation - Telecommunications	21,201		11,288	
Allocation - Stormwater	21,355	20,529	13,025	17,262
Allocation - Downtown CRA		1,299		145
Allocation - Mid-Town		10,350		9,073
Allocation - Dixieland	12,488	165	7,815	1,139
Allocation - Building Inspection Fund	43,687	39,903	21,708	24,166
	<u>3,292,184</u>	<u>2,956,261</u>	<u>1,782,515</u>	<u>2,336,076</u>
GIS				
Allocation - General Fund	299,117	242,713	242,713	371,030
Allocation - Wastewater	193,933	152,162	152,162	236,738
Allocation - RP Funding Center		127	127	312
Allocation - Solid Waste	17,938	14,460	14,460	24,196
Allocation - Electric	609,403	511,006	511,006	653,418
Allocation - Water	162,706	137,914	137,914	179,076
Allocation - Facilities Maintenance	556	465	465	556
Allocation - Telecommunications	20,007	21,531	21,531	32,887
Allocation - Stormwater	29,641	23,870	23,870	38,660
Allocation - Downtown CRA			363	
Allocation - Mid-Town			2,891	
Allocation - Dixieland		2,763	2,763	3,701
Allocation - Building Inspection Fund	22,704	18,141	18,141	30,835
	<u>1,356,005</u>	<u>1,125,152</u>	<u>1,128,406</u>	<u>1,571,409</u>
Public Safety				
Allocation - General Fund	1,533,036	1,317,839	1,317,839	1,225,028
	<u>1,533,036</u>	<u>1,317,839</u>	<u>1,317,839</u>	<u>1,225,028</u>
TOTAL CHARGES FOR SERVICES	<u>21,358,485</u>	<u>19,980,541</u>	<u>16,147,031</u>	<u>20,672,114</u>

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
MISCELLANEOUS REVENUES				
OTHER				
Scrap Sales	8,480	10,338		
All Other Misc Revenue	40			68
Non-Utility Revenue - Fiber	12,600			
	<u>21,120</u>	<u>10,338</u>		<u>68</u>
REIMBURSEMENTS				
Reimbursements / Loss Recovery	5,624		5,624	
	<u>5,624</u>		<u>5,624</u>	
INVESTMENT INCOME				
Interest on Pooled Investments	545,926	344,000	253,558	254,500
Market Value Restatement	562,706			
	<u>1,108,632</u>	<u>344,000</u>	<u>253,558</u>	<u>254,500</u>
TOTAL MISCELLANEOUS REVENUE	<u>1,135,376</u>	<u>354,338</u>	<u>259,250</u>	<u>254,500</u>
TRANSFERS FROM OTHER FUNDS				
Transfer from General Fund	581,049	588,731	588,731	545,891
Transfer from Public Improvement Fund		500,000	500,000	
Transfer from Fleet Mgmt Fund	7,207	6,540	6,540	6,540
Transfer from Purchasing & Stores	8,273	7,507	7,507	7,507
Transfer from WW Operations	2,233			
Transfer from WW R&R	60,938	60,938	60,938	60,938
Transfer from Parking System	817	750	750	750
Transfer from RP Funding Center	1,900			
Transfer from Lakeland Linder International Airport	11,644	11,044	11,044	11,044
Transfer from Solid Waste Management	46,498	46,098	46,098	46,098
Transfer from Water Operations	3,033			
Transfer from Water R&R	72,264	72,264	72,264	72,264
Transfer from Stormwater Utilities Fund	2,584	2,251	2,251	2,251
Transfer from Facilities Maintenance Fund	3,634	2,967	2,967	2,967
Transfer from Information Technology	6,398			
Transfer from Electric Operations	420,369	298,750	298,750	271,350
Transfer from CRA	133			
Transfer from Building Inspection Fund				500,000
TOTAL TRANSFERS FROM OTHER FUNDS	<u>1,228,974</u>	<u>1,597,840</u>	<u>1,597,840</u>	<u>1,527,600</u>
SUB-TOTAL	<u>23,722,835</u>	<u>21,932,719</u>	<u>18,004,121</u>	<u>22,454,214</u>
PRIOR YEAR SURPLUS	<u>(1,501,716)</u>	<u>7,467,560</u>	<u>9,253,723</u>	<u>1,871,093</u>
TOTAL REVENUES	<u>22,221,119</u>	<u>29,400,279</u>	<u>27,257,844</u>	<u>24,325,307</u>

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	487,188	768,824	503,929	770,407
INSURANCE				
Insurance - Fire	18,095	19,224	16,711	23,053
Insurance - Position Bond		480	457	522
Insurance - Data Processing	35,837	43,004	33,180	34,839
Self-Insurance Services	76,989	78,953	78,953	74,509
Insurance Consultant	6,592	6,085	6,034	6,872
Insurance - Excess Liability (Auto, General)	7,628	7,440	8,278	9,389
	<u>145,141</u>	<u>155,186</u>	<u>143,613</u>	<u>149,184</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	87,870	102,501	102,501	66,928
General Fund Services	570,927	627,478	627,478	451,982
Intra-Departmental Charges - PC & Network Support	12,004	10,137	13,291	15,431
Lakeland Electric Charges	394,116	438,730	438,730	437,302
Intra-Departmental Charges - Telephone	5,428	5,440	5,440	7,049
Intra-Departmental Charges - Training Ctr	4,057	4,263	4,263	4,099
Intra-Departmental Charges - IT Operations - Application Dev	33,836	31,021	31,021	41,392
Intra-Departmental Charges - IT Operations - Network Support	7,470	6,314	7,933	12,236
	<u>1,115,707</u>	<u>1,225,884</u>	<u>1,230,657</u>	<u>1,036,419</u>
ALL OTHER O&M				
Annual Audit	3,044	2,711	2,711	3,136
Repair Of Equipment	1,295	4,500	4,500	4,500
Postage & Mailing	14	75	75	75
Subscription & Membership	18,050	200	200	400
Telephone Communications	1,823	1,812	1,812	2,940
Travel	682	5,000	5,000	12,000
Training	1,075	5,000	5,000	41,500
All Other Sundry Charges	430	500	500	500
Software License & Maintenance		397		
Loss On Disposal of Fixed Assets	8,519			
Office Supplies	1,524	2,603	3,000	3,000
Equipment - Noncapital	479	200	200	400
	<u>36,935</u>	<u>22,998</u>	<u>22,998</u>	<u>68,451</u>
SUB-TOTAL	<u>1,784,972</u>	<u>2,172,892</u>	<u>1,901,197</u>	<u>2,024,461</u>

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
RADIO COMMUNICATIONS				
PERSONAL SERVICES	251,331	245,278	204,949	250,156
UTILITIES				
Electric Service	27,403	23,646	31,323	32,263
	27,403	23,646	31,323	32,263
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	2,827	2,588	2,604	3,107
Intra-Departmental Charges - Telephone	6,785	5,440	5,440	5,539
Intra-Departmental Charges - Radios	1,142			
Intra-Departmental Charges - Facilities	12,502	12,053	12,053	14,289
Intra-Departmental Charges - Janitorial	3,177	7,008	7,008	7,991
Intra-Departmental Charges - IT Operations - Application Dev	5,203	5,458	5,458	7,420
Intra-Departmental Charges - IT Operations - Network Support	1,851	1,697	1,663	2,619
	33,487	34,244	34,226	40,965
ALL OTHER O&M				
Contractual Services	2,554	3,000	3,000	3,000
Maintenance Of Facilities		3,990	3,990	
Repair Of Equipment	498,723	516,504	516,504	529,421
Postage & Mailing	109	325	325	325
Subscription & Membership	85	250	250	250
Telephone Communications	1,981	1,720	1,720	1,720
Travel		500	500	500
Training		1,000	1,000	2,000
Office Supplies	53	350	350	350
Equipment - Noncapital		750	750	750
All Other Materials & Supplies	89	2,000	2,000	2,000
Uniforms	97	870	870	870
Tools & Implements	364	200	200	200
Parts For Equipment	21,653	27,500	27,500	27,500
Material	738	900	900	900
Recoveries-Other Funds	(1,523)			
	524,922	559,859	559,859	569,786
SUB-TOTAL	837,143	863,027	830,357	893,170

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
TELECOMMUNICATIONS				
PERSONAL SERVICES	1,120,976	1,217,003	1,013,185	1,238,545
UTILITIES				
Water Service	1,784	1,756	642	658
Stormwater Service	9,815	10,306	3,726	3,912
Electric Service	7,729	8,166	5,602	5,770
Wastewater Service	3,829	3,781	1,124	1,152
Solid Waste Service	273	273	273	273
Solid Waste Service - Recycling	102	102	102	102
	<u>23,533</u>	<u>24,384</u>	<u>11,469</u>	<u>11,867</u>
INTER-CITY SERVICES				
Rental - Fleet Management	40,050	42,938	41,757	44,228
Gasoline - Fleet Management	8,908	15,993	15,993	16,425
Maintenance - Fleet Management	27,376	23,432	19,513	23,607
Intra-Departmental Charges - PC & Network Support	21,201	19,883	18,738	21,961
Intra-Departmental Charges - Telephone	12,212	8,549	8,549	10,070
Intra-Departmental Charges - Radios	6,284	6,250	6,250	7,665
Intra-Departmental Charges - Facilities		2,399	2,399	2,844
Intra-Departmental Charges - Janitorial	15,667	12,687	12,687	14,467
Intra-Departmental Charges - IT Operations - GIS	20,007	21,531	21,531	32,887
Intra-Departmental Charges - IT Operations - Application Dev	67,887	57,888	57,888	57,068
Intra-Departmental Charges - IT Operations - Network Support	15,621	14,200	13,271	20,250
	<u>235,213</u>	<u>225,750</u>	<u>218,576</u>	<u>251,472</u>
ALL OTHER O&M				
Contractual Services	217,138	396,044	300,832	400,832
Repair Of Equipment	1,776	3,000	3,000	3,000
Postage & Mailing	27	108	100	100
Subscription & Membership	600	600	375	375
Telephone Communications	101,423	4,934	104,934	4,934
Training		6,000	6,000	12,000
All Other Sundry Charges	219	250	250	250
Software License & Maintenance	66	115		
Office Supplies	1,494	3,304	3,304	3,000
Equipment - Noncapital	2,896	4,000	4,000	4,000
All Other Materials & Supplies	912	1,500	1,500	1,500
Uniforms	2,741	3,010	3,010	4,872
Tools & Implements	155	1,000	1,000	1,000
Parts For Equipment		800	800	800
Material	7,995	7,440	3,000	8,000
Use Tax Allocation	(22)			
Materials - Default Purchasing Card	6,143			

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Recoveries-Other Funds	(4,103)		(3,980)	
	339,462	432,105	428,125	444,663
SUB-TOTAL	1,719,183	1,899,242	1,671,355	1,946,547
APPLICATION DEVELOPMENT				
PERSONAL SERVICES	3,347,961	3,963,903	2,889,664	3,729,726
UTILITIES				
Water Service	250	252	266	266
Electric Service	3,982	3,849	3,894	4,162
Wastewater Service	277	278	292	297
Solid Waste Service	437	599	437	437
Solid Waste Service - Recycling	41	43	41	43
	4,986	5,021	4,930	5,205
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	75,202	66,759	65,430	75,637
Intra-Departmental Charges - Telephone	15,379	13,600	13,600	15,609
Intra-Departmental Charges - IT Operations - Application Dev	1,069,952	1,220,737	1,220,737	856,224
Intra-Departmental Charges - IT Operations - Network Support	49,434	45,049	43,227	66,006
	1,209,967	1,346,145	1,342,994	1,013,476
ALL OTHER O&M				
Contract Labor		6,688		
Subscription & Membership	965	4,580	4,580	4,580
Telephone Communications	14,547	15,474	15,474	15,474
Travel		1,500	1,500	1,500
Training	4,028	20,000	20,000	25,000
All Other Sundry Charges	1,800	10,000	10,000	10,000
Software License & Maintenance	1,822,768	1,950,505	1,950,505	2,101,873
Cloud Subscriptions	21,097	103,505	110,400	112,170
Office Supplies	3	30		
Equipment - Noncapital	538	177		
	1,865,747	2,112,459	2,112,459	2,270,597
SUB-TOTAL	6,428,660	7,427,528	6,350,047	7,019,004

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
DATABASE ADMINISTRATION				
PERSONAL SERVICES	464,380	498,443	415,382	502,875
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	14,127	14,075	11,381	13,323
Intra-Departmental Charges - Telephone	1,809	1,555	1,555	2,014
Intra-Departmental Charges - IT Operations - Application Dev	12,090	23,561	23,561	12,735
Intra-Departmental Charges - IT Operations - Network Support	9,008	8,985	7,252	11,076
	<u>37,034</u>	<u>48,176</u>	<u>43,749</u>	<u>39,148</u>
ALL OTHER O&M				
Telephone Communications	3,837	6,240	6,240	6,240
Travel		1,000	1,000	1,000
Training		3,000	3,000	6,000
All Other Sundry Charges	25	300	300	300
Software License & Maintenance	307,258	449,417	449,140	387,096
Cloud Subscriptions		2,473	3,000	3,000
Office Supplies		360	360	360
Equipment - Noncapital		250		
	<u>311,120</u>	<u>463,040</u>	<u>463,040</u>	<u>403,996</u>
SUB-TOTAL	<u>812,535</u>	<u>1,009,659</u>	<u>922,171</u>	<u>946,019</u>
NETWORK ADMINISTRATION & SUPPORT				
PERSONAL SERVICES	802,417	757,506	792,957	1,037,861
UTILITIES				
Water Service	242	261	257	275
Electric Service	3,852	3,978	3,767	4,302
Wastewater Service	268	287	283	307
Solid Waste Service	422	620	422	422
Solid Waste Service - Recycling	39	44	39	44
	<u>4,824</u>	<u>5,190</u>	<u>4,768</u>	<u>5,350</u>
INTER-CITY SERVICES				
Rental - Fleet Management	1,557	2,581	2,336	2,659
Gasoline - Fleet Management	263	267	267	338
Maintenance - Fleet Management	1,536	1,632	432	1,632
Intra-Departmental Charges - PC & Network Support	24,994	23,911	23,309	26,610
Intra-Departmental Charges - Telephone	4,071	4,275	4,275	5,539
Intra-Departmental Charges - Facilities	22,484	19,564	19,564	23,192
Intra-Departmental Charges - Janitorial	17,536	14,199	14,199	16,193
Intra-Departmental Charges - IT Operations - Application Dev	21,644	26,304	26,304	25,546
Intra-Departmental Charges - IT Operations - Network Support	17,674	16,367	15,696	23,586
	<u>111,759</u>	<u>109,100</u>	<u>106,382</u>	<u>125,295</u>

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Contractual Services	209,867	291,824	291,824	275,142
Postage & Mailing	91			
Subscription & Membership	(12)			
Telephone Communications	7,392	7,348	7,348	9,448
Training	9,900	7,500	7,500	7,500
All Other Sundry Charges	162			
Software License & Maintenance	97,600	147,055	147,055	241,797
Computer Software	1,714			45,000
Cloud Subscriptions	60,686	85,233	85,233	85,233
Office Supplies	59			
Equipment - Noncapital	14,331	25,000	25,000	25,000
Uniforms	1,416	2,450	2,450	2,800
Parts For Equipment	1,122	23,000	23,000	23,000
Materials - Default Purchasing Card	(9,239)			
	<u>395,089</u>	<u>589,410</u>	<u>589,410</u>	<u>714,920</u>
SUB-TOTAL	<u>1,314,089</u>	<u>1,461,206</u>	<u>1,493,517</u>	<u>1,883,426</u>

PC SUPPORT

PERSONAL SERVICES	<u>698,942</u>	<u>1,076,455</u>	<u>707,580</u>	<u>947,003</u>
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INTER-CITY SERVICES

Rental - Fleet Management	4,854	5,480	5,023	5,644
Gasoline - Fleet Management	73	559	446	220
Maintenance - Fleet Management	2,609	4,088	864	4,114
Intra-Departmental Charges - PC & Network Support	21,256	18,888	20,475	23,804
Intra-Departmental Charges - Telephone	9,951	9,326	9,326	9,567
Intra-Departmental Charges - IT Operations - Application Dev	36,149	33,526	33,526	33,106
Intra-Departmental Charges - IT Operations - Network Support	14,497	12,754	13,522	20,693
	<u>89,389</u>	<u>84,621</u>	<u>83,182</u>	<u>97,148</u>

ALL OTHER O&M

Contract Labor	1,892	12,012		
Repair Of Equipment	112	8,000	8,000	8,000
Telephone Communications	10,442	9,352	9,352	10,396
Training		3,000	3,000	3,000
All Other Sundry Charges	92	100	100	100
Software License & Maintenance	33	14,687	14,687	40,400
Computer Software				23,900
Cloud Subscriptions	655,747	1,180,904	1,184,513	971,247
Office Supplies	760	1,200	1,200	1,200
Equipment - Noncapital	3,764	5,000	5,000	5,000
All Other Materials & Supplies	1,175	5,109	1,500	1,500

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Uniforms	1,937	3,650	3,650	4,015
Parts For Equipment	2,563	3,000	3,000	3,000
Recoveries-Other Funds	(27,695)			
	650,823	1,246,014	1,234,002	1,071,758
SUB-TOTAL	1,439,155	2,407,090	2,024,764	2,115,909

		GIS		
PERSONAL SERVICES	627,025	810,558	545,937	866,127

INTER-CITY SERVICES

Rental - Fleet Management	1,789	2,846	2,844	2,932
Gasoline - Fleet Management	129	377	377	139
Maintenance - Fleet Management	1,796	1,632	1,214	1,682
Intra-Departmental Charges - PC & Network Support	15,936	10,839	19,378	22,069
Intra-Departmental Charges - Telephone	2,262	1,943	1,943	3,525
Intra-Departmental Charges - IT New Equip O&M Charges		6,440		
Intra-Departmental Charges - IT Operations - Application Dev	30,788	24,179	24,179	36,400
Intra-Departmental Charges - IT Operations - Network Support	8,781	8,011	11,077	17,624
	61,481	56,267	61,012	84,371

ALL OTHER O&M

Contractual Services				5,000
Contract Labor		23,790	23,790	
Repair Of Equipment	142	1,500	1,500	1,500
Telephone Communications	2,661	2,815	2,815	2,815
Travel	711	3,500	3,500	3,500
Training	660	2,000	2,000	2,000
Software License & Maintenance	306,711	399,426	399,426	405,542
Computer Software		1,000	1,000	1,000
Equipment - Noncapital	448	1,000	1,000	1,000
All Other Materials & Supplies	784	3,500	3,500	3,500
Uniforms	120	1,000	1,000	1,000
Parts For Equipment		1,000	1,000	1,300
	312,237	440,531	440,531	428,157
SUB-TOTAL	1,000,743	1,307,356	1,047,480	1,378,655

PUBLIC SAFETY

PERSONAL SERVICES	383,143	503,905	393,592	494,777
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INTER-CITY SERVICES

Intra-Departmental Charges - PC & Network Support	8,781	7,334	9,264	10,664
Intra-Departmental Charges - Telephone	1,809	1,555	1,555	2,014
Intra-Departmental Charges - IT Operations - Application Dev	12,590	19,133	19,133	18,754

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Intra-Departmental Charges - IT Operations - Network Support	5,387	4,617	5,439	8,307
	<u>28,567</u>	<u>32,639</u>	<u>35,391</u>	<u>39,739</u>
ALL OTHER O&M				
Contractual Services		70,000	70,000	75,000
Subscription & Membership		525	525	300
Telephone Communications	162,988	153,380	153,380	121,040
Travel		5,450	5,450	5,450
Training		2,375	2,375	2,825
All Other Sundry Charges		40	40	40
Software License & Maintenance	525,755	563,645	563,645	253,890
Cloud Subscriptions	80,557	77,753	77,753	117,883
Office Supplies	81	350	350	350
Equipment - Noncapital	7,835	10,000	10,000	10,000
Uniforms	380	400	400	400
Parts For Equipment	1,527	5,000	500	5,000
	<u>779,122</u>	<u>888,918</u>	<u>884,418</u>	<u>592,178</u>
SUB-TOTAL	<u>1,190,832</u>	<u>1,425,462</u>	<u>1,313,401</u>	<u>1,126,694</u>

INFORMATION SECURITY

PERSONAL SERVICES	<u>288,901</u>
INSURANCE	
Insurance - Cyber Liability	<u>28,407</u>
	<u>28,407</u>
INTER-CITY SERVICES	
Purchasing & Stores Service	435
Intra-Departmental Charges - PC & Network Support	10,943
Lakeland Electric Charges	6,838
Intra-Departmental Charges - Telephone	1,511
Intra-Departmental Charges - Training Ctr	150
Intra-Departmental Charges - IT Operations - Application Dev	15,186
Intra-Departmental Charges - IT Operations - Network Support	<u>8,307</u>
	<u>43,370</u>
ALL OTHER O&M	
Contractual Services	14,094
Telephone Communications	1,537
Training	11,275
Software License & Maintenance	161,950
Computer Software	31,211
Office Supplies	820
Equipment - Noncapital	<u>2,860</u>
	<u>223,747</u>

INFORMATION TECHNOLOGY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SUB-TOTAL				584,425
DEBT SERVICE				
Parker Street Complex Renovation	30,456	30,456	30,458	30,998
Radio Replacement 2011	1,154,172	1,057,815	1,031,626	1,031,627
Virtual Server Platform Replacement	17,934			
Florida Taxable Pension Liability Reduction Note, Series 2020	312,733		316,572	320,186
	1,515,295	1,088,271	1,378,656	1,382,811
SPECIAL PROJECTS				
Emergency Manager	5,102	5,219		5,219
Oracle Upgrade		36,025	36,025	
Citywide Phone & Pager Charges	60,691			
ProjectDOX Software Upgrade		4,500		
Interactive Shared Account Mgmt -Password Vault		90,000	90,000	
GIS Upgrade		478,831	478,831	
PC Replacements	120,685	750,983	750,983	1,480,400
Lease - Telecom/Code Enforcement	60,000	62,800	62,800	64,370
Fiber Network Revenues	5,198	21,592	21,592	
LPD - CAD Reporting System	6,450	133,372	133,372	
Minor GIS Upgrade		52,000	52,000	52,000
Public Records Requests Management		20,341	20,341	
FL Polytechnic Licensing	(12,354)			
Networks Replacements	60,562	68,796	68,796	88,107
Oracle Software Compliance	10,128			
CS1000e PBX Replacement	93,562	754,338	754,338	
Digital Evidence Management System 2		42,840	42,840	
PC Replacements	264,304	1,594,038	1,590,110	160,480
Trakit Electronic Plans Review		500,000	500,000	500,000
Networks Replacements	3,489,527	714,610	714,610	673,610
	4,163,854	5,330,285	5,316,638	3,024,186
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	8,261	8,261	8,261	
Transfer To Self-Insurance		3,000,000	3,000,000	
Transfer To IT Equip Replacement Fund	6,398			
	14,659	3,008,261	3,008,261	
GRAND TOTAL	22,221,119	29,400,279	27,257,844	24,325,307

**REVENUE AND EXPENDITURE SUMMARY
PARKING**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	146,576	203,208	163,315	209,928
Fringe Benefits	59,629	106,784	80,369	103,667
Total Personnel	<u>206,204</u>	<u>309,992</u>	<u>243,684</u>	<u>313,595</u>
Non-Personnel				
Utilities	53,081	52,900	60,754	62,544
Professional and Contractual	19,715	39,152	15,667	15,342
Insurance and Fixed Charges	65,516	68,896	61,356	79,201
Internal Service Charges	340,128	432,664	436,857	394,291
All Other Operations & Maintenance	47,042	40,511	40,027	41,265
Debt Service	8,975		9,085	9,190
Maintenance and Special Projects	32,040	137,090	74,180	21,318
Total Non-Personnel	<u>566,496</u>	<u>771,213</u>	<u>697,926</u>	<u>623,151</u>
Total Expenditures	<u>772,701</u>	<u>1,081,205</u>	<u>941,610</u>	<u>936,746</u>
Transfers				
Cost Allocations and Recoveries	(21,654)	(25,791)	(22,099)	(26,150)
Transfers Out	89,542	91,372	91,372	90,862
Net Transfers	<u>(67,888)</u>	<u>(65,581)</u>	<u>(69,273)</u>	<u>(64,712)</u>
Revenue Sources				
Charges for Services	588,206	575,205	570,791	589,450
Interest Income	34,990	10,250	4,800	5,000
All Other Revenue	181,551	149,125	176,000	179,150
Total Revenue	<u>804,747</u>	<u>734,580</u>	<u>751,591</u>	<u>773,600</u>
Funding to be Provided	<u>35,841</u>	<u>412,206</u>	<u>259,292</u>	<u>227,858</u>

PARKING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
OTHER CHARGES FOR SERVICES				
Parking Garage- Main Street-Daily	7,826	6,000	8,946	10,000
Parking Garage- Main Street-Leased	246,875	245,000	236,660	245,000
Parking Garage- Orange Street-Publix	60,588	58,000	58,716	58,000
Parking Garage- Orange Street-Watkins	66,661	61,000	64,808	61,000
Parking Lot-Dixieland	420	400	400	400
Parking Lot-Munn Park / Cedar St. Lot	70,220	49,000	71,666	75,000
Parking Lot-Lot C / N. Florida Avenue	53,616	60,000	49,680	60,000
Parking Lot-South Massachusetts Ave.	12,828	12,500	12,431	12,500
Parking Lot-South Tennessee - Leased	30,312	36,000	27,551	25,000
Parking Lot-South Tennessee Avenue	5,796	18,000	2,093	7,500
Parking Lots - Missouri Ave	4,080		3,966	4,000
Parking Lot D - Kentucky Ave	6,820	8,000	6,265	8,000
Parking Fees - Special Events	3,400	255	6,265	3,000
Permit Fees	190	50	33	50
Proxy Card Replacements	575	100		
Non-Utility Permit R/W Parking Fees	936	100		
Parking Garage - Heritage Plaza	(3,500)	4,000		
Parking Lot - Frontier Lot	20,564	16,800	21,311	20,000
	<u>588,206</u>	<u>575,205</u>	<u>570,791</u>	<u>589,450</u>
TOTAL CHARGES FOR SERVICES	<u>588,206</u>	<u>575,205</u>	<u>570,791</u>	<u>589,450</u>
FINES AND FORFEITS				
Parking Fines	177,452	145,000	171,161	175,000
Penalties on Assessments	775	1,000	830	1,000
TOTAL FINES AND FORFEITS	<u>178,227</u>	<u>146,000</u>	<u>171,991</u>	<u>176,000</u>
MISCELLANEOUS REVENUES				
OTHER				
All Other Misc Revenue	691	100	25	100
Cash Over And Short	48	25	156	50
Credit Card Convenience Fees	2,585	3,000	3,828	3,000
	<u>3,324</u>	<u>3,125</u>	<u>4,009</u>	<u>3,150</u>

PARKING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
INVESTMENT INCOME				
Interest on Pooled Investments	9,902	10,250	4,800	5,000
Market Value Restatement	25,089			
	34,990	10,250	4,800	5,000
TOTAL MISCELLANEOUS REVENUE	38,314	13,375	8,809	8,150
SUB-TOTAL	804,748	734,580	751,591	773,600
PRIOR YEAR SURPLUS	35,841	412,206	259,292	227,858
TOTAL REVENUES	840,588	1,146,786	1,010,883	1,001,458

FY 2023 Proposed Budget
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PARKING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
MAIN STREET GARAGE				
PERSONAL SERVICES	56,513	136,503	105,765	139,481
INTER-CITY SERVICES				
Rental - Fleet Management	2,381	1,638	2,465	2,849
Gasoline - Fleet Management	27	562	396	850
Maintenance - Fleet Management	3,285	3,548	4,778	1,432
Intra-Departmental Charges - PC & Network Support	4,295	3,888	3,923	4,665
Intra-Departmental Charges - Telephone	905	777	777	1,007
Intra-Departmental Charges - Facilities	5,530	4,812	4,812	5,704
Intra-Departmental Charges - Training Ctr	247	266	266	250
Intra-Departmental Charges - IT Operations - Application Dev	28,735	26,259	26,259	30,875
Intra-Departmental Charges - IT Operations - Network Support	2,777	2,545	2,494	3,929
	<u>48,182</u>	<u>44,295</u>	<u>46,170</u>	<u>51,561</u>
ALL OTHER O&M				
Contractual Services	550	6,090		
Repair Of Equipment	222	1,500	1,500	1,500
Printing & Photography	164			
Subscription & Membership	100	500	500	513
Travel		1,200		513
Training	500	500	325	1,230
All Other Sundry Charges		100	71	103
Ad Valorem Taxes	9,101	9,966	9,966	9,966
Office Supplies	80	1,000	1,000	1,025
All Other Materials & Supplies	19,345	3,255	3,030	3,000
Uniforms	1,559	2,154	1,837	1,837
	<u>31,621</u>	<u>26,265</u>	<u>18,229</u>	<u>19,687</u>
SUB-TOTAL	<u>136,316</u>	<u>207,063</u>	<u>170,164</u>	<u>210,729</u>
ORANGE STREET GARAGE				
PERSONAL SERVICES	51,096	55,048	47,968	56,194
INTER-CITY SERVICES				
Rental - Fleet Management	5,366	3,709	4,956	4,500
Gasoline - Fleet Management	41	33	32	295
Maintenance - Fleet Management	895	349	1,421	932
Intra-Departmental Charges - Facilities	9,329	8,118	8,118	9,623
	<u>15,630</u>	<u>12,209</u>	<u>14,527</u>	<u>15,350</u>

PARKING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Repair Of Equipment		750	750	844
Telephone Communications	1,060	1,500	1,500	1,500
Ad Valorem Taxes	2	2	2	2
Equipment - Noncapital	18	100		104
All Other Materials & Supplies		500	500	587
	1,080	2,852	2,752	3,037
SUB-TOTAL	67,806	70,109	65,247	74,581
IOWA AVENUE GARAGE				
PERSONAL SERVICES	14,837	17,827	16,167	18,605
INTER-CITY SERVICES				
Intra-Departmental Charges - Facilities	6,817	5,932	5,932	7,032
	6,817	5,932	5,932	7,032
ALL OTHER O&M				
Contractual Services		17,710		513
Cost Allocated - Electric	(21,654)	(25,791)	(22,099)	(26,150)
	(21,654)	(8,081)	(22,099)	(25,637)
SUB-TOTAL		15,678		
PARKING ENFORCEMENT				
PERSONAL SERVICES	82,787	99,675	72,961	98,538
ALL OTHER O&M				
Visa/Mastercard Bank Charges	2,521	2,881	3,320	3,000
Agency Commission	129	2,500	2,500	2,563
Repair Of Equipment	75	1,500	1,500	1,500
Printing & Photography	2,756	3,100	3,100	3,178
Telephone Communications	3,579	3,100	3,100	3,215
Software License & Maintenance	2,880	3,000	3,000	3,075
Equipment - Noncapital	65	50	50	50
Uniforms	470	846	1,163	1,238
	12,474	16,977	17,733	17,819
SUB-TOTAL	95,261	116,652	90,694	116,357

