

# City of Lakeland, Florida

## Annual Budget

### Fiscal Year 2022

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## Funds Overview

The financial transactions of the City are reported in individual funds within the City's accounting system. Each fund is accounted for by providing a separate, self-balancing set of accounts comprised of the assets, liabilities, reserves, fund equity, revenues and expenditures/expenses of each fund.

GASB 34 sets forth the minimum criteria used to determine whether the individual funds are considered major versus non-major. The criteria are based on the value of assets, liabilities, revenues and expenditures/expenses of each fund in relation to all funds taken as a whole. Detailed information on these funds is provided in the basic financial statements.

Within the fund financial statements, funds are also classified into fund types. Certain funds, as denoted, are included for information purposes only and are not budgeted on an annual basis (see below and through page E-7 for more information).

### General Fund

Used to account for day-to-day operations that are NOT financed and operated in a manner like private business enterprises because of the impracticality of recovering costs based on a per usage charge. Examples include the costs of providing public safety, community planning and zoning, governance of the general government and most costs associated with parks and recreation facilities and programs.

### Enterprise Funds

Used to account for operations that are financed and operated in a manner like private business enterprises. The primary customer of enterprise funds is the general public and the intent is that the costs relating to providing certain goods or services are primarily recovered through user fees and charges.

#### Electric Utility

Accounts for operating and maintaining generation, distribution and customer support functions associated with the City-owned electric utility.

#### Water Utility

Accounts for operating and maintaining the treatment and distribution functions associated with the City-owned water utility.

#### Wastewater Utilities Fund

Accounts for operating and maintaining the treatment and collection functions associated with the City-owned wastewater water utility.

#### The Parking System Fund

Accounts for operating and maintaining parking facilities throughout the City, including three municipal parking garages.

## Funds Overview

### **RP Funding Center Fund**

Accounts for operating and maintaining the RP Funding Center for public shows, civic and cultural events, entertainment and other activities.

### **Lakeland Linder International Airport Fund**

Accounts for revenues and leases of buildings and land, commissions on the sale of gasoline, related operating expenses and capital outlays necessary for maintaining a general aviation facility and an industrial park.

### **Solid Waste Management Fund**

Accounts for all activities necessary to provide refuse collection, disposal services and recycling to residents of the City.

### **Internal Service Funds**

Used to account for the financing of goods or services provided by one department to other departments of the City on a cost reimbursement basis.

#### **Purchasing and Stores Fund**

Accounts for the cost of purchasing and maintaining custody of supplies and materials. Services provided are billed based on an estimate of actual cost, including operating expenses and overhead.

#### **Fleet Management Fund**

Accounts for renting and maintaining automotive equipment used by other City departments. User charges are assessed to cover actual costs, including operating expenses, overhead and depreciation.

#### **Internal Loan Fund<sup>†</sup>**

Accounts for internal loans that are made to other funds of the City for the purpose of financing capital acquisition costs of a relatively short-term nature.

#### **Self-Insurance Fund<sup>†</sup>**

Accounts for the cost of claims and management fees incurred in providing employee health insurance, workers' compensation, general liability, public officials' liability, airport general liability, automobile liability and trustee and fiduciary liability for the City.

#### **Information Technology Fund**

Accounts for the cost of information services incurred in providing network services, telephone, radio communications and general computer services and supplies. User charges are assessed to cover actual costs including operating expenses, overhead and depreciation.

#### **Facilities Maintenance Fund**

Accounts for the cost of maintenance and janitorial services for all City-owned buildings. User charges are assessed to cover the actual costs, including operating expenses and overhead.

## Funds Overview

### Fiduciary Funds

Used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs. Fiduciary funds include both pension trust funds and agency funds. Fiduciary Funds are measured by the Finance Department but are included in the budgeting process only to the extent that related transactions affect other budgeted funds.

#### **Employees' Pension and Retirement Fund<sup>†</sup>**

Accounts for the accumulation of resources used for retirement payments for City employees.

#### **Police Officers' Supplemental Pension and Retirement System Fund<sup>†</sup>**

Accounts for the accumulation of resources used for retirement annuity payments to police officers. Resources are contributed by police officers at a rate of 1% of their salary and by the State of Florida from the proceeds of an excise tax imposed by the City on casualty insurance companies.

#### **Firefighters' Supplemental Pension Plan Fund<sup>†</sup>**

Accounts for the accumulation of resources used for retirement annuity and death benefit payments for firefighters. Resources are contributed by firefighters at a rate of 3% of their salary and by the State of Florida from proceeds of an excise tax imposed by the City on fire insurance companies. The tax is collected by the State of Florida and remitted to the fund.

#### **Alternate Employee Pension Plan Fund<sup>†</sup>**

Accounts for the accumulation of assets designated for providing post-employment benefits for certain eligible employees enrolled in the plan. The assets of the City's Alternate Pension Plan were transferred to a third-party administrator in the name of the participants. The City no longer has any fiduciary responsibilities concerning the plan. The City's involvement in the plan is limited to remitting the amounts paid by the participants to the third-party.

#### **Death Benefit Fund<sup>†</sup>**

Accounts for the accumulation of resources used to provide continued life insurance to certain City employees after retirement. The maximum liability at year-end is completely funded.

#### **Survivor's Benefit Trust Fund<sup>†</sup>**

Accounts for the accumulation of resources used for payment of a death benefit to the surviving spouses of certain retired employees.

## Funds Overview

### Special Revenue Funds

Used to account for proceeds from certain specific revenue sources. These funds are recorded separately as directed by legal requirements, regulatory provisions, or administrative action. As with the General Fund, the primary accounting focus is on the sources of available funds and the financial activity is reported using the modified accrual basis accounting.

#### **Transportation Fund**

Major sources of revenues include taxes levied on motor fuels and impact fees. These revenues are used for projects approved by the City Commission, such as street improvements.

#### **Public Improvement Fund**

Consists of revenues primarily received from an agreement to lease a City-owned hospital facility to a not-for-profit corporation. The revenues are used to finance a variety of capital improvement projects not assignable to an enterprise operation and to pay debt service on long-term debt issued for the same purpose.

#### **Community and Economic Development and Affordable Housing Fund**

Accounts for the various federal and state grant programs for improvement projects and economic development assistance in low to moderate-income areas.

#### **Stormwater Fund**

Accounts for revenues received primarily through the collection of residential and commercial fees as well as transfers from the Transportation Fund for drainage and lake projects and are used for projects approved by the City Commission for stormwater capital activities.

#### **Lakeland Community Redevelopment Agency**

Accounts for revenues received primarily from the tax increment of the special taxing district established for the purpose of revitalizing the downtown Lakeland area.

#### **Impact Fee Fund<sup>†</sup>**

Accounts for impact fees collected for transportation, law enforcement, fire protection and parks and recreation.

### **Debt Service Fund**

Accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

### **Permanent Funds<sup>†</sup>**

Used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs. Cash flows in and out of the Permanent Funds are measured by the Finance Department but are not included in the budgeting process except to the extent those cash flows affect other budgeted funds. The Permanent Funds include: The Oak Hill Burial Park Fund, the Cemetery Perpetual Care Fund, the Scott Morris Mausoleum Fund, the Webster Book Fund, and the Baldwin Book Fund.

*<sup>†</sup>Included for information purposes.*

# Budgeted Funds Structure

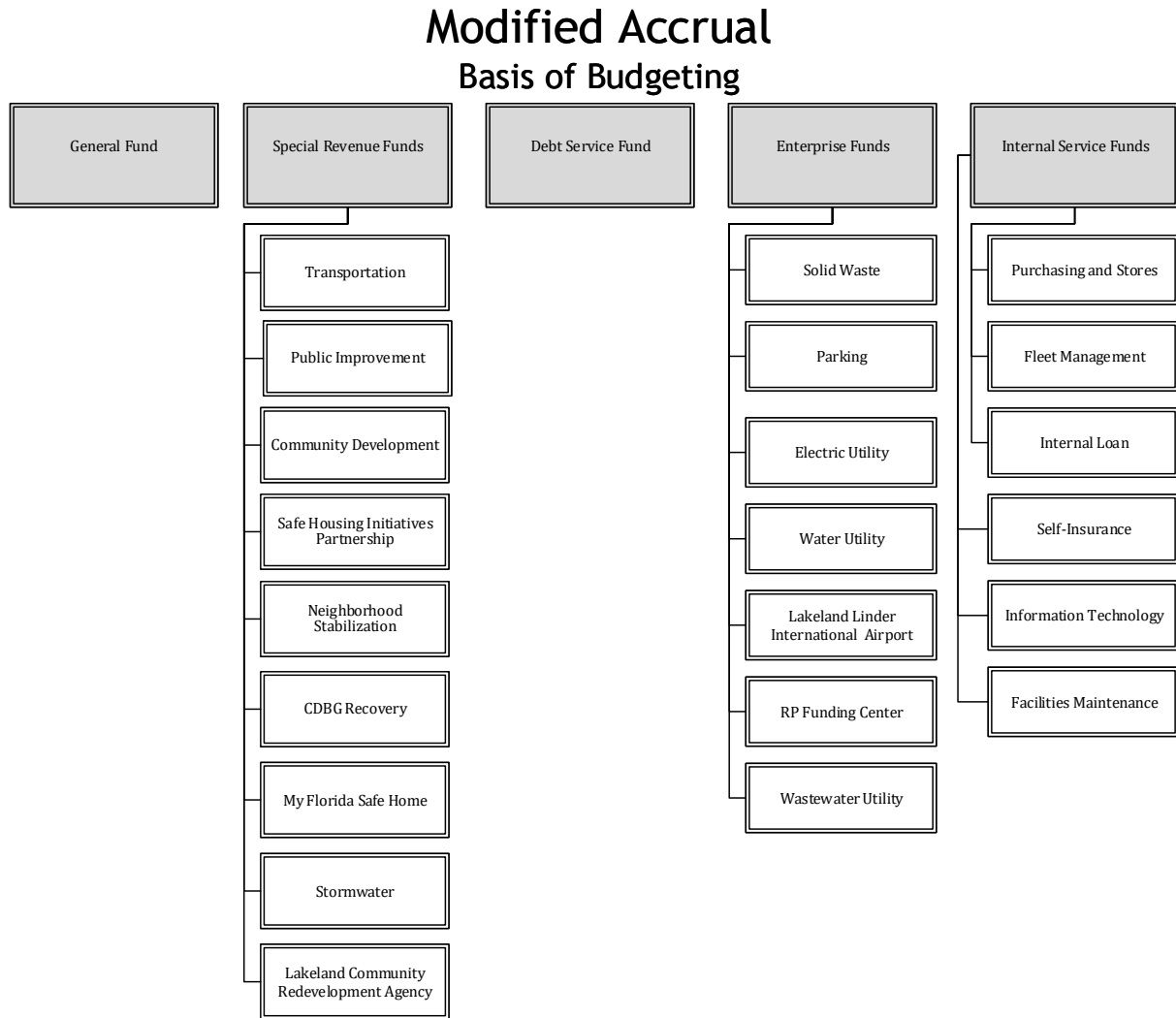


Figure E-1: Modified Accrual Basis of Accounting by Fund



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## REVENUE AND EXPENDITURE SUMMARY GENERAL FUND

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	61,714,443	66,372,896	61,409,992	67,494,751
Fringe Benefits	62,197,959	24,757,123	21,883,955	25,222,466
<b>Total Personnel</b>	<b>123,912,401</b>	<b>91,130,019</b>	<b>83,293,947</b>	<b>92,717,217</b>
<b>Non-Personnel</b>				
Utilities	7,093,859	7,375,954	6,971,474	7,245,672
Professional and Contractual	1,801,487	1,716,593	1,722,203	1,482,918
Insurance and Fixed Charges	3,658,048	3,910,111	3,950,974	4,397,301
Grants and Aid	301,123	280,236	280,286	271,036
Arts and Cultural	226,999	250,671	235,622	275,000
Fuel and Purchased Power	5,648	25,000	12,000	12,250
Internal Service Charges	16,371,509	17,538,324	16,736,967	17,674,836
All Other Operations & Maintenance	7,360,373	10,467,603	10,389,579	9,597,564
Debt Service	619,043	184,796	184,734	124,728
Capital Outlay	193,940	744,196	793,262	1,373,220
Maintenance and Special Projects	7,693,900	12,883,833	12,835,757	9,671,076
<b>Total Non-Personnel</b>	<b>45,325,930</b>	<b>55,377,317</b>	<b>54,112,858</b>	<b>52,125,601</b>
<b>Total Expenditures</b>	<b>169,238,331</b>	<b>146,507,336</b>	<b>137,406,805</b>	<b>144,842,818</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(10,601,896)	(11,045,146)	(11,045,146)	(11,859,748)
Transfers In	48,636,007	48,063,140	48,108,323	48,942,287
Transfers Out	10,053,082	3,678,437	3,678,437	3,090,134
<b>Net Transfers</b>	<b>49,184,820</b>	<b>55,429,849</b>	<b>55,475,032</b>	<b>57,711,901</b>
<b>Revenue Sources</b>				
Taxes	52,398,860	54,734,423	55,440,489	59,139,532
License and Permits	1,539,695	1,725,440	1,829,222	1,639,214
Intergovernmental Revenues	11,875,321	10,882,318	13,350,272	11,580,837
Charges for Services	6,504,501	6,291,128	6,899,880	6,003,118
Interest Income	(2,534,687)	2,042,831	2,081,210	2,055,675
Fines and Forfeits	2,408,859	2,490,063	2,268,489	1,922,750
All Other Revenue	45,107,998	2,035,905	2,509,753	1,590,703
<b>Total Revenue</b>	<b>117,300,547</b>	<b>80,202,108</b>	<b>84,379,315</b>	<b>83,931,829</b>
<b>Funding to be Provided</b>	<b>2,752,965</b>	<b>10,875,379</b>	<b>(2,447,542)</b>	<b>3,199,088</b>

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>TAXES</b>				
Franchise Fees	221,492	234,885	288,753	271,748
Property Taxes	36,362,875	38,803,196	39,340,331	42,693,455
Utility Taxes	15,814,493	15,696,342	15,811,405	16,174,329
<b>LICENSES &amp; PERMITS</b>				
Building Inspection Fee	140			
Business Tax Licenses	1,539,555	1,725,440	1,829,222	1,639,214
<b>INTERGOVERNMENTAL REVENUES</b>				
Federal Grants	29,686	117,977	117,977	39,579
Local Grants		2,756	2,756	
State Grants	606,670	588,836	673,456	581,665
County Shared Revenues	1,126,228	1,273,034	1,246,844	1,268,474
State Shared Revenues	10,112,738	8,899,715	11,309,239	9,691,119
<b>CHARGES FOR SERVICES</b>				
Other Charges for Services	2,292	1,750	6,131	2,001
General Government Charges for Services	398,737	357,220	465,905	417,515
Public Safety Charges for Services	2,729,343	2,432,005	2,500,864	2,010,358
Other Physical Environment Charges for Services	233,516	251,711	285,545	223,500
Cemetery Charges for Services	698,981	659,770	920,245	749,777
Transportation Charges for Services	10,445	10,465	11,079	7,388
Parks & Recreation Activities Charges for Services	543,938	598,609	798,403	503,209
Golf Course Charges for Services	1,302,481	1,317,225	1,507,905	1,427,200
Special Facilities - Stadiums	313,342	352,215	180,563	305,000
Special Facilities - Buildings	222,897	245,535	171,090	303,445
Special Facilities - Other	48,529	64,623	52,150	53,725
<b>FINES AND FORFEITS</b>				
Court Cases	754,951	287,994	236,933	185,500
Library Fines	21,686	52,500	15,848	21,650
Violations of Local Ordinances	1,610,785	2,067,194	1,994,372	1,660,000
Other Miscellaneous Fines and Forfeits	21,436	82,375	21,336	55,600