PARKING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
PARKING LOTS				
ALL OTHER O&M				
Visa/Mastercard Bank Charges	13,484	6,819	6,700	6,700
Ad Valorem Taxes	4,920	5,388	5,388	5,772
	<u>18,404</u>	<u>12,207</u>	<u>12,088</u>	<u>12,472</u>
SUB-TOTAL	<u>18,404</u>	<u>12,207</u>	<u>12,088</u>	<u>12,472</u>
OTHER CASH DISBURSEMENTS				
PERSONAL SERVICES	<u>970</u>	<u>939</u>	<u>823</u>	<u>777</u>
INSURANCE				
Insurance - Fire	54,686	58,100	50,508	70,353
Insurance - Position Bond		30	29	30
Self-Insurance Services	10,009	9,929	9,929	7,872
Insurance Consultant	338	338	335	335
Insurance - Excess Liability (Auto, General)	483	499	555	611
	<u>65,516</u>	<u>68,896</u>	<u>61,356</u>	<u>79,201</u>
UTILITIES				
Water Service	8,916	8,775	11,102	11,380
Stormwater Service	6,201	6,511	6,511	6,837
Electric Service	27,958	27,487	29,653	30,543
Wastewater Service	9,096	8,490	11,851	12,147
Solid Waste Service	909	1,637	1,637	1,637
	<u>53,081</u>	<u>52,900</u>	<u>60,754</u>	<u>62,544</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	412	21,701	21,701	435
General Fund Services	269,087	348,527	348,527	319,913
	<u>269,499</u>	<u>370,228</u>	<u>370,228</u>	<u>320,348</u>
ALL OTHER O&M				
Banking Service	862	749	744	888
Annual Audit	1,629	2,403	2,403	1,678
Paying Agent Trustee Fees	540			
Refund Of Prior Years Revenue	57			
Bad Check Expense		200		205
Bad Debt Expense	90	300	1,745	308
	<u>3,179</u>	<u>3,652</u>	<u>4,892</u>	<u>3,079</u>
SUB-TOTAL	<u>392,244</u>	<u>496,615</u>	<u>498,053</u>	<u>465,949</u>
DEBT SERVICE				
Florida Taxable Pension Liability Reduction Note, Series 2020	8,975		9,085	9,190
	<u>8,975</u>		<u>9,085</u>	<u>9,190</u>

PARKING

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Emergency Manager	315	326		318
ADA Compliance		53,764	53,764	
Parking Lot C Landscape	10,725	61,737		
Frontier Parking Lot	21,000	21,263	20,416	21,000
	<u>32,040</u>	<u>137,090</u>	<u>74,180</u>	<u>21,318</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	63,725	65,622	65,622	65,112
Transfer To Transportation Fund	25,000	25,000	25,000	25,000
Transfer To Information Technology	750	750	750	750
Transfer To IT Equip Replacement Fund	67			
	<u>89,542</u>	<u>91,372</u>	<u>91,372</u>	<u>90,862</u>
GRAND TOTAL	<u>840,588</u>	<u>1,146,786</u>	<u>1,010,883</u>	<u>1,001,458</u>

FY 2023 Proposed Budget
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FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
LAKELAND LINDER INTERNATIONAL AIRPORT OPERATING FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	1,287,630	1,305,388	1,130,231	1,400,282
Fringe Benefits	361,632	401,829	326,574	546,693
Total Personnel	1,649,262	1,707,217	1,456,805	1,946,975
Non-Personnel				
Utilities	474,905	399,442	495,703	509,820
Professional and Contractual	274,553	348,984	353,788	247,816
Insurance and Fixed Charges	312,001	311,141	306,560	450,289
Internal Service Charges	616,253	633,359	625,277	769,767
All Other Operations & Maintenance	448,560	457,494	399,203	404,350
Debt Service	13,901,744	3,140,545	3,187,671	2,460,959
Maintenance and Special Projects	857,183	1,126,902	999,467	1,149,726
Total Non-Personnel	16,885,201	6,417,867	6,367,669	5,992,727
Total Expenditures	18,534,463	8,125,084	7,824,474	7,939,702
Transfers				
Transfers In				
Transfers Out	3,277,320	5,295,544	4,770,544	1,982,033
Net Transfers	(3,277,320)	(5,295,544)	(4,770,544)	(1,982,033)
Revenue Sources				
Debt Proceeds	6,545,020			
Charges for Services	2,911,627	3,545,552	4,053,906	3,930,476
Intergovernmental Revenues	129,745	148,000	148,000	
Interest Income	963,980		80,548	42,500
All Other Revenue	7,126,199	7,416,769	7,635,329	7,538,952
Total Revenue	17,676,571	11,110,321	11,917,783	11,511,928
Funding to be Provided	4,135,212	2,310,307	677,235	(1,590,193)

**LAKELAND LINDER INTERNATIONAL AIRPORT
OPERATING FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
FEDERAL GRANTS				
FAA - CARES Act	38,583			
FAA-Airport Coronavirus Response Grant Program	91,162			
Airport Rescue Grant		148,000	148,000	
	129,745	148,000	148,000	
CHARGES FOR SERVICES				
OTHER CHARGES FOR SERVICES				
Gasoline Sales	515,643	545,626	1,071,173	649,033
Airport Landing Fees	551,823	744,600	756,919	843,880
Rental Car Privilege Fees	15,925	20,000	23,582	25,000
Security Fees	4,716	6,000	6,451	4,000
Leases - Land	1,823,353	2,229,026	2,195,781	2,408,563
Concessions	168	300		
	2,911,627	3,545,552	4,053,906	3,930,476
TOTAL CHARGES FOR SERVICES	2,911,627	3,545,552	4,053,906	3,930,476
MISCELLANEOUS REVENUES				
OTHER				
Insurance Proceeds - Workers Comp Claims	3,213			
All Other Misc Revenue	112,776	92,000	111,377	26,600
	115,990	92,000	111,377	26,600
CONTRIBUTIONS & DONATIONS				
Contributions & Donations	68,050	94,910	94,910	36,000
	68,050	94,910	94,910	36,000

FY 2023 Proposed Budget DRAFT

**LAKELAND LINDER INTERNATIONAL AIRPORT
OPERATING FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REIMBURSEMENTS				
Sun'N' Fun Reimbursements		10,000	8,000	10,000
Reimbursements / Loss Recovery	144	400	1,449	
	<u>144</u>	<u>10,400</u>	<u>9,449</u>	<u>10,000</u>
RENTS AND ROYALTIES				
Buildings-Miscellaneous Office		1,691,444	1,689,315	1,765,538
All Other Airport Revenue		90,737	121,310	93,092
Office-Hangar Lease		4,064,556	4,080,090	4,091,626
Warehouse Lease		508,132	511,656	555,020
Hangar Lease		560,061	685,604	645,988
T-Hangar Lease		304,529	302,058	305,000
Building Leases - Other	6,942,015		29,560	10,088
	<u>6,942,015</u>	<u>7,219,459</u>	<u>7,419,593</u>	<u>7,466,352</u>
INVESTMENT INCOME				
Interest on Pooled Investments	35,350		54,688	42,500
Interest on Pooled Investments	(9)		860	
Interest on Pooled Investments	123,076		25,000	
Market Value Restatement	4,813			
Market Value Restatement	1,285			
Market Value Restatement	799,465			
	<u>963,980</u>		<u>80,548</u>	<u>42,500</u>
TOTAL MISCELLANEOUS REVENUE	<u>8,090,179</u>	<u>7,416,769</u>	<u>7,715,877</u>	<u>7,581,452</u>
PROCEEDS FROM THE ISSUANCE OF DEBT				
Transfer from Internal Loan Fund	6,545,020			
TOTAL DEBT PROCEEDS	<u>6,545,020</u>			
SUB-TOTAL	17,676,571	11,110,321	11,917,783	11,511,928
PRIOR YEAR SURPLUS	4,135,212	2,310,307	677,235	(1,590,193)
TOTAL REVENUES	<u>21,811,783</u>	<u>13,420,628</u>	<u>12,595,018</u>	<u>9,921,735</u>

**LAKELAND LINDER INTERNATIONAL AIRPORT
OPERATING FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	561,890	524,311	535,160	559,278
INSURANCE				
Uninsured Loss Reimbursement	750			
Insurance - Fire	180,144	166,387	166,378	268,295
Insurance - Airport Liability	39,905	46,900	41,900	55,116
Insurance - Position Bond		126	120	130
Self-Insurance Services	85,900	90,969	90,969	97,715
Insurance Consultant	2,028	2,704	2,681	12,570
Insurance - Excess Liability (Auto, General)	3,274	4,055	4,512	16,463
	<u>312,001</u>	<u>311,141</u>	<u>306,560</u>	<u>450,289</u>
UTILITIES				
Water Service	66,896	69,373	65,182	66,812
Stormwater Service	25,131	27,306	25,430	26,702
Electric Service	306,905	228,800	329,079	338,951
Wastewater Service	53,889	51,107	53,707	55,050
Solid Waste Service	21,574	22,346	21,795	21,795
Solid Waste Service - Recycling	510	510	510	510
	<u>474,905</u>	<u>399,442</u>	<u>495,703</u>	<u>509,820</u>
INTER-CITY SERVICES				
Rental - Fleet Management	53,435	57,404	56,073	59,126
Gasoline - Fleet Management	20,703	45,567	28,883	34,934
Maintenance - Fleet Management	32,458	28,813	37,081	53,625
Purchasing & Stores Service	78,210	78,210	78,210	76,924
General Fund Services	268,422	265,188	265,188	362,397
Intra-Departmental Charges - PC & Network Support	28,115	26,040	26,291	34,071
Intra-Departmental Charges - Telephone	13,570	11,657	11,657	13,595
Intra-Departmental Charges - Radios	9,140	7,693	9,616	11,793
Intra-Departmental Charges - Facilities	49,343	43,424	43,424	55,035
Intra-Departmental Charges - Training Ctr	841	1,066	1,066	1,050
Intra-Departmental Charges - IT Operations - Application Dev	41,361	49,290	49,290	35,364
Intra-Departmental Charges - IT Operations - Network Support	20,656	19,007	18,498	31,853
	<u>616,253</u>	<u>633,359</u>	<u>625,277</u>	<u>769,767</u>
ALL OTHER O&M				
Contractual Services	134,380	150,792	273,425	55,000
Legal Fees	1,059	36,790	44,665	50,000
Banking Service	1,047	908	902	1,079
Annual Audit	5,473	4,794	4,794	5,637
Visa/Mastercard Bank Charges	1,404	2,500	578	700
Rentals	37,078	26,260	33,231	32,000

**LAKELAND LINDER INTERNATIONAL AIRPORT
OPERATING FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Maintenance Of Facilities		1	394	
Printing & Photography	3,957	2,750	3,505	1,800
Postage & Mailing	2,035	3,000	2,612	2,000
Subscription & Membership	7,060	8,000	5,786	5,500
Telephone Communications	4,825	4,200	4,894	5,000
Travel	3,532	6,500	10,382	6,000
Training	3,075	4,000	1,675	3,000
All Other Sundry Charges		100	227	
Ad Valorem Taxes	6,980	5,000		4,000
Software License & Maintenance		1,800	1,265	
Bad Debt Expense	25,564	20,000		10,000
Auto/Heavy Equipment Fuel	14,310	18,182	18,182	13,000
Office Supplies	2,793	12,500	3,370	3,500
Equipment - Noncapital	1,561	3,500	3,500	3,500
All Other Materials & Supplies	4,734	6,400	6,400	4,000
Uniforms		201	267	
	260,867	318,178	420,054	205,716
SUB-TOTAL	2,225,916	2,186,431	2,382,754	2,494,870
			AIRSIDE	
PERSONAL SERVICES	838,603	1,039,905	584,438	921,276
ALL OTHER O&M				
Contractual Services	55,116	129,200	7,000	71,400
Rentals	1,443	1,500	1,248	
Maintenance Of Facilities	79,823	77,000	80,000	85,000
Repair Of Equipment	11,236	12,000	7,921	12,240
Telephone Communications	13,359	12,000	7,466	10,000
Training	760	1,500	840	2,000
All Other Sundry Charges			265	
Ad Valorem Taxes			3,300	
Licenses & Permits	12,561	12,800	12,800	13,250
Office Supplies	488	500		510
Equipment - Noncapital	150	3,000	949	2,500
All Other Materials & Supplies	12,937	15,000	11,325	15,300
Uniforms	427	1,000	1,000	1,500
Chemicals	1,445	1,000	1,325	3,500
Tools & Implements	3,339	7,000	7,000	5,000
	193,084	273,500	142,439	222,200
SUB-TOTAL	1,031,687	1,313,405	726,877	1,143,476

**LAKELAND LINDER INTERNATIONAL AIRPORT
OPERATING FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
AIRPORT OPERATIONS				
PERSONAL SERVICES	248,768	143,001	337,207	466,421
ALL OTHER O&M				
Contractual Services	76,074	24,000	22,424	64,000
Rentals	7,190	7,000	7,000	5,000
Maintenance Of Facilities	176,810	176,500	154,177	145,000
Repair Of Equipment	247			
Telephone Communications	3,598	2,400	3,269	5,200
All Other Materials & Supplies	3,456	2,500	1,343	2,550
Tools & Implements	1,788	2,400	2,285	2,500
	<u>269,163</u>	<u>214,800</u>	<u>190,498</u>	<u>224,250</u>
SUB-TOTAL	<u>517,931</u>	<u>357,801</u>	<u>527,705</u>	<u>690,671</u>
NON-DEPARTMENTAL				
DEBT SERVICE				
Tail Enclosure - Airside Center	85,144	85,144	85,144	85,144
2010A CBA Bonds Payable	2,917,618	239,829	239,829	239,829
Miscellaneous Airport Capital Project Expenditures	4,537,968			
Capital Improvement Revenue Note, Series 2017A	183,796	188,672	183,672	183,545
Capital Improvement Revenue Note, Series 2017B	6,494,126	2,044,626	2,044,626	1,321,082
Florida Taxable Pension Liability Reduction Note, Series 2020	46,735		47,126	47,611
Airport / Airside Loan Consolidation	42,410	587,274	587,274	583,748
Operations	(406,051)			
	<u>13,901,744</u>	<u>3,140,545</u>	<u>3,187,671</u>	<u>2,460,959</u>

**LAKELAND LINDER INTERNATIONAL AIRPORT
OPERATING FUND**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Emergency Manager	2,992	1,305		1,337
Airport Maintenance-Sun 'N Fun	2,133		1,155	8,000
Airport Advertising / Promotions	143,307	261,910	262,070	278,000
Lease - NOAA	159,616	249,083	128,820	142,389
US Customs	128,917	121,076	113,894	320,000
Air Service Development	40,472	149,930	149,930	150,000
LAL Today	400			
Amazon	249,329	195,598	195,598	250,000
FAA - CARES Act	38,856			
FAA-Airport Coronavirus Response Grant Program	91,162			
Airport Rescue Grant		148,000	148,000	
	857,183	1,126,902	999,467	1,149,726
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	150,642	502,142	502,142	500,000
Transfer To Information Technology	11,044	11,044	11,044	11,044
Transfer To IT Equip Replacement Fund	600			
Transfer to Airport R&R Fund	2,904,171	4,782,358	4,257,358	1,470,989
Transfer to Airport R&R Fund	210,863			
	3,277,320	5,295,544	4,770,544	1,982,033
GRAND TOTAL	21,811,783	13,420,628	12,595,018	9,921,735

FY 2023 Proposed Budget DRAFT



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FY 2023 Proposed Budget
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**REVENUE AND EXPENDITURE SUMMARY
SOLID WASTE**

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	2,970,846	3,116,667	2,970,961	3,451,097
Fringe Benefits	940,012	1,307,599	937,183	1,200,193
Total Personnel	3,910,858	4,424,266	3,908,144	4,651,290
Non-Personnel				
Utilities	35,967	39,299	35,561	36,408
Professional and Contractual	556,495	707,696	682,882	675,896
Insurance and Fixed Charges	464,230	501,530	503,415	348,586
Internal Service Charges	6,172,365	6,658,157	6,792,232	7,041,469
All Other Operations & Maintenance	3,869,814	3,823,610	3,672,477	3,832,166
Debt Service	117,178		118,615	119,969
Capital Outlay	56,892	35,000	65,000	65,975
Maintenance and Special Projects	248,915	505,192	500,885	308,106
Total Non-Personnel	11,521,855	12,270,484	12,371,067	12,428,575
Total Expenditures	15,432,713	16,694,750	16,279,211	17,079,865
Transfers				
Transfers Out	1,954,491	2,821,181	2,821,181	1,710,738
Net Transfers	(1,954,491)	(2,821,181)	(2,821,181)	(1,710,738)
Revenue Sources				
Charges for Services	17,238,988	17,240,339	18,430,603	18,616,445
Interest Income	546,083	206,236	154,449	144,833
All Other Revenue	78,561	5,000	229,147	149,250
Total Revenue	17,863,632	17,451,575	18,814,199	18,910,528
Funding to be Provided	(476,428)	2,064,356	286,193	(119,925)

SOLID WASTE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	499,209	551,037	513,503	543,893
INSURANCE				
Insurance - Fire	2,011	2,136	1,856	2,385
Insurance - Position Bond		396	377	391
Damage Claims Paid		1,750		
Self-Insurance Services	421,945	457,402	457,402	300,155
Insurance Consultant	5,577	4,563	4,525	4,693
Insurance - Excess Liability (Auto, General)	34,696	35,283	39,255	40,962
	<u>464,230</u>	<u>501,530</u>	<u>503,415</u>	<u>348,586</u>
UTILITIES				
Water Service	6,884	8,530	6,742	6,911
Stormwater Service	1,638	1,720	1,720	1,806
Electric Service	9,940	9,310	9,987	10,287
Wastewater Service	12,105	14,893	11,685	11,977
Solid Waste Service	5,195	4,642	5,223	5,223
Solid Waste Service - Recycling	204	204	204	204
	<u>35,967</u>	<u>39,299</u>	<u>35,561</u>	<u>36,408</u>
INTER-CITY SERVICES				
Rental - Fleet Management	4,450	10,720	4,728	4,862
Gasoline - Fleet Management	1,901	3,052	2,700	2,981
Maintenance - Fleet Management	6,093	4,269	3,483	5,408
Purchasing & Stores Service	2,058	20,777	20,777	16,949
General Fund Services	839,041	817,727	817,727	829,321
Utility Billing Service	214,255	214,277	214,277	220,705
Intra-Departmental Charges - PC & Network Support	17,982	16,772	16,919	19,883
Intra-Departmental Charges - Telephone	6,333	5,440	5,440	6,546
Intra-Departmental Charges - Radios	38,844	32,696	32,696	40,095
Intra-Departmental Charges - Facilities	11,902	10,357	10,357	12,277
Intra-Departmental Charges - Janitorial	10,883	8,813	8,813	10,050
Intra-Departmental Charges - Training Ctr	3,216	3,517	3,517	3,299
Intra-Departmental Charges - IT Operations - GIS	17,938	14,460	14,460	24,196
Intra-Departmental Charges - IT Operations - Application Dev	100,429	104,410	104,410	110,866
Intra-Departmental Charges - IT Operations - Network Support	12,719	12,472	11,389	17,891
	<u>1,288,043</u>	<u>1,279,759</u>	<u>1,271,693</u>	<u>1,325,329</u>

SOLID WASTE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Contractual Services	10,514	12,000	12,000	12,180
Banking Service	1,540	1,336	1,327	1,586
Professional Services	21,540	64,000	64,000	64,960
Advertising	21,106	53,980	53,980	35,000
Annual Audit	4,553	4,880	4,880	4,690
Contract Labor	11,646	12,000	12,000	12,180
Toll Fees	26,050	36,000	36,000	36,000
Repair Of Equipment	30,634	31,000	31,000	32,000
Printing & Photography	1,268	1,500	1,500	1,500
Postage & Mailing	3,666	3,000	3,000	3,100
Subscription & Membership	775	1,000	1,000	1,500
Telephone Communications	9,574	6,800	6,800	6,902
Travel	1,570	3,600	3,600	3,654
Training	899	2,400	2,400	2,436
All Other Sundry Charges		7,500	7,500	7,500
Software License & Maintenance	48,484	50,940	50,940	55,000
Bad Debt Expense	26,406	35,000	35,000	35,525
Loss On Disposal of Fixed Assets	43,364			
Office Supplies	5,430	6,000	6,000	8,000
Equipment - Noncapital	6,276	1,500	1,500	1,500
All Other Materials & Supplies	8,522	10,000	10,000	10,150
Uniforms	18,489	28,250	28,250	28,000
Chemicals	19,368	20,000	20,000	20,300
Tools & Implements	2,221	5,000	5,000	5,075
Personal Safety Equipment	4,806	5,800	5,800	8,000
Parts For Equipment	3,232	3,600	3,600	3,654
	331,933	407,086	407,077	400,392
CAPITAL EQUIPMENT				
Equipment - Capital	27,000			
	27,000			
SUB-TOTAL	2,646,381	2,772,711	2,730,020	2,654,608
		RECYCLING		
PERSONAL SERVICES	568,174	585,511	586,939	641,539
INTER-CITY SERVICES				
Rental - Fleet Management	518,088	477,472	542,280	491,796
Gasoline - Fleet Management	145,177	225,536	225,536	203,379
Maintenance - Fleet Management	452,673	452,528	324,285	309,314
	1,115,939	1,155,536	1,092,101	1,004,489

SOLID WASTE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Advertising	16,022	9,500	9,500	15,000
Postage & Mailing	2,310	2,600	2,600	2,639
Subscription & Membership	400	400	400	400
Travel	278	2,500	2,500	2,538
Training	648	1,500	1,500	1,523
Recycling Disposal Charges	152,717	238,960	238,960	175,000
Office Supplies	524	600	600	2,500
All Other Materials & Supplies	2,474	5,500	5,500	5,583
	<u>175,373</u>	<u>261,560</u>	<u>261,560</u>	<u>205,183</u>
SUB-TOTAL	<u>1,859,486</u>	<u>2,002,607</u>	<u>1,940,600</u>	<u>1,851,211</u>
RESIDENTIAL - MANUAL				
PERSONAL SERVICES	<u>1,124,036</u>	<u>1,347,423</u>	<u>1,229,838</u>	<u>1,579,668</u>
INTER-CITY SERVICES				
Rental - Fleet Management	406,026	458,263	433,775	472,012
Gasoline - Fleet Management	214,644	348,391	348,391	331,432
Maintenance - Fleet Management	511,855	464,907	542,409	797,248
	<u>1,132,525</u>	<u>1,271,561</u>	<u>1,324,575</u>	<u>1,600,692</u>
ALL OTHER O&M				
Contract Labor	414,472	425,000	430,195	425,000
Rentals	32,570			18,000
Solid Waste Disposal Charges	431,844	455,000	407,290	445,000
	<u>878,886</u>	<u>880,000</u>	<u>837,485</u>	<u>888,000</u>
SUB-TOTAL	<u>3,135,447</u>	<u>3,498,984</u>	<u>3,391,898</u>	<u>4,068,360</u>
RESIDENTIAL - AUTOMATED				
PERSONAL SERVICES	<u>729,399</u>	<u>848,683</u>	<u>655,554</u>	<u>807,850</u>
INTER-CITY SERVICES				
Rental - Fleet Management	504,141	545,235	544,405	560,737
Gasoline - Fleet Management	147,536	281,443	281,443	295,515
Maintenance - Fleet Management	333,355	455,845	448,010	461,450
	<u>985,032</u>	<u>1,282,523</u>	<u>1,273,858</u>	<u>1,317,702</u>
ALL OTHER O&M				
Solid Waste Disposal Charges	971,017	895,000	908,195	953,605
	<u>971,017</u>	<u>895,000</u>	<u>908,195</u>	<u>953,605</u>
SUB-TOTAL	<u>2,685,449</u>	<u>3,026,206</u>	<u>2,837,607</u>	<u>3,079,157</u>

SOLID WASTE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
COMMERCIAL				
PERSONAL SERVICES	717,821	806,689	657,591	768,843
INTER-CITY SERVICES				
Rental - Fleet Management	530,630	562,651	568,854	579,528
Gasoline - Fleet Management	207,576	369,406	369,406	344,105
Maintenance - Fleet Management	648,802	443,361	540,873	505,852
	1,387,008	1,375,418	1,479,133	1,429,485
ALL OTHER O&M				
Contractual Services	45,102	75,000	75,000	85,000
Solid Waste Disposal Charges	1,503,189	1,455,000	1,373,139	1,445,000
Equipment - Noncapital	141,653	81,500	81,500	100,000
	1,689,943	1,611,500	1,529,639	1,630,000
SUB-TOTAL	3,794,771	3,793,607	3,666,363	3,828,328
ROLL-OFF				
PERSONAL SERVICES	272,219	284,923	264,719	309,497
INTER-CITY SERVICES				
Rental - Fleet Management	93,259	71,448	96,171	99,056
Gasoline - Fleet Management	62,345	118,705	118,705	124,640
Maintenance - Fleet Management	108,213	103,207	135,996	140,076
	263,817	293,360	350,872	363,772
ALL OTHER O&M				
Contractual Services	10,000	50,000	20,000	20,300
Leases		11,160	11,160	11,327
Solid Waste Disposal Charges	369,157	415,000	380,243	399,255
	379,157	476,160	411,403	430,882
CAPITAL EQUIPMENT				
Equipment - Capital	29,892	35,000	65,000	65,975
	29,892	35,000	65,000	65,975
SUB-TOTAL	945,085	1,089,443	1,091,994	1,170,126
DEBT SERVICE				
Florida Taxable Pension Liability Reduction Note, Series 2020	117,178		118,615	119,969
	117,178		118,615	119,969

SOLID WASTE

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Emergency Manager	4,157	4,306		4,201
Solid Waste Renovation, Demo & Addition		7,188	7,188	7,500
GPS Units and Access Charges	9,768	55,940	55,940	111,704
Environmental Code Enforcement Officer	18,289	18,840	18,840	18,701
Cart Replacement	186,215	126,576	126,575	126,000
Solid Waste/Lakes - 305 Eastside Property	26,087	46,035	46,035	30,000
Automated Truck Wash System		205,475	205,475	
GPS Units and Access Charges	4,400	40,832	40,832	10,000
	<u>248,915</u>	<u>505,192</u>	<u>500,885</u>	<u>308,106</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	1,606,833	2,685,083	2,685,083	1,664,640
Transfer To Fleet Mgmt Reserve	301,160	90,000	90,000	
Transfer To Information Technology	46,098	46,098	46,098	46,098
Transfer To IT Equip Replacement Fund	400			
	<u>1,954,491</u>	<u>2,821,181</u>	<u>2,821,181</u>	<u>1,710,738</u>
GRAND TOTAL	<u>17,387,204</u>	<u>19,515,931</u>	<u>19,100,392</u>	<u>18,790,603</u>

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**REVENUE AND EXPENDITURE SUMMARY
WASTEWATER UTILITY OPERATING FUND**

	FY 21	FY 22	FY 22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	4,452,550	5,481,011	4,682,869	5,541,562
Fringe Benefits	1,336,986	2,143,907	1,459,129	1,976,002
Total Personnel	<u>5,789,536</u>	<u>7,624,918</u>	<u>6,141,998</u>	<u>7,517,564</u>
Non-Personnel				
Utilities	1,928,180	1,958,876	1,998,979	2,057,159
Professional and Contractual	459,089	685,159	443,704	769,373
Insurance and Fixed Charges	645,623	676,143	676,000	633,054
Internal Service Charges	4,544,345	5,259,292	4,999,134	5,677,599
All Other Operations & Maintenance	1,452,747	2,386,723	2,248,428	2,669,595
Debt Service	3,873,728	3,814,906	4,058,843	4,450,793
Capital Outlay		634,400	427,900	700,000
Maintenance Projects	2,356,931	3,297,116	2,821,331	2,915,479
Total Non-Personnel	<u>15,260,643</u>	<u>18,712,615</u>	<u>17,674,319</u>	<u>19,873,052</u>
Total Expenditures	<u>21,050,179</u>	<u>26,337,533</u>	<u>23,816,317</u>	<u>27,390,616</u>
Transfers				
Cost Allocations and Recoveries		(52,127)		
Transfers Out	11,524,571	11,812,209	11,812,209	17,300,236
Net Transfers	<u>(11,524,571)</u>	<u>(11,760,082)</u>	<u>(11,812,209)</u>	<u>(17,300,236)</u>
Revenue Sources				
Charges for Services	37,442,765	31,402,439	35,678,519	37,071,396
Interest Income	1,132,710	255,000	600,000	400,000
All Other Revenue	5,597,668	3,200	6,245	4,000
Total Revenue	<u>44,173,143</u>	<u>31,660,639</u>	<u>36,284,764</u>	<u>37,475,396</u>
Funding to be Provided	<u>(11,598,393)</u>	<u>6,436,976</u>	<u>(656,238)</u>	<u>7,215,456</u>

**WASTEWATER UTILITY
OPERATING FUND**

	FY 21	FY 22	FY 22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
FEDERAL GRANTS				
Federal Grant		17,800,000	17,800,000	
		17,800,000	17,800,000	
TOTAL INTERGOVERNMENTAL		17,800,000	17,800,000	
CHARGES FOR SERVICES				
OTHER CHARGES FOR SERVICES				
Wastewater Service Charges	32,454,667	27,456,200	31,000,000	33,100,000
Pretreatment Surcharge	4,127,388	3,318,000	4,100,000	3,500,000
CDBG Fund - WW Service	99	102	100	80
HOME Fund - WW Service	66		100	80
SHIP Fund - WW Service	156		100	80
Wastewater Re-use water charges	335,939	255,000	89,691	80,000
General Fund -WW Service	232,275	180,000	233,000	190,000
Fleet Mgmt-WW Service	3,683	3,111	3,089	3,000
Purchasing-WW Service	810	700	816	700
RP Funding Center-WW Service	22,640	23,000	18,761	20,000
Airport-WW Service	53,889	46,000	55,007	48,000
Parking System-WW Service	9,096	7,000	10,000	9,000
Electric Utilities-WW Service	38,735	40,000	38,000	38,000
Solid Waste - WW Service	12,105	10,000	10,100	10,000
Water Utilities - WW Service	5,420	4,000	7,000	6,000
Facilities & Construction Management - WW Service	1,686	1,020	943	1,000
Information Technology - WW Service	4,375	4,200	1,720	1,600
Stormwater Utility - WW Service	32	25	34	25
Self Insurance Fund - WW Service	77	65	101	65
Downtown CRA - WW Service	20	15	21	15
Connection Fees	135,210	51,000	105,741	60,000
WW Service - Dixieland CRA	3	1	3	1
WW Service Mid-Town CRA	3,478	3,000	3,372	3,000
Building Inspection Fund - WW Service	777		820	750
WW Lift Station Maintenance	139			
	37,442,765	31,402,439	35,678,519	37,071,396
TOTAL CHARGES FOR SERVICES	37,442,765	31,402,439	35,678,519	37,071,396
FINES AND FORFEITS				
Bad Check Charges	4,582	3,200	5,000	4,000
Penalties on Assessments	1,916		1,245	
TOTAL FINES AND FORFEITS	6,498	3,200	6,245	4,000

**WASTEWATER UTILITY
OPERATING FUND**

	FY 21	FY 22	FY 22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
MISCELLANEOUS REVENUES				
OTHER				
Insurance Proceeds - Workers Comp Claims	727			
All Other Misc Revenue	42			
Refund of Prior Year Expenses	568			
MSBU Assessment - Skyview SRL Debt Service	140,370			
	<u>141,707</u>			
CONTRIBUTIONS & DONATIONS				
Contribution from Developers - Pump Stations	800,155			
Contribution from Developers - Sewer Lines	4,649,309			
	<u>5,449,463</u>			
INVESTMENT INCOME				
Interest on Pooled Investments	824,986	255,000	600,000	400,000
Interest on Deposits	(29,331)			
Market Value Restatement	(406,074)			
	<u>389,581</u>	<u>255,000</u>	<u>600,000</u>	<u>400,000</u>
TOTAL MISCELLANEOUS REVENUE	<u>5,980,751</u>	<u>255,000</u>	<u>600,000</u>	<u>400,000</u>
SUB-TOTAL	43,430,014	49,460,639	54,084,764	37,475,396
PRIOR YEAR SURPLUS	<u>(10,855,264)</u>	<u>6,476,771</u>	<u>(616,443)</u>	<u>7,215,456</u>
TOTAL REVENUES	<u><u>32,574,750</u></u>	<u><u>55,937,410</u></u>	<u><u>53,468,321</u></u>	<u><u>44,690,852</u></u>