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>MISCELLANEOUS REVENUE</b>				
Interest Earnings	(2,534,687)	2,042,831	2,081,210	2,055,675
Contributions and Donations	76,878	106,660	171,645	24,450
Other Miscellaneous Revenue	1,082,789	936,358	1,128,676	946,134
Reimbursements	502,521	422,605	525,324	220,422
Rents and Royalties	180,583	190,865	200,034	197,242
Sale of Fixed Assets	3,089	164,828	269,485	15,000
Transfer from Trust Funds	232,609	214,589	214,589	187,455
Proceeds Issuance of Long Term Debt	43,029,529			
<b>NON-OPERATING REVENUES</b>				
Transfers In	48,636,007	48,063,140	48,108,323	48,942,287
<b>PRIOR YEAR SURPLUS</b>	2,752,964	10,875,379	(2,447,542)	3,199,088
<b>TOTAL REVENUES</b>	<u>168,689,517</u>	<u>139,140,627</u>	<u>130,040,096</u>	<u>136,073,204</u>

## GENERAL FUND EXPENSES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
City Commission	168,771	163,031	138,624	163,339
Office of the City Manager	776,055	1,965,041	1,753,129	663,765
Office of Innovation & Strategy	231,469	273,355	35,168	248,574
Information Security	16,850	78,322	58,337	94,241
Communications Department	611,610	594,119	601,276	659,530
Legal Department	376,878	394,119	354,717	379,917
Retirement Services	36,663	155,386	76,160	161,435
Internal Auditor	60,128	72,619	75,914	65,865
Human Resources:				
Office of the Human Resources Director	205,200	257,590	204,559	267,626
Employment Services	502,764	745,129	554,230	725,256
Engagement and Development	561,224	571,937	466,154	706,151
Policy and Labor Relations	157,510	187,240	181,534	204,785
Risk Management Office	746,875	1,100,478	984,146	1,027,204
Community and Economic Development:				
Planning	2,649,288	3,879,887	3,443,469	2,525,793
Code Enforcement	1,171,327	1,449,480	1,179,781	1,316,866
Building Inspection	1,943,123			
Business Tax Office	212,169	223,470	219,843	233,216
Finance Department:				
Central Accounting	1,248,886	1,400,933	1,181,240	1,289,818
City Treasurer	(15,375)	46,627	54,035	28,006
Finance - Customer Billing	(41,094)	77,894	54,733	13,186
City Clerk / Records Retention	628,133	691,430	674,603	678,868
Fire Department	25,447,981	22,018,300	21,278,964	22,658,358
Police Department	61,190,129	48,684,144	47,076,574	48,827,620
Public Works:				
Traffic Operations	1,548,803	1,678,862	1,585,554	1,844,484
Office Of The Public Works Director	529,245	572,591	532,781	589,781
Engineering	1,425,786	1,698,696	1,474,852	1,438,075
Public Works Construction & Maintenance	2,395,067	3,728,985	2,533,517	3,288,737

## GENERAL FUND EXPENSES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Parks and Recreation:				
Office Of Parks & Recreation Director	545,093	629,989	628,348	674,478
Parks	11,426,241	12,856,478	11,664,366	12,645,593
Recreation	5,176,330	6,926,717	5,917,960	6,860,601
Cleveland Heights Course	2,215,985	2,485,319	2,395,702	2,546,503
Libraries	3,527,981	4,238,486	3,748,513	3,792,927
Larry R. Jackson Branch Library	450,789	479,665	407,530	482,577
Cemeteries	1,114,804	1,183,071	1,127,052	1,220,855
Non-Departmental	39,446,829	17,631,237	17,376,731	17,749,174
<b>TOTAL EXPENSES</b>	<b>168,689,517</b>	<b>139,140,627</b>	<b>130,040,096</b>	<b>136,073,204</b>

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>TAXES</b>				
<b>PROPERTY TAXES</b>				
Current Ad Valorem Taxes	37,581,149	40,688,831	40,688,831	44,774,384
Delinquent Ad Valorem Taxes	79,405	78,707	65,000	83,484
Ad Valorem Tax Discounts & Costs	(1,368,984)	(2,034,442)	(1,485,000)	(2,238,719)
Interest On Delinquent Ad Valorem Taxes	71,306	70,100	71,500	74,306
	<u>36,362,875</u>	<u>38,803,196</u>	<u>39,340,331</u>	<u>42,693,455</u>
<b>FRANCHISE FEES</b>				
Gas Companies - Franchise	221,492	234,885	288,753	271,748
	<u>221,492</u>	<u>234,885</u>	<u>288,753</u>	<u>271,748</u>
<b>UTILITY TAXES</b>				
Utility Tax-Propane-7-Eleven, Inc.	3,585	3,965	4,627	3,733
Utility Tax-Propane-P.G.S.	129,720	130,935	154,331	137,027
Utility Tax-Propane - Ameri Gas	42,111	42,932	56,150	52,136
Utility Tax-Propane - Parker/Knowl	978	775	902	783
Utility Tax-Propane - Suburban Pro	43,792	46,845	49,087	52,888
Utility Tax-Propane - U-Haul	2,494	2,815	2,076	2,333
Utility Tax-Propane - Walmart	16,820	18,825	14,759	15,756
Utility Tax-Fuel - Circle K Stores, Inc.	1,651	1,840	1,833	1,717
Utility Tax-Fuel - Target	187	210	213	226
Utility Tax - Fuel - Ferrellgas	4,361	3,635	5,611	4,818
Utility Tax - Fuel - BP Energy Co.	7,351	8,135	4,908	7,525
Utility Tax - Propane - Winn Dixie Stores	1,081	1,175	1,324	1,327
Utility Tax - Propane - CVS Caremark	630	675	784	596
Utility Tax-Propane-Publix	4,513	4,800	6,110	5,476
Utility Tax-Water	2,002,255	2,099,640	2,089,506	2,235,332
Utility Tax-Electric	9,039,423	9,024,118	9,289,652	9,170,247
Telecommunication Revenues	4,327,607	4,109,500	3,960,015	4,287,004
Telecommunications Revenues - Prior Year Catch Up	50,090	50,000	50,000	50,500
Utility Tax-Propane-Walgreens	1,681	1,865	2,455	1,447
Utility Tax - RaceTrac	541	555	529	414
Utility Tax - Tiger, Inc	2,723	2,980	2,752	2,288
Utility Tax-Infinite Energy	6,646	8,445	3,392	3,274
Utility Tax - Natural Gas - Interconn Resources	98,709	102,842	80,063	103,870
Utility Tax - Natural Gas - Gas South	25,186	28,500	30,278	33,566
Utility Tax - Propane - Thompson Gas	357	335	48	46
	<u>15,814,493</u>	<u>15,696,342</u>	<u>15,811,405</u>	<u>16,174,329</u>
<b>TOTAL TAXES AND FRANCHISE FEES</b>	<u>52,398,860</u>	<u>54,734,423</u>	<u>55,440,489</u>	<u>59,139,532</u>