FY 2023 Proposed Budget
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WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	22,480	34,956	30,490	21,415
INSURANCE				
Insurance - Position Bond		684	651	587
Self-Insurance Services	335,461	383,794	383,794	227,418
Insurance - Excess Liability (Auto, General)	25,341	28,447	28,423	33,517
	<u>360,802</u>	<u>412,925</u>	<u>412,868</u>	<u>261,522</u>
INTER-CITY SERVICES				
Purchasing & Stores Service	100,439	103,886	103,886	92,569
General Fund Services	922,328	1,078,329	1,078,329	1,102,716
Utility Billing Service	447,554	447,600	447,600	469,728
Intra-Departmental Charges - Telephone	4,669			
Intra-Departmental Charges - Radios	1,135			
Allocation Shared Cost - Water Utilities	503,991	652,219	634,505	688,829
Intra-Departmental Charges - Training Ctr	4,403	5,222	5,222	4,998
Intra-Departmental Charges - IT Operations - GIS	193,933	152,162	152,162	236,738
Intra-Departmental Charges - IT Operations - Application Dev	530,130	501,274	501,274	673,508
	<u>2,708,582</u>	<u>2,940,692</u>	<u>2,922,978</u>	<u>3,269,086</u>
ALL OTHER O&M				
Contractual Services	193	6,748		
Banking Service	4,024	3,488	3,465	4,144
Annual Audit	16,292	14,499	14,099	16,781
Telephone Communications	(14)	500	500	513
All Other Sundry Charges		2,496	1,250	1,276
Licenses & Permits	525	965	1,000	1,025
Bad Debt Expense	34,878	80,000	80,000	82,000
All Other Materials & Supplies	(2,637)			
Material		35	35	36
	<u>53,260</u>	<u>108,731</u>	<u>100,349</u>	<u>105,775</u>

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Emergency Manager	5,984	6,393		6,365
LAL Today	400			
Wastewater Impact Fee Study		11,800	11,800	
Safety Incentive Prgm	633	3,863	3,863	3,863
Nitrogen Credits towards TMDL/BMAP		175,000	175,000	175,000
Southwest Lakeland Capacity Study		75,000	75,000	75,000
Rates & Fees Study	12,800	36,848	36,000	36,000
Annual Bond Holders Report	12,520	20,300	20,300	12,520
	32,337	329,204	321,963	308,748
SUB-TOTAL	3,177,461	3,826,508	3,788,648	3,966,546
ENGINEERING				
ALLOCATIONS				
Allocation Shared Cost - Water Utilities	547,583	777,590	737,809	785,963
	547,583	777,590	737,809	785,963
SPECIAL PROJECTS				
Regional Biosolids Study	8,067	46,933	46,933	
	8,067	46,933	46,933	
SUB-TOTAL	555,650	824,523	784,742	785,963
GLENDALE TREATMENT PLANT				
PERSONAL SERVICES	1,635,256	1,728,879	1,579,325	1,757,415
INSURANCE				
Insurance - Fire	273,835	252,908	252,908	358,124
Insurance Consultant	10,986	10,310	10,224	13,408
	284,821	263,218	263,132	371,532
UTILITIES				
Water Service	23,319	22,916	25,129	25,757
Stormwater Service	5,949	6,246	6,246	6,558
Electric Service	741,246	750,987	752,433	775,006
Solid Waste Service	27,780	34,759	33,632	33,632
Solid Waste Service - Recycling	510	510	510	510
	798,803	815,418	817,950	841,463
INTER-CITY SERVICES				
Rental - Fleet Management	12,900	13,686	13,680	14,097
Gasoline - Fleet Management	2,771	12,033	4,217	18,418
Maintenance - Fleet Management	11,532	11,528	7,074	11,228
Intra-Departmental Charges - PC & Network Support	29,281	26,502	14,652	28,647
Intra-Departmental Charges - Telephone	5,518	5,440	5,440	7,049

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Intra-Departmental Charges - Radios	8,511	7,693	7,693	8,845
Intra-Departmental Charges - Facilities	55,492	48,286	48,286	57,240
Intra-Departmental Charges - Janitorial	55,849	45,223	45,223	51,572
Intra-Departmental Charges - IT Operations - Network Support	18,514	16,965	9,054	23,571
	<u>200,367</u>	<u>187,356</u>	<u>155,319</u>	<u>220,667</u>
ALL OTHER O&M				
Contractual Services	128,553	173,718	130,000	150,000
Advertising	465			
Sludge Disposal	48,750	103,500	50,000	300,000
Rentals	3,200			
Maintenance Of Facilities	2,202	10,000	5,000	5,000
Repair Of Equipment	37,505	123,653	80,000	92,012
Postage & Mailing	23	150	30	50
Subscription & Membership	39	800	300	500
Telephone Communications	3,268	3,500	3,300	3,500
Training	16,242	6,900	6,000	15,000
All Other Sundry Charges	367			
Software License & Maintenance	240	2,750	2,500	2,000
Licenses & Permits	11,951	12,000	12,000	12,000
Auto/Heavy Equipment Fuel	637	154,079	367,226	1,000
Office Supplies	2,459	2,500	1,400	1,500
All Other Materials & Supplies	3,736	8,000	2,000	3,000
Uniforms	5,746	3,500	1,500	4,000
Cleaning & Janitor Supply	54			
Chemicals	9,903	6,000	4,000	4,000
Tools & Implements	6,589	19,000	2,500	4,000
Laboratory Supplies	24,194	25,000	25,000	30,000
Material	20,480	20,000	20,000	22,000
Chemicals - Effluent Disinfection	158,003	377,437	335,000	772,000
Chemicals - Odor - Corrosion Control	17,717	85,300	32,000	35,000
Chemicals - Sludge Thickening	34,683	82,342	90,000	90,000
Chemicals - Sludge Bacterial Control				4,000
	<u>537,005</u>	<u>1,220,129</u>	<u>1,169,756</u>	<u>1,550,562</u>

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Glendale Door Repairs	11,904			
Maintenance General Support	575,871	572,598	451,098	575,359
Operators Training Program		7,575	5,000	7,575
Glendale Sludge Dewatering	506,046	647,552	600,000	657,265
Warranty for Glendale Blower System	35,024			
ARC Flash Study	9,620			
Glendale Lab Building Addition	3,828	6,839	6,839	
Glendale Digester #1 Cleaning		25,289	21,000	23,638
Glendale Risk Management Manual Review	5,796			
Trickling Filter Influent Line Repair	38,720			
CoGen PM Service	9,182	25,000	25,000	25,000
Biosolids Equipment Failure-Hauling		250,000		300,000
	<u>1,195,991</u>	<u>1,534,853</u>	<u>1,108,937</u>	<u>1,588,837</u>
SUB-TOTAL	<u>4,652,243</u>	<u>5,749,853</u>	<u>5,094,419</u>	<u>6,330,476</u>

	NORTHSIDE TREATMENT PLANT			
	835,047	937,276	927,474	932,840
PERSONAL SERVICES				
UTILITIES				
Water Service	12,751	13,527	12,175	12,479
Stormwater Service	1,812	1,903	1,902	1,997
Electric Service	415,946	404,272	454,703	468,344
Solid Waste Service	1,637	3,137	2,990	2,990
	<u>432,146</u>	<u>422,839</u>	<u>471,770</u>	<u>485,810</u>
INTER-CITY SERVICES				
Rental - Fleet Management	9,480	10,731	9,921	11,054
Gasoline - Fleet Management	7,801	10,218	2,899	2,995
Maintenance - Fleet Management	10,705	7,109	3,274	7,296
Intra-Departmental Charges - PC & Network Support	7,326	6,895	6,579	6,613
Intra-Departmental Charges - Telephone	2,971	2,720	2,720	3,021
Intra-Departmental Charges - Radios	1,702	1,442	1,442	1,769
Intra-Departmental Charges - Facilities	9,471	8,241	8,241	9,769
Intra-Departmental Charges - Janitorial	8,331	6,746	6,746	7,693
Intra-Departmental Charges - IT Operations - Network Support	6,240	5,687	5,403	7,415
	<u>64,027</u>	<u>59,789</u>	<u>47,225</u>	<u>57,625</u>

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Contractual Services	27,490	68,000	29,000	30,000
Rentals		4,900		
Repair Of Equipment	22,455	48,400	25,000	80,000
Telephone Communications	1,632	1,500	1,500	1,500
Training	690	3,000	1,500	7,000
Licenses & Permits	1,605	4,000	500	4,000
Office Supplies	1,111	5,500	400	500
All Other Materials & Supplies	6,187	6,000	2,000	3,000
Uniforms	484	2,000	700	1,500
Cleaning & Janitor Supply	54	300	100	200
Chemicals	852	2,000	500	500
Tools & Implements	91	2,000	1,500	1,500
Laboratory Supplies	18,699	21,500	14,000	24,080
Material	1,029	4,000	1,100	2,060
Chemicals - Effluent Disinfection	47,175	110,291	85,000	217,820
Chemicals - Odor - Corrosion Control	859	9,061	6,500	9,000
Chemicals - Sludge Thickening	25,760	63,125	45,000	55,000
	156,174	355,577	214,300	437,660
SPECIAL PROJECTS				
Repair Clarifiers	54,543	70,457	68,000	
IR Study	7,250			
Maintenance General Support	226,328	291,432	220,393	295,046
Repair Northside Effluent Pumps		57,468		
Northside CROM Tank Painting	10,455			
Sludge Holding Tank Aeration System Study	13,975			
Aeration Basin Outfall Cleaning		40,000		
Centrifuge Rental and Sludge Hauling		49,100		
	312,551	508,457	288,393	295,046
SUB-TOTAL	1,799,943	2,283,938	1,949,162	2,208,981

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
WESTSIDE TREATMENT PLANT				
UTILITIES				
Water Service	35,864	41,835	33,824	34,670
Electric Service	341,496	358,901	364,212	375,138
Solid Waste Service	1,637	1,637	1,637	1,637
	<u>378,997</u>	<u>402,373</u>	<u>399,673</u>	<u>411,445</u>
INTER-CITY SERVICES				
Rental - Fleet Management	8,194	8,189	8,424	8,435
Gasoline - Fleet Management	7,129	17,490	3,387	18,510
Maintenance - Fleet Management	5,761	9,128	2,102	9,296
Intra-Departmental Charges - PC & Network Support	4,570	4,290	4,000	3,105
Intra-Departmental Charges - Telephone	1,273	1,165	1,165	1,511
Intra-Departmental Charges - IT Operations - Network Support	2,777	2,545	2,328	2,619
	<u>29,704</u>	<u>42,807</u>	<u>21,406</u>	<u>43,476</u>
ALL OTHER O&M				
Contractual Services	7,042	8,500	7,000	7,000
All Other Materials & Supplies	87	1,000	300	300
Chemicals	998			
Tools & Implements	36	250		
Material		1,550		
	<u>8,163</u>	<u>11,300</u>	<u>7,300</u>	<u>7,300</u>
SPECIAL PROJECTS				
Maintenance General Support	33,420	72,362	39,862	77,507
	<u>33,420</u>	<u>72,362</u>	<u>39,862</u>	<u>77,507</u>
SUB-TOTAL	<u>450,284</u>	<u>528,842</u>	<u>468,241</u>	<u>539,728</u>

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
PRETREATMENT PROGRAM				
PERSONAL SERVICES	100,331	256,607	136,135	179,829
INTER-CITY SERVICES				
Rental - Fleet Management	4,324	5,267	3,928	13,070
Gasoline - Fleet Management	3,103	10,215	9,046	17,822
Maintenance - Fleet Management	1,539	5,798	4,970	9,728
Fleet Mgmt Charges Recoveries				(12,000)
Intra-Departmental Charges - PC & Network Support	6,916	6,420	6,548	7,457
Intra-Departmental Charges - Telephone	1,273	1,165	1,165	1,511
Intra-Departmental Charges - Radios	3,404	2,885	2,885	3,538
Intra-Departmental Charges - IT Operations - Network Support	3,703	3,393	3,326	5,238
	24,263	35,143	31,868	46,364
ALL OTHER O&M				
Contractual Services	11,374	9,000	10,000	10,000
Advertising	173	200	200	200
Repair Of Equipment	79			
Subscription & Membership				150
Telephone Communications	1,845	1,800		
Travel		500		
Training	2,170	3,200	2,000	2,000
Office Supplies	659	300	300	300
Equipment - Noncapital	1,533	1,000	3,000	3,000
Uniforms	686	1,800	1,800	1,800
Tools & Implements	31	300	300	300
Material	588	4,400	1,400	1,400
	19,138	22,500	19,000	19,150
SPECIAL PROJECTS				
Reimbursable Sampling Analysis	17,233	12,000	12,000	3,000
Maintenance General Support	3,378	7,900	9,900	9,750
	20,611	19,900	21,900	12,750
SUB-TOTAL	164,343	334,150	208,903	258,093

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
WETLANDS MANAGEMENT				
PERSONAL SERVICES	406,891	597,339	377,716	582,100
UTILITIES				
Electric Service - TECO	7,916	10,000	10,000	10,000
	7,916	10,000	10,000	10,000
INTER-CITY SERVICES				
Rental - Fleet Management	66,530	68,747	67,000	91,499
Gasoline - Fleet Management	4,517	11,532	8,897	14,843
Maintenance - Fleet Management	37,410	30,856	30,000	34,896
Fleet Mgmt Charges Recoveries			(1,300)	(1,300)
Intra-Departmental Charges - PC & Network Support	10,803	9,686	9,805	11,501
Intra-Departmental Charges - Telephone	2,547	2,332	2,332	3,021
Intra-Departmental Charges - Radios	2,837	2,404	2,404	2,948
Intra-Departmental Charges - IT Operations - Network Support	6,480	5,938	5,820	9,167
	131,124	131,495	124,958	166,575
ALL OTHER O&M				
Contractual Services	24,380	40,500	40,500	40,108
Rentals	272	760	760	760
Maintenance Of Facilities	685	4,640	4,640	4,709
Repair Of Equipment	5,912	5,500	5,000	5,000
Subscription & Membership	250	300	300	300
Telephone Communications	1,462	1,300	1,300	1,300
Travel		500	500	500
Training	433	2,600	2,600	2,600
All Other Sundry Charges	139	100	100	100
Software License & Maintenance	240		240	240
Licenses & Permits		200	100	100
Auto/Heavy Equipment Fuel	4,931	4,273	6,522	2,814
Office Supplies	645	700	700	710
Equipment - Noncapital	3,641	2,114	4,114	4,206
All Other Materials & Supplies	5,815	2,900	4,500	4,567
Uniforms	622	2,150	2,150	2,150
Construction Material		500	500	500
Chemicals	3,929	4,120	4,120	4,181
Tools & Implements	1,126	2,190	2,190	2,190
Laboratory Supplies	3,031	5,000	5,000	5,000
Material	4,082	4,800	3,300	3,349
	61,592	85,147	89,136	85,384

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Wetlands Environmental Outreach Program	1,767	3,500	3,500	3,500
Summer College Intern		5,300	5,300	5,300
Wetlands Algae Solids		30,000	30,000	
Mowing Services - Reimbursable	13,315	39,500	24,668	(33,500)
Maintenance General Support	7,731	27,800	27,800	48,200
Invasive Species Signage Seven Wetlands Donation Funded	(905)	905	905	905
Reuse Water Study	22,832	75,168	75,168	
	<u>44,740</u>	<u>182,173</u>	<u>167,341</u>	<u>24,405</u>
SUB-TOTAL	<u>652,262</u>	<u>1,006,154</u>	<u>769,151</u>	<u>868,464</u>
LABORATORY ANALYSIS				
PERSONAL SERVICES	<u>335,404</u>	<u>371,532</u>	<u>397,516</u>	<u>434,973</u>
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	8,000	7,613	5,760	7,368
Intra-Departmental Charges - Telephone	1,698	1,555	1,555	1,511
Intra-Departmental Charges - IT Operations - Network Support	6,331	5,938	5,816	6,548
	<u>16,029</u>	<u>15,106</u>	<u>13,131</u>	<u>15,427</u>
ALL OTHER O&M				
Contractual Services	15,462	40,000	45,000	41,000
Rentals	107		111	
Repair Of Equipment	2,101	8,000	8,000	10,250
Subscription & Membership	1,200			
Training	380	2,000	2,000	2,050
Office Supplies	752	500	500	513
Equipment - Noncapital		2,000	2,000	2,050
All Other Materials & Supplies	7			
Laboratory Supplies	65,989	80,000	70,000	82,000
Material	7,064	10,000	10,000	10,250
	<u>93,061</u>	<u>142,500</u>	<u>137,611</u>	<u>148,113</u>
SPECIAL PROJECTS				
Lab Analysis Reimbursement	<u>(25)</u>			
	<u>(25)</u>			
SUB-TOTAL	<u>444,470</u>	<u>529,138</u>	<u>548,258</u>	<u>598,513</u>

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
MAINTENANCE SUPPORT				
PERSONAL SERVICES	238,664	727,577	315,809	390,305
INTER-CITY SERVICES				
Rental - Fleet Management	21,638	45,584	33,324	79,300
Gasoline - Fleet Management	12,465	31,428	26,060	40,451
Maintenance - Fleet Management	10,257	27,888	8,293	44,320
Fleet Mgmt Charges Recoveries				(64,800)
Intra-Departmental Charges - PC & Network Support	16,164	14,960	15,308	17,293
Intra-Departmental Charges - Telephone	849	777	777	1,007
Intra-Departmental Charges - IT Operations - Network Support	9,257	8,482	8,314	13,095
	70,630	129,119	92,076	130,666
ALL OTHER O&M				
Contractual Services	12,331	13,000	13,000	13,000
Contract Labor	211	2,400	2,500	2,500
Rentals	668	2,500	2,400	2,400
Repair Of Equipment	144	2,000	2,000	2,000
Telephone Communications	5,156	5,000	5,000	5,000
Training			5,000	5,000
Licenses & Permits		285		285
Auto/Heavy Equipment Fuel	17			
Office Supplies	127	500	500	500
All Other Materials & Supplies	60	500	200	200
Uniforms	4,738	11,120	11,120	11,120
Tools & Implements	7,896	7,700	9,000	9,000
Material	12,834	9,000	9,000	9,000
Meal Allowance	6	100	55	55
	44,189	54,105	59,775	60,060
SUB-TOTAL	353,483	910,801	467,660	581,031

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
WASTEWATER COLLECTION ADMINISTRATION				
PERSONAL SERVICES	621,930	773,435	653,016	1,015,882
INTER-CITY SERVICES				
Rental - Fleet Management	10,731	11,440	11,217	11,783
Gasoline - Fleet Management	1,007	1,783	1,606	1,605
Maintenance - Fleet Management	10,637	11,512	14,542	11,028
Fleet - New Equip - O&M Charges				5,700
Intra-Departmental Charges - PC & Network Support	24,031	21,130	16,630	25,269
Intra-Departmental Charges - Telephone	3,396	6,995	6,995	8,560
Intra-Departmental Charges - Radios	2,269	2,885	2,885	4,127
Intra-Departmental Charges - IT New Equip O&M Charges				2,003
Intra-Departmental Charges - IT Operations - Network Support	16,867	15,362	11,282	23,553
	<u>68,939</u>	<u>71,107</u>	<u>65,157</u>	<u>93,628</u>
ALL OTHER O&M				
Contractual Services	20,703	30,000	32,000	38,400
Repair Of Equipment	474	2,100	2,100	2,100
Postage & Mailing	450	750	2,250	2,250
Subscription & Membership	203	475	475	475
Telephone Communications	2,585	3,600	3,600	3,600
Training		400	3,000	3,000
All Other Sundry Charges	505	900	800	800
Software License & Maintenance				2,800
Office Supplies	2,580	3,450	3,000	3,000
Equipment - Noncapital	415	200	400	3,300
All Other Materials & Supplies		100	100	100
Uniforms	434	1,200	1,200	1,200
Material	1,208	3,500	2,500	2,500
	<u>29,559</u>	<u>46,675</u>	<u>51,425</u>	<u>63,525</u>
SPECIAL PROJECTS				
Hepatitis Vaccination Program		3,850	3,850	3,850
Maintenance General Support	6,180	8,400	7,900	8,400
	<u>6,180</u>	<u>12,250</u>	<u>11,750</u>	<u>12,250</u>
SUB-TOTAL	<u>726,608</u>	<u>903,467</u>	<u>781,348</u>	<u>1,185,285</u>

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SEWAGE PUMPING STATIONS				
PERSONAL SERVICES	416,294	627,634	471,085	526,175
UTILITIES				
Water Service	27,572	28,866	26,563	27,227
Electric Service	282,746	279,380	273,023	281,214
	310,318	308,246	299,586	308,441
INTER-CITY SERVICES				
Rental - Fleet Management	37,839	57,778	31,379	65,838
Gasoline - Fleet Management	19,743	38,994	33,160	58,904
Maintenance - Fleet Management	32,379	54,096	24,451	44,495
Fleet Mgmt Charges Recoveries				(27,000)
Fleet - New Equip - O&M Charges				5,700
Intra-Departmental Charges - PC & Network Support	6,854	6,351	6,473	7,388
Intra-Departmental Charges - Radios	9,645	8,174	8,174	10,024
Intra-Departmental Charges - IT New Equip O&M Charges				986
Intra-Departmental Charges - IT Operations - Network Support	3,703	3,393	3,325	5,238
	110,162	168,786	106,962	171,573
ALL OTHER O&M				
Contractual Services	32,916	30,000	30,000	30,000
Contract Labor	26,507	30,000		
Utility Service-Polk County	131	240	240	240
Rentals	107	500	500	500
Maintenance Of Facilities		1,000	1,000	1,500
Repair Of Equipment	174,272	186,000	186,000	186,000
Telephone Communications	2,405	2,500	2,500	2,500
Training			2,000	2,000
All Other Sundry Charges		500	400	
Licenses & Permits	83	150	180	190
Auto/Heavy Equipment Fuel	10,042	12,041	3,260	12,500
Office Supplies	148	400	400	400
Equipment - Noncapital	315	1,000	1,000	3,900
All Other Materials & Supplies	2,325	1,500	1,500	1,500
Uniforms	1,400	7,000	7,000	7,435
Chemicals	354,000	382,000	382,000	410,000
Tools & Implements	810	1,500	1,500	1,500
Material	49,833	49,500	49,500	50,000
Meal Allowance	171	500	500	500
	655,465	706,331	669,480	710,665

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
L0140 Bentley Pines Pump Replacement	14,324			
Master Pump Station Rebuilds		57,000	62,000	62,000
Maintenance General Support	371,383	394,400	303,954	386,500
Lift Station Generator Maintenance	241,824	264,000	280,500	280,500
Pump Station Grinder Repairs	15,744	9,000	4,000	4,000
Other Dept Owned Lift Stations	147	500	1,000	1,186
	<u>643,422</u>	<u>724,900</u>	<u>651,454</u>	<u>734,186</u>
SUB-TOTAL	<u>2,135,661</u>	<u>2,535,897</u>	<u>2,198,567</u>	<u>2,451,040</u>
SEWER LINE MAINTENANCE				
PERSONAL SERVICES	<u>946,307</u>	<u>1,288,620</u>	<u>1,010,994</u>	<u>1,305,971</u>
INTER-CITY SERVICES				
Rental - Fleet Management	206,649	232,537	220,981	244,281
Gasoline - Fleet Management	46,767	102,793	87,417	89,316
Maintenance - Fleet Management	87,633	122,468	124,920	124,899
Fleet Mgmt Charges Recoveries				(8,200)
Intra-Departmental Charges - PC & Network Support	15,933	14,707	15,015	17,040
Intra-Departmental Charges - Telephone	424	388	388	504
Intra-Departmental Charges - Radios	10,212	8,655	8,655	10,613
Intra-Departmental Charges - IT Operations - Network Support	8,331	9,084	7,483	11,786
	<u>375,949</u>	<u>490,632</u>	<u>464,859</u>	<u>490,239</u>
ALL OTHER O&M				
Contractual Services	50,156	62,166	12,000	28,000
Contract Labor	31,353	48,200	24,000	57,000
Rentals	1,179	4,600	4,600	4,600
Repair Of Equipment	844	5,500	5,500	5,500
Telephone Communications	6,931	7,000	7,000	7,000
Training		1,000	3,000	3,000
All Other Sundry Charges		400	500	500
Licenses & Permits		800	180	190
Solid Waste Disposal Charges	7,973	12,000	12,000	12,000
Auto/Heavy Equipment Fuel	351	616	360	349
Office Supplies	436	500	600	500
Equipment - Noncapital		5,000	1,000	1,000
All Other Materials & Supplies	2	100		
Uniforms	2,870	8,205	6,900	7,335
Construction Material	8,720	6,000	4,000	4,000
Chemicals	5	5,000	5,000	5,000
Tools & Implements	5,119	5,000	5,000	5,000
Material	64,559	85,027	57,000	57,000

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Meal Allowance	550	1,300	660	600
Recoveries-From Outside City		(52,127)		
	<u>181,048</u>	<u>206,287</u>	<u>149,300</u>	<u>198,574</u>
SPECIAL PROJECTS				
Utility Relocation Engineering & Surveying		35,000	45,000	45,000
Root Treatment Of Sewer System	36,209	40,000	40,000	40,000
Manhole Adjustments	1,479	10,334	44,550	44,500
System Maintenance & Repairs - Reimbursable	(961)	3,150	3,150	3,150
Maintenance General Support	19,180	17,600	19,100	19,100
City Support	3,731	10,000	10,998	10,000
	<u>59,638</u>	<u>116,084</u>	<u>162,798</u>	<u>161,750</u>
SUB-TOTAL	<u>1,562,942</u>	<u>2,101,623</u>	<u>1,787,951</u>	<u>2,156,534</u>
WASTEWATER TREATMENT OPERATIONS SUPPORT				
PERSONAL SERVICES	<u>230,932</u>	<u>281,063</u>	<u>242,438</u>	<u>370,659</u>
INTER-CITY SERVICES				
Rental - Fleet Management	60,722	69,703	63,942	64,268
Gasoline - Fleet Management	47,264	89,731	64,468	69,664
Maintenance - Fleet Management	83,468	45,683	82,447	46,275
Intra-Departmental Charges - PC & Network Support	2,547	3,375	2,385	2,894
Intra-Departmental Charges - Radios	1,134	481	481	590
Intra-Departmental Charges - IT Operations - Network Support	1,851	697	1,663	2,619
	<u>196,986</u>	<u>209,670</u>	<u>215,386</u>	<u>186,310</u>
ALL OTHER O&M				
Contractual Services	583	1,000	700	1,000
Maintenance Of Facilities		5,000	500	5,000
Repair Of Equipment	2,033	11,000	3,000	11,000
Training	6,485	1,800	1,500	2,000
All Other Sundry Charges	7,150	10,000	6,000	10,000
Licenses & Permits		250		
Office Supplies	99			
Equipment - Noncapital	963		2,500	2,500
All Other Materials & Supplies	444	700	600	700
Uniforms	39	1,200	400	1,000
Tools & Implements	1,861	5,300	2,500	4,000
Material	5,120	24,223	7,000	15,000
	<u>24,776</u>	<u>60,473</u>	<u>24,700</u>	<u>52,200</u>
SUB-TOTAL	<u>452,694</u>	<u>551,206</u>	<u>482,524</u>	<u>609,169</u>

WASTEWATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
NON-DEPARTMENTAL				
OTHER OPERATING				
Increase/Decrease In Inventory	41,238			
Contingency		384,400	427,900	400,000
Loss On Disposal of Fixed Assets	7,170			
	<u>48,407</u>	<u>384,400</u>	<u>427,900</u>	<u>400,000</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	4,672,338	4,812,209	4,812,209	4,850,236
Transfer To Wastewater R&R	6,850,000	7,000,000	7,000,000	12,450,000
Transfer To IT Equip Replacement Fund	2,233			
	<u>11,524,571</u>	<u>11,812,209</u>	<u>11,812,209</u>	<u>17,300,236</u>
DEBT SERVICE				
Florida Taxable Pension Liability Reduction Note, Series 2020	222,785		225,518	228,094
2002 Wastewater Bonds	(252,839)			
Skyview Wastewater Upgrades	16,066			
Skyview Wastewater Upgrades	125,572			
Skyview Wastewater Upgrades		78,429	78,429	78,429
FDEP West LkInD Wasteload Reduction Facility FY04	254,157			
FDEP West LkInD Wasteload Reduction Facility FY04	993,279			
FDEP West LkInD Wasteload Reduction Facility FY04		1,220,620	1,220,620	1,220,620
FDEP Glendale Class A Sludge Stabilization	100,824			
FDEP Glendale Class A Sludge Stabilization	612,505			
FDEP Glendale Class A Sludge Stabilization		712,283	712,283	712,283
English Oaks Accommodations (E.O. 1)	26,107			
English Oaks Accommodations (E.O. 1)	154,532			
English Oaks Accommodations (E.O. 1)		180,100	180,100	180,101
FDEP Chlorine Contact Chamber	6,363			
FDEP Chlorine Contact Chamber	31,486			
FDEP Chlorine Contact Chamber		37,388	37,388	37,388
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)	127,119			
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)	441,184			
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)		547,925	547,925	547,926
Energy Efficiencies / Digestion System Improvements (SRL)	243,886			
Energy Efficiencies / Digestion System Improvements (SRL)	359,012			
Energy Efficiencies / Digestion System Improvements (SRL)		602,138	602,138	602,139
Glendale Aeration System Upgrades (Trane project)	411,101	407,268	407,268	408,314
English Oaks Phase III - Design	590			
English Oaks Phase III - Design		28,755	47,174	47,174
English Oaks Phase III - Construction				388,325
	<u>3,873,728</u>	<u>3,814,906</u>	<u>4,058,843</u>	<u>4,450,793</u>
GRAND TOTAL	<u>32,574,750</u>	<u>38,097,615</u>	<u>35,628,526</u>	<u>44,690,852</u>

**REVENUE AND EXPENDITURE SUMMARY
WATER UTILITY OPERATING FUND**

	FY 21	FY 22	FY 22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	5,014,056	5,956,601	5,374,745	6,350,481
Fringe Benefits	1,161,923	2,249,979	1,461,410	2,022,655
Total Personnel	6,175,979	8,206,580	6,836,155	8,373,136
Non-Personnel				
Utilities	1,253,518	1,149,263	1,286,674	1,324,683
Professional and Contractual	228,654	355,816	381,027	490,578
Insurance and Fixed Charges	461,545	499,163	490,222	463,083
Fuel and Purchased Power	23,200	48,334	38,000	38,000
Internal Service Charges	4,116,098	4,698,754	4,555,475	5,620,228
All Other Operations & Maintenance	1,914,897	2,336,714	2,224,285	2,517,836
Debt Service	3,447,804	5,788,802	32,886,965	5,530,342
Capital Outlay		97,000	12,950	103,144
Maintenance Projects	5,750,458	6,320,140	6,074,605	6,222,713
Total Non-Personnel	17,196,175	21,293,986	47,950,203	22,310,607
Total Expenditures	23,372,154	29,500,566	54,786,358	30,683,743
Transfers				
Cost Allocations and Recoveries	(2,385,776)	(3,216,029)	(3,120,405)	(3,277,316)
Transfers In				
Transfers Out	12,631,697	19,930,575	19,930,575	13,453,074
Net Transfers	(10,245,921)	(16,714,546)	(16,810,170)	(10,175,758)
Revenue Sources				
Intergovernmental Revenues	104,242			
Charges for Services	37,749,550	30,102,389	38,209,517	38,371,447
Interest Income	1,087,832	153,000	426,191	350,000
All Other Revenue	2,970,225		48,476	
Total Revenue	41,911,850	30,255,389	38,684,184	38,721,447
Funding to be Provided	(8,293,776)	15,959,723	32,912,344	2,138,054