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>LICENSE AND PERMITS</b>				
<b>BUILDING INSPECTION FEES</b>				
Building Inspection Fees	140			
	140			
<b>BUSINESS TAX LICENSE</b>				
Occupational License Tax	1,524,133	1,709,925	1,800,740	1,623,499
Penalties-Occupational License	15,239	15,300	28,047	15,500
Transfer & Dup Fees-Occupational License	183	215	435	215
	1,539,555	1,725,440	1,829,222	1,639,214
<b>TOTAL LICENSE AND PERMITS</b>	<b>1,539,695</b>	<b>1,725,440</b>	<b>1,829,222</b>	<b>1,639,214</b>
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>STATE REVENUE SHARING</b>				
Alcoholic Beverage License Tax	111,735	104,500	115,433	103,619
11 Cent Cigarette Tax	2,764,643	2,600,000	3,358,557	2,687,198
Mobile Home License Fees	267,367	237,815	285,568	271,185
Local Government Half-Cent Sales Tax	6,894,873	5,886,000	7,478,281	6,554,917
Firefighters Compensation Tax	74,119	71,400	71,400	74,200
	10,112,738	8,899,715	11,309,239	9,691,119
<b>OTHER LOCAL UNITS REVENUE SHARING</b>				
County Occupation License Tax	71,972	66,000	56,235	77,500
County-Wide Library Revenues	1,054,255	1,207,034	1,190,609	1,190,974
	1,126,228	1,273,034	1,246,844	1,268,474

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>FEDERAL GRANTS</b>				
DOJ-Justice Assistance Grant	24,979	22,908	22,908	24,979
Department of Health Child Care Food Program	4,707	14,588	14,588	14,600
BJA-Coronavirus Emergency Supplemental Funding Program (CESF)		80,481	80,481	
	<u>29,686</u>	<u>117,977</u>	<u>117,977</u>	<u>39,579</u>
<b>STATE GRANTS</b>				
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	391,238	400,890	402,975	412,917
Urban Search and Rescue Team (USAR)		17,010	17,010	
FOAG Victim Assistance (VOCA)	143,241	148,920	148,920	148,290
FDLE-Byrne Police Athletic League (PAL)	20,874	22,016	104,551	20,458
Lakeland Residential Historic Districts Design Guidelines Revision	50,000			
FDLE ESST/CHT Task Force	1,316			
	<u>606,669</u>	<u>588,836</u>	<u>673,456</u>	<u>581,665</u>
<b>LOCAL GRANTS</b>				
SWFWMD WISE Grant - Turf Wireless Weather Station		2,756	2,756	
		<u>2,756</u>	<u>2,756</u>	
<b>TOTAL INTERGOVERNMENTAL</b>	<u>11,875,321</u>	<u>10,882,318</u>	<u>13,350,272</u>	<u>11,580,837</u>
<b>CHARGES FOR SERVICES</b>				
<b>GENERAL GOVERNMENT</b>				
Zoning & Subdivision Fees	120,605	121,145	135,638	122,000
Sales- Maps & Publication	103	168	105	150
Certification Copying Research Fees	693	980	2,901	368
County Impact Fees-Administration	3,239	1,400	3,884	3,585
Garnishment Fees	6,028	7,320	6,063	7,280
LPD Union Dues Administration Fees	1,607	1,725	142	1,061
School Impact Fees Admin. Charges	30,370	14,995	44,883	35,500
Fire Union Dues Administration Fees	1,095	1,150	1,079	1,177
Zoning Verification Letters	3,660	3,675	3,690	3,750
Special Assessment/Application Fees/All other	2,890	4,200	5,610	3,570
UWUA Union Dues Administration Fees	1,027	1,055	893	960
Payoff Request Fee	96,300	89,735	116,213	97,000
IBEW Union Dues Administration Fees	12	12	8	14
Transportation Impact Fee Admin Fee	27,721	10,305	24,552	22,500
Chauffeurs Permits	473	335	335	300
Site and Concept Plan Review Fees	67,884	67,085	75,780	60,500
Driveway Permit Fee	35,030	31,935	44,129	57,800
	<u>398,737</u>	<u>357,220</u>	<u>465,905</u>	<u>417,515</u>



## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PUBLIC SAFETY</b>				
Police Services Reimbursement	1,984,841	1,914,260	1,944,935	1,414,408
Court Witness Fees	67		75	
Other Public Safety Charges	93,617	103,230	94,068	88,650
Permitted Fire Inspections	50,300	49,445	69,350	140,300
One Time Fire Permits Fee	143,415	146,880	106,343	147,000
Construction Plan Review Fee	457,102	218,190	286,093	220,000
	<u>2,729,343</u>	<u>2,432,005</u>	<u>2,500,864</u>	<u>2,010,358</u>
<b>OTHER PHYSICAL ENVIRONMENT</b>				
Lot Clearing Prior To Assessment	130,382	165,000	186,813	140,000
Lot Mowing & Clearing Assessments	3,160			
Lot Mowing & Clearing-Interest	29,197	27,111	57,553	28,500
Demolition Of Bldgs-Prior	68,227	59,600	41,179	55,000
Demolition Of Bldgs-Assessments	2,550			
	<u>233,516</u>	<u>251,711</u>	<u>285,545</u>	<u>223,500</u>
<b>CEMETERY</b>				
Opening Graves-Oakhill	140,673	185,000	158,783	157,463
Opening Graves-Roselawn	1,626	2,000	1,791	1,986
Opening Graves-Laurel Hill	2,658	5,125	2,700	2,700
All Other Revenues-Oakhill	42,241	44,730	50,112	42,241
All Other Revenues -Laurel Hill	209	735	400	200
Cemetery Lots-Oak Hill	408,691	420,945	565,118	425,484
Cemetery Lots-Laurel Hill		1,000		
All Other Revenues -Roselawn	70	235	70	100
Opening Graves-Oakhill-Overtime	102,813		141,271	119,603
	<u>698,981</u>	<u>659,770</u>	<u>920,245</u>	<u>749,777</u>
<b>TRANSPORTATION</b>				
Other Transportation Receipts	10,445	10,465	11,079	7,388
	<u>10,445</u>	<u>10,465</u>	<u>11,079</u>	<u>7,388</u>

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PARKS AND RECREATION</b>				
<b>Recreation:</b>				
Program Activity Fees	202,443	219,700	319,941	225,530
Swimming Pools	75,369	77,500	109,962	95,150
Swimming Classes	294	4,450	18,727	5,350
Tennis Court Fees	14,545	16,565	9,577	14,550
Tournament Fees	1,288	2,900	16,334	1,800
Recreation Fees	5,932		35	
Concessions-Contractual	105	195	122	95
Parade Entry Fee	3,440	5,250		5,250
Locker Rental	96	100	87	100
Weight Room Fees	54,679	48,712	73,299	58,200
Payroll Charges - Recreation		37,026	46,665	11,500
Personal Trainer Facility Use Fees	8,742	9,868	11,840	10,100
Base Fee Surcharge	6,476	6,517	6,633	6,775
LCT Ticket Sales	2,359	2,359	4,685	2,359
Activity Card Fees	12,840	20,000	17,238	16,000
	388,607	451,142	635,145	452,759
<b>Parks:</b>				
All Other Park & Rec Fees	39,029	42,516	47,673	44,250
Overtime Charges - Parks	110,216	98,809	109,369	
Proceeds from Swan Feeders	6,085	5,160	6,216	6,200
Hourly Fee Surcharge		982		
	155,331	147,467	163,258	50,450
<b>Golf Course:</b>				
Cart Fees	95,740	110,250	92,206	81,500
Green Fees	795,831	789,600	918,320	900,000
Range Fees	36,413	24,150	45,527	45,800
Membership Dues	57,020	52,500	44,270	45,000
Food Sales	29,196	31,500	27,575	17,000
Merchandise Sales	65,160	75,075	73,265	58,900
Greens Replacement Fee	176,560	129,150	211,117	182,000
Golf Lessons	4,995	8,400	6,250	5,500
Golf Course Tournament Fees	41,566	96,600	89,375	91,500
	1,302,481	1,317,225	1,507,905	1,427,200