WATER UTILITY

	FY 21	FY 22	FY 22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
INTERGOVERNMENTAL REVENUE				
FEDERAL GRANTS				
Federal Grant	104,242			
	104,242			
TOTAL INTERGOVERNMENTAL	104,242			
CHARGES FOR SERVICES				
MISC. CHARGES FOR SERVICES				
All Other Revenue	9,943		8,640	
	9,943		8,640	
OTHER CHARGES FOR SERVICES				
Water Sales	25,708,800	20,677,000	25,728,964	26,300,000
Water Sales-Commercial	6,394,309	4,917,000	6,828,135	6,600,000
Water Sales-Industrial	491,546	76,500	132,123	132,000
Water Sales-Sprinklers	2,191,738	2,000,000	2,398,976	2,280,000
Water Sales-Fire Hydrant-Flat Fee	26,343	27,000	17,816	17,800
Water Sales-Fire Protection	1,318,107	1,074,000	1,368,949	1,350,000
Water Utility Service - General Fund	746,955	640,000	773,214	770,000
Water Utility Service - Fleet Management	2,401	1,905	2,061	2,000
Water Utility Service - Purchasing & Stores	2,210	2,133	2,197	2,100
Water Utility Service - Parking Fund	8,916	7,500	10,579	10,000
Water Utility Service - RP Funding Center	38,761	36,000	53,082	40,000
Water Utility Service - Lakeland Linder International Airport	66,896	60,000	65,420	65,000
Water Utility Service - Solid Waste	6,884	5,100	5,896	6,000
Water Utility Service - Wastewater Fund	99,506	80,000	96,154	96,000
Water Utility Service - Water Operations	3,841	3,500	6,682	4,000
Water Utility Service - Electric Operations	169,413	130,000	138,971	138,000
Water Utility Service - Facilities Maintenance	1,256	836	832	830
Water Utility Service - Information Technology	2,276	2,000	1,160	1,160
Water Utility Service - Stormwater Utility Fund	29	26	30	31
Water Utility Service - Self Insurance Fund	70	61	95	97
Water Utility Service - CDBG	95	77	93	95
Water Utility Service - HOME	63	77	93	95
Water Utility Service - SHIP	113	77	93	95
Water Utility Service- Downtown CRA	640	255	273	270
Customer Late Charges	22,839	20,000	50,000	40,000
Connection Fees	336,611	309,000	311,158	310,000
Connection Fees-Delinquent Accounts	74,177	20,000	180,000	180,000
Water Utility Service-Dixieland CRA	287	102	130	133
Water Utility Service-Mid-town CRA	23,741	12,240	25,775	25,000
Meter Change out Fee - Smart Meter Opt-out Program	84		1,200	
Water Utility Service - Building Inspection Fund	700		726	741
	37,739,607	30,102,389	38,200,877	38,371,447

WATER UTILITY

	FY 21	FY 22	FY 22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
TOTAL CHARGES FOR SERVICES	<u>37,749,550</u>	<u>30,102,389</u>	<u>38,209,517</u>	<u>38,371,447</u>
	FINES AND FORFEITS			
Bad Check Charges	5,727		8,136	
Penalties on Assessments	813		2,253	
TOTAL FINES AND FORFEITS	<u>6,540</u>		<u>10,389</u>	
	MISCELLANEOUS REVENUES			
OTHER				
Scrap Sales	19,173		30,000	
All Other Misc Revenue	536		87	
Refund of Prior Year Expenses	9			
Commissions	12,249		8,000	
	<u>31,968</u>		<u>38,087</u>	
CONTRIBUTIONS & DONATIONS				
Contribution from Developers - Water Lines	2,931,717			
	<u>2,931,717</u>			
INVESTMENT INCOME				
Interest on Pooled Investments	669,397	153,000	426,191	350,000
Market Value Restatement	418,435			
	<u>1,087,832</u>	<u>153,000</u>	<u>426,191</u>	<u>350,000</u>
TOTAL MISCELLANEOUS REVENUE	<u>4,051,517</u>	<u>153,000</u>	<u>464,278</u>	<u>350,000</u>
SUB-TOTAL	<u>41,911,850</u>	<u>30,255,389</u>	<u>38,684,184</u>	<u>38,721,447</u>
PRIOR YEAR SURPLUS	<u>(8,293,776)</u>	<u>15,959,723</u>	<u>32,912,344</u>	<u>2,138,054</u>
TOTAL REVENUES	<u>33,618,074</u>	<u>46,215,112</u>	<u>71,596,528</u>	<u>40,859,501</u>

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
PERSONAL SERVICES	(3,699)	36,474	31,682	26,995
INSURANCE				
Insurance - Fire	79,616	76,402	73,533	125,999
Insurance - Position Bond		726	691	735
Self-Insurance Services	346,585	382,257	382,257	282,440
Insurance Consultant	12,169	9,778	9,721	18,436
Insurance - Excess Liability (Auto, General)	23,175	30,000	24,020	35,473
	461,545	499,163	490,222	463,083
UTILITIES				
Water Service	998	1,298		
	998	1,298		
INTER-CITY SERVICES				
Rental - Fleet Management	2,906	5,277	3,084	5,436
Gasoline - Fleet Management	350	1,347	911	653
Maintenance - Fleet Management	731	1,952	2,451	1,432
Purchasing & Stores Service	120,566	111,735	111,735	108,649
General Fund Services	1,104,851	1,210,046	1,210,046	1,245,116
Allocation Shared Cost - Water Utilities	615,989	807,732	775,505	841,903
Intra-Departmental Charges - Training Ctr	6,432	7,087	7,087	6,798
Intra-Departmental Charges - IT Operations - GIS	162,706	137,914	137,914	179,076
Intra-Departmental Charges - IT Operations - Application Dev	801,098	735,752	735,752	977,243
	2,815,629	3,018,842	2,984,485	3,366,306
ALL OTHER O&M				
Contractual Services		1,879	4,075	4,136
Banking Service	15,092	13,083	12,998	15,544
Advertising				100,000
Annual Audit	17,545	15,684	15,184	18,072
Utility Service-Polk County	27			
Travel		609	609	618
Training	45	2,538	2,538	2,576
All Other Sundry Charges		3,479	1,758	1,784
Licenses & Permits	13,150	15,225	15,225	15,453
Office Supplies	1,130	1,523	1,523	1,546
Equipment - Noncapital		1,300		
	46,988	55,320	53,910	159,729
SPECIAL PROJECTS				
CWA5193 Impact Fee Study		11,800	11,800	
MWA0902 Water Billing Services	1,245,548	1,242,804	1,242,804	1,304,244
MWA1131 Water Support - training / safety incentives		3,750	3,750	3,750
MWA1155 Bond Holders Report	12,520	20,000	20,000	15,000
MWA1157 Hepatitis Vaccination Series		2,500	2,500	2,500
Emergency Manager - Water Support	8,251	8,676		8,656
MWA1219 Water Conservation Program	24,219	23,267	22,611	22,152

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
MWA1305 Permitting Support		75,000	75,000	75,000
MWA1306 Rates & Fees Study	32,332	53,426	16,000	20,000
MWA1307 Efficiencies & Performance Measures		2,538		
MWA1751 Water Building Maintenance Support	255,000	301,402	301,402	284,963
MWA1753 Records Management	31,946			
Conservation Grants - Matching Funding	5,225	27,204	26,315	27,612
Polk Regional Water Co-Op (PRWC)	758,641	456,484	466,573	472,771
LAL Today - Water	400			
Water Conservation Partnerships	25,000	25,000	15,700	25,000
Capital outlay			12,950	13,144
	<u>2,399,082</u>	<u>2,253,851</u>	<u>2,217,405</u>	<u>2,274,792</u>
SUB-TOTAL	<u>5,720,544</u>	<u>5,864,948</u>	<u>5,777,704</u>	<u>6,290,905</u>
		ADMINISTRATION - SHARED		
PERSONAL SERVICES	<u>1,037,137</u>	<u>1,217,460</u>	<u>1,162,916</u>	<u>1,312,283</u>
		INTER-CITY SERVICES		
Rental - Fleet Management	2,388	2,533	2,532	2,609
Gasoline - Fleet Management	513	1,113	717	815
Maintenance - Fleet Management	846	784	1,179	1,182
Intra-Departmental Charges - PC & Network Support	23,552	22,322	23,610	25,575
Intra-Departmental Charges - Telephone	5,518	5,052	5,052	6,546
Intra-Departmental Charges - Radios	567	481	481	590
Intra-Departmental Charges - IT Operations - Network Support	17,062	15,645	15,766	22,562
	<u>50,446</u>	<u>47,930</u>	<u>49,337</u>	<u>59,879</u>
		ALL OTHER O&M		
Contractual Services	922	6,090	6,090	6,181
Legal Fees	5,440	95,875	101,500	103,023
Professional Services		7,538	2,538	2,576
Advertising	399	1,523	1,523	1,546
Printing & Photography	4	1,015	1,015	1,030
Postage & Mailing	276	1,015	1,015	1,030
Subscription & Membership	13,034	15,225	15,225	15,453
Telephone Communications	4,535	4,060	4,060	4,121
Travel	468	11,206	11,206	11,374
Training	2,072	8,120	8,120	8,242
All Other Sundry Charges	100	1,015	1,015	1,030
Software License & Maintenance	960	974	974	989
Office Supplies	1,495	4,060	4,060	4,121
Equipment - Noncapital	2,306	4,060	4,060	4,121
All Other Materials & Supplies		1,015	1,015	1,030
	<u>32,011</u>	<u>162,791</u>	<u>163,416</u>	<u>165,867</u>

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALLOCATIONS				
Cost Allocated - Wastewater	(503,991)	(652,219)	(634,505)	(688,829)
Cost Allocated - Water	(615,989)	(775,962)	(775,505)	(841,903)
	<u>(1,119,980)</u>	<u>(1,428,181)</u>	<u>(1,410,010)</u>	<u>(1,530,732)</u>
TRANSFERS TO OTHER FUNDS				
SUB-TOTAL	<u>(387)</u>		<u>(34,341)</u>	<u>7,297</u>

	ENGINEERING - SHARED			
PERSONAL SERVICES	997,827	1,454,258	1,301,644	1,497,840

INTER-CITY SERVICES				
Rental - Fleet Management		24,478		25,211
Intra-Departmental Charges - PC & Network Support	45,039	35,362	29,546	46,847
Intra-Departmental Charges - Telephone	11,460	10,492	10,492	13,595
Intra-Departmental Charges - Radios	11,914	10,097	10,097	12,382
Intra-Departmental Charges - IT New Equip O&M Charges				2,002
Intra-Departmental Charges - IT Operations - Network Support	25,066	22,180	21,768	35,507
	<u>93,479</u>	<u>102,609</u>	<u>71,903</u>	<u>135,544</u>

ALL OTHER O&M				
Contractual Services		660		
Consultant Fees		2,470		
Advertising	998			
Contract Labor	107,558	109,519	109,519	111,000
Toll Fees		100	100	100
Rentals		9,490	10,150	10,000
Repair Of Equipment	14	19,962	20,962	20,000
Postage & Mailing	291	508	508	500
Subscription & Membership	1,245	2,030	2,030	2,000
Telephone Communications	6,016	5,583	5,583	5,500
Travel		1,602	102	4,000
Training	1,446	4,475	4,975	5,000
Software License & Maintenance	1,680	15,225	15,225	18,453
Licenses & Permits	1,745	5,075	5,075	5,000
Office Supplies	12,763	10,165	10,165	10,300
Equipment - Noncapital	6,230	9,673	10,673	13,700
All Other Materials & Supplies	685	2,538	2,538	2,500
Uniforms	2,427	3,045	3,045	3,090
Tools & Implements	106	761	761	770
Recoveries-From Outside City	(18,311)		(9,000)	
	<u>124,893</u>	<u>202,881</u>	<u>192,411</u>	<u>211,913</u>

ALLOCATIONS				
Cost Allocated - Wastewater	(547,583)	(777,590)	(737,809)	(785,963)
Cost Allocated - Water	(669,268)	(982,158)	(901,767)	(960,621)
	<u>(1,216,852)</u>	<u>(1,759,748)</u>	<u>(1,639,576)</u>	<u>(1,746,584)</u>
SUB-TOTAL	<u>(652)</u>		<u>(73,618)</u>	<u>98,713</u>

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ENGINEERING				
INTER-CITY SERVICES				
Allocation Shared Cost - Water Utilities	669,268	950,388	901,767	960,621
	<u>669,268</u>	<u>950,388</u>	<u>901,767</u>	<u>960,621</u>
SPECIAL PROJECTS				
MWE1712 Other Water Proj & Recov				
MWE1309 Auto CAD Training		23,500	23,500	23,500
Inhouse Legal Services	10,007			
	<u>10,007</u>	<u>23,500</u>	<u>23,500</u>	<u>23,500</u>
SUB-TOTAL	<u>679,276</u>	<u>973,888</u>	<u>925,267</u>	<u>984,121</u>
WATER PRODUCTION - GENERAL				
PERSONAL SERVICES	<u>2,152,379</u>	<u>2,506,026</u>	<u>2,293,635</u>	<u>2,473,012</u>
UTILITIES				
Water Service	1,303	1,317	1,578	1,617
Stormwater Service	4,452	4,675	4,649	4,881
Electric Service	950,980	852,732	965,477	994,441
Wastewater Service	1,807	1,852	1,840	1,886
Solid Waste Service	2,183	2,183	2,183	2,183
	<u>960,725</u>	<u>862,759</u>	<u>975,727</u>	<u>1,005,008</u>
INTER-CITY SERVICES				
Rental - Fleet Management	35,855	36,485	38,220	37,918
Gasoline - Fleet Management	12,395	20,295	21,477	33,861
Maintenance - Fleet Management	25,833	27,893	30,206	28,153
Intra-Departmental Charges - PC & Network Support	30,779	28,214	27,346	28,098
Intra-Departmental Charges - Telephone	8,065	7,383	7,383	9,567
Intra-Departmental Charges - Radios	11,914	10,097	10,097	12,382
Intra-Departmental Charges - Facilities	25,181	21,911	21,911	25,974
Intra-Departmental Charges - Janitorial		14,100	14,100	16,079
Intra-Departmental Charges - IT Operations - Network Support	18,591	16,965	16,214	23,571
	<u>168,612</u>	<u>183,343</u>	<u>186,954</u>	<u>215,603</u>
ALL OTHER O&M				
Contractual Services	46,067	53,095	95,000	95,000
Advertising		200	200	200
Rentals		5,500	4,500	4,500
Repair Of Equipment	3,250	14,500	4,500	4,500
Postage & Mailing	146	300	200	200
Telephone Communications	1,591	2,100	2,100	2,100
Training	4,399	6,000	6,000	6,000
All Other Sundry Charges		150		
Software License & Maintenance	240	275	275	275
Licenses & Permits	3,259	3,500	3,500	3,500
Auto/Heavy Equipment Fuel	(19,294)			
Office Supplies	4,232	10,500	7,500	6,600
Equipment - Noncapital	13,353	15,000	15,000	15,000

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
All Other Materials & Supplies	44,205	38,500	25,000	25,000
Uniforms	11,259	11,900	8,000	10,000
Chemicals	599,163	846,757	870,000	1,162,000
Tools & Implements	12,799	22,000	20,000	22,000
Electrical Hardware & Plumbing Supplies	84,263	87,000	52,000	45,000
Personal Safety Equipment	1,808	8,500	8,500	4,000
Parts For Equipment	44,599	50,000	50,000	50,000
Material	194,463	210,000	160,000	150,000
Use Tax Allocation				
	<u>1,049,803</u>	<u>1,385,777</u>	<u>1,332,275</u>	<u>1,605,875</u>
FUEL				
#2 Oil	20,585	35,334	25,000	25,000
	<u>20,585</u>	<u>35,334</u>	<u>25,000</u>	<u>25,000</u>
SPECIAL PROJECTS				
Diesel Spill Remedial Action Plan	5,319	75,000		
Williams WTP Clearwell Construction (SRL)		15,663		
MWP1527 Hach Wimms Support	3,728	8,089	5,000	10,000
MWP1528 ASCO Switchgear Maintenance	4,540	78,000	78,000	82,000
MWP1002 PICS Expendables	19,831	54,500	54,500	54,500
MWP1005 Painting Of Structures		10,000	10,000	10,000
MWP1008 Well Preventative Maintenance	102,642	200,000	200,000	200,000
MWP1011 Emergency Generator Service	26,840	30,000	30,000	30,000
MWP1012 Mandatory Certification Require		4,000	4,000	4,000
MWP1013 Outside Laboratory Services	6,550	13,500	13,500	15,000
MWP1014 Caco3 Transport	42,956	70,000	70,000	70,000
MWP1015 Cleaning Of Upflow Internals	29,000	60,000	60,000	60,000
Chlorine Safety Training		13,650	13,650	14,000
MWP1020 High Service Preventive Maintenance	52,624	115,000	90,000	100,000
MWP1518 Contract Wtr Plt Op/Maint		8,000	8,000	8,000
MTR1708 Technical Training-Wtr Prod		9,000	8,000	8,000
MWP2018 Water Facilities Security	125,768	145,000	145,000	145,000
MWP2022 Delta V Operations Software Maintenance	14,630	20,000	16,000	24,000
MWP2035 Consumer Confidence Report	3,320	6,155	5,000	5,000
MWP2036 Environmental Mitigation at Williams Water Plant		2,500		
MWP2037 Spill Prevention Controls & Countermeasures Plan		1,000	1,000	1,000
Capital Outlay		52,000		45,000
	<u>437,746</u>	<u>991,057</u>	<u>811,650</u>	<u>885,500</u>
SUB-TOTAL	<u>4,789,850</u>	<u>5,964,296</u>	<u>5,625,241</u>	<u>6,209,998</u>

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
WATER PRODUCTION - COMBEE WATER TREATMENT PLANT				
PERSONAL SERVICES	1,037,032	1,123,376	1,012,781	1,146,255
UTILITIES				
Water Service	130	134	150	154
Stormwater Service	2,319	2,435	2,435	2,557
Electric Service	241,386	233,340	249,860	257,356
Wastewater Service	243	249	274	281
Solid Waste Service	2,183	2,183	2,183	2,183
Solid Waste Service - Recycling	102	102	102	102
	<u>246,363</u>	<u>238,443</u>	<u>255,004</u>	<u>262,633</u>
INTER-CITY SERVICES				
Intra-Departmental Charges - PC & Network Support	12,134	10,878	11,359	13,203
Intra-Departmental Charges - Telephone	11,036	10,103	10,103	12,084
Intra-Departmental Charges - Facilities	26,452	23,017	23,017	27,285
Intra-Departmental Charges - Janitorial		7,945	7,945	9,061
Intra-Departmental Charges - IT Operations - Network Support	8,331	7,634	7,483	11,786
	<u>57,953</u>	<u>59,577</u>	<u>59,907</u>	<u>73,419</u>
ALL OTHER O&M				
Contractual Services	12,287	7,300	7,300	7,300
Rentals	621	750	750	750
Repair Of Equipment	310	12,000	2,000	2,000
Postage & Mailing	97	200	200	200
Telephone Communications		500	500	500
Training	1,288	2,500	2,500	2,500
Licenses & Permits	1,400	2,000	2,500	2,500
Office Supplies	1,206	5,000	3,500	4,000
Equipment - Noncapital	3,221	6,400	6,400	6,400
All Other Materials & Supplies	6,357	15,000	15,000	15,000
Uniforms	959	6,500	5,000	5,000
Chemicals	249,701	377,011	352,600	356,000
Tools & Implements	2,476	20,000	20,000	20,000
Electrical Hardware & Plumbing Supplies	6,507	20,000	15,000	15,000
Personal Safety Equipment	2,044	7,300	8,500	4,000
Parts For Equipment	20,919	21,000	50,000	50,000
Material	46,074	75,000	75,000	75,000
	<u>355,467</u>	<u>578,461</u>	<u>566,750</u>	<u>566,150</u>
FUEL				
#2 Oil	2,615	12,000	12,000	12,000
	<u>2,615</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
SPECIAL PROJECTS				
Capital outlay		45,000		45,000
MWP1001 NE Wellfield Monitoring	27,073	137,735	60,000	60,000
MWP1002 PICS Expendables		75,000	75,000	75,000
MWP1006 Maintenance Of NE Wellfield	34,052	57,500	57,500	57,500
MWP1011 Emergency Generator Service	2,850	20,000	20,000	20,000
MWP1012 Mandatory Certification Require		2,000	2,000	2,000
MWP1014 Caco3 Transport	22,988	52,000	52,000	52,000
MWP1015 Cleaning Of Upflow Internals	37,900	58,000	58,000	58,000
MWP1020 High Service Preventive Maintenance		80,000	80,000	80,000
MWP2018 Water Facilities Security	125,745	150,000	140,000	145,000
MWP2022 Delta V Operations Software Maintenance	14,630	16,000	16,000	18,000
Combee Ground Storage Tank Repairs		59,997		
	265,238	753,232	560,500	612,500
SUB-TOTAL	1,964,667	2,765,089	2,466,942	2,672,957
		WATER T&D - GENERAL		
PERSONAL SERVICES	955,303	1,868,986	1,033,497	1,916,751
UTILITIES				
Water Service	1,409	5,027	5,967	6,116
Electric Service	26,749	24,150	24,958	25,707
Wastewater Service	3,370	5,536	8,035	8,236
Solid Waste Service	13,802	11,948	16,881	16,881
Solid Waste Service - Recycling	102	102	102	102
	45,432	46,763	55,943	57,042
INTER-CITY SERVICES				
Rental - Fleet Management	25,005	65,939	26,578	409,043
Gasoline - Fleet Management	12,858	21,876	16,272	79,587
Maintenance - Fleet Management	20,932	15,129	16,852	82,640
Intra-Departmental Charges - PC & Network Support	68,239	63,311	65,318	43,845
Lakeland Electric Charges	11,723	15,000	22,046	18,000
Intra-Departmental Charges - Telephone	10,611	7,383	7,383	9,567
Intra-Departmental Charges - Radios	35,743	30,292	30,292	37,147
Intra-Departmental Charges - Facilities	26,639	54,738	54,738	64,889
Intra-Departmental Charges - Janitorial	7,697	24,478	24,478	27,914
Intra-Departmental Charges - IT Operations - Network Support	41,261	37,919	37,165	36,224
	260,709	336,065	301,122	808,856

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
ALL OTHER O&M				
Contractual Services	17,844	35,900	20,000	21,000
Professional Services	676			
Contract Labor	1,299	5,000	5,000	5,000
Rentals	987	2,000	1,500	1,500
Repair Of Equipment	17,634	24,500	17,500	18,000
Postage & Mailing	4	150	100	100
Subscription & Membership		750	750	750
Telephone Communications	25,440	19,000	30,000	23,000
Travel	451	1,000	1,000	1,000
Training	17,794	12,000	12,000	12,000
Licenses & Permits	3,526	4,000	2,000	2,000
Auto/Heavy Equipment Fuel	91			
Office Supplies	5,510	4,100	4,100	5,000
Equipment - Noncapital	3,941	3,200	4,500	5,000
All Other Materials & Supplies	10,387	10,000	9,000	9,000
Uniforms	15,990	22,500	17,000	24,530
Tools & Implements	33,732	35,000	42,000	44,000
Personal Safety Equipment	35,464	27,000	30,000	31,000
Parts For Equipment	3,637	6,500	4,500	6,000
Material	591	1,000	1,000	1,000
Use Tax Allocation	(23)			
Meal Allowance	13,089	14,000	12,000	13,000
Recoveries-From Outside City	(26,500)	(27,900)	(59,888)	
	<u>181,565</u>	<u>199,700</u>	<u>154,062</u>	<u>222,880</u>
FUEL				
LP Gas		1,000	1,000	1,000
		<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
SPECIAL PROJECTS				
MWD0687 Trans/Dist Mt-Services	604,116	467,000	474,000	485,675
MWD0688 Trans/Dist Mt-Mains	594,990	584,400	593,000	604,320
MWD0696 Dist Mt-Hydrants	455,931	396,600	435,500	446,750
Purchasing Card - Default Liability				
MWD1006 Equipment Maintenance	2,113			
MWD1007 Sunshine One-Call Locates	280,887	209,000	208,500	210,375
	<u>1,938,038</u>	<u>1,657,000</u>	<u>1,711,000</u>	<u>1,747,120</u>
SUB-TOTAL	<u>3,381,047</u>	<u>4,109,514</u>	<u>3,256,624</u>	<u>4,753,649</u>

WATER UTILITY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
WATER T&D - METERS				
ALL OTHER O&M				
Office Supplies		200		
All Other Materials & Supplies	28	1,000	500	500
Tools & Implements	3,056	3,000	2,500	3,000
Personal Safety Equipment	540	2,000	1,500	1,500
Material	2,132	2,000	1,000	1,000
Construction Advances	(4,133)	(200)	(1,931)	
	<u>1,622</u>	<u>8,000</u>	<u>3,569</u>	<u>6,000</u>
SPECIAL PROJECTS				
Rebuild Water Meters - Maintenance	700,347	738,500	763,500	782,445
	<u>700,347</u>	<u>738,500</u>	<u>763,500</u>	<u>782,445</u>
SUB-TOTAL	<u>701,970</u>	<u>746,500</u>	<u>767,069</u>	<u>788,445</u>
WATER T&D - CROSS CONNECTION CONTROL				
ALL OTHER O&M				
Material		1,500		
SUB-TOTAL		<u>1,500</u>		
NON-DEPARTMENTAL				
OTHER OPERATING				
Bad Debt Expense	302,258	70,000	68,100	70,000
	<u>302,258</u>	<u>70,000</u>	<u>68,100</u>	<u>70,000</u>
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	4,678,664	4,818,575	4,818,575	4,853,074
Transfer to Water Renewal and Replacement	7,950,000	15,112,000	15,112,000	8,600,000
Transfer To IT Equip Replacement Fund	3,033			
	<u>12,631,697</u>	<u>19,930,575</u>	<u>19,930,575</u>	<u>13,453,074</u>
DEBT SERVICE				
Florida Taxable Pension Liability Reduction Note, Series 2020	335,463		339,580	343,456
Capital Improvement Revenue and Refunding Bonds, Series 2021A	6,488	566,026	566,026	430,033
Water Revenue Bonds	2,609,868	869,953	310,372	310,372
Water and Wastewater Rev Ref and Imp Bonds, Series 2012A&B			28,220,000	
Water Utilities Facility	444,176	448,009	448,009	446,963
Williams WTP Clearwell Design & Construction (SRL)	51,808	89,657	89,657	89,657
Williams WTP Clearwell Construction (SRL)	19,165	501,107		1,002,214
Water Revenue Refunding Bond, Series 2021		3,314,050	2,913,321	2,907,647
	<u>3,466,969</u>	<u>5,788,802</u>	<u>32,886,965</u>	<u>5,530,342</u>
GRAND TOTAL	<u>33,618,074</u>	<u>46,215,112</u>	<u>71,596,528</u>	<u>40,859,501</u>

ELECTRIC UTILITY
Statement of Revenues & Expenses

	FY21	FY22	FY22	FY22	FY23
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
REVENUES					
SALES OF ELECTRICITY					
Customer Charge	5,088,675	5,056,975	5,056,975	5,128,294	5,153,986
Energy Charge	96,541,815	94,010,802	94,010,802	94,017,346	97,525,436
Surcharge	7,026,643	6,844,409	6,844,409	6,621,760	7,003,827
	<u>108,657,133</u>	<u>105,912,186</u>	<u>105,912,186</u>	<u>105,767,400</u>	<u>109,683,249</u>
Commercial & Industrial Sales					
General Services	16,488,994	13,438,117	13,438,117	12,845,443	13,261,235
General Service Demand	26,023,935	26,921,948	26,921,948	25,380,939	27,917,477
General Service Large Demand	13,062,909	13,052,274	13,052,274	12,775,173	12,969,152
Interruptible	3,295,645	3,229,594	3,229,594	2,831,351	3,356,273
Extra Large Demand	3,757,054	3,618,527	3,618,527	3,765,637	3,768,109
	<u>62,628,537</u>	<u>60,260,460</u>	<u>60,260,460</u>	<u>57,598,543</u>	<u>61,272,246</u>
Lighting					
Private Area Lights	3,045,517	3,230,696	3,230,696	2,711,871	2,188,662
Public Street & Highway Lighting (incl, FDOT)	3,617,834	3,527,813	3,527,813	3,532,179	3,520,069
Roadway Lighting	1,758,579	1,485,662	1,485,662	1,547,230	1,485,647
	<u>8,421,930</u>	<u>8,244,171</u>	<u>8,244,171</u>	<u>7,791,280</u>	<u>7,194,378</u>
Fuel & Conservation Charges					
Fuel Adjustment	117,782,346	123,618,346	123,618,346	141,297,114	212,143,005
Environmental Costs	9,312,888	8,912,129	8,912,129	8,748,662	7,713,626
Conservation	765,633	768,596	768,596	771,658	783,121
	<u>127,860,867</u>	<u>133,299,071</u>	<u>133,299,071</u>	<u>150,817,434</u>	<u>220,639,752</u>
Other Charges for Sales					
Sales for Resale	5,699,923	5,612,244	5,612,244	1,849,698	4,162,061
Capacity Charges	45,828	0	0	338,846	0
Accrued Electric Charges	888,977	(7,269,798)	(7,269,798)	5,874,580	(9,604,982)
	<u>6,634,728</u>	<u>(1,657,554)</u>	<u>(1,657,554)</u>	<u>8,063,124</u>	<u>(5,442,921)</u>
TOTAL SALES OF ELECTRICITY	<u>314,203,195</u>	<u>306,058,334</u>	<u>306,058,334</u>	<u>330,037,781</u>	<u>393,346,704</u>
Other Electric Revenues					
PSC & Gross Receipts Tax	7,688,944	7,801,985	7,801,985	7,514,817	10,044,453
Penalty Charges	478,413	1,445,427	1,445,427	1,453,736	1,603,809
	<u>8,167,357</u>	<u>9,247,412</u>	<u>9,247,412</u>	<u>8,968,553</u>	<u>11,648,262</u>
Miscellaneous Service Revenue					
Pole Attachments	1,545,037	1,545,000	1,545,000	1,543,591	1,569,929
Facilities Charges	1,168,985	1,334,300	1,334,300	1,249,487	1,260,370
Connection Fees	649,938	685,679	685,679	640,785	571,828
Wheeling Fees	0	0	0	0	0
Electric Portion of Bad Check Charges	109,411	101,602	101,602	121,407	143,588
ByProduct Revenue	528,940	0	0	0	0
All Other	9,882	5,496	5,496	7,353	7,500
	<u>4,012,194</u>	<u>3,672,077</u>	<u>3,672,077</u>	<u>3,562,623</u>	<u>3,553,215</u>
TOTAL OTHER ELECTRIC REVENUES	<u>12,179,551</u>	<u>12,919,489</u>	<u>12,919,489</u>	<u>12,531,176</u>	<u>15,201,477</u>
TOTAL ELECTRIC OPERATING REVENUES	<u>326,382,746</u>	<u>318,977,823</u>	<u>318,977,823</u>	<u>342,568,957</u>	<u>408,548,181</u>