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PARKS &amp; RECREATION FACILITIES - STADIUMS</b>				
Tigertown Dorm Rental		16,215	16,215	
Marchant Stadium Parking	164,632	231,000	49,906	200,000
Marchant Stadium-Training	148,710	105,000	114,442	105,000
	<u>313,342</u>	<u>352,215</u>	<u>180,563</u>	<u>305,000</u>
<b>SPECIAL PARKS &amp; RECREATION FACILITIES - BUILDINGS</b>				
Lake Mirror Center	40,509	55,000	11,772	50,420
Lake Mirror Theater		1,000	1,000	1,000
Lake Mirror Loggia	3,462	3,180	4,032	3,500
Lake Mirror Glass Lounge	904	900	900	900
Magnolia Building	77,479	75,000	44,237	99,075
Coleman-Bush Building-East	1,536	1,280	1,536	1,550
Coleman-Bush Building-West	22,797	15,425	14,474	27,500
Peggy Brown Building - Upstairs	32,732	45,000	26,350	50,300
Peggy Brown Building - Downstairs	449	500	868	1,000
Facility Rentals	43,030	48,250	50,628	58,000
Lake Crago Large Room			3,942	600
Lake Crago Activity Room Lg			3,844	3,500
Lake Crago Activity Room Sm			2,397	1,500
Lake Crago Education Amphitheater			1,428	1,000
Lake Crago Patio			3,682	3,600
	<u>222,897</u>	<u>245,535</u>	<u>171,090</u>	<u>303,445</u>
<b>SPECIAL PARKS &amp; RECREATION FACILITIES - OTHER</b>				
Lake Mirror Park Fees	13,920	17,735	7,765	14,800
Hollis Gardens Rentals	12,661	11,470	12,334	12,750
The Mirrors Pavilion			200	
Common Ground Park-Pavilions	10,199	12,705	13,680	11,500
Railroad Pavilion	488	400	535	500
Lake Parker Park-Pavilions	9,856	18,977	16,036	12,500
Bowling Greens	293	325	300	325
Shuffleboard Club	645	1,594	650	650
Main St. Overlook Park		116		200
Skate Park	468	1,301	650	500
	<u>48,529</u>	<u>64,623</u>	<u>52,150</u>	<u>53,725</u>
<b>OTHER CHARGES FOR SERVICES</b>				
Building Leases - Other	1		1	1
Non-Utility Right of Way Use Permit	2,045	1,750	2,000	2,000
Clearing Account	246		1,730	
Parking Leases			2,400	
	<u>2,292</u>	<u>1,750</u>	<u>6,131</u>	<u>2,001</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>6,504,501</u>	<u>6,291,128</u>	<u>6,899,880</u>	<u>6,003,118</u>

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>FINES AND FORFEITS</b>				
Court Cases	130,881	211,470	161,868	157,500
Confiscated Cash-Statute 932	600,013	47,124	47,124	
Police Education	24,058	29,400	27,941	28,000
Library Fines	21,686	52,500	15,848	21,650
Code Enforcement Board	288,737	442,194	442,194	335,000
Bad Check Charges	646	1,045	60	650
Red Light Camera Citation Revenue	1,322,049	1,625,000	1,552,178	1,325,000
Tree Fines and Fees	4,100	66,950	2,975	38,300
Penalties on Assessments	16,691	14,380	18,301	16,650
<b>TOTAL FINES AND FORFEITS</b>	<b>2,408,859</b>	<b>2,490,063</b>	<b>2,268,489</b>	<b>1,922,750</b>
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Scrap Sales	1,145	1,835	5,243	1,800
Insurance Proceeds - Workers Comp Claims	76,521	126,000	149,522	92,800
All Other Misc Revenue	304,671	163,992	139,702	205,785
Refund of Prior Year Expenses	158,061	143	58,106	
Commissions	530,000	530,000	530,000	530,991
Prior Years Revenue			2,410	
DC Plan Forfeitures		84,000	207,630	84,000
Non-Utility Revenue - Fiber		21,588	21,588	21,588
Cash Over And Short	60		101	20
Credit Card Convenience Fees	11,057	8,800	12,488	9,150
Cancellation Fees	1,275		1,886	
Transfer from Trust Funds	232,609	214,589	214,589	187,455
Proceeds Issuance of Long Term Debt	43,029,529			
	<b>44,344,927</b>	<b>1,150,947</b>	<b>1,343,265</b>	<b>1,133,589</b>
<b>SALES OF FIXED ASSETS</b>				
Surplus Land Sales		149,828	144,922	
Surplus Furniture & Equipment Sales			14,400	
Proceeds from Sale of Easements & Right of Ways	3,089	15,000	110,163	15,000
	<b>3,089</b>	<b>164,828</b>	<b>269,485</b>	<b>15,000</b>

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Do the Right Thing - Donations		4,000	4,000	
Red White & Kaboom Celebration	100	21,000	22,319	21,000
AED Units for LPD Patrol Cars		25,000	25,000	
Tree Trust Fund		1,000	57,650	250
Downtown Street Furniture	3,600			
Holly Jolly Jinglebell Jog	15,228	11,340	11,340	
UHC Communications	9,852			
MLK Festivities	3,505			3,200
Miscellaneous Contributions & Donations	44,593	44,320	51,336	
	<u>76,878</u>	<u>106,660</u>	<u>171,645</u>	<u>24,450</u>
<b>REIMBURSEMENTS</b>				
All Other Reimbursements & Recoveries	1,484		299	
Investigative Cost Reimbursement	168,678	153,208	181,675	135,000
Sun'N' Fun Reimbursements	97,786	86,692	83,562	85,422
Reimbursements / Loss Recovery	234,574	182,705	259,788	
	<u>502,521</u>	<u>422,605</u>	<u>525,324</u>	<u>220,422</u>
<b>RENTS AND ROYALTIES</b>				
PCC Lease Of Police Vehicles		1,575	1,500	1,500
Tower Space Rental	28,693	21,700	29,415	30,159
Rental Income	6,656	6,656	6,789	3,000
Buildings-Amtrak Lease	57,464	58,221	60,161	61,128
Magnolia Building - Garden Bistro	17,705	17,705	18,253	17,995
Alltel Tower Rent	57,286	59,448	58,356	57,900
Parking Garage - Sun Trust - Leased	12,780	25,560	25,560	25,560
	<u>180,583</u>	<u>190,865</u>	<u>200,034</u>	<u>197,242</u>
<b>INVESTMENT INCOME</b>				
Interest On Investments	169			
Interest on Pooled Investments	1,808,076	2,021,621	2,060,000	2,034,250
Interest From County	21,133	21,210	21,210	21,425
Market Value Restatement	(4,364,064)			
	<u>(2,534,687)</u>	<u>2,042,831</u>	<u>2,081,210</u>	<u>2,055,675</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>42,573,312</u>	<u>4,078,736</u>	<u>4,590,963</u>	<u>3,646,378</u>

## GENERAL FUND REVENUES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from Public Improvement Fund	4,827,000	5,000,000	5,000,000	4,900,000
Transfer from Fleet Mgmt Fund	2,856	2,856	2,856	2,856
Transfer from Purchasing & Stores	1,632	1,632	1,632	1,632
Transfer from WW Operations	4,536,542	4,672,338	4,672,338	4,812,209
Transfer from WW R&R		175,000	175,000	100,000
Transfer from Parking System	60,715	63,725	63,725	65,622
Transfer from RP Funding Center	5,609	5,609	5,609	5,609
Transfer from Lakeland Linder International Airport	50,642	150,642	150,642	502,142
Transfer from Solid Waste Management	1,819,833	2,653,083	2,653,083	1,638,833
Transfer from Water Operations	4,540,112	4,678,664	4,678,664	4,818,575
Transfer from Water R&R		175,000	175,000	100,000
Transfer from Stormwater Utilities Fund	918	918	918	918
Transfer from Facilities Maintenance Fund	6,527	6,527	6,527	6,527
Transfer from Information Technology	8,261	8,261	8,261	8,261
Transfer from Electric Operations	31,588,683	30,037,038	30,037,038	31,424,994
Transfer from CRA	288,207	288,207	288,207	296,853
Transfer from Building Inspection Fund	705,044			
Transfer from Impact Fees	193,426	143,640	188,823	257,256
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<b>48,636,007</b>	<b>48,063,140</b>	<b>48,108,323</b>	<b>48,942,287</b>
 SUB-TOTAL	 165,936,553	 128,265,248	 132,487,638	 132,874,116
<b>PRIOR YEAR SURPLUS</b>	<b>2,752,964</b>	<b>10,875,379</b>	<b>(2,447,542)</b>	<b>3,199,088</b>
<b>TOTAL REVENUES</b>	<b>168,689,517</b>	<b>139,140,627</b>	<b>130,040,096</b>	<b>136,073,204</b>

**GENERAL FUND  
City Commission**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	348,431	346,585	324,671	349,404
<b>UTILITIES</b>				
Water Service	220	226	227	237
Electric Service	3,343	3,370	3,627	3,620
Wastewater Service	247	256	252	261
Solid Waste Service	397	397	397	397
Solid Waste Service - Recycling	37	37	37	40
	<u>4,244</u>	<u>4,286</u>	<u>4,540</u>	<u>4,555</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	14,141	14,447	13,408	12,394
Intra-Departmental Charges - Telephone	6,123	5,880	5,880	5,052
Intra-Departmental Charges - Facilities	10,369	10,396	10,396	10,855
Intra-Departmental Charges - Janitorial	7,835	8,108	8,108	7,878
Intra-Departmental Charges - Training Ctr	49	49	49	53
Intra-Departmental Charges - IT Operations - Application Dev	5,252	5,571	5,571	7,106
Intra-Departmental Charges - IT Operations - Network Support	10,173	10,183	9,257	8,482
	<u>54,375</u>	<u>55,046</u>	<u>53,081</u>	<u>52,282</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	3,800	5,300	4,728	3,857
Advertising		577	577	585
Printing & Photography	108	587	587	596
Postage & Mailing	1,319	1,049	1,500	1,523
Subscription & Membership	23,403	24,755	23,945	27,100
Telephone Communications	86	1		
Travel	8,960	18,388	18,388	32,000
Training		126	126	2,157
All Other Sundry Charges	5,708	10,432	10,432	6,020
Expense Allowance	13,957	13,800	13,800	14,007
Ridge League Meeting Expenses		15,090	15,240	15,500
Office Supplies	3,793	2,309	2,309	3,460
Equipment - Noncapital		586	586	595
	<u>61,135</u>	<u>93,000</u>	<u>92,218</u>	<u>107,400</u>

**GENERAL FUND  
City Commission**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Youth Task Force		1,000	1,000	1,000
Gang Taskforce	9,206	10,000	10,000	10,000
Sister Cities International	5,000	5,000	5,000	5,000
City Commission Retreat	9,556	24,151	24,151	24,513
Citizen of the Quarter		2,000	2,000	2,000
	<u>23,762</u>	<u>42,151</u>	<u>42,151</u>	<u>42,513</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(4,252)	(4,974)	(4,974)	(5,036)
Cost Allocated - Purchasing	(4,252)	(4,974)	(4,974)	(5,036)
Cost Allocated - RP Funding Center	(12,757)	(14,923)	(14,923)	
Cost Allocated - Solid Waste Management	(8,505)	(9,948)	(9,948)	(6,698)
Cost Allocated - Airport	(12,757)	(14,923)	(14,923)	(25,634)
Cost Allocated - Parking	(12,757)	(14,923)	(14,923)	(15,562)
Cost Allocated - Wastewater	(23,388)	(27,358)	(27,358)	(29,360)
Cost Allocated - Electric	(204,110)	(238,760)	(238,760)	(250,042)
Cost Allocated - Water	(23,388)	(27,358)	(27,358)	(29,814)
Cost Allocated - Stormwater Utility	(8,505)	(9,948)	(9,948)	(10,072)
Cost Allocated - Facilities Maintenance Fund	(4,252)	(4,974)	(4,974)	(5,489)
Cost Allocated - Information Technology	(4,252)	(4,974)	(4,974)	(5,036)
Cost Allocated - Building Inspection Fund				(5,036)
	<u>(323,175)</u>	<u>(378,037)</u>	<u>(378,037)</u>	<u>(392,815)</u>
<b>GRAND TOTAL</b>	<b><u>168,771</u></b>	<b><u>163,031</u></b>	<b><u>138,624</u></b>	<b><u>163,339</u></b>



**GENERAL FUND  
City Manager**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,051,435	1,108,725	929,831	1,058,398
<b>UTILITIES</b>				
Water Service	361	325	371	342
Electric Service	4,812	4,855	5,221	5,211
Wastewater Service	356	368	363	376
Solid Waste Service	572	572	572	572
Solid Waste Service - Recycling	53	53	53	58
	<u>6,153</u>	<u>6,173</u>	<u>6,580</u>	<u>6,559</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	53,328	2,881	2,881	9,696
Intra-Departmental Charges - PC & Network Support	13,387	13,617	12,638	11,757
Intra-Departmental Charges - Telephone	2,826	2,714	2,714	2,332
Intra-Departmental Charges - Radios	569	571	571	481
Intra-Departmental Charges - Facilities	15,568	15,609	15,609	16,298
Intra-Departmental Charges - Janitorial	11,763	12,174	12,174	11,829
Intra-Departmental Charges - Training Ctr	247	247	247	373
Intra-Departmental Charges - IT Operations - GIS	3,982	2,215	2,215	1,767
Intra-Departmental Charges - IT Operations - Application Dev	17,385	25,640	25,640	23,381
Intra-Departmental Charges - IT Operations - Network Support	9,849	9,943	9,017	8,230
	<u>128,904</u>	<u>85,611</u>	<u>83,706</u>	<u>86,144</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	15,000	17,098	17,098	7,000
Printing & Photography				
Postage & Mailing		100	100	102
Subscription & Membership	9,438	10,000	10,000	6,000
Telephone Communications	2,649	3,000	3,000	3,045
Travel	5,164	17,300	17,300	32,200
Training	296	2,000	2,000	2,030
All Other Sundry Charges	76	1,460	1,460	1,482
Software License & Maintenance	22,050	22,290	22,290	22,624
Office Supplies	1,046	2,500	2,500	2,538
	<u>55,719</u>	<u>75,748</u>	<u>75,748</u>	<u>77,021</u>

**GENERAL FUND  
City Manager**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Targeted Economic Opportunities		450,000	450,000	200,000
Catalyst Site Evaluations		986,250	986,250	
City Manager Recruitment	14,000	41,000	9,480	
Day of Unity	2,000			
Department Head Retreat				1,500
	<u>16,000</u>	<u>1,477,250</u>	<u>1,445,730</u>	<u>201,500</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(11,396)	(12,717)	(12,717)	(12,353)
Cost Allocated - Purchasing	(22,792)	(25,434)	(25,434)	(24,705)
Cost Allocated - RP Funding Center	(22,792)	(25,434)	(25,434)	
Cost Allocated - Solid Waste Management	(22,792)	(25,434)	(25,434)	(27,423)
Cost Allocated - Airport	(22,792)	(25,434)	(25,434)	(25,446)
Cost Allocated - Parking	(22,792)	(25,434)	(25,434)	(25,446)
Cost Allocated - Wastewater	(125,356)	(139,890)	(139,890)	(138,595)
Cost Allocated - Electric	(250,712)	(279,779)	(279,779)	(285,343)
Cost Allocated - Water	(125,356)	(139,890)	(139,890)	(139,336)
Cost Allocated - Stormwater Utility	(11,396)	(12,717)	(12,717)	(12,353)
Cost Allocated - Facilities Maintenance Fund	(22,792)	(25,434)	(25,434)	(24,705)
Cost Allocated - Information Technology	(34,188)	(38,152)	(38,152)	(37,058)
Cost Allocated - Building Inspection Fund		(12,717)	(12,717)	(13,094)
	<u>(695,156)</u>	<u>(788,466)</u>	<u>(788,466)</u>	<u>(765,857)</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer to Downtown CRA Fund	213,000			
	<u>213,000</u>			
<b>GRAND TOTAL</b>	<u><b>776,055</b></u>	<u><b>1,965,041</b></u>	<u><b>1,753,129</b></u>	<u><b>663,765</b></u>