ELECTRIC UTILITY
Statement of Revenues & Expenses

	FY21	FY22	FY22	FY22	FY23
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Other Retail Services					
Facilities Tower Rental	143,224	173,686	173,686	160,688	146,222
Surge Suppression	462,051	452,828	452,828	463,456	465,585
Fiber Rental	567,644	580,000	580,000	567,881	707,000
	<u>1,172,920</u>	<u>1,206,514</u>	<u>1,206,514</u>	<u>1,192,025</u>	<u>1,318,807</u>
NON-OPERATING REVENUES					
Interest on Grant Funds	2,315	0	0	0	0
Interest on Meter Deposits	460,411	591,258	591,258	317,233	317,233
Interest on Operating Funds	4,811,913	5,341,994	5,341,994	3,772,059	3,782,059
Interest on Emergency Repair	503,584	626,559	626,559	371,123	371,123
Market Value Restatement	5,478,462	0	0	0	0
	<u>11,256,685</u>	<u>6,559,811</u>	<u>6,559,811</u>	<u>4,460,416</u>	<u>4,470,415</u>
Other					
Billing Commissions	234,012	212,140	212,140	214,782	223,387
All Other	1,068,519	148,650	148,650	178,135	164,718
	<u>1,302,530</u>	<u>360,790</u>	<u>360,790</u>	<u>392,916</u>	<u>388,105</u>
TOTAL NON-OPERATING REVENUES	<u>13,732,135</u>	<u>8,127,115</u>	<u>8,127,115</u>	<u>6,045,357</u>	<u>6,177,327</u>
TOTAL REVENUE	<u>340,114,881</u>	<u>327,104,938</u>	<u>327,104,938</u>	<u>348,614,314</u>	<u>414,725,508</u>
EXPENSES					
PERSONNEL SERVICES					
	<u>42,192,816</u>	<u>43,072,218</u>	<u>42,336,741</u>	<u>38,862,341</u>	<u>45,238,625</u>
INSURANCE					
Insurance - Fire	2,845,668	3,030,579	3,030,579	2,849,490	3,134,439
Insurance - Position Bond	0	3,029	3,029	0	2,596
Insurance Consultant	0	33,462	33,462	0	59,833
Self-Insurance Services	1,111,191	1,222,310	1,222,310	1,222,310	803,622
Uninsured Loss Reimbursement	250	0	0	0	0
	<u>3,957,109</u>	<u>4,289,380</u>	<u>4,289,380</u>	<u>4,071,800</u>	<u>4,000,490</u>
UTILITIES					
Electric Service	400,582	413,880	413,880	380,119	376,523
Solid Waste Service	102,154	90,344	90,344	95,926	92,652
Solid Waste Service - Recycling	959	959	959	959	959
Stormwater Service	18,915	19,861	19,861	19,859	20,853
Wastewater Re-use Charges	335,939	80,000	80,000	250,959	100,000
Wastewater Service	38,735	39,801	39,801	39,675	39,763
Water Service	169,413	188,220	188,220	154,215	157,561
	<u>1,066,697</u>	<u>833,065</u>	<u>833,065</u>	<u>941,712</u>	<u>788,311</u>
INTER-CITY SERVICES					
Gasoline - Fleet Management	235,580	292,762	292,762	332,574	363,529
General Fund Services	4,439,534	4,766,633	3,966,633	3,932,775	4,303,096
Intra Departmental Charges	268,430	625,830	276,844	101,983	119,293
Intra-Departmental Charges - Facilities	1,078,206	1,102,048	918,373	1,102,048	1,058,762

ELECTRIC UTILITY
Statement of Revenues & Expenses

	FY21	FY22	FY22	FY22	FY23
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Intra-Departmental Charges - IT Operations - Application Dev	3,788,867	3,132,396	3,132,396	3,132,396	3,553,689
Intra-Departmental Charges - IT Operations - GIS	609,403	511,006	511,006	511,006	653,418
Intra-Departmental Charges - IT Operations - Network Support	603,098	514,596	514,596	513,851	774,262
Intra-Departmental Charges - IT Projects	1,032,804	1,333,436	1,333,436	1,333,436	1,333,436
Intra-Departmental Charges - Janitorial	915,844	872,672	727,227	872,672	808,436
Intra-Departmental Charges - PC & Network Support	899,203	757,459	757,459	773,352	904,486
Intra-Departmental Charges - Radios	219,353	184,153	184,153	184,063	222,295
Intra-Departmental Charges - Telephone	469,564	404,895	404,895	404,893	337,362
Intra-Departmental Charges - Training Ctr	28,002	27,654	27,654	27,654	20,594
Legal Fees - City To Electric	1,555	0	0	966	200
Maintenance - Fleet Management	478,234	655,622	655,622	628,708	434,597
Other City Department Charges	67,439	50,445	76,480	81,695	60,600
Purchasing & Stores Service	1,689,167	1,505,658	1,505,658	1,505,658	885,697
Rental - Fleet Management	850,706	1,105,077	1,105,077	729,101	888,013
	<u>17,674,989</u>	<u>17,842,342</u>	<u>16,390,271</u>	<u>16,168,831</u>	<u>16,721,765</u>
ALL OTHER O&M					
Ad Valorem Taxes	1,370	0	0	1,370	0
Advertising	174,573	151,338	151,338	155,791	162,000
All Other Materials & Supplies	242,799	321,180	302,499	191,908	153,669
All Other Sundry Charges	19,907	55,292	75,522	32,877	55,540
Annual Audit	145,948	111,339	111,339	111,339	111,339
Auto/Heavy Equipment Fuel	102,836	21,492	21,492	31,260	36,566
Bad Debt Expense	419,964	695,500	695,500	299,368	822,500
Banking Service	111,667	108,074	108,074	107,875	107,875
Car Washing	3,812	13,000	2,500	3,500	8,000
Chemicals	713,984	167,054	167,054	144,046	204,700
Computer Software	5,881	15,530	12,343	6,726	116,300
Consumable Materials	17,877	27,879	51,039	46,570	30,275
Contract Labor	1,068,751	598,502	890,937	1,259,785	1,155,411
Contractual Services	14,140,689	19,733,653	19,909,991	19,054,934	25,703,575
Debt Issue Costs	2,750	2,750	2,750	2,750	2,750
Engineering - Basic	42,756	12,298	25,163	32,723	11,000
Equipment - Noncapital	101,264	135,816	166,776	114,558	220,200
Florida Public Service Commission	53,605	48,391	48,391	41,011	65,024
Gross Receipts Tax Expense	7,800,832	7,436,584	7,436,584	7,390,000	9,998,342
Leases	1,207,982	313,304	313,304	311,057	169,775
Legal Fees	12,280	81,973	64,973	62,718	42,100
Legal Settlements	943	300	105,000	105,000	500
Licenses & Permits	85,259	47,324	69,504	62,457	40,875
Loss On Disposal of Fixed Assets	46,416,616	0	0	0	0
Lubricants	109,340	61,882	61,882	85,826	88,219
Material	2,147,602	1,790,078	1,816,417	1,853,576	2,233,591
Materials - Default Purchasing Card	0	0	0	24,588	0
Meal Allowance	36,143	33,362	30,583	26,855	35,288
Office Supplies	80,997	106,525	117,122	85,926	118,431
Parts For Equipment	1,013,227	751,997	677,948	611,555	927,160
Paying Agent Trustee Fees	2,750	15,000	15,000	5,700	15,000
Personal Safety Equipment	119,422	72,121	70,808	87,084	80,496

ELECTRIC UTILITY
Statement of Revenues & Expenses

	FY21	FY22	FY22	FY22	FY23
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Postage & Mailing	520,574	577,033	580,479	499,666	605,053
Printing & Photography	3,375	11,447	11,447	4,750	10,300
Promotions/Public Relations	74,163	113,346	119,346	72,581	118,450
Refund Of Prior Years Revenue	3,751	0	0	0	0
Relocation Payments & Assistance	0	15,225	15,225	0	16,000
Rentals	410,408	309,954	343,311	380,571	298,486
Repair Of Equipment	107,410	165,983	204,969	211,124	206,231
Safety Footwear	35,335	36,052	37,117	31,210	37,600
Software License & Maintenance	2,376,289	2,681,014	2,717,532	2,482,498	3,094,440
Subscription & Membership	1,003,727	934,178	984,453	1,020,345	1,095,005
Telephone Communications	138,343	149,101	150,697	120,453	165,345
Temporary Contract Labor	1,386,364	885,722	912,910	575,540	1,193,032
Tools & Implements	108,466	125,081	135,876	146,492	244,300
Training	167,194	622,129	585,548	357,384	691,779
Travel	8,533	25,915	33,362	33,175	36,800
Truck Wire	147,054	89,225	145,866	198,875	140,725
Uniforms	138,676	115,760	123,315	125,317	146,890
Use Tax Allocation	(12,510)	(18,209)	(28,338)	13,521	(1,965)
	<u>83,020,975</u>	<u>39,768,494</u>	<u>40,594,948</u>	<u>38,624,235</u>	<u>50,814,972</u>
FUEL					
#2 Oil	286,611	284,260	284,260	88,234	225,000
Coal	31,993,422	0	0	0	0
Fuel Hedging Activity	(7,597,500)	4,672,548	3,811,420	(57,972,033)	(19,945,423)
Fuel-Pool Operations	1,597,437	1,700,000	1,700,000	1,700,000	1,700,000
Limestone	1,197,342	0	0	0	0
Natural Gas	55,526,531	68,536,348	63,421,468	130,268,978	146,037,134
Natural Gas Demand Charge	14,012,200	16,794,186	16,794,186	14,577,658	14,311,856
OUC Coal Expense	(12,305,179)	0	0	0	0
OUC Other Fuel Expense	(1,938,970)	0	0	0	0
Purchased Power	38,799,825	27,855,088	33,745,088	55,182,850	59,175,701
Purchased Transmission	3,910	100	43,735	43,644	4,100
Sale of Fuel -- NG	2,889,263	721,175	721,175	2,693,467	2,517,091
	<u>124,464,892</u>	<u>120,563,705</u>	<u>120,521,332</u>	<u>146,582,798</u>	<u>204,025,459</u>
GRANTS AND AID TO AGENCIES					
Contribution to Chamber of Commerce	25,000	25,000	25,000	25,000	25,000
Customer Rebates	577,255	861,926	1,040,500	770,793	776,500
Miscellaneous Contributions and Donations	0	265,225	265,225	250,000	265,225
	<u>602,255</u>	<u>1,152,151</u>	<u>1,330,725</u>	<u>1,045,793</u>	<u>1,066,725</u>
Capitalized Interest Expense	(3,128,869)	(3,673,857)	(3,673,857)	(3,821,633)	(2,532,885)
Analytical Services - Rating Agencies	4,500	20,000	20,000	20,000	20,000
Interest Expense	<u>17,438,168</u>	<u>20,890,613</u>	<u>20,890,613</u>	<u>17,224,410</u>	<u>21,005,579</u>
RETIREMENT OF DEBT	<u>14,313,798</u>	<u>17,236,756</u>	<u>17,236,756</u>	<u>13,422,777</u>	<u>18,492,694</u>
CAPITAL EQUIPMENT					
Equipment - Capital	<u>120,820</u>	<u>75,000</u>	<u>107,950</u>	<u>97,600</u>	<u>82,500</u>
	<u>120,820</u>	<u>75,000</u>	<u>107,950</u>	<u>97,600</u>	<u>82,500</u>
DEPRECIATION					

ELECTRIC UTILITY
Statement of Revenues & Expenses

	FY21	FY22	FY22	FY22	FY23
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Amortization	168,583	114,505	114,505	54,671	52,705
Depreciation-Plant	38,847,827	43,382,072	43,382,072	31,516,717	36,382,979
	<u>39,016,410</u>	<u>43,496,577</u>	<u>43,496,577</u>	<u>31,571,388</u>	<u>36,435,684</u>
ALLOCATIONS					
OUC Admin & General Expense	(1,240,519)	0	0	0	0
OUC Expense	(7,101,987)	(2,571,532)	(2,715,155)	(2,498,063)	(3,631,200)
Recoveries - Grant	(349,730)	0	0	0	0
Recoveries-For Water Allocations	(257,871)	(319,273)	(319,273)	(319,273)	(337,296)
Recoveries-From Outside City	(2,971,664)	(727,483)	(788,804)	(787,515)	(578,750)
Recoveries-Intra Department Charges	(615,728)	(259,716)	(290,402)	(338,428)	(152,552)
Recoveries-Materials	(485)	0	0	0	0
Recoveries-Other Funds	(2,464,848)	(2,483,166)	(2,469,502)	(2,461,627)	(2,557,114)
	<u>(15,002,831)</u>	<u>(6,361,170)</u>	<u>(6,583,136)</u>	<u>(6,404,906)</u>	<u>(7,256,912)</u>
TOTAL EXPENSES BEFORE TRANSFERS	<u>311,427,931</u>	<u>281,968,518</u>	<u>280,554,609</u>	<u>284,984,369</u>	<u>370,410,313</u>
TRANSFERS TO OTHER FUNDS					
Transfer to Communications Fund	10,983	0	0	0	0
Transfer To Electric R & R	(47,960,593)	0	0	0	0
Transfer To Fleet Mgmt Reserve	0	0	0	95,000	0
Transfer To General Fund	32,438,947	31,424,994	31,424,994	31,424,994	32,668,188
Transfer To Information Technology	395,108	298,750	298,750	298,750	271,350
Transfer To IT Equip Replacement Fund	25,261	0	0	0	0
Transfer To Public Impr Fund	25,000	0	0	0	0
	<u>(15,065,294)</u>	<u>31,723,744</u>	<u>31,723,744</u>	<u>31,818,744</u>	<u>32,939,538</u>
TOTAL EXPENSES	<u>296,362,638</u>	<u>313,692,262</u>	<u>312,278,353</u>	<u>316,803,113</u>	<u>403,349,851</u>



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FY 2023 Proposed Budget
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TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN

Revenue	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
General Revenue											
8th Cent Motor Fuel Tax	785,000	1,041,425	801,000	809,000	817,000	825,000	833,000	841,000	849,000	857,000	865,000
Local Option Gas Tax - 6 Cents	2,822,800	3,066,801	2,879,000	2,908,000	2,937,000	2,966,000	2,996,000	3,026,000	3,056,000	3,087,000	3,118,315
9th Cent Gas Tax	507,000	628,106	579,000	522,000	527,000	532,000	537,000	542,000	547,000	552,000	557,000
Local Option Gas Tax - 5 Cents	1,769,000	1,943,354	1,805,000	1,823,000	1,841,000	1,859,000	1,878,000	1,897,000	1,916,000	1,935,000	1,954,200
Special Assessment - Streets	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest on Pooled Investments	60,120	60,240	60,360	60,481	60,602	60,723	60,845	60,966	61,088	61,210	61,500
Federal Grants											
FDOT-Main Street Pathways	849,703										
FDOT-Three Parks Trail E	204,594										
State Grants											
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	632,429	656,709	676,411	696,703	723,177	750,658	779,183	808,792	839,526	870,260	902,120
FDOT-Tenoroc Trail - Segment 1	241,802										
FDOT-Sidewalk-N Crystal Lake (Willow Point to Longfellow)	115,088										
FDOT - Three Parks Trail W	30,203										
FDOT - Upgrades to US 92 at Wabash Ave	1,077,088										
FDOT County Line Rd @ US 92	1,251,027										
FDOT-LAP Josephine Sidewalk (Central Avenue to Pinewood Avenue)	8,103	380,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000
Traffic Project - Advanced Traffic Management System O&M	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000
Contributions & Donations											
Sidewalk Contingency - Developer Contributions	46,276										
Transfer from Parking System											
ADA Compliance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer from Impact Fees											
Wabash Ave Extension Project Development & Environment Study	22,706										
N. Lakeland East Connector - Crevasse St. Ext.	4,618,544										
Hwy 33 Road Improvements - Parkview to Granada	1,000,000										
Corridor Study from SR 33 to Walt Loop Rd	449,741										
Sidewalk - Lakeland Highlands Rd (Loves to Polk Parkway)	200,000										
Diane Field Rd Corridor Impr Phase I	2,612,602										
Hwy 33 Road Improvements - I4 to City Limits	1,390,315										
North Wabash Ave Extension	1,682,236										
South Wabash Ave Extension	2,180,185	1,500,000		1,500,000	1,000,000	1,000,000		1,000,000		500,000	
Providence Road Complete Street	270,000			250,000	250,000	250,000	300,000	300,000	300,000	300,000	300,000
Sidewalks for Collector Streets	124,615			250,000	250,000	250,000	300,000	300,000	300,000	300,000	300,000
Interim Signalization SR-33 & I4	8,208,698	(1,068,141)	(1,079)	482,177	(854,796)	(406,764)	1,830,263	(241,703)	(68,994)	3,865	(12,955)
Unappropriated Surplus	32,878,275	8,877,494	6,926,699	9,240,361	6,489,983	8,025,617	8,903,291	8,423,055	7,688,620	8,355,335	7,934,200
Total Revenue											

Expense	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Sidewalk Projects											
FDOT-Main Street Pathways	899,561										
FDOT-Three Parks Trail E	141,054										
FDOT-Sidewalk-N Crystal Lake (Willow Point to Longfellow)	67,771										
FDOT - Three Parks Trail W	5,618										
FDOT - N. Crystal Lake Dr From Willow Point Dr to Longfellow Blvd	2,835										
FDOT-LAP Josephine Sidewalk (Central Avenue to Pinewood Avenue)	13,068	380,000									
Sidewalk Repair & Replacement	800,000	1,000,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,300,000
Sidewalk Contingency - Developer Contributions	157,280										
Sidewalk - Lakeland Highlands Rd (Loves to Polk Parkway)	202,001										
Sidewalk - Lucre Rd (Hallam Dr. to Lk. Miriam Dr.)	103,489										
Sidewalk - Chestnut Rd (US 92 to Chestnut Woods Dr)	50,000										
Glendale Trail	8,022										
Olive Street (Pinewood to Cornelia)	84,092										
S. Edgewood Drive (Taft St to US 98S)	72,245										
Beacon Road Sidewalk	364,922										
Chestnut Rd Sidewalk (US 92 to Chestnut Woods Dr)	50,000										
Gilmore Avenue (Parkview to E. Crawford)	233,466										
7th Street	11,662										
Sandpiper Drive	305,553										

TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Sylvester Road Phase II	170,477										
Chase Street Trail			50,000								
CIP Project Development		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Sidewalks for Collector Streets			225,000					550,000	550,000	550,000	550,000
Lakehurst Street	84,700										
Street Resurf & Sealing											
Pavement Management Information System	43,697	120,000			120,000						130,000
Resurfacing & Sealing	2,800,931	3,223,452	3,300,000	3,300,000	3,300,000	3,500,000	3,700,000	3,700,000	3,950,000	3,950,000	3,950,000
Street Resurfacing & Sealing Project - Pavement Markings	155,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	180,000
North Ten Acres Resurfacing	20,952										
Providence Road Milling and Resurfacing	15,000										
East Edgewood Drive (Troy to New Jersey Rd)			320,000								
N. Socrum Loop Rd (I-4 to Daughtery)				665,000							
University Blvd (SR 33 to Polk Parkway)						1,330,000					
Cleveland Heights Blvd (Westover to Lk. Miriam)				547,000							
Sleepy Hill Rd (N 98 to Kathleen)						524,000					
East Edgewood Dr (New Jersey to 98S)							525,000				
Street Improvements											
FDOT - Upgrades to US 92 at Wabash Ave	301										
FDOT County Line Rd @ US 92	1,831,261										
FDOT-Driane Field Rd at Don Emerson Dr	2,190,022										
Alley Improvement Project	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Main Street Pathways	30,260										
Medulla Road Extension	154,000										
South Wabash Ave Mitigation	106										
Driane Field Rd Corridor Impr Phase I	1,804,751										
Hwy 33 Road Improvements - I4 to City Limits	637,401										
North Wabash Ave Extension	805,555										
South Wabash Ave Extension	2,097,925										
Five Points Roundabout	249,800										
Interim Signalization SR-33 & I-4	323,885										
Trans Impact Fee-Dist 1											
N. Lakeland East Connector - Crevasse St. Ext	4,618,544										
Hwy 33 Road Improvements - Parkview to Granada	1,000,000										
Corridor Study from SR 33 to Wait Loop Rd	499,741										
Hwy 33 Road Improvements - I4 to City Limits	1,390,315										
North Wabash Ave Extension	1,682,236										
Providence Road Complete Street	270,000										
Sidewalks for Collector Streets		250,000	250,000	250,000	250,000	250,000	300,000	300,000	300,000	300,000	300,000
Interim Signalization SR-33 & I-4	124,615										
Trans Impact Fee-Dist 2											
Wabash Ave Extension Project Development & Environment Study	22,706										
Sidewalk - Lakeland Highlands Rd (Lowes to Polk Parkway)		200,000									
Driane Field Rd Corridor Impr Phase I	1,210,127										
South Wabash Ave Extension	2,180,185	1,500,000		1,500,000		1,000,000					
Traffic Projects											
Pedestrian Safety Awareness Campaign	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
ITS Maintenance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Traffic Operations Projects	38,540	44,000	45,000	46,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Traffic Calming Projects	102,645	46,000	46,000	30,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
ADA Street Sign Rehabilitation	56,362	65,000	65,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
LED Traffic Signal Retrofit	10,000	25,000	25,000	25,000	25,000	38,000	39,000	40,000	41,000	42,000	42,000
Barricades/Traffic Cones	2,550	3,000	3,000	3,000							
Solar Power Battery Maintenance	48										
TMC Service Maintenance Agreement (SMA)	65,000										
COBAL T Traffic Signal Controller Upgrade	24,952		75,000								
Rectangular Rapid Flashing Beacons		30,000									
Intersection Video Detectors	74,950										
Traffic Signal SR 33 @ Lake Crago Drive	60,000										
Traffic Project - Traffic Studies & Analysis	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Traffic Project - Advanced Traffic Management System O&M	441,788	487,360	506,655	527,130	548,215	570,145	592,950	616,670	641,335	666,990	693,700

TRANSPORTATION FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Traffic Control Cabinets		20,000	20,000								
Upgrade Intersection Network Switches		94,000	94,000								
Intersection Conversion - Main/Stoan/Lemon/Lk Beulah	960,000	285,000									
Connected and Automated Vehicles - ICASP	136,000	139,000									
Modem Replacement for School Zone Clocks	17,000										
Replace Printer Heads for Sign Shop	9,000										
UPS Battery Maintenance	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Audible Pedestrian Signs	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Misc Improvements											
FDOT-Tenoroc Trail - Segment 1	616,664										
Concrete Crushing	75,000		75,000		75,000		75,000		75,000		
ADA Compliance	20,364										
Utility Locates	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Capital Contingency	62,554	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CSX Railroad Crossing Maintenance	17,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500
Right of Way Mowing	49,350	50,337	51,344	52,371	53,418	54,487	55,576	56,690	57,800	58,910	60,000
APWA Accreditation	10,000		20,000		10,000		20,000		10,000		20,000
Misc Improvement Projects	189,513										
GIS Staff	73,117	79,845	84,000	87,360	90,850	94,485	98,265	102,195	106,285	110,535	115,000
Structural Inspection	5,428										
Lake Hunter Dr. Drainage Improvements	432										
Contrib to Other Funds											
Main St Garage Vault Cleaning	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Structural Inspection			16,000			17,000			20,000		
Orange St Garage - Exterior Coating	175,140										
Main St. Parking Garage - Ext. Coating	111,688										
NurPark	36,500	38,000	38,000	40,000	40,000	40,000	230,000			240,000	
Accommodations for Programs and Services											
ADA Compliance	94,354	79,000	79,000	79,000	79,000	79,000	79,000	79,000	79,000	79,000	80,000
Misc Projects											
Frontier ROW Use Permit Inspection	30,913										
Utility Locates	1,218										
Small Equipment	5,400										
Survey Total Station	20,000										
Traffic Signal Performance Measures	10,000	10,000	10,000	10,000	10,000						
Clear Guide Arterial Data City-Wide	30,000	30,000	30,000	30,000	30,000						
Trimble GPS Equipment Replacement	24,273										
Total Expenses	32,878,275	8,877,484	9,825,698	9,240,361	6,489,983	8,025,617	8,903,291	8,423,055	7,868,620	8,355,335	7,934,200
Unappropriated Surplus											
Beginning Balance	9,306,201	1,087,303	2,155,444	2,156,516	1,674,339	2,529,135	2,935,899	1,605,636	1,847,339	1,916,333	1,912,468
Sources / (Uses)	(8,208,698)	1,068,141	(1,072)	(482,177)	854,796	406,764	(1,330,263)	241,703	69,994	(3,865)	12,935
Ending Balance	1,097,303	2,155,444	2,156,516	1,674,339	2,529,135	2,935,899	1,605,636	1,847,339	1,916,333	1,912,468	1,925,403

**PUBLIC IMPROVEMENT FUND
CAPITAL IMPROVEMENT PLAN**

Revenue	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
General Revenue											
LRHS Lease Revenues from Corpus Investment	14,215,434	12,005,650	13,127,906	14,499,191	14,524,947	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500
Parking Garage - Heritage Plaza	167,853	82,400	84,872	87,418	90,041						
Investment Earnings	125,136										
Transfer from General Fund											
Golf Course Irrigation	198,750										
ARFF/Fire Station #7	135,417										
Transfer from Joker Marchant Stadium Capital Reserve Fund											
Marchant Stadium Scoreboard	55,000										
Transfer from Impact Fees											
Parks & Recreation:											
Lake Crago Park	1,260,435	750,000	700,000								250,000
Bark at the Lake	50,000										
John McGee Park	998,800										
Cypress Youth Complex	1,200										
English Creek Park	6,037,581										
English Creek Park - Debt Service	260,730	259,789	260,815	261,584	259,960	260,922	261,456	259,426	261,349	260,601	261,563
Peterson Park-Concession/Restroom Renovation	300,000										
Police Department:											
Station Renovation	14,359										
Comm Center Expansion	24,573	650,000							150,000	500,000	
Generator Purchase/Rehab	650,000										
Fire:											
ARFF/Fire Station #7	100,000	225,000	1,225,000	285,000	595,000	225,000					
Refurbish Training Facility	225,000										
Fire Station 3 Relocation	800,000										
State Grants											
Seven Wetlands Park	443,748										
Joker Marchant Stadium Expansion Revenues											
State of Florida - Office of Tourism	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Polk County Tourist Development Council	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561
County-Wide Library Revenues											
County-Wide Library Cooperative	506,610	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Fire Department Revenues											
Fire Protection, Outside City Limits	604,559	125,000	125,000	125,000	125,000	125,000					
Contributions & Donations											
Park Repairs	50,000										
Joker Marchant Stadium Renovations	516,667	516,667	516,667	266,667	266,667	266,667	266,667	266,667	266,667	266,667	
LHCC Exhibits and Displays	85										
John McGee Park	600,000										
Misc. Reimbursements											
Reimbursements / Loss Recovery	87,031										
Unappropriated Surplus											
	15,590,893	59,501	(269,473)	(485,325)	614,331	(1,209,544)	(8,998)	(115,906)	(23,273)	538,287	239,901
Total Revenue	46,064,122	16,918,568	17,315,348	17,224,096	18,650,507	15,616,745	14,002,689	13,495,915	14,842,360	14,810,116	14,188,525
Expenses											
Parks:											
Beautification Projects (Grant & City)											
Neighborhood Beautification		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Public Charities Park											
Playground Equipment Replacement		200,000									
John McGee Park											
Parking Lot Expansion			300,000								
John McGee Park	555,411										
English Creek Park											
Soccer Complex									1,250,000		
Dobbins Park											
Playground Equipment Replacement				250,000							
Horney Park											
Playground Equipment Replacement	75,000										100,000

2023

PUBLIC IMPROVEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Jackson Park											
Playground Equipment Replacement	80,000										100,000
Fletcher Park at Lake Bonny											
Playground Equipment Replacement			250,000								
7th Street Park											
Playground Equipment Replacement				100,000							
Hanley Park											
Playground Equipment Replacement				100,000							
Lake Mirror Park											
Barnett Park Playground Equipment Replacement			250,000								
Barnett Park Splash Pad Replacement						750,000					
Sunflower Preschool Playground Equipment Replacement	200,000						200,000				
Sunflower Preschool Playground Surface											
Lake Parker Park											
Playground Equipment Replacement				250,000							
Maintenance Building		75,000									
Marchant Stadium Renovation Berm and Shade											
Debt Service	370,120	359,920									
Marchant Stadium											
Marchant Stadium - Field Replacement						125,000					
Future Expansion Reserve						290,320					
Joker Marchant Stadium Renovations	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390
Fetzer Hall Renovation	4,000,000										
Stadium Improvements										100,000	
Marchant Stadium Scoreboard	55,000										
Dugout Rehabilitation (Fields 1, 2 & 3)	54,000										
Miami Park											
Playground Equipment Replacement							100,000				
N. Lake Wire Park											
Playground Equipment Replacement							120,000				
Parker Street Park											
Playground Equipment Replacement							100,000				
Peterson Park											
Playground Equipment Replacement	150,000										200,000
Fan Seating-ADA Upgrade	85,000										
Sertoma Park											
Sertoma Park Renovation	28,129									65,000	
Tigertown											
Parks Storage Building at Tigertown	450,000										
Washington Park											
Playground Equipment Replacement						180,000					
WestSW Complexes											
Westside Playground Equipment Replacement	125,000										
Southwest Playground Equipment Replacement	100,000									250,000	
Southwest Complex-Clubhouse Remodel	225,000										125,000
Westside Complex-Concession Stand Rehab	225,000										
Woodlake Park											
Playground Equipment Replacement		125,000									
Tennis Court Lighting		275,000									
Lights for Pickle Ball Courts	125,000										
Irrigation Projects											
Centralized Irrigation System	50,000					50,000					
Sportsfield Projects											
City Sportsfield Lighting	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000

PUBLIC IMPROVEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Misc. Parks Projects											
Consultant Services	73,540	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Parks Maintenance Projects	69,000	70,000	71,000	72,000	73,000	74,000	75,000	76,000	77,000	78,000	79,000
Pavement Management System - Re-pave Park Paths	26,823	27,596	28,286	28,993	29,718	30,461	31,222	32,003	32,803	33,623	34,464
Holiday Decorations	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Repair and Maintenance of Park Boardwalks and Walkways	39,125	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Signage	35,563										
Interlachen Park Playground Equipment Replacement			125,000								
Munn Park Renovation		100,000									
Seven Wetlands Park	393,748										
Munn Park Lighting	29,730										
Lake Mirror Promenade Renovation			500,000								
Lucy Application	38,416										
Bark at the Lake	6,742										
Total Parks	10,500,764	4,076,406	4,363,176	3,644,883	2,946,608	4,343,671	3,470,112	2,951,893	4,203,693	3,620,513	3,482,354
Recreation:											
Kelly Recreation Complex											
Kelly Rec - Replace Weight Rm Equipment	68,000									50,000	
Annual Pool Contingency	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Gandy Pool Operations											
Gandy Pool Repairs	32,000	300,000									
Lake Mirror Complex											
Replace Stage Curtains	11,000										
Lake Crago Park											
Lake Crago Park-	560,663										
Simpson Park Rec Center											
Simpson Park - Replace Weight Rm Equipment	80,170									50,000	
Playground Equipment Replacement							125,000				
Bleacher Shading	50,000										
Simpson Pool Operations											
Annual Pool Contingency	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Edgewood Park											
Resurface Tennis Courts			200,000								
Misc. Recreation Projects											
Renovate Building & Playgrounds	467,701	234,000	236,000	238,000	240,000	242,000	244,000	246,000	248,000	250,000	253,000
Total Recreation	1,305,634	550,000	452,000	254,000	256,000	258,000	385,000	262,000	264,000	366,000	269,000
P&R Impact Fee Projects:											
P&R Impact Fee-Dist. 1											
Lake Crago Park	1,260,435	750,000				700,000					250,000
Bark at the Lake	50,000										
P&R Impact Fee-Dist. 2											
Cypress Youth Complex	1,200										
English Creek Park	6,037,581										
John McGee Park	998,800										
Capital Improvement Revenue and Refunding Bonds, Series 2021A	260,730										
Capital Improvement Revenue and Refunding Bonds, Series 2021A		259,789	260,815	261,584	259,960	260,922	261,456	259,426	261,349	260,601	261,563
Peterson Park-Concession/Restroom Renovation	300,000										
Total P&R Impact Fee Projects	8,908,746	1,009,789	260,815	261,584	259,960	960,922	261,456	259,426	261,349	260,601	511,563

PUBLIC IMPROVEMNET FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Library:											
Co-op Funded Projects											
Library - Carpet Replacement	109,558	20,000			100,000	75,000					
Computer Equipment Upgrade	77,838	30,000			30,000		30,000		10,000		40,000
Ceiling & Lighting Replacement (Main)	72,867				30,000		30,000				20,000
Future Expansion Reserve	265,450	10,000	10,000	80,000	50,000	105,000	75,000	160,000	90,000	45,000	75,000
Lobby Restroom Renovation	899									75,000	
Closed Circuit Camera System Upgrade	10,492		10,000						10,000		
Restroom Renovation	50,000	15,000						20,000			
Library Furniture (Co-op Funded)	297,903	20,000	15,000				15,000		50,000		20,000
Sound System Upgrade - Meeting Room	16,363		5,000								
Meeting Room Renovation	10,000		10,000								
Design New Entry	15,000	5,000	10,000							10,000	
RFID Project	15,333								20,000		
Learning Commons/Coffee Shop Project	1,599										
Fixture Replacement (Northside Branch)	179,368	50,000	100,000				30,000			50,000	20,000
Interior Finishes/Improvements	207,551	25,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	25,000
LHCC Exhibits and Displays	125,000	25,000									
E Library Relocation											
City Funded Projects											
A/C Ductwork Maintenance	457,958										
Cultural Room	6,632										
Total Library	1,919,811	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Oak Hill Cemetery											
Oak Hill Cemetery Expansion	17,318										
Resurface Roadways	22,502			25,000			27,500			30,250	
Oakhill Routine Maintenance	40,078	35,000	36,800	38,600	40,500	42,500	44,600	46,800	49,100	50,000	50,900
Roadway Construction	83,565										
48 Niche Columbarium	532	50,000				30,000					
Oak Hill Expansion VII	70,000			50,000						50,000	
Maintenance Shed	75,000	43,498									
Total Oak Hill Cemetery	308,995	128,498	36,800	113,600	40,500	72,500	72,100	46,800	99,100	130,250	50,900
Police Department											
Station Renovation (Impact Fees)	5,775								150,000	500,000	
Ballistic Helmet Replacement	79,530	40,000									137,460
LPD - CAD Reporting System	2,054,742									28,500	
Refurbish Training Facility			1,000,000		300,000						
LPD Firing Range	8,584										
Training Center Safety Improvements	10,000							60,000			
Comm Center Expansion	24,573	650,000									
SWAT Handgun Replacement				35,100							
UPS Replacement				26,500							
Generator Purchase/Rehab	650,000										
Total Police Department	2,833,204	690,000	1,000,000	61,600	300,000	-	-	60,000	150,000	528,500	137,460
Fire Department											
Motor Pool Purchases	2,697,792	1,100,000	1,200,000	1,200,000	1,200,000	1,200,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
FDOT ARFF Station/Fire Station #7 (Debt Service)	45,515										
ARFF/Fire Station #7 Debt Service (City and Impact Fees)	235,417										
Thermal Imaging Camera	6,000	12,000	6,000	6,000	7,000	7,000	7,000	14,000	7,000	7,000	7,000
Commercial Washer and Dryer Replacement		24,000					28,000				
Refurbish Training Facility	55,597										
Refurbish Training Facility Debt Service (City and Impact Fees)	351,721	351,721	351,721	351,721	351,721	327,926					
Portable Generators		6,000		22,000		7,000					
Extraction Tools		37,000	38,000	39,000	80,000	41,000	43,000	44,000	45,000	46,000	46,000
Fire Station 3 Relocation (City and Impact Fees)	1,800,000										
Total Fire Department	5,192,042	1,530,721	1,595,721	1,618,721	1,638,721	1,582,926	1,378,000	1,372,000	1,352,000	1,353,000	1,353,000

**PUBLIC IMPROVEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Non-Departmental											
Neighborhood Projects											
Neighborhood Preservation	159,783	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Neighborhood Matching Grants Program	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Neighborhood Signage	2,400										
Lakeshore Aquatic Preservation	14,700										
Resurvey Historic District Phase I	130,000										
All Other Gen Fund Bldgs.											
Fire Panel Replacements	60,000	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500
City Buildings - Roof Replacements	1,223,041	707,141	726,587	726,587	746,568	767,099	788,194	809,869	832,141	855,025	878,538
Air Conditioner Replacements	530,984	314,695	319,695	319,695	324,695	329,695	334,695	339,695	344,695	349,695	354,695
Ice Machine Replacements	8,300	10,960	11,100	11,250	11,400	11,550	11,700	11,850	12,000	12,150	12,300
Carpet Replacements	147,003	167,000	170,000	173,000	176,000	179,000	182,000	185,000	188,000	191,000	194,000
Recycling / Sealing	866,889	503,215	508,215	508,215	513,215	518,215	523,215	528,215	533,215	538,215	543,215
LED Lighting Upgrade	72,764										
Town Center Rehabilitation Phase II	500,959										
Misc. Non-Dept Projects											
Contingency	233,094	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Backup Generator	84,170										
Surf.lakeland - Contributions to the Community	47,068	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
PIF Endowment Fund Professional Investment Consulting Services	2,576										
Commission Chamber AV Upgrade	500,000	28,896									
Trakit Electronic Plans Review (General Fund Share)											
Commission Chamber Camera Replacement											60,000
City Hall											
Broadcast System Upgrade	235,100										
Parking											
Heritage Plaza Parking Garage - Annual Maintenance	80,000	82,400	84,872	87,418	90,041						
Summit Consulting - Land and Parking	1,540,340										
Accommodations for Programs and Services											
ADA Compliance	16,795										
Accommodations for Programs and Services	109,000	112,000	115,000	118,000	121,000	124,000	127,000	130,000	133,000	136,000	139,000
Total Non-Departmental	6,629,966	2,428,797	2,437,969	2,446,665	2,455,419	2,464,163	2,472,907	2,481,651	2,490,395	2,499,139	2,507,883
Contributions to Other Funds											
General Fund:											
Operating Contribution	4,900,000	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000
Detroit Tigers - Naming Rights (revenue passthrough)	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Detroit Tigers / City Joint Stadium Reserve Contribution	96,547	106,747	466,667	216,667	216,667	166,667	166,667	166,667	216,667	166,667	166,667
RP Funding Center											
Lakeland Center Capital Transfer	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Operating Transfer (DIS paid off into reserve by FY 26)	1,154,169	647,610	647,200	2,556,376	2,464,830						
Interest Revenue Backstop / L/T Capital		400,000	700,000	700,000	700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Cleveland Heights Golf Course											
Golf Course Irrigation	1,220,257										
Cleveland Heights Golf Course - Misc. Capital	44,087										
Heritage Plaza Parking Garage - DS (Paid off early in FY26)	600,000	600,000	600,000	600,000	2,591,802						
Total Contributions to Other Funds	8,465,060	6,304,357	6,993,867	8,623,043	10,523,239	5,766,667	5,766,667	5,766,667	5,766,667	5,766,667	5,500,000
Total Expenses	46,064,122	16,918,568	17,316,348	17,224,096	18,650,507	15,616,745	14,002,639	13,425,915	14,842,360	14,810,116	14,188,525
Unappropriated Surplus											
Beginning Balance	19,202,016	3,611,123	3,551,622	3,821,095	4,306,420	3,692,089	4,901,633	4,910,631	5,026,537	5,049,810	4,511,523
Sources / (Uses)	(15,590,893)	(59,501)	269,473	485,325	(614,331)	1,209,544	8,998	115,906	23,278	(538,287)	(239,901)
Ending Balance	3,611,123	3,551,622	3,821,095	4,306,420	3,692,089	4,901,633	4,910,631	5,026,537	5,049,810	4,511,523	4,271,622

**RP FUNDING CENTER CAPITAL FUND
CAPITAL IMPROVEMENT PLAN**

Revenue	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
General Revenue											
Interest on Pooled Investments	21,738	33,000									
Local Grants											
Capital Improvement Revenue Note, Series 2017A	640,840	535,448	535,111	534,767	534,414	534,053	533,683	533,304	532,917	532,520	532,113
Transfer from Public Improvement Fund											
Capital Improvement Revenue Note, Series 2017A	654,169	647,610	647,200	2,556,376	2,464,830						
Lakeland Center Capital Contingency	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Unappropriated Surplus	692,249	(83,000)		(1,909,594)	(1,818,979)	645,913	617,329	616,892	616,443	615,983	615,514
Total Revenue	2,308,996	1,583,058	1,582,311	1,581,549	1,580,265	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627
Expense											
Capital and Maintenance Projects											
TLC Golf Carts and Radio	8,702										
Lakeland Center Expansion	541,198										
Capital Improvement Revenue Note, Series 2017A	1,195,009	1,183,058	1,182,311	1,181,549	1,180,265	1,179,966	1,151,012	1,150,196	1,149,360	1,148,503	1,147,627
Emergency Electrical Repairs	76,740										
Emergency Repair-Cooling Fans	17,500										
Lakeland Center Capital Contingency	24,873	30,000	43,000	44,000	70,000	400,000	400,000	400,000	400,000	400,000	400,000
Scissor Lift			30,000								
Replace and Repair Line Set	81,000	75,000	75,000	75,000							
General Replacements	10,552	30,000	20,000	25,000							
Intercom System - Youkey Theatre	16,598										
Building & Parking Security Upgrades	15,425	10,000	10,000	10,000	10,000						
Replacement/Repairs/Upgrades - Lighting Systems		55,000	51,000	51,000							
Theatre Heating System					150,000						
Side Tiered Seating - Arena		90,000	120,000	125,000							
Portable Chairs		10,000									
Stage Floor Resurface				30,000							
Forklift											
Elevators - Arena											
Time Clock Plus Upgrade/Replacement		20,000									
LED Lighting Upgrade		10,000									
Roof Repair	37,149	20,000	20,000	20,000	20,000						
Arena Repairs	81,400	15,000									
Arena Curtains	75,000										
Arena Floor - Diamond Concrete Grinding											
Arena Curtain Replacement	20,000										
Epoxy Floor Finish - Arena Backstage		35,000		20,000	25,000						
AV Equipment Upgrades											
Bus Duct	12,850										
Total Expenses	2,308,996	1,583,058	1,582,311	1,581,549	1,580,265	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627
Unappropriated Surplus											
Beginning Balance	692,249		33,000	33,000	1,942,594	3,761,573	3,115,660	2,488,331	1,881,439	1,264,996	649,013
Sources / (Uses)	(692,249)	33,000	1,909,594	1,818,979	(645,913)	(617,329)	(616,892)	(616,443)	(615,983)	(615,514)	(615,514)
Ending Balance		33,000	1,942,594	3,761,573	3,115,660	2,488,331	1,881,439	1,264,996	649,013	33,499	

**DOWNTOWN CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Tax Increment Revenues	2,155,931	3,153,716	3,243,300	3,345,700	3,446,100	3,549,500	3,656,000	3,765,700	3,878,700	3,995,100	4,115,000
Interest on Pooled Investments	100,000	103,000	106,000	109,000	112,000	115,000	118,000	122,000	130,000	130,000	134,000
Unappropriated Surplus	2,074,444	(312,184)	(533,055)	(901,901)	(929,212)	(958,367)	(987,460)	(1,016,583)	(965,828)	(488,784)	(1,174,608)
Total Revenue	4,330,375	2,944,532	2,821,245	2,552,799	2,628,888	2,706,133	2,786,540	2,871,117	3,042,872	3,656,316	3,074,392
Expense											
Operating											
Community Redevelopment Agency	933,236	414,468	435,000	448,000	461,000	474,000	489,000	504,000	534,000	548,000	565,392
CRA Annual Report	2,608	2,990	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Sidewalk Projects											
E. Main St. Streetscape Plaza (Kentucky to Tennessee)	18,969										
Neighborhood Projects											
Small Project Assistance	50,000	250,000	258,000	266,000	274,000	282,000	290,000	299,000	317,000	350,000	327,000
North Downtown Master Plan	100,000	100,000	109,000	106,000	109,000	112,000	115,000	118,000	126,000	250,000	130,000
Downtown Infrastructure	150,000	150,000	155,000	160,000	165,000	170,000	175,000	180,000	191,000	250,000	197,000
Affordable Housing											
Catalyst Development	700,000	250,000	258,000	266,000	274,000	282,000	290,000	299,000	317,000	250,000	327,000
Downtown Infill Incentive	196,250	250,000	258,000	266,000	274,000	282,000	290,000	299,000	317,000	250,000	327,000
Residential Redevelopment	400,000	400,000	344,389								
Misc. Projects											
Residential Redevelopment	50,000			48,000	49,000	50,000	51,000	53,000	57,000	56,000	59,000
Property Management	28,709	45,988	47,000	48,000	49,000	50,000	51,000	53,000	57,000	56,000	59,000
Mowing	25,894	11,043	11,000	11,000	11,000	11,000	11,000	11,000	11,000	13,500	11,000
Arts & Entertainment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Oak Street Parking Lot	22,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	32,000	30,000	34,000
Community Policing Innovation	30,756	56,053	58,856	61,799	64,888	68,133	71,540	75,117	78,872	82,816	88,000
Mironon Development	366,395	40,000	41,000	42,000	43,000	44,000	45,000	46,000	48,000	48,000	49,000
Lake Mirror Promenade - Maintenance		150,000									
Corridor Enhancement											
SFLA Corridor Improvements	579,561	150,000	155,000	160,000	165,000	170,000	175,000	180,000	191,000	197,000	200,000
Downtown Streetscape	155,061										
Five Points Roundabout	335,896										
Bay Street Streetscape and Drainage Improvements											
Downtown Corridor Enhancements	175,000	200,000	208,000	212,000	218,000	225,000	232,000	239,000	253,000	500,000	261,000
Total Expenses	4,330,375	2,944,532	2,821,245	2,552,799	2,628,888	2,706,133	2,786,540	2,871,117	3,042,872	3,656,316	3,074,392
Unappropriated Surplus											
Beginning Balance	4,535,736	2,461,292	2,773,476	3,306,531	4,208,432	5,137,644	6,096,011	7,083,471	8,100,054	9,065,882	9,534,666
Sources / (Uses)	(2,074,444)	312,184	533,055	901,901	929,212	958,367	987,460	1,016,583	965,828	488,784	1,174,608
Ending Balance	2,461,292	2,773,476	3,306,531	4,208,432	5,137,644	6,096,011	7,083,471	8,100,054	9,065,882	9,534,666	10,709,274

MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Current Ad Valorem Taxes	5,801,713										
Tax Increment Revenues		6,964,892	7,173,800	7,389,000	7,610,700	7,839,000	8,074,200	8,316,400	8,565,900	8,822,900	
Interest on Pooled Investments	120,000	124,000	128,000	132,000	136,000	140,000	144,000	148,000	152,000	157,000	
Rental Income											
Property Management	147,580	152,000	157,000	162,000	167,000	172,000	177,000	182,000	187,000	193,000	
Unappropriated Surplus	4,224,732	(589,224)	(1,290,157)	(875,239)	2,518,455	(622,363)	(813,681)	(755,531)	(1,443,142)	(1,635,888)	
Total Revenue	10,294,025	6,671,668	6,168,643	6,807,761	10,432,155	7,528,637	7,581,519	7,890,869	7,461,758	7,537,012	
Expense											
Operating Expense											
Community Redevelopment Agency	991,940	918,786	1,000,500	1,110,750	1,130,000	1,145,000	1,165,000	1,190,000	1,225,000	1,261,750	
CRA Annual Report	13,905	16,023	14,752	15,195	15,651	16,121	16,605	17,103	17,616	18,144	
Small Project Assistance	14,000										
Debt Service											
Florida Taxable Pension Liability Reduction Note, Series 2020		14,204									
Sidewalk Projects											
Olive Street Sidewalk	102,500	60,000									
Neighborhood Projects											
Lincoln Square Development	1,750										
Residential Incentives	1,130,823	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	
Northwest Neighborhood	575,305	750,000	750,000	790,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
Northwest Neighborhood	359,969	450,000	450,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Infrastructure Projects		250,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Misc. Projects											
Planning/Affordable Housing Incentive Plan	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
Small Project Assistance	1,112,393	500,000	500,000	500,000	750,000	750,000	750,000	1,000,000	1,000,000	1,000,000	
Property Management	246,618	282,615	260,000	262,000	339,000	341,000	343,000	345,000	347,000	350,000	
Arts & Entertainment	25,310	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Midtown Lofts Redevelopment Project-Loan Receivable	25,000										
Redevelop Massachusetts Ave Properties	80,000										
Community Policing Innovation	262,650	446,388	468,707	492,142	516,749	542,587	569,716	598,203	628,112	659,518	
Doubtakerhouse Leasehold Improvements	2,559										
Haus 820 Leasehold Improvements	38,761										
Job Creation Incentives	210,000	210,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	
Affordable Housing Partnerships	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
114 E. Parker Street Construction	241,106										
Corridor Enhancement											
MLK - Memorial to 10th St	10,030	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	
Providence Rd - W 10th St to Griffin Rd	887,051				2,500,000						
W Lake Parker/Lakeshore Trail Improvements	98,484										
Mass Ave/Parker St. Intersection Improvement	25,311										
Landscape - US 98 - Memorial to 10th St	18,628	19,187	19,763	20,356	20,967	21,596	22,244	22,911	23,599	24,307	
Landscape - US 98 - Griffin to 10th St	18,628	19,187	19,763	20,356	20,967	21,596	22,244	22,911	23,599	24,307	
Landscape - Parker Street	10,030	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	
Landscape - Ingraham Ave	11,688	12,039	12,400	12,772	13,155	13,550	13,957	14,376	14,807	15,251	
Landscape - Intown Bypass Phase 1 Outparcels	10,030	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	
E. Main Street Landscaping Maintenance	14,926	15,374	15,835	16,310	16,799	17,303	17,822	18,357	18,907	19,474	
Lakeshore Aquatic Preservation	15,400										
Redevelop Massachusetts Ave Properties	969,556	251,872	250,000	250,000	250,000	500,000	500,000	500,000	500,000	500,000	
Memorial Blvd	350,000	200,000	250,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Citrus Connection Services (LAMTD Agreement)	185,000										
Five Points Roundabout	375,280	200,000		250,000							
Parkview Place Pedestrian Improvements		200,000									
Emma Street Sidewalk		300,000									
Chase Street Trail					700,000						
Olive Street Sidewalk	22,500										
N. Scott Ave Sidewalk	198,000	50,000									

MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Redevelopment Plan - MUAC											
East Main Street Master Plan	613,894	500,000	500,000	500,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
Total Expenses	10,294,025	6,671,668	6,163,643	6,807,761	10,432,155	7,528,637	7,561,519	7,890,869	7,461,758	7,537,012	
Unappropriated Surplus											
Beginning Balance	7,824,585	3,599,853	4,169,077	5,459,234	6,334,473	3,816,018	4,438,381	5,252,062	6,007,593	7,450,735	9,086,623
Sources / (Uses)	(4,224,782)	569,224	1,290,157	875,239	(2,518,455)	622,363	813,681	755,531	1,443,142	1,635,888	
Ending Balance	3,599,853	4,169,077	5,459,234	6,334,473	3,816,018	4,438,381	5,252,062	6,007,593	7,450,735	9,086,623	9,086,623

FY 2020 PROPOSED BUDGET DRAFT

DIXIELAND CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Current Ad Valorem Taxes	385,467										
Tax Increment Revenues	52,800	380,654	392,100	403,900	416,000	428,500	441,400	454,600	468,200	482,200	
Interest on Pooled Investments	886,672	54,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	
Unappropriated Surplus	1,274,939	1,060,007	635,777	563,426	515,886	468,388	495,903	488,442	501,000	539,085	
Total Revenue											
Expense											
Operating Expense											
Community Redevelopment Agency	95,897	98,127	100,000	102,000	104,000	106,000	108,000	110,000	112,000	114,000	
CRA Annual Report	1,391	1,505	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Debt Service											
Florida Taxable Pension Liability Reduction Note, Series 2020		5,085									
Misc. Projects											
Small Project Assistance	220,000	350,000	200,000	200,000	225,000	225,000	250,000	250,000	250,000	300,000	
Landscaping Maintenance by Other City Departments	2,132	2,327	2,262	2,330	2,399	2,471	2,546	2,622	2,702	2,785	
Publications and Promotions	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	3,000	
Alley Maintenance	3,000	3,200	3,400	3,600	3,600	3,600	3,600	3,600	3,600	3,600	
Arts & Entertainment	90,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	10,000	
Infill Adaptive Reuse Program	75,000	300,000	100,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	
Community Policing Innovation	3,447	7,134	7,480	7,865	8,259	8,672	9,105	9,560	10,038	10,540	
Dixieland Sign Maintenance	114	119	125	131	138	145	152	160	160	160	
Corridor Enhancement											
Alley Improvement Project	105,408	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Redevelopment Plan Update		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
SFLA Corridor Improvements	671,050	250,000	150,000	100,000	50,000	5,000	5,000	5,000	5,000	5,000	
Dixieland Sign Maintenance	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Total Expenses	1,274,939	1,060,007	635,777	563,426	515,886	468,388	495,903	488,442	501,000	539,085	
Unappropriated Surplus											
Beginning Balance	2,025,651	1,138,979	513,626	325,949	224,423	184,527	206,639	216,136	238,294	273,494	286,609
Sources / (Uses)	(886,672)	(625,353)	(187,677)	(101,526)	(39,896)	22,112	9,497	22,158	35,200	13,115	
Ending Balance	1,138,979	513,626	325,949	224,423	184,527	206,639	216,136	238,294	273,494	286,609	286,609

PARKING SYSTEM FUND
CAPITAL IMPROVEMENT PLAN

Revenue	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
General Revenue											
Interest on Pooled Investments		1,000									
Transfer from Transportation Fund											
Main St Garage Vault Cleaning	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Structural Inspection	5,428		16,000			17,000			20,000		
Orange St Garage - Exterior Coating	175,140										
Main St. Parking Garage - Ext. Coating	111,588			230,000			230,000			240,000	
NuPark	39,305	38,000	38,000	40,000	40,000	40,000					
Unappropriated Surplus	1,358	(1,000)									
Total Revenue	333,819	39,000	55,000	271,000	41,000	58,000	231,000	1,000	21,000	241,000	1,000
Capital and Maintenance Projects											
Parking System - Main Street Garage											
Structural Inspection	5,428		16,000			17,000			20,000		
Main Street Garage Vault Inspection	3,775										
Main St. Parking Garage - Ext. Coating	111,588			230,000			230,000			240,000	
NuPark	37,888	38,000	38,000	40,000	40,000	40,000					
Parking System - Orange Street Garage											
Main St Garage Vault Cleaning	175,140	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Orange St Garage - Exterior Coating	333,819	39,000	55,000	271,000	41,000	58,000	231,000	1,000	21,000	241,000	1,000
Total Expenses											
Unappropriated Surplus											
Beginning Balance	47,088	45,730	46,730	46,730	46,730	46,730	46,730	46,730	46,730	46,730	46,730
Sources / (Uses)	(1,358)	1,000									
Ending Balance	45,730	46,730	46,730	46,730	46,730	46,730	46,730	46,730	46,730	46,730	46,730

LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

Revenue	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
General Revenue											
Interest on Pooled Investments		122,500									
Federal Grants											
FAA/FDOT ARFF Equipment		810,000									
FAA/FDOT Rehab TWY P		5,907,930									
FAA Projects			3,356,100						4,500,000	4,500,000	4,500,000
Shift of TWY D						11,703,510					
TWY A Shoulders		859,770		7,195,230							
TWY Connectors				1,000,000			3,562,900				
Maintenance Hangar Move / Replacement											
Construct Access Road			1,000,000								
Fuel Farm Relocation		315,000									
Land Acquisitions 61.7 Acres				3,600,000							
AWOS Replacement		108,000									
Consolidated Fuel Farm		1,000,000		1,000,000							
TWY E: Construct TWY S		4,756,637									
State Grants											
ILS Upgrade to Cat III	800,000	2,500,000	2,500,000	2,500,000	2,500,000	2,097,013					
FAA/FDOT ARFF Equipment		45,000				2,200,000					
FDOT Construct New T Hangars											
FAA/FDOT Rehab TWY P		1,271,400	1,200,000								
FDOT Land Purchase											
Engine Run-Up Facility			188,450					2,332,560	250,000	250,000	250,000
FAA Projects											
Shift of TWY D						650,195					
TWY A Shoulders		47,765		399,735							
Security Enhancements and Upgrades		280,000					199,050				
TWY Connectors											
FDOT Projects											
Maintenance Hangar Move / Replacement											
Construct Access Road			480,000								
Fuel Farm Relocation		17,500									
Land Acquisitions 61.7 Acres					200,000						
AWOS Replacement		6,000									
Consolidated Fuel Farm		55,556			55,556						
TWY E: Construct TWY S	406,792										
Transfer from Lakeland Airport											
FDOT-Airport Fuel Farm	12,183	12,183	12,183	12,182	12,183	12,182	12,183	12,183	12,195		
NOAA Lease Improvements	232,386										
Miscellaneous Maintenance Projects	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
FDOT Construct New T Hangars						550,000					
FDOT Land Purchase											
Engine Run-Up Facility			400,000					583,140			
FAA Projects			188,450								
Shift of TWY D						650,195					
TWY A Shoulders				399,735							
TWY Connectors							199,050				
FDOT Projects											
Maintenance Hangar Move / Replacement											
Construct Access Road			120,000						200,000	200,000	200,000
Fuel Farm Relocation		17,500									
Land Acquisitions 61.7 Acres					200,000						
AWOS Replacement		6,000									
Consolidated Fuel Farm		55,556			55,556						
TWY E: Construct TWY S	157,284										
Capital Improvement Revenue and Refunding Bonds, Series 2021A	729,300		184,301	341,100	1,843,501		962,000	640,500	639,500	640,750	642,000
Capital Improvement Revenue and Refunding Bonds, Series 2021B	890,000		1,014,600	858,800	858,601		1,131,100	1,442,850	1,447,600	1,449,850	1,444,600
Capital Improvement Revenue and Refunding Bonds, Series 2021C	2,411,205	1,029,750									
	3,558,420	(122,500)									
Unappropriated Surplus	14,304,207	14,694,910	10,990,084	17,304,482	10,675,397	18,219,095	6,436,283	6,361,233	7,948,295	8,440,600	8,436,600
Total Revenue											

LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

Expense	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Capital & Maintenance Projects											
FDOT-Airport Fuel Farm	12,183	12,183	12,183	12,182	12,183	12,182	12,183	12,183	12,195		
NOAA Lease Improvements	232,386										
ILS Upgrade to Cat III	4,358,420										
Miscellaneous Maintenance Projects	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
FAA/FDOT ARFF Equipment		855,000									
FDOT Construct New T Hangars		7,179,330				2,750,000					
FAA/FDOT Rehab TWY P			1,600,000								
FDOT Land Purchase								2,915,700			
Engine Run-Up Facility			3,729,000							5,000,000	5,000,000
FAA Projects											
Shift of TWY D		907,535				13,003,900					
TWY A Shoulders		280,000									
Security Enhancements and Upgrades							3,981,000				
TWY Connectors											
FDOT Projects											
Maintenance Hangar Move / Replacement				5,247,700							
Construct Access Road			1,600,000								
Fuel Farm Relocation		350,000									
Land Acquisitions 61.7 Acres					4,000,000						
AWOS Replacement		120,000									
Consolidated Fuel Farm		1,111,112			1,111,112						
TWY E: Construct TWY S	5,320,713										
Capital Improvement Revenue and Refunding Bonds, Series 2021A	729,300	729,300	2,684,301	2,844,100	4,343,501	1,231,662	962,000	640,500	638,500	640,750	642,000
Capital Improvement Revenue and Refunding Bonds, Series 2021B	890,000	890,000	1,014,600	858,800	858,601	865,351	1,131,100	1,442,850	1,447,600	1,449,850	1,444,600
Capital Improvement Revenue and Refunding Bonds, Series 2021C	2,411,205	1,910,450									
Total Expenses	14,304,207	14,694,910	10,990,084	17,304,482	10,675,367	18,213,095	6,436,283	6,361,233	7,948,295	8,440,600	8,436,600
Unappropriated Surplus											
Beginning Balance	6,143,618	2,585,198	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698
Sources / (Uses)	(3,558,420)	122,500									
Ending Balance	2,585,198	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698	2,707,698

**STORMWATER FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Stormwater Fees - Commercial/Municipal	3,241,366	3,544,000	3,579,000	3,615,000	3,651,000	3,688,000	3,725,000	3,762,000	3,800,000	3,838,000	3,876,000
Stormwater Fees - Residential	4,033,823	4,453,000	4,498,000	4,543,000	4,588,000	4,634,000	4,680,000	4,727,000	4,774,000	4,822,000	4,870,000
Stormwater Fees - Interfund	125,363	123,000	124,000	125,000	126,000	127,000	128,000	129,000	130,000	131,000	132,000
Interest on Pooled Investments	184,000	158,000	163,000	168,000	173,000	178,000	183,000	188,000	194,000	200,000	206,000
State Grants											
Lake Bonnet Drainage Improvement CBODG-MIT Grant	42,900,000	86,390									
Local Grants											
Aquatic Harvester	75,000										
Transfer from Internal Loan Fund											
Lake Bonnet Drainage Improvement CBODG-MIT Grant		2,226,371	905,371	905,371	905,371	905,371	905,371	905,371	905,371	905,371	905,371
Unappropriated Surplus	3,530,588	(1,381,804)	(662,502)	(780,280)	(752,867)	(722,154)	(758,619)	6,837,019	(9,405)	(97,385)	(43,246)
Total Revenue	54,090,140	9,208,987	8,606,869	8,576,091	8,690,504	8,810,217	8,862,752	15,643,019	8,888,595	8,893,615	9,040,754
Expense											
Operating Expense											
Lakes and Environmental	1,794,637	2,188,831	1,993,000	2,052,000	2,113,000	2,176,000	2,241,000	2,308,000	2,377,000	2,448,000	2,521,000
Florida Taxable Pension Liability Reduction Note, Series 2020		29,961									
Contribution to Other Funds											
Emergency Manager	783	764	828	844	865	887	909	932	955	979	1,003
Retiree Bonus	918			918	918	918	918	918	918	918	918
Radio Replacement 2011	2,251	2,251		2,251							
Lake Bonny											
Lake Bonny Watershed Management Plan & Projects	365,199	150,000	100,000	50,000	25,000	25,000	25,000	10,000	10,000	50,000	50,000
Lake Gibson											
Water Quality Improvement Project	10,000	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Lake Hollingsworth											
Lake Hollingsworth TMDL Program	478,712	300,000	200,000	200,000	100,000	100,000	50,000	50,000	50,000	50,000	100,000
Hunter/Beulah/Wire Watershed											
SWFMD - Lake Hunter BMP	22,604										
Lake Hunter - Watershed Management	206,536	100,000	150,000	100,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000
Lake Parker											
SWFMD Lake Parker Restoration	160,000										
Lake Parker TMDL Project - WQ Treatment	616,277	300,000	350,000	550,000	300,000	350,000	350,000	150,000	150,000	50,000	50,000
Miscellaneous											
Install / Maintain Pollution Control Devices	46,891	60,000	80,000	80,000	80,000	80,000	85,000	85,000	85,000	90,000	90,000
Southern Landings Repairs	10,000	10,000		10,000		10,000					10,000
Stormwater Management Master Plan	100,265	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Drainage Maintenance Operations	1,124,734	1,113,492	1,000,000	1,100,000	1,200,000	1,250,000	1,300,000	1,400,000	1,450,000	1,500,000	1,550,000
Environmental Code Enforcement Officer	57,913	57,487	63,634	66,076	68,719	71,467	74,326	77,299	80,390	83,605	86,949
Highlands Hills Ditch Maint & Repairs	100,210										
CLMP - 2016 Update								250,000			
Upgrades to Office	50,000										
Drainage Capital Equipment	45,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Crystal Lake											
SWFMD Crystal Lake Water Quality Improvement Study Q178	183,755										
Crystal Lake TMDL	335,599	150,000	250,000	50,000	10,000	10,000	30,000	25,000	20,000	25,000	10,000
Lake Morton											
Water Quality Improvement Project	383,608	250,000	50,000	50,000	150,000	50,000	50,000	25,000	25,000	25,000	25,000
Lake Mirror											
Water Quality Improvement Project	257,575	250,000	150,000	50,000	50,000	50,000	50,000	25,000	25,000	25,000	25,000
Lake Beulah											
Water Quality Improvement Project	5,000	50,000	50,000	20,000	50,000	50,000	50,000	25,000	25,000	25,000	20,000