**GENERAL FUND**  
**Office of Innovation and Strategy**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	524,875	536,478	298,291	487,008
<b>INSURANCES</b>				
Insurance - Fire				275
				<u>275</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	466	412	412	476
Intra-Departmental Charges - PC & Network Support	8,630	8,689	8,689	8,307
Lakeland Electric Charges	26,376	27,167	27,167	29,731
Intra-Departmental Charges - Telephone	3,320	2,714	2,714	2,332
Intra-Departmental Charges - Training Ctr	297	297	297	266
Intra-Departmental Charges - IT Operations - GIS				2,001
Intra-Departmental Charges - IT Operations - Application Dev	20,121	30,622	30,622	11,486
Intra-Departmental Charges - IT Operations - Network Support	6,523	6,480	6,480	5,938
	<u>65,733</u>	<u>76,381</u>	<u>76,381</u>	<u>60,537</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	1,899	8,767	8,767	8,898
Annual Audit	1,285	733	733	1,324
Printing & Photography	2,696	8,292	8,292	8,416
Subscription & Membership	442	1,558	1,558	1,581
Telephone Communications	899	2,018	2,018	2,048
Travel		4,000	4,000	4,060
Training	337	2,500	2,500	2,537
All Other Sundry Charges		224	224	227
Software License & Maintenance		960	960	488
Office Supplies	317	690	690	700
Equipment - Noncapital		2,166	2,166	2,198
	<u>7,874</u>	<u>31,908</u>	<u>31,908</u>	<u>32,477</u>
<b>DEBT SERVICE</b>				
Interest Expense - Konica	18			
Principal Payment - Konica	1,623			
	<u>1,641</u>			
<b>SPECIAL PROJECTS</b>				
Florida Benchmarking Consortium (FBC)	3,000			
Process Improvement Events	408	2,721	2,721	2,762
	<u>3,408</u>	<u>2,721</u>	<u>2,721</u>	<u>2,762</u>

**GENERAL FUND**  
**Office of Innovation and Strategy**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(19,932)	(19,691)	(19,691)	(17,605)
Cost Allocated - Purchasing	(6,644)	(6,564)	(6,564)	(5,868)
Cost Allocated - RP Funding Center	(19,932)	(19,691)	(19,691)	
Cost Allocated - Solid Waste Management	(33,220)	(32,819)	(32,819)	(31,277)
Cost Allocated - Airport	(13,288)	(13,127)	(13,127)	(12,264)
Cost Allocated - Parking	(13,288)	(13,127)	(13,127)	(12,264)
Cost Allocated - Wastewater	(33,220)	(32,819)	(32,819)	(31,277)
Cost Allocated - Electric	(132,879)	(131,275)	(131,275)	(127,046)
Cost Allocated - Water	(33,220)	(32,819)	(32,819)	(31,806)
Cost Allocated - Stormwater Utility	(13,288)	(13,127)	(13,127)	(11,736)
Cost Allocated - Facilities Maintenance Fund	(19,932)	(19,691)	(19,691)	(17,605)
Cost Allocated - Information Technology	(33,220)	(32,819)	(32,819)	(29,341)
Cost Allocated - Building Inspection Fund		(6,564)	(6,564)	(6,396)
	(372,063)	(374,133)	(374,133)	(334,485)
<b>GRAND TOTAL</b>	<b>231,469</b>	<b>273,355</b>	<b>35,168</b>	<b>248,574</b>

## GENERAL FUND Information Security

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	386,994	407,673	387,360	414,104
<b>INSURANCES</b>				
Insurance - Cyber Liability				150,000
				150,000
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	397	412	412	462
Intra-Departmental Charges - PC & Network Support	10,055	10,012	10,340	9,581
Lakeland Electric Charges	6,087	6,270	6,270	6,860
Intra-Departmental Charges - Telephone	1,413	1,357	1,357	1,165
Intra-Departmental Charges - Training Ctr	99	99	99	160
Intra-Departmental Charges - IT Operations - Application Dev	12,335	13,463	13,463	13,577
Intra-Departmental Charges - IT Operations - Network Support	6,042	6,004	6,004	5,466
	36,427	37,617	37,945	37,271
<b>ALL OTHER O&amp;M</b>				
Contractual Services	3,575	13,750	13,750	13,750
Telephone Communications	1,175	1,500	1,500	1,500
Training	2,998	20,000	20,000	11,000
Software License & Maintenance	154,765	158,000	158,000	158,000
Computer Software	7,770	30,450	30,450	30,450
Office Supplies	106	800	800	800
Equipment - Noncapital	125	2,790	2,790	2,790
	170,514	227,290	227,290	218,290
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(26,786)	(27,122)	(27,122)	(34,728)
Cost Allocated - Purchasing	(26,786)	(27,122)	(27,122)	(34,728)
Cost Allocated - RP Funding Center	(26,786)	(27,122)	(27,122)	
Cost Allocated - Solid Waste Management	(26,786)	(27,122)	(27,122)	(38,548)
Cost Allocated - Airport	(26,786)	(27,122)	(27,122)	(35,770)
Cost Allocated - Parking	(26,786)	(27,122)	(27,122)	(35,770)
Cost Allocated - Wastewater	(26,786)	(27,122)	(27,122)	(38,548)
Cost Allocated - Electric	(148,511)	(157,595)	(157,595)	(185,403)
Cost Allocated - Water	(26,786)	(27,122)	(27,122)	(39,590)
Cost Allocated - Stormwater Utility	(26,786)	(27,122)	(27,122)	(34,728)
Cost Allocated - Facilities Maintenance Fund	(26,786)	(27,122)	(27,122)	(34,728)
Cost Allocated - Information Technology	(160,714)	(162,731)	(162,731)	(208,368)
Cost Allocated - Building Inspection Fund		(2,712)	(2,712)	(4,515)
	(577,085)	(594,258)	(594,258)	(725,424)
<b>GRAND TOTAL</b>	<b>16,850</b>	<b>78,322</b>	<b>58,337</b>	<b>94,241</b>

## GENERAL FUND Communications

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	650,239	667,802	656,578	689,624
<b>UTILITIES</b>				
Water Service	188	240	198	252
Electric Service	3,554	3,582	3,500	3,849
Wastewater Service	263	272	265	278
Solid Waste Service	422	422	422	422
Solid Waste Service - Recycling	39	39	39	43
	<u>4,466</u>	<u>4,555</u>	<u>4,424</u>	<u>4,844</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	3,743	3,498	3,743	3,304
Gasoline - Fleet Management	215	177	125	175
Maintenance - Fleet Management	3,715	3,516	1,884	3,464
Purchasing & Stores Service	11,273	15,000	15,000	11,081
Intra-Departmental Charges - PC & Network Support	18,306	17,871	19,422	17,962
Intra-Departmental Charges - Telephone	5,181	7,000	7,000	5,052
Intra-Departmental Charges - Radios	569	571	571	481
Intra-Departmental Charges - Facilities	10,369	10,396	10,396	10,855
Intra-Departmental Charges - Janitorial	7,835	8,108	8,108	7,878
Intra-Departmental Charges - Training Ctr	396	1,000	396	373
Intra-Departmental Charges - IT Operations - Application Dev	123,584	5,000	5,000	114,781
Intra-Departmental Charges - IT Operations - Network Support	13,188	250	13,645	12,472
	<u>198,374</u>	<u>72,387</u>	<u>85,290</u>	<u>187,878</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	1,920	15,000	15,000	15,000
Leases				
Repair Of Equipment	276	1,000	1,000	1,000
Printing & Photography	3,418	5,391	5,000	5,000
Postage & Mailing		250	250	250
Subscription & Membership	1,715	3,040	3,040	3,050
Telephone Communications	2,777	3,200	3,200	3,200
Travel	2,429	3,300	3,300	3,300
Training	100	3,500	3,500	3,500
All Other Sundry Charges	188	300	300	300
Software License & Maintenance		960	960	960
Office Supplies	6,217	7,000	7,000	7,000
Equipment - Noncapital	16,732	17,000	17,000	10,000
Food Purchases	76	700	700	700
	<u>35,848</u>	<u>60,641</u>	<u>60,250</u>	<u>53,260</u>