STORMWATER FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Drainage Projects											
Retrofit Existing Storm Sewers	1,278,187	1,200,000	1,300,000	1,350,000	1,350,000	1,400,000	1,400,000	1,450,000	1,450,000	1,500,000	1,500,000
TV & Clean Storm Drain Structures	608,759	417,482	410,000	410,000	410,000	450,000	450,000	450,000	450,000	450,000	500,000
GIS Storm Sewer Inventory	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	
Wayman St. Ditch Repairs	311,652	10,000									
GIS Technician - Engineering	79,509	82,689	85,997	89,437	93,014	96,735	100,604	104,628	108,813	113,165	117,692
Lake Bonny Drainage Project	23,089	50,000									
Street Sweeping Operations	1,296,865	1,243,906	1,245,218	1,270,122	1,295,524	1,321,434	1,347,862	1,374,819	1,402,350	1,472,467	1,546,090
Heatherpoint Stormwater Sewer Repair		20,939	20,939	20,940	20,940	20,939	20,939	20,939	20,939		
TV Truck Lease	58,429										
Office Furniture	2,500										
Drainage Maintenance Non-Capital Equipment	11,000										
Lakes and Environmental											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	42,900,000	175,201	118,485	152,356	188,571	224,786	261,741	6,821,313			
NPDES Permitting - Administration	39,635	39,635	40,000	40,500	41,000	41,500	42,000	42,500	43,000	43,500	44,000
Public Education Programs	90,442	65,000	65,000	60,000	60,000	60,000	50,000	50,000	50,000	50,000	50,000
General Lake Improvements	465,000	350,000	450,000	450,000	500,000	500,000	500,000	500,000	500,000	350,000	300,000
Lake Helligsworth Southside Shoreline Stab	40,000	20,000					15,000			25,000	20,000
Lake Bullah Shoreline Restoration	15,000										
Lake Morton Shoreline Restoration	36,313	5,000									
Contribution to FL Friendly Landscaping	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Aquatic Plant Management Plans				5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Lake Bonnet Water Quality Improvement	90,156	100,000	50,000	20,000	150,000	25,000	10,000	20,000	150,000	15,000	15,000
Solid Waste/Lakes - 305 Eastside Property	25,639										
Replace Jon Boat		181,309	50,000	50,000	50,000	25,000				25,000	
Aquatic Harvester	274,518	183,622	183,622	195,647	202,953	210,551	217,453	216,671	234,230	240,981	248,102
Total Expenses	54,090,740	9,208,957	8,606,869	8,576,091	8,690,504	8,810,217	8,862,752	15,643,019	8,888,595	8,893,615	9,040,754
Unappropriated Surplus											
Beginning Balance	6,127,517	2,586,929	3,978,733	4,641,235	5,421,515	6,174,382	6,896,536	7,655,155	818,136	827,541	924,926
Sources / (Uses)	(3,530,588)	1,381,804	662,502	780,280	752,867	722,154	758,619	(6,837,019)	9,405	97,385	43,246
Ending Balance	2,596,929	3,978,733	4,641,235	5,421,515	6,174,382	6,896,536	7,655,155	818,136	827,541	924,926	988,172

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Contribution From Developers	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest on Pooled Investments	200,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from WW Operations	7,000,000	12,450,000	9,190,000	7,100,000	7,300,000	7,300,000	7,300,000	7,500,000	7,500,000	7,500,000	7,500,000
Federal Grants											
FDEP-Se7en Wetlands Phase III Trail	223,084										
Water Quality Improvements (50% Grant)	19,542,468	2,537,555	1,770,376	(246,500)	(26,500)	(756,500)	(881,500)	(2,656,500)	(2,596,500)	(2,981,500)	(3,256,500)
Unappropriated Surplus	26,970,552	15,392,556	12,615,376	7,258,500	7,678,500	6,948,500	6,823,500	5,248,500	5,308,500	4,923,500	4,648,500
Total Revenue											
Expense											
Non-Departmental											
Radio Replacement 2011	60,938	60,938	60,938								
Capital Contingency	150,000	150,000	210,938	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Wastewater Collection Administration											
Security Enhancements	20,000	20,000	20,000	20,000	25,000	20,000	20,000	20,000	25,000	20,000	20,000
Wireless Work Order System Interface	174,037	27,500		50,000			50,000				
Transfer to Fleet - Wastewater Vehicle Purchases											
Wastewater Collection Vehicles GPS	4,603	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Wastewater System Administration											
Tampa Bay Nitrogen Management Consortium	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Facilities Upgrades / Repairs and Replacements	43,900	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Undesignated Improvement Projects - Wastewater	435,605										
Targeted Economic Opportunities - Wastewater	275,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Undesignated Growth - Wastewater	150,000										
Time Keeping System		50,000									
Glendale Sewage Treatment Plant											
Glendale Process Modeling and Evaluation Study	8,012										
Glendale Controls	60,000					100,000					
Repair and replace Odor control blowers	883										
Replacement of Sludge Pumping Equipment	97,900	75,000	75,000	75,000	75,000						
Replacement of Magnetic Flow Meters	55,000										
Transfer to Fleet - Wastewater Vehicle Purchases	70,000										
Capital Equipment	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Repair and Repave Service Roads	71,000										
Climber Screen Replacement											
Undesignated Pumps, Motors and Controls	25,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Rehab and Repair Primary Clarifiers		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
SCADA HACH WIMS Interface		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
New Odor Control at Intermediate Station											
Replacement of ARVs (Reuse/Return/Wetlands)	37,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Glendale Control Panel Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Polymer System	147,600										
Glendale Polymer Tank Replacement	30,644										
IMLR Pump VFD Upgrade	167,898										
Glendale Gas Purifier Tank Platform	20,000										
Gift Classifier and Pumps Upgrade		260,117									
Sludge Pumping and Control Improvements		200,000									
Chlorine Conversion Study		100,000									
Intermediate Station Pump Replacement	75,000										
Primary #2 Replace Clarifier Equipment at Glendale		500,000									
Intermediate Pump Station Coating			400,000								
Centrifuge Rebuild											
Replacement of Secondary Clarifier Drive Mechanisms					475,000	475,000	475,000	475,000	475,000	475,000	200,000

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Northside Sewage Treatment Plant											
Northside Controls	25,000		25,000		25,000		25,000				
Replacement of Magnetic Flowmeters.	30,000										
Replacement of Sludge Pumping Equipment		450,000									
Northside Replacement of Clarifier Drive Mechanisms				350,000	350,000	350,000	350,000				
Capital Equipment	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Undesignated Pumps, Motors and Controls	20,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
SCADA HACH IWIMS Interface		50,000	50,000	50,000	50,000						
Bypass Pump Station Rehab	330,000										
Repair of Headworks Splitter Box	1,741,211										
Bypass Pump Station and Valve Control	104,872										
RAS Valve Controls	86,072										
BFP Control Panel and Polymer Skid Replacement	250,000										
SHT Mixer Replacement	49,300										
Grit Valves and Pump Replacements	65,000										
Replacement Aerator	70,000										
Northside Sludge Holding Tank Blowers and Aeration System	579,172	300,000									
Sewage Pumping Stations											
Telemetry System Upgrades	5,000	25,000	50,000		800,000	50,000	50,000	50,000	50,000	50,000	100,000
Skyview Utility Sys (City / PC - Reimb TetraTech)	6,853										
L6210 Harmony Heights VFD Upgrade	2,315										
L3910 Scottsdale VFD Upgrade	3,194										
Wet Well Rehab	23,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Undesignated Pump / Panel Replacements	55,000	200,000	200,000	200,000	200,000	200,000	200,000	150,000	150,000	150,000	150,000
Undesignated Generator Replacement	80,000	80,000	80,000	80,000	80,000	80,000	100,000	100,000	100,000	100,000	100,000
Transfer to Fleet - Wastewater Vehicle Purchases		27,500									
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Northside Pump Station Construction	3,408,945										
Upgrade SW Pump Station	52,777										
Pump Station ARC Flash Study	104,143	150,000	5,000	5,000	5,000	175,000	5,000	5,000	5,000	5,000	5,000
Northwest PS Rehab	111,070										
VFD Conversions	2,000										
Marlins Landing Pumps & Panel Rehab	1,838										
Undesignated Generator Installation	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Cyanamid L6840 Rehab.	150,380	200,000									
Non-Destructive FM Testing	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
L2610 LUS98 South Pipe/Well Rehab	24,363										
Portable Emergency Control Panel	2,074										
County Line L3440 Panel Replacement	200,000										
Upgrade Tenth St L3310 Pump Station		200,000									
L0210 Wood Lake Pump Station New Wet Well	15,000										
L0790 Public Pump Station Pump Replacement	81,111										
L0440 Bridgefield Panel Replacement	75,000										
Edgewood Ext. Rehab	300,000										
Electricians Portable Generator	10,000										
L0730 Westside Pump Station Generator Replacement	40,532										
ATS, Generator, & Labor	53,317										
Alpark L3430 Fiber Install	30,000										
Northside L6010 Fiber Install	40,000										
Alpark Pump No. 2 Repair	24,613										
Telemetry System Communication Issues	21,667										
Pump Station Well Level Upgrades	46,281	20,000	20,000								
Southwest Pump No. 1 Repair	38,113										
L6860 Old Combee LS Lining	46,785										
L0330 Cheverly LS Lining	20,446										
L3730 English Oaks Mixer Installation	8,040										
L6520 Interstate Business Park II Generator Installation	65,000										
L6630 Kennedy House Pump Replacements	35,000										
L6710 Lake Parker Park Pump and Panel Replacement	8,560										
L3410 West Lakeland Pump Replacement	35,000										
L0790 Public Fiber Install	15,000										

WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
L0730 Westside Fiber Install	10,000										
L0410 Fire Suppression System		50,000									
L4570 Swindell Rd Pumps and Panel		225,000									
Portable Bypass Pump	50,000										
L3440 County Line Pump Replacement	55,000										
L3455 PLC Replacement	30,000										
Replace L0110 Bentley Shores FM					350,000						
L6820 Interstate Pump Station Pumps-Panel-Generator							400,000				
L2310 Fire Suppression System			50,000								
L0360 Spring Oaks Station Rehab				200,000							
L7020 Sororum Loop Station Rehab					350,000						
L3410 Waring Rd Pumps Panel Generator						400,000					
L3710 Airside Master Panel Generator			250,000								
Sylvester Shores L1720 Station and FM Rehab			450,000								
Sewer Line Maintenance											
Rehabilitate Sewer Lines	100,000	1,200,000	1,200,000	1,400,000	1,500,000	1,500,000	1,600,000	1,600,000	1,600,000	1,750,000	1,750,000
Sewer Maintenance - Contractor Installed Liners	900,000										
Sewer Maintenance - Contractor Cleaning & Televising	70,000										
Sewer Maintenance - City Performed Point Repairs	100,000										
Wastewater New Line Connections											
Inflow Reduction	50,000	75,000	75,000	75,000	75,000	75,000	75,000	50,000	50,000	50,000	50,000
Skyview Utility Sys (City/PC - Reimb TetraTech)	46,452										
English Oaks FM Plug Valve Repair	63,342										
Flushing of Southwest Basin Force Mains	25,000	25,000	150,000	150,000	100,000	100,000	100,000	100,000	100,000	100,000	125,000
Sewer Maintenance - Manhole Rehabilitation	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Capital Contingency	55,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Collection System Monitoring	90,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Other Construction Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Other Replacement Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Capital Equipment	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Northside 30inch Force Main ARV Rehab	344,716										
Griffin Rd 24" Sanitary Sewer Lining	1,679,297										
S. Florida Ave Gravity Line Repair	78,479										
Private System Monitoring	14,429										
Smartcover Installation	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
COL Sewer Line Easement Purchases	39,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
English Oaks Booster Station Odor Control Pilot	72,724										
CMOM - (Capacity, Mgmt., Operations & Maint.) Update				100,000					100,000		
Basin 8 I&I Study	8,497										
Basin 4 I&I Study	28,258										
Howard Ave Manhole Repair	444,917										
Sanitary Sewer Evaluation Study	100,000	150,000			100,000					100,000	
Basin 5 I&I Study	15,112										
Basin 6 I&I Study	13,293										
North Wabash Extension	83,070										
Basin 7 I&I Study	21,853										
Kidron Rd ? Amazon FM Extension	25,000										
Lake Parker Manhole Repair	335,045	200,000									
Ingraham and Oak Sewer Rehab	168,346										
Materials Storage Structure	100,000	75,000									
Providence Road Church Gravity Line Repair	20,000										
Western Trunk San Gully Rd Line Relocation		2,050,000	3,000,000								
Chiles Street Gravity Repair	49,695										
N Florida Ave Sewer Investigation	17,772										
Service Laterals CIPP Lining	278,654	150,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
L0820 Lone Palm FM Extension/Upsizing	350,000										
Lakeland Hills Blvd SFM Reroute	140,000										
MH07207 Manhole Replacement	100,000										
WW 20 Year Needs Analysis	47,750										
Downtown Manhole Replacements		25,000	25,000	25,000	25,000						
Kings and Queens MHP 24" VCP Upsize		2,133,000									

**WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Sylvester Rd and Lyncrest MH17149 to MH17030		1,325,000									
LS1320113158 Gravity Line Repair	110,022			100,000							
US98 Utility Coordination											
Repair line behind Harry's in alley		75,000					50,000				
GPS Equipment Upgrades		250,000	800,000								
Skipper Street 36" Sewer Line Relocation		50,000									
New Manhole in Alley behind Frescos											
Pretreatment Program											
Local Limits Headworks Study	20,000			80,000					80,000		
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Pretreatment CORE Program	74,096	25,000		25,000							
Flowmeter Replacement	27,653	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grease Trap Tracking Program Software		25,000									
Wastewater Engineering											
Cataloging of Permits, Easements and Service Agreements	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
County Projects	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
D.O.T. Projects	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
US 92 at County Line Road (Intersection & Widening)	550,000										
Wastewater Support - Other City Departments	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Undesignated Utility Relocations	233,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Utility Relocation - West Pipkin, Medulla to Harden.	6,555										
Utility Relocation SR 33 at I-4 - Tomkow to Old Combee	1,982,442										
South Wabash Ave Extension		90,000									
Energy Efficiencies / Digestion System Improvements (SRL)	246										
Northside Pump Station Construction	344,845										
Griffin Rd 24" Sanitary Sewer Lining	210,982										
Repair of Headworks Splitter Box	4,000										
English Oaks Phase III - Construction	40,543										
FDOT Proposed Wastewater Projects	184,779	200,000	345,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Glendale Effluent Pump Station - Design	44,577										
Cyanamid L6840 Rehab.	10,000										
North Wabash Extension	17,537										
Bypass Pump Station and Valve Control	25,000										
Master Plan	638,556										
Edgewood Ext. Rehab	5,000										
Rehab & Repair Digester Blowers	5,000										
English Oaks Phase IV - Construction	26,300										
Western Trunk San Gully Rd Line Relocation	66,010										
Glendale Polymer Tank Replacement	2,000										
MLR Pump VFD Upgrade	5,000										
Glendale Gas Purifier Tank Platform	5,000										
Lakeland Hills Blvd SFM Reroute	10,000										
Regional Biosolids Handling - Design		1,000,000									
Kings and Queens MHP 24" VCP Upsize		200,000									
Barrow Hwy Widening (Edgewood Dr to Main St). Sewer Adjustments		50,000		150,000							
LS1320113158 Gravity Line Repair	15,000										
Intermediate Pump Station Coating				40,000							
Maintenance Support											
Capital Equipment	31,100	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Maintenance Shop AC Repair	18,604										

WASTEWATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Wetlands Management											
FDEP-Se7en Wetlands Phase III Trail	423,084										
Security Enhancements	18,432	30,000									
Capital Contingency	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Undesignated Generator Replacement			30,000								
Wetlands Gopher, Tortoise Relocation	25,000	75,000		25,000							
Transfer to Fleet - Wastewater Vehicle Purchases		190,000			50,000						
Capital Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Repair of Northwest Cell 3 Berm	13,367										
Wetlands Fiber Installation	65,200										
Wetlands Park				75,000		75,000					
North Boundary Fence adjacent to Eaglebrook		150,000									
Upgrades to Office		30,000									
Wetland Data Automation	207,013										
Replacement of Control Gates	179,495			400,000							
Effluent Ditch Rehabilitation	148,514	300,000									
Reverse Eutrophication/Wetlands Ecosystem	90,232										
Connect to Public Water Supply	45,000										
Land Management	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Effluent Structure Rehabilitation	1,600,000										
Dredging and Sediment Management	783,894										
Water Quality Improvements (50% Grant)	100,000		2,500,000								
Wetland Renewable Energy			75,000								
Se7en Wetlands Educational Center	250,000										
Garage Door Replacement	67,969	75,000									
Additional Storage for Equipment Shed											
Wetland Treatment System Assessment Update									250,000		
Stability Analyses / EAP Update			300,000			150,000					
Ceiling Drainage Upgrades			300,000								
Wetland Cells Restoration			300,000	200,000							
Wetland Water Budget & Operating Procedures					150,000						
Laboratory Analysis											
WW Laboratory Renovation	250,000										
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
West Lakeland Roughing Plant											
Undesignated Pumps, Motors and Controls		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Westside Control Panel Upgrades		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
PLC Replacements	259,400	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Wastewater Treatment Operations Support											
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Expenses	26,970,552	15,392,555	12,615,376	7,258,500	7,678,500	6,948,500	6,823,500	5,248,500	5,308,500	4,923,500	4,648,500
Unappropriated Surplus											
Beginning Balance	24,584,108	5,041,640	2,504,085	733,709	980,209	1,006,709	1,763,209	2,644,709	5,301,209	7,897,709	10,879,209
Sources / (Uses)	(19,542,468)	(2,537,555)	(1,770,376)	246,500	26,500	758,500	881,500	2,666,500	2,596,500	2,981,500	3,256,500
Ending Balance	5,041,640	2,504,085	733,709	980,209	1,006,709	1,763,209	2,644,709	5,301,209	7,897,709	10,879,209	14,135,709

**WASTEWATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN**

Revenue	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
General Revenue											
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact Fees	409,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000
Unappropriated Surplus	7,799,940	3,442,000	1,828,000	1,622,000	(408,000)	(408,000)	(378,000)	(408,000)	(408,000)	(408,000)	(408,000)
Total Revenue	7,799,940	4,500,000	2,886,000	2,680,000	650,000	650,000	660,000	650,000	650,000	650,000	650,000
Expense											
Non-Departmental											
Wastewater Impact Fee Study	30,000			30,000							
Sewage Pumping Stations											
Southwest Pump Station Redirection	400,000										
L3865 Citrus Woods Panel Upsizing	10,000										
L3845 Skyview Waters Panel Upsizing	10,000										
Sewer Line Maintenance											
Force Main Parkway to Glendale	72,886			500,000							
Skyview Force Main Upgrades	1,696,440										
Southwest Lakeland Sewer Upgrade	1,429,880										
North Wabash Extension	183,610										
Western Trunk San Gully Rd Line Relocation	250,000			2,000,000							
L0820 Lone Palm FM Extension/Upsizing	150,000										
Master Plan-Crystal Lake/Sylvester Combined			1,900,000								
Master Plan-Waring Rd Gravity to LS3410			300,000								
Wastewater Engineering											
Subdivision and Commercial Development	400,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Undesignated Capacity Expansion	58,408	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Skyview Force Main Upgrades	40,659										
Southwest Lakeland Sewer Upgrade	252,923										
West Lakeland Waste Load Facility Expansion Study	105,000										
Southwest Wastewater Expansion	890,634										
Southwest Pump Station Redirection	100,000										
Lakeland Central Park Upsize Reimbursement	1,700,000										
L0820 Lone Palm FM Extension/Upsizing	19,500										
Sylvester Rd and Lyncrest MH1749 to MH17030		140,000									
Waring Rd-Pipkin to Dranefield FM		2,000,000									
Master Plan-Crystal Lake/Sylvester Combined		210,000									
Cypress Point Repump Station Reimbursement		1,000,000									
Master Plan-Waring Rd Gravity to LS3410		36,000									
Total Expenses	7,799,940	4,500,000	2,886,000	2,680,000	650,000	650,000	680,000	650,000	650,000	650,000	650,000
Unappropriated Surplus											
Beginning Balance	18,951,895	11,660,955	8,216,955	6,390,955	4,768,955	5,176,955	5,584,955	5,962,955	6,370,955	6,778,955	7,186,955
Sources / (Uses)	(7,290,940)	(3,442,000)	(1,828,000)	(1,622,000)	408,000	408,000	378,000	408,000	408,000	408,000	408,000
Ending Balance	11,660,955	8,218,955	6,390,955	4,768,955	5,176,955	5,584,955	5,962,955	6,370,955	6,778,955	7,186,955	7,594,955

**WASTEWATER FDEP
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
State Grants											
Energy Efficiencies / Digestion System Improvements (SRL)	661,258										
English Oaks Phase III - Construction	1,304,785										
Glendale Effluent Pump Station - Design	1,106,541										
Northside Biosolids (SRL)	5,000,000										
English Oaks Phase IV - Construction	2,443,459										
Glendale Effluent Pump Station - Construction	11,393,459		12,200,000								
Digester Improvements											
Glendale New Digester					21,600,000			13,000,000			
Compost Facility					4,000,000						
Northside Dewatering Upgrades				5,100,000	4,000,000						
Unappropriated Surplus	(318,661)										
Total Revenue	21,520,841		12,200,000	5,100,000	25,600,000	4,000,000		13,000,000			
Expense											
Glendale Sewage Treatment Plant											
Energy Efficiencies / Digestion System Improvements (SRL)	576,059										
Glendale Effluent Pump Station - Design	1,106,541										
Glendale Effluent Pump Station - Construction	11,393,459		12,200,000								
Digester Improvements											
Glendale New Digester					21,600,000			13,000,000			
Compost Facility											
Northside Sewage Treatment Plant											
Northside Biosolids (SRL)	5,000,000										
Northside Dewatering Upgrades				5,100,000	4,000,000	4,000,000					
Sewer Line Maintenance											
English Oaks Phase III - Construction	1,001,323										
English Oaks Phase IV - Construction	2,443,459										
Total Expenses	21,520,841		12,200,000	5,100,000	25,600,000	4,000,000		13,000,000			
Unappropriated Surplus											
Beginning Balance	54,054	372,715	372,715	372,715	372,715	372,715	372,715	372,715	372,715	372,715	372,715
Sources / (Uses)	318,661										
Ending Balance	372,715	372,715	372,715	372,715	372,715	372,715	372,715	372,715	372,715	372,715	372,715

WATER IMPACT FEES
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Connection Fees	600,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Interestion Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Unappropriated Surplus	1,407,012	850,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Revenue	2,107,012	1,750,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Expense											
Water Engineering											
S/W Water Expansion - Medulla Rd	1,157,012	1,000,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Water Administration											
Capital Contingency	100,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Polk Regional Water Cooperative	500,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Southwest Water Expansion	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Total Expenses	2,107,012	1,750,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Unappropriated Surplus											
Beginning Balance	6,813,152	5,406,140	4,556,140	4,356,140	4,156,140	3,956,140	3,756,140	3,556,140	3,356,140	3,156,140	2,956,140
Sources / (Uses)	(1,407,012)	(850,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Ending Balance	5,406,140	4,556,140	4,356,140	4,156,140	3,956,140	3,756,140	3,556,140	3,356,140	3,156,140	2,956,140	2,756,140

AY 2023

WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

Revenue	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
General Revenue											
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from Water Operations	15,112,000	8,600,000	7,600,000	7,600,000	7,600,000	7,600,000	9,200,000	9,200,000	9,200,000	9,200,000	9,200,000
Unappropriated Surplus	16,370,305	504,713	444,464	1,382,764	(1,298,011)	(2,689,327)	(3,812,443)	(4,085,352)	(4,428,049)	(3,340,526)	(3,278,778)
Total Revenue	31,582,305	9,504,713	8,444,464	9,632,764	6,701,989	5,310,673	5,787,557	5,514,648	5,171,951	6,259,474	6,321,222
Expense											
Non-Departmental											
2010A CBA Bonds Payable	1,450										
Water Production-General											
CWP4001 Production - Tools & Equipment	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CWP4002 PICS Capital Equipment	4,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
CWP5030 Equipment Replacement (007)	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5505 NW Plant Auxiliary System Upgrades	40,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5519 NE Monitoring Well Equipment Replacement	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Williams Filter Rehabilitation	800,000	900,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Liquid Chlorine Conversion		100,000					400,000				
Combee WTP Filter Rehabilitation											
Williams Ground Storage Tank Cleaning and Repairs	514,687										
Lead and Copper Rule Compliance	339,623										
Williams WTP Chemical Feed Equipment Replacement	275,000										
North Wabash Extension	73,444										
Water T&D-General											
Capital Contingency	120,000	200,000	200,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000
Lead and Copper Rule Compliance	180,000	180,000	210,000	216,300	222,789	229,473	236,357	243,448	250,751	258,274	266,022
Lakeland Park Drive Water Relocation	11,289										
CWD4011 City Project Support	75,400	100,000	100,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
CWD4018 Distribution Facilities Replacement	39,800	50,000	50,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
CWD4002 New Service Connections	340,000	310,000	310,000	310,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000
CWE4004 Minor Ext & Sys Improvements (007)	17,700										
CWD4009 Hydrant Insial-New Annex	210,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
CWD4011 City Project Support (007)	296,000	100,000	100,000	100,000	120,000	120,000	120,000	120,000	120,000	130,000	130,000
CWD4018 Distribution Facilities Replacement	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CWD4021 New Water Meters	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
CWE4022 Tools & Equipment	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
CRR4023 Central Controlled Irrigation	200,000	250,000	250,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
CWD5039 Undesignated Long Term Project Support (007)	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
CWD5067 Meter Relocation/Improvement	10,000	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
CWE5146 Purchase of Radios	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Transfer to Fleet - Water Vehicle Purchases	90,000	47,000									
CWD5230 SmartGrid Installation	12,418,829										
Maplewood Av. 6" AC Replacement (Between E. Edgewood Drive and Glendale	169,456										
Redwood Av. 6" AC Replacement (Between E. Edgewood Dr. and Glendale St	173,849										
North Wabash Extension	278,097										
Scott Lake Manor 6" Fire Improvement (Martha St, Donald St & Jay St)	170,108										
Glendale St. 6" AC WM Replace (Willow to New Jersey)	55,052										
Skyview 6" Fire Protection Improv (Six Iron-Fairway Dr)	126,750										
Skyview 6" Fire Protection Improv (Watersedge Dr)	138,400										
W. Lk Parker AC W.L. Replace (Valencia to Bonaire)	268,400										
Leak Detection Correlator/Hydrophone	10,000										
Chabett Ave. W.L. Replace-6 inch-Fire Improvements	90,000										
Repair Damaged Shed Area	6,235										
Office Furniture for Water Distribution	2,479										
E Lk Parker AC Replace (Lk View to Idlewild)	85,000	115,000									
Tom Watson Rd 6" W.M. & Fire Protection Improvement	175,000										
Oxford Av/Warrington Av 6" Fire Protection Improvement	93,844										
Luce Rd AC Water Main Replacement	172,712										
Lk. Hollingsworth Dr. 6" AC WL Rep. (Collins Ln to Crystal Lk Dr)	175,000										
Water Main Replacement Group 1	10,000										

2023 PROPOSED BUDGET

WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Water Main Replacement Group 3	350,000	364,000	379,000	394,000	410,000						
Water Main Replacement Group 4	500,000	520,000	541,000	562,000	585,000						
Water Main Replacement Group 5	4,000,000	1,040,000	1,000,000	1,125,000	1,171,000	1,500,000	1,560,000	1,280,000	1,330,000		
Lake Deeson Pointe WMs	83,018										
N. Galloway/Sleepy Hill Roundabout 12" PVC Removal & Adj. (Polk County)	115,000	420,000									
Chestnut Rd Sidewalk Improvements		40,000									
Clubhouse/Tillery Rd Relocation											
County Support Project		100,000	200,000								
Ground Penetrating Radar		21,000									
CR 540-A Park Ln. 12" WM Replacement	80,000										
LW E9592 W. Pipkin Widening (Medulla to Harden)	75,000										
127 AC replacement Chestnut St-Chestnut Hills Dr to W 10th	17,797										
Directional Boring Rig/Vacuum/Trailers			864,000								
Water Main replacement Group 6				650,000							
Water Main replacement Group 7				620,000							
Water Main replacement Group 8		765,000									
Water T&D-Meters											
Water Meter Replacement - Capital	100,000	80,000	80,000	80,000	80,000	100,000	100,000	100,000	100,000	3,000,000	3,000,000
Water T&D-Cross Connection Control											
CWD4010 Backflow Prevention	100,000	100,000	100,000	100,000	100,000	100,000	110,000	110,000	110,000	110,000	110,000
Water Engineering											
Capital Contingency	189,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Williams Filter Rehabilitation	115,000										
Diesel Spill Remedial Action Plan	1,157										
Lead and Copper Rule Compliance	5,000										
CWE4001 Subdiv. & Comm. Dev. Cap. Project	400,000	472,000	462,000	462,000	462,000	350,000	350,000	350,000	350,000	350,000	350,000
CWE4004 Minor Ext & Sys Improvements (007)	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CWD4011 City Project Support (007)	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4012 Polk County Project Support	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4013 Stater/FDOT Project Support	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CWD4014 City Parks & Rec Support (007)	40,000	80,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CDA5096 CROW Water Projects Esasments	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Lakeland/Auburndale Water Interconnection at Pace Road	25,000										
Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale	1,486										
Redwood Av. 6" AC Replacement (Between E. Edgewood Dr. and Glendale St	3,133										
Utility relocation SR333 at I-4 - Tomkow to Old Combee Interchange	3,359,553										
Utility relocation SR333 / Old Combee to University Blvd.	388										
Polk County-Barlow-US 98 Interconnect	1,548,757										
North Wabash Extension	22,913										
US 92 at Wabash	20,000										
Skyview 6" FL Protection Improv/Waterview Blvd W/Add Valves	73,360										
Scott Lake Manor 6" Fire Improvement (Martha St, Donald St & Jay St)	2,807										
Engineering Scanning	23,467										
Skyview 6" Fire Protection Improv (Six Iron-Fairway Dr)	74,480										
Skyview 6" Fire Protection Improv (Watersedge Dr)	71,371										
W. LK Parker AC W.L. Replace (Valencia to Bonaire)	36,908										
Lakeland Hills Blvd (Parkview to Granada)	10,000										
Chabett Ave. W.L. Replace-6 inch-Fire Improvements	8,682	100,000	1,000,000								
I-4/CSX Bridge Replacement	7,674										
E Lk Parker AC Replace (Lk View to Idlewild)	7,702										
Tom Watson Rd 6" W.M. & Fire Protection Improvement	30,000										
Oxford Av/Warrington Av 6" Fire Protection Improvement	30,000										
Luce Rd AC Water Main Replacement	8,178										
Lk. Hollingsworth Dr. 6" AC WL Rep (Collins Ln to Crystal Lk Dr)	19,288										
Lake Deeson Pointe WMs	6,022										
N. Galloway/Sleepy Hill Roundabout 12" PVC Removal & Adj. (Polk County)	20,000										
Chestnut Rd Sidewalk Improvements	8,000										
Galloway Rd N at 10th St W Roundabout or Signal			20,000								
Galloway Rd N at Swindell Rd Realignment			20,000								
LW E9592 W. Pipkin Widening (Medulla to Harden)	137,369										
FDOT Proposed Water Projects	411,466			200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000

FY 2023

WATER RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
SW Water Expansion - Medulla Rd	7,012										
127 AC replacement Chestnut St. Chestnut Hills Dr. to W 10th	5,000	350,000		3,100,000							
Bartow Hwy Widening (Edgewood Dr to Main St.) WL											
Water Administration											
Radio Replacement 2011	72,264	72,264	72,264	72,264							
Capital Contingency	1,097,020	200,000									
Sixth Floor Furnishings	400,000										
Water Utilities Facility	2,233										
Undesignated Improvement Projects	418,181										
Timekeeping System	50,000										
Targeted Economic Opportunities - Water	275,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Water Asset Management Plan	53,100										
Undesignated Growth - Water	474,820	800,000									
SW Water Expansion - Medulla Rd	137,000										
Hydrant Water Field Station	250,000										
Smartgrid MDM	200,000										
Deferred Projects	1,013,534										
Total Expenses	31,582,305	9,504,713	8,444,464	9,632,764	6,701,989	5,310,673	5,787,557	5,514,648	5,171,951	6,259,474	6,321,222
Unappropriated Surplus											
Beginning Balance	18,652,459	2,282,154	1,777,441	1,382,977	(49,787)	1,248,224	3,937,551	7,749,994	11,835,346	16,263,395	19,603,921
Sources / (Uses)	(16,370,305)	(504,713)	(444,464)	(1,382,764)	1,298,011	2,689,327	3,812,443	4,085,352	4,428,049	3,340,526	3,278,778
Ending Balance	2,282,154	1,777,441	1,332,977	(49,787)	1,248,224	3,937,551	7,749,994	11,835,346	16,263,395	19,603,921	22,882,699

DRAFT PROPOSED BUDGET

LAKELAND ELECTRIC
RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Original 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
Transfer from Operating Fund	34,893,992	36,578,613	34,042,599	30,604,410	30,788,586	30,660,130	29,882,535	30,696,036	31,531,082	32,399,835	33,278,483
Payroll & Motor Pool Transfers	7,229,199	7,985,785	8,191,914	8,495,590	8,811,414	9,139,870	9,493,465	9,860,964	10,242,918	10,627,165	11,039,517
Capital Reserves				4,838,870	5,473,677	3,289,527	4,746,477	2,596,589	4,795,058	2,080,988	17,777,464
Total Revenue	42,123,191	44,564,398	42,234,513	43,938,870	45,073,677	43,089,527	44,122,477	43,153,589	46,569,056	45,107,968	62,095,464
Expense											
McIntosh Plant											
LPE9787 PCM MPP Administration Building		1,500,000								1,000,000	
CMP5673 MCOM Sump Pumps	25,000										
CPP5674 MCI Utility Rerouting											
FY23 CPP Fiber Optic Building/Rewire	200,000	100,000				100,000					
CPP6555 Upgrade Power at McIntosh Power Island	225,000	1,625,000				100,000				1,000,000	
Total McIntosh Plant											
McIntosh Plant Gas Turbines											
CMP6616 MG11 Industrial Coatings		50,000	30,000								
CPP6653 PEAKING UNITS REWIRE CONTROL NETWORK/FIBER	275,000										
PT116819		200,000									
CMP7279 MG12 Pump Overhaul/Replacement	20,000	20,000	20,000	20,000	25,000	27,250	30,000	32,500	35,000		
FY26 CMP7012 MG12 Battery Bank			200,000		30,000						
FY24 CMP7012 MG12 Air Filters							110,000				
CMP7010 MG12 Motor Overhauls	10,000	20,000	20,000	20,000	25,000	27,250	30,000	32,500	35,000		
CMP7011 MG12 Valve Replacements	10,000	20,000	20,000	20,000	25,000	27,250	30,000	32,500	35,000		
CMP6617 MG12 Hot Gas Path/Major Outage	500,000						6,000,000				
FY23 CMP7015 MG12 Insulation Replacement			1,000,000								
FY24 CMP7013 MG12 Evap. Cooler Media			300,000				300,000				
FY26 CMP7014 MG12 Generator Rewind					2,000,000						
CMP7027 MG12 ADD TO ETAPRO	50,000										
CMP7022 MG12 TORQUE CONVERTER	170,000									170,000	
CMP7023 MG12 GENERATOR EXHAUST DIVERTER	150,000										
CMP7024 MG12 EXHAUST REPLACEMENT LINER PLATE	260,000										
CMP7025 MG12 EXPANSION JOINTS	150,000						15,000				
CMP7026 MG12 CAPITAL COATINGS	50,000		25,000		25,000		25,000		25,000		
Total McIntosh Plant Gas Turbines	1,835,000	310,000	615,000	1,060,000	2,130,000	81,750	6,540,000	97,500	130,000	170,000	170,000
McIntosh Unit 5											
LMP9035 U5 Combustion Turbine Inspection Outage (Outage)	200,000		2,500,000	1,777,402			1,000,000	4,511,000		1,000,000	
LMP9250 U5 LTMA Assets	7,510,616	7,919,866	8,173,432	7,096,722	2,352,653	2,412,281	2,471,929	2,500,000	2,591,205	2,589,057	23,825,745
LMP9262 U5 STG Outage	50,000	500,000	1,973,498	1,500,000			2,725,000	2,500,000		2,500,000	
LPE9781 U5 SCR Catalyst								2,000,000			
PT115738		270,000									
PT115737							150,000				
CPE4142 U5 Inlet Filters Replacement			250,000			250,000			350,000		
CMP4085 U5 Facilities Recoating	200,000	250,000		300,000		300,000				350,000	350,000
CMP4099 U5 Combustion Turbine Dynamic Sensor Upgrade (Outage)	120,000						150,000				
FY23 CMP5342U5 Combustion Turbine Insulation		500,000	500,000	500,000				1,000,000		1,500,000	1,500,000
CMP5372 U5 Cooling Tower Structure Reinforcement			100,000	100,000	102,500	200,000	20,000	200,000	250,000	300,000	
CMP5511 U5 T3000 Application Processors			400,000								
CMP5539 U5 OEMS Upgrade	75,000			75,000			150,000			300,000	
CMP5545 U5 Expansion Joint			150,000					200,000	350,000	300,000	
CMP5478 U5 Cooling Tower Acid Tank Replacement				40,000						45,000	
CMP5500 U5 HRSG Recoating	150,000	150,000				150,000	150,000	150,000	150,000	150,000	150,000
CPE5501 U5 BFP Overhauls	300,000					350,000					
FY23 CMP5615 U5 Replace Sign on Building		34,000								45,000	
CPE5619 U5 Combustion Hardware Upgrade	1,750,000	1,750,000	1,500,000				2,000,000		3,000,000	3,000,000	3,500,000
FY24 CMP5622 U5 Cooling Tower Motor Soft Starts Polisher Resin Replace		300,000	300,000			200,000	200,000		300,000	300,000	
CMP5624 U5 Condensate Pump/Motor Upgrades	180,000			180,000			550,000				
FY25 CMP5625 U5 Controls Upgrdae											
CMP5626 U5 Cooling tower Bleach Tank								35,000			
FY24 CMP5627U5 HP Roof/Floor Liners/Casing Pen seals Replacement									2,000,000		
CPP6615 COL Centralized Control Room	200,000										
FY28 CMP5649 U5 Replace CO catalyst								2,000,000			

LAKELAND ELECTRIC
RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Original 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
FY25 CMP5652 U5 Gas Control Valve Overhaul				100,000		450,000			500,000		
FY23 CPE5658 U5 BFP & Condensate Pump VFD Retrofit					680,000	350,000			750,000	350,000	
FY28 CMP5659 U5 Boiler Feed Pump Motor Overhaul				50,000		200,000	200,000	275,000	250,000	300,000	
FY23 CMP5660 U5 Inlet Recooling					3,400,000	5,000,000					
FY26 CMP5662 U5 HRSG HP Superheater				100,000		2,750,000					
FY23 CMP5663 U5 Start Up Motor								125,000			
CMP5664 U5 Circ Water Pumps	100,000	50,000	450,000				450,000				
FY25 CMP5665 U5 Auxiliary Circ Water Pump	80,000	680,000	250,000	75,000		300,000	150,000		350,000	350,000	
CMP5666 U5 Valve Replacements	100,000				47,250	25,000	300,000		150,000		
CMP5667 U5 Fire System Louvers		155,000		250,000			1,000,000				
FY23 CMP5669 U5 Motor Overhaul	267,000					300,000				350,000	
CMP5647 U5 Waste Water Sump Pumps	80,000		80,000					80,000	80,000		80,000
CMP5695 U5 Replace Battery Banks				3,000,000					2,750,000		
FY25 CMP5696 U5 CT Generator Rewind/Stator Rewedge				20,000		80,000					
FY25 CMP5697 U5 Condensate Tank Recoat (Interior)					2,000,000	3,000,000					
FY26 CMP5694 U5 IP Tube Bundle Replacements	450,000			100,000					1,500,000		
CMP5706 U5 L-0 Failure Mitigation					5,000,000				2,000,000		
FY25 CMP5708 U5 CT Enclosure Roof Panel Repl.											
FY26 CMP5710 U5 Attenuator Replacement				150,000							
FY24 CMP5711 U5 Condenser Vacuum Pump Install				300,000							
CMP5714 U5 CT Shaft Ground Upgrade	40,000							350,000			
CMP5709 U5 HP and IP silencer replacement	110,000					110,000					
FY27 CMP5715 U5 ST Gland Steam Warning											
CMP5716 U5 CT LUBE OIL CLOSED WATER COOLING	250,000					350,000				400,000	
FY27 CMP5713 U5 Torque Converter Overhaul	325,000										
CMP5718 16" Gas Isolation Valve	200,000										
CMP5719 Jack and Bore U5 Feeder		3,737,708									
CMP5721 U5 ST L-0 BLADE REPLACEMENT											
FY32 CMP5735 U5 SIEMENS ROTOR THROUGH-BOLT EXCHANGE											
FY23 LMP5736 U5 RAC RETUBING	12,137,516	1,000,000	16,926,930	17,624,124	13,972,403	680,000	11,791,929	16,957,567	18,651,205	15,459,057	2,241,919
Total McIntosh Unit 5											

	Original 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Larsen Plant											
LLP9021 U8 Controls Upgrade (Outage)					3,000,000						
FY24 CLP4134 U8 Condensate Tank Recoat (Interior)			20,000					25,000			
FY23 CLP4141 U8 Potable Water Replacement		50,000	50,000								
CPE4146 U8 Overhauled U8 Electrical Equipment	450,000	500,000									
CLP4147 U8 Steam Turbine Major Outage	1,475,000										
FY23 CLP4149 U8 CT Hydraulic Pump Replacement		28,000						75,000			
FY23 CLP4150 U8 Nox Water Pumps		50,000						50,000			
CMP4083 Larsen Facilities Recoating	100,000	100,000	100,000	100,000	100,000	250,000	250,000	250,000	250,000	250,000	250,000
CMP5318 U8 CEMS Analyzer Replacement				50,000						75,000	
CLP4277 CEMS Server Upgrade - Larsen					50,000				100,000		
CLP4159 U8 Major Motor Overhaul	10,000	10,000	10,000	10,000	10,000	250,000	10,000	280,000	10,000	250,000	250,000
FY23 CLP4160 U8 Boiler Feed Pumps			162,240								
FY23 CLP4165 U8 Fuel Oil Flow Divider		50,000						125,000			
CLP4166 U8 Voltage Regulators	340,000										500,000
FY31 CLP4167 U8 Wing Cowl Plenum										1,500,000	
FY29 CLP4168 U8 CT Lube Oil Replacement						750,000		130,000			
LPE4179 U8 Closed Cycle cooling water exchanger	280,000										
FY23 CLP4180 U8 Air Drier		25,000						75,000			
FY24 CLP4181 U8 Air Filters			125,000			100,000			100,000		
CLP4182 U8 Mee Fogging System	50,000		90,000					150,000			
FY24 CLP4185 U8 CT Fuel Oil Pump and Clutch						40,000		50,000	300,000		
CLP4169 U8 Breaker Overhaul	40,000										
LLP9019 U8 Traveling Screens		498,292					500,000				
CLP4190 U8 Protective Relay Replacement	350,000						150,000			150,000	
FY22 CLP4197 U8 ST Inter/After Condenser Retubing											200,000
FY23 CLP4198 U8 Battery Bank Replacement			100,000					30,000			
FY23 CLP4199 U8 Air Compressor		20,000						50,000			
FY23 CLP4210 U8 Cranking Motor		250,000				250,000					250,000

LAKELAND ELECTRIC
RENEWAL AND REPLACEMENT FUND
CAPITAL IMPROVEMENT PLAN

	Original Budget 2022	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
CLP4209 Upgrade Electro Mechanical Generator Protection	400,000										
CLP4212 RELOCATE SYSTEM AUDIO & REMOTE WATCH SERVER	30,000										
CLP4207 U8 ST GENERATOR ROTOR OVR & BUSHING REPL., STATOR REWIND	700,000										
CLP4208 U8 GAS CONTROL & SR VALVE OVERHAUL	100,000							100,000			
CLP4211 U8 EXHAUST SILENCER	150,000							200,000			
FY23 CLP4220 U8 CT EXHAUST EXPANSION JOINT	125,000										
FY23 CLP4221 U8 HRSV VALVES	150,000										
FY23 CLP4222 U8 HYDROGEN BULLET INSTALLATION	75,000										
Total Larsen Plant	4,475,000	1,931,292	657,240	160,000	3,160,000	1,640,000	535,000	1,935,000	1,160,000	2,255,000	1,450,000
Winston Plant											
LPE9272 WIN NOX Catalyst Replacement			200,000			200,000					
P114240		250,000									
CMP4082 Winston Facilities Recoating	5,000	5,000		5,000	5,000						
CPP4164 WIN Breaker Replacements	12,000	12,000		12,000	17,500						
FY23 CMP6605 Winston Generator Rewind	20,000	75,000		75,000	80,000						
CMP6606 Winston Air Conditioners	20,000	20,000			25,000						
FY23 CMP Winston Engine Overhauls	37,000	287,000	100,000	192,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Winston Plant	37,000	287,000	412,000	192,000	227,500	407,000	441,500	416,000	472,500	435,000	435,000
Other Production Projects											
LPE9659 PCM NERC Compliance	273,865	280,742	287,730	294,923	302,296	309,853	317,599	325,539	333,677	342,019	352,280
CMP4105 PCM Engineering Capital Tool Replacement (MBFA)	12,500	12,500	12,500	12,500	12,500	15,000	15,000	15,000	15,000	15,000	15,000
CPP6501 PCM Maintenance Tools (MBFA)	50,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CPP6506 PCM Lab Test Equipment (MBFA)	25,000	15,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CPP6509 PCM Plant A/C and Air Handler Contingency	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CPP6529 PCM Industrial Coatings Plan	80,000	50,000									
CPP7219 COL R&R Capital Resources	618,662	622,289	600,000	600,000	600,000	600,000	612,000	624,240	636,725	649,459	
LPE9865 COL 16" Gas Line Relocation - SR33 Widening	10,000	10,000	10,000	10,000	10,000	21,000	21,000	21,000	21,000	21,000	21,000
FY23 CPP6550 COL Site Improvements (post U3, move main gate)	1,000,000	250,000									
FY24 CMP7301 ME Major Outage Work	224,926		37,800	176,400	39,327	183,527	40,916	500,000	500,000	500,000	500,000
FY31 CMP7302 ME Catalyst											
FY29 CMP7303 ME Air Compressor Compressor Overhaul											
FY28 CMP7304 ME Controls Upgrade											
FY24 LPP7305 MAN LTMA			2,000,000	2,040,000	2,080,800	2,122,416	2,164,864	2,208,162	2,252,325	2,297,371	2,343,319
FY23 CPP6557 PCM INDUSTRIAL MOBILE EQUIPMENT (MBFA)	250,000										
Total Other Production Projects	2,145,027	1,865,427	3,175,030	3,358,823	3,269,928	3,476,796	4,198,379	4,520,941	4,217,098	5,427,915	5,497,874
Transmission Lines											
LDE8120 Hamilton to Dranefield 69 and 12 kv Lines					1,525,000	763,000					
LDE8151 New Indian Lakes To Galloway 69KV Line								500,000	500,000		
LDE8133 Northwest-West 69KV Ln - THP			300,000								
FY24 CDE8134 Highland City-Eaton Park 69KV Ln - THP					700,000						
FY25 CDE8136 Southwest-West 69KV Ln - THP				833,165							
FY24 CDE8138 Southwest-Medulla 69KV Ln - THP			600,000	500,000							
FY29 CDE8144 County Line Rd S-Winston 69KV Ln-Winston Sub Equip											
FY29 CDE8146 Galloway-Sutton 69KV Ln											
CDE4010 Transmission Pole Replacement	300,000	120,000	121,800	123,627	125,481	127,364	129,274	131,213	133,181	135,179	137,207
CDE4045 Transmission Wood Poles Inspection/Retreatment	45,000	45,000	45,675	46,360	47,056	47,761	48,478	49,205	49,943	50,692	51,453
CDE6076 Dranefield to Medulla City Rd Widening	200,000										
Total Transmission Lines	545,000	165,000	1,067,475	1,503,152	2,897,537	938,125	1,177,752	1,355,418	683,194	185,871	188,659
Distribution Lines											
FY24 CDE8137 Larsen N314 Ln Upgrade			450,000								
CDE8138 Hemphill H364 Ln Upgrade					105,000						
FY24 CDE8139 Medulla M364 Line Upgrade - Part 2			250,000								
CDE8141 Combee Rd C344 Ln Upgrade	51,000										
CDE8145 Southwest J374 Ln Upgrade - Part 1			50,000								
CDE8146 Southwest J374 Ln Upgrade - Part 2				75,000							
CDE8151 Medulla M384 and Christina CA334 Ln Upgrade			100,000								
FY24 CDE8153 West W374 Ln Upgrade			150,000								
FY24 CDE8154 Southwest J384 Ln Upgrade			75,000								

LAKELAND ELECTRIC
RENEWAL AND REPLACEMENT FUND
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	Original 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
FY26 CDE8157 Winston T384 Ln Upgrade					285,000						
FY26 CDE8158 Winston T364 Ln Upgrade					50,000					200,000	200,000
FY30 LDS8120 Christina Terminal for County Ln S						260,000					
FY27 CDE8128 Orangedale V354 New Circuit			60,000								
FY24 CDE8130 Orangedale V384 New Circuit											
FY30 County Line Rd S Circuits CL334, CL344, CL354											
CDE4001 Minor Improv/Reloc to Roads	200,000	500,000	90,000	90,000	90,000	90,000	90,000	90,000	400,000	400,000	400,000
CDS4011 Capital Equipment Purchases	50,000	100,000	50,750	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,170
CDE4003 Transformer Replacement-OH Dist.	100,000	50,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CDE4004 Transformer Replacement-JG Dist.	200,000	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CDE4006 Dist. System Eq Replace	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDE4007 Line Switch Installation	30,000	30,000	30,450	31,370	32,319	33,295	34,319	35,386	36,499	37,659	38,867
CDE4008 Padmount Switch Install	250,000	250,000	253,750	257,556	261,420	265,341	269,321	273,361	277,461	281,623	285,847
CDE4011 Distribution Pole Replacement	1,700,000	2,000,000	1,700,000	1,700,000	1,700,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
CDE4020 Roadway Lighting Installations	450,000	500,000	507,900	515,112	522,839	530,682	538,642	546,722	554,922	563,246	571,695
CDE4030 City Facilities Lighting Installations	15,000	15,000	15,225	15,463	15,685	15,920	16,159	16,402	16,648	16,897	17,151
CDE4040 Private Area Lighting Installation	700,000	500,000	507,500	515,112	522,839	530,682	538,642	546,722	554,922	563,246	571,695
CDE4045 Distribution Wood Poles Inspection/Retreatment	450,000	700,000	710,500	721,157	731,975	742,954	754,099	765,410	776,891	788,545	800,373
CDE4232 Capacitor Station Installation	80,000	80,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CDE4500 Subdiv & Comm Development	900,000	1,700,000	710,500	721,157	731,975	742,954	754,099	765,410	776,891	788,545	800,373
CDE4502 New OH Residential Svc	50,000	50,000	50,760	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,169
CDE4503 New JG Residential Svc	125,000	125,000	126,875	128,778	130,710	132,670	134,661	136,680	138,731	140,812	142,924
CDE4504 Upgrade OH Residential Svc	10,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
CDE4505 Upgrade JG Residential Svc	10,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
CDE4506 OH Line Extensions	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDE4507 UG Line Extensions	25,000	25,000	25,375	25,756	26,142	26,534	26,932	27,336	27,746	28,162	28,585
CDE4508 OH New Comm Svc GS	30,000	30,000	30,450	30,907	31,370	31,841	32,319	32,803	33,295	33,795	34,302
CDE4509 UG New Comm Svc GS	200,000	100,000	101,500	103,022	104,568	106,136	107,728	109,344	110,984	112,649	114,339
CDE4510 OH Upgrade Comm Svc	10,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
CDE4511 UG Upgrade Comm Svc	90,000	90,000	91,350	92,720	94,111	95,523	96,956	98,410	99,886	101,384	102,905
CDE4512 OH New Comm Svc GSD	74,000	74,000	75,110	76,237	77,380	78,541	79,719	80,915	82,129	83,360	84,611
CDE4513 UG New Comm Svc GSD	260,000	100,000	101,500	103,022	104,568	106,136	107,728	109,344	110,984	112,649	114,339
CDE4515 UG New Comm Svc GS/D	350,000	200,000	203,000	206,045	209,136	212,273	215,457	218,689	221,969	225,299	228,676
CDE6251 Reliability-Recloser Installation	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CDE6260 Fault Indicator Installation	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
CDE6268 General Reliability Improvements	140,000	600,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
CDE6340 Minor Line Extensions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
CDE5125 URD Cable Replacement	25,000	25,000	25,375	25,756	26,142	26,534	26,932	27,336	27,746	28,162	28,585
FY24 CDE4143 DraneField D374 Ln Upgrade			135,000								
CDE8133 Downtown Overhead to Underground Conversion	120,000	500,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
FY28 CDE5140 DraneField D364 Line Upgrade							250,000				
FY25 CDE5141 Galloway G384 Line Upgrade						150,000					
FY27 CDE5142 Palmetto A334 Line Upgrade											
FY24 CDE4153 Grove E354 Line Upgrade			84,000								
FY23 CDE4155 Winston T374 Line Upgrade											
FY24 CDE8223 Orangedale V334 Line Upgrade Part 2		275,000									
FY26 CDE4169 Northwest K344 Line Upgrade					300,000						
FY26 CDE8156 Medulla M344 Ln Upgrade					25,000						
FY25 Orangedale V344 Line upgrade				250,000							
East X344 Line Upgrade	21,000										
FY26 Palmetto A364 and West W384 Line Upgrade					165,000						
FY27 Christina CA344 line upgrade					180,000						
FY27 Gibsonia B354 and Hemphill H364 Line Upgrade					12,000						
FY28 Combee Road C354 line and switch upgrades					50,000						
FY28 SouthWest J364/Medulla M354 Line Upgrade											
CDE8163 Recloser Installation - FEMA Mitigation				850,000							
CDE4180 Bridgewater BW374 New Circuit - 2 Line Extension	71,000										
CDE4181 Orange D V374/Bridge W BW334 New Circ - 1 LN Upgrade	135,000										
CDE4183 Winston T374/Dransfield D334 Line Upgrade	105,000										
CDE4184 Winston T344 Line Extension	70,000										
CDE4185 Eaton Park Transformer Work	25,000										
CDE4187 Mainline for Windmeadows South Subdivision	50,000										
CDE4200 OH Reliability Improvement	85,000	100,000									

LAKELAND ELECTRIC
RENEWAL AND REPLACEMENT FUND
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	Original 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Total Distribution Lines											
CDE4300 Underground Reliability Improvement Project	85,000	150,000									
CDE4178 WINSTON T374 EXTEND NEW LINE ON DRANEFIELD RD.	30,000	150,000									
FY23 CDEB166 HIGHLAND CITY L334 LINE UPGRADE			175,000								
FY24 CDES143 Sutton S354 Ln Upgrade				7,495,931	7,056,625	6,715,154	6,480,531	6,198,769	6,857,881	6,917,880	6,978,778
Total Distribution Lines	7,425,000	9,962,000	7,798,060	7,495,931	7,056,625	6,715,154	6,480,531	6,198,769	6,857,881	6,917,880	6,978,778
Transmission Substations											
FY29 CDSB139 Galloway-Sutton 69kV Ln-Galloway Sub Equip								27,000			
FY29 CDSB140 Galloway-Sutton 69kV Ln-Sutton Sub Equip								27,000			
FY29 CDSB141 Generic 230/69kV Substation					25,000						2,000,000
CDS6085 Various Transmission Breaker Replacements	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Transmission Substations	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	2,000,000
Distribution Substations											
FY30 CDSB113 FY18 Grove Sub Upgrade (Add 2nd Transformer)									1,750,000		
FY24 LDSB114 West Transformer 2 Upgrade			1,000,000								
LDS116 Medulla Transformer 1 Upgrade	25,000										
FY28 CDSB118 Indian Lakes Capacitor Bank Addition					25,000						
FY26 CDSB121 Interstate 12kV Feeders for TX #2						500,000					
CDSB124 Interstate Sub Upgrade (Add 2nd Transformer)					1,750,000						
CDS4122 Substations Animal Protection	5,000	5,000	5,000	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDS4222 Battery Bank Replacement	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
CDS4226 Substation Integration	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CDS6346 Various Distribution Breaker Replacement	20,000	120,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
CDS5126 12KV Switch Replacement	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDS6036 Sub. Trans Power Transformer Equip.	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CDS6036 Sub. Dist. Power Transformer Equip.	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CDS8250 Bridgewater Substation	1,000,000										
FY24 Orangedale New Circuit V384 substation equipment			100,000								
FY27 Orangedale Transformer #1 Upgrade						850,000					
FY28 Sutton Transformer #2 Upgrade							850,000				
LDS8025 Hamilton Substation	0	100,000									
CDS8034 Highland City Substation Circuit Rerouting	260,000										
CDS8036 NERC Power-Monitor System	75,000										
CDS8036 Larsen 414 Breaker & Relay Replacement	125,000										
CDS8037 Carry-Deck Crane	95,000										
FY23 CDS8038 OMCIRON TESTER FOR RELAY SHOP		80,000									
FY23 CDSB166 ORANGEDALE BUS 1 UPGRADE	1,915,000	150,000	765,000	1,485,150	385,302	2,160,457	1,735,614	1,235,773	2,136,098	386,265	386,434
Total Distribution Substations	1,915,000	765,000	1,485,150	385,302	2,160,457	1,735,614	1,235,773	385,934	2,136,098	386,265	386,434
Other Delivery Projects											
LDE8281 Hamilton - Winston 69kv line			50,000	1,900,000							
CDG4003 Engineering Project Support			5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
CDP4006 Purchase New Electric Meters	359,448	372,727	380,182	387,786	395,541	403,452	411,521	419,752	428,147	436,710	445,444
CDS6138 R&R Capital Project Resources	6,554,373	7,311,323	7,591,914	7,895,590	8,211,414	8,539,870	8,881,465	9,236,724	9,606,193	9,990,440	10,390,058
CDG4005 Tool & Safety Equip-Capital (MBFA)	90,000	90,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
CDG4128 Pole Yard Improvements	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
CEE6224 Distribution System Audit							750,000				
CDP5124 Radio Communication to Reclosers	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
CDS4235 Distribution Automation	200,000	200,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CDP5034 SI Installed Inventory/Replacement	50,000	50,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CDP5035 Dell SecureWorks IDS/IPS			320,000								
CDP5134 RTU Power Supply Upgrade/Redundancy	15,000	15,000									
CDE4043 Designer Upgrade & Implementation	520,000	520,000									
MGM4857 SmartGrid Tower Project	253,750	266,438	279,759	293,747	308,435	323,856	340,049	357,052	374,904	393,650	413,332
CDP4006 PURCHASE NEW ELECTRIC METERS	8,082,571	9,068,934	8,746,855	10,602,123	9,360,390	9,382,179	10,828,038	10,138,527	10,854,244	11,285,800	11,693,834
Total Other Delivery Projects	8,082,571	9,068,934	8,746,855	10,602,123	9,360,390	9,382,179	10,828,038	10,138,527	10,854,244	11,285,800	11,693,834

LAKELAND ELECTRIC
RENEWAL AND REPLACEMENT FUND
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	Original 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Miscellaneous Projects											
FY23 CFM5730 SUBSTATION ROOFS		15,000	15,750	16,538	17,364	18,233	19,144	20,101	21,107	22,162	23,270
FY23 CFM5729 SOLAR TREE MEMORIAL ART PROJECT		150,000									
P913915		55,000	55,000	55,000							
CCS5013 Capital Project Resources	107,414	52,173	53,844	78,797	55,190	56,570	80,767	57,984	59,434	82,786	61,217
CDS4123 Substations Fence Replacement & Upgrades	50,000	50,000	50,750	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,169
CDS4124 Substations Grid Rock Addition	50,000	50,000	50,750	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,169
CMF9042 McIntosh Power Plant Expansion 2023	0	0									
CGM8888 Rate Case Study	125,000										
MDM9921 Oracle Utilities MSCS Upgrade and Replacement of Lodestar	500,000	135,320									
CCS4140 STREET LIGHT OUTAGE REPORTING TOOL	25,000										
CCS4141 OPM CAYENTA COMMUNICATIONS PROGRAM V9	25,000										
FY23 CCS5014 DISASTER RECOVERY		136,098									
FY23 CFM1814 TOWN CENTER REMODEL		50,000									
CDK5096 CROW Water Projects Easements	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
Total Miscellaneous Projects	827,414	638,991	171,094	198,358	122,122	125,939	152,639	132,429	136,525	162,597	143,826
Building Improvements											
CTR5704 ADA Building Modifications	150,000	300,000	150,000								
CMF5014 LE-Security Enhancement	269,222	275,953	282,852	289,923	297,171	304,600	312,215	320,020	328,021	336,222	346,309
CFM4309 LE Roof Improvements	500,000	175,000									
CFM4651 Security Systems for E&W Building	26,923	26,923	28,286	28,993	29,718	30,461	31,223	32,004	32,804	33,624	34,463
CTS5720 Furniture Requirements - Capital (MBFA)	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	12,190
CFM4306 Admin Building Capital Improvement	156,060	69,181	159,365	165,612	168,924	172,303	175,749	179,264	182,849	186,506	190,236
CFM5712 Major Equipment Purch (MBFA)	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095
CTS4307 T&D Building Capital Improvements	150,000	51,000	52,020	53,060	54,122	55,204	56,308	57,434	458,583	467,755	58,583
CFM5707 HVAC System Upgrades (Substations) - Replace Project 315707		5,000		5,000		5,000		5,000			5,000
CFM5713 Admin Building Space Study & Modifications		200,000									
FY23 CFM5715 Seal Admin Building Windows	400,000		40,000	400,000							
FY24 CFM5717 LE Admin Building & Garage - Seal Concrete											
CFM5718 Chiller Coil Replacement										750,000	
FY27 CFM5719 Storm Vault Media Replacement										35,000	
FY27 CFM5721 Fire Alarm System Replacement										250,000	
CFM5725 Parker Street Remodel (Meter Services)		100,000									
Total Building Improvements	1,667,205	1,019,030	928,129	958,506	666,171	869,129	1,342,388	610,952	1,019,832	1,042,033	653,046
Technology Improvements											
CCS4125 Web/eCommerce Upgrades		75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CDG6284 SCADA/EMS Upgrade	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
CDG6396 NERC CIP Compliance-Cyber Sec Needs for EMS Sys	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CTC5111 Fiber Services Connections	125,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550
CCS4004 ITRON Replacement	20,500										
CCS4114 UMS Upgrade	36,308										
CFM5723 Electric Fleet Infrastructure - LE Admin Garage	3,000	40,000	3,000	150,000						150,000	
CCS4137 Install New Avaya WFM	7,000										
CCS4139 Reintegrate Existing Teistrat Call Recording	2,000										
Total Technology Improvements	306,358	250,550	153,550	300,550	150,550	150,550	300,650	150,550	150,550	300,550	150,550
Total Expenses	42,123,191	44,564,398	42,234,513	43,938,870	45,073,677	43,089,527	44,122,477	43,158,689	46,569,056	45,107,968	62,095,464



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FY 2023 PROPOSED BUDGET
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