## GENERAL FUND Communications

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>DEBT SERVICE</b>				
Interest Expense - Canon	180			
Principal Payment - Canon	2,137			
	<u>2,317</u>			
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	8,598	6,000	12,000	12,000
	<u>8,598</u>	<u>6,000</u>	<u>12,000</u>	<u>12,000</u>
<b>SPECIAL PROJECTS</b>				
Employee / City Manager Annual Meeting	5,458	7,145	7,145	
Web Re-Design	2,085	4,000	4,000	4,000
Citizens' Academy	440	1,300	1,300	1,400
Red White & Kaboom Celebration		21,800	21,800	21,800
Access Lakeland Newsletter	13,800	9,000	9,000	9,000
Web & Social Media Monitoring	15,953	25,000	25,000	25,000
Canned Tuna Concerts		5,000	5,000	
	<u>37,737</u>	<u>73,245</u>	<u>73,245</u>	<u>61,200</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(18,627)	(16,139)	(16,139)	(19,404)
Cost Allocated - RP Funding Center	(9,313)	(8,070)	(8,070)	
Cost Allocated - Solid Waste Management	(65,194)	(56,488)	(56,488)	(68,982)
Cost Allocated - Airport	(18,627)	(16,139)	(16,139)	(19,695)
Cost Allocated - Parking	(9,313)	(8,070)	(8,070)	(9,993)
Cost Allocated - Wastewater	(46,567)	(40,349)	(40,349)	(49,578)
Cost Allocated - Electric	(74,508)	(64,558)	(64,558)	(82,954)
Cost Allocated - Water	(46,567)	(40,349)	(40,349)	(49,869)
Cost Allocated - Stormwater Utility	(9,313)	(8,070)	(8,070)	(9,702)
Cost Allocated - Facilities Maintenance Fund	(9,313)	(8,070)	(8,070)	(9,702)
Cost Allocated - Information Technology	(18,627)	(16,139)	(16,139)	(19,404)
Cost Allocated - Building Inspection Fund		(8,070)	(8,070)	(9,993)
	<u>(325,969)</u>	<u>(290,511)</u>	<u>(290,511)</u>	<u>(349,276)</u>
<b>GRAND TOTAL</b>	<b><u>611,610</u></b>	<b><u>594,119</u></b>	<b><u>601,276</u></b>	<b><u>659,530</u></b>

**GENERAL FUND**  
**Legal**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	674,249	741,910	702,057	762,894
<b>UTILITIES</b>				
Water Service	386	396	398	416
Electric Service	5,859	5,908	6,356	6,345
Wastewater Service	433	448	442	458
Solid Waste Service	696	696	696	696
Solid Waste Service - Recycling	65	65	65	70
	<u>7,439</u>	<u>7,513</u>	<u>7,957</u>	<u>7,985</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	11,852	11,971	12,279	11,487
Intra-Departmental Charges - Telephone	4,710	4,523	4,523	3,885
Intra-Departmental Charges - Facilities	18,168	18,215	18,215	19,020
Intra-Departmental Charges - Janitorial	13,728	14,206	14,206	13,804
Intra-Departmental Charges - Training Ctr	297	297	297	320
Intra-Departmental Charges - IT Operations - GIS		150		127
Intra-Departmental Charges - IT Operations - Application Dev	21,496	14,552	14,552	15,902
Intra-Departmental Charges - IT Operations - Network Support	10,066	10,093	9,942	9,079
	<u>80,750</u>	<u>74,419</u>	<u>74,426</u>	<u>74,086</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	25	6,460	6,460	8,450
Legal Fees	383,590	237,631	237,631	241,196
Professional Services	7,009	4,685	4,685	8,815
Repair Of Equipment		205	205	208
Printing & Photography	386	467	467	474
Postage & Mailing	1,144	1,571	1,571	1,595
Subscription & Membership	38,598	39,008	39,008	31,473
Telephone Communications	767	1,076	1,076	1,092
Travel		3,908	3,908	8,027
Training		124	124	126
Software License & Maintenance		960	960	974
Office Supplies	3,093	4,432	4,432	4,498
Equipment - Noncapital		2,842	2,842	992
	<u>434,612</u>	<u>303,369</u>	<u>303,369</u>	<u>307,920</u>



**GENERAL FUND**  
**Legal**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Purchasing	(25,630)	(22,557)	(22,557)	(23,265)
Cost Allocated - RP Funding Center	(12,815)	(11,278)	(11,278)	
Cost Allocated - Solid Waste Management	(25,630)	(22,557)	(22,557)	(24,544)
Cost Allocated - Airport	(25,630)	(22,557)	(22,557)	(23,614)
Cost Allocated - Parking	(12,815)	(11,278)	(11,278)	(11,981)
Cost Allocated - Wastewater	(115,337)	(101,505)	(101,505)	(105,971)
Cost Allocated - Electric	(461,348)	(406,020)	(406,020)	(430,396)
Cost Allocated - Water	(115,337)	(101,505)	(101,505)	(106,319)
Cost Allocated - Stormwater Utility				(11,632)
Cost Allocated - Information Technology	(25,630)	(22,557)	(22,557)	(23,265)
Cost Allocated - Building Inspection Fund		(11,278)	(11,278)	(11,981)
	(820,172)	(733,092)	(733,092)	(772,968)
<b>GRAND TOTAL</b>	<b>376,878</b>	<b>394,119</b>	<b>354,717</b>	<b>379,917</b>

**GENERAL FUND**  
**Retirement Services**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	246,719	340,839	261,331	348,459
<b>UTILITIES</b>				
Water Service	59	61	67	60
Electric Service	631	662	704	622
Wastewater Service	70	76	72	71
Solid Waste Service	345	345	345	345
	<u>1,104</u>	<u>1,144</u>	<u>1,188</u>	<u>1,098</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	5,079
Intra-Departmental Charges - PC & Network Support	6,178	6,154	6,393	5,932
Intra-Departmental Charges - Telephone	2,355	2,714	2,714	2,332
Intra-Departmental Charges - Facilities	2,341	2,347	2,347	2,451
Intra-Departmental Charges - Janitorial	1,769	1,830	1,830	1,779
Intra-Departmental Charges - Training Ctr	148	148	148	213
Intra-Departmental Charges - IT Operations - Application Dev	13,560	9,597	9,597	9,731
Intra-Departmental Charges - IT Operations - Network Support	4,810	4,779	4,778	4,366
	<u>31,594</u>	<u>27,981</u>	<u>28,219</u>	<u>31,883</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	210	500	500	508
Professional Services		700	700	711
Recruitment Expenses		100	100	102
Rentals		100	100	102
Repair Of Equipment		100	100	102
Printing & Photography		100	100	102
Postage & Mailing	1,013	900	900	200
Subscription & Membership	202	184	184	187
Telephone Communications	731	874	874	887
Travel	1,633	2,672	2,672	3,426
Training	19	500	500	508
All Other Sundry Charges	55	120	120	122
Office Supplies	689	700	700	710
	<u>4,553</u>	<u>7,550</u>	<u>7,550</u>	<u>7,667</u>

**GENERAL FUND**  
**Retirement Services**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(4,303)	(3,179)	(3,179)	(4,322)
Cost Allocated - Purchasing	(2,582)	(1,907)	(1,907)	(2,327)
Cost Allocated - RP Funding Center	(34,425)	(25,432)	(25,432)	
Cost Allocated - Solid Waste Management	(11,188)	(8,265)	(8,265)	(10,906)
Cost Allocated - Airport	(4,733)	(3,497)	(3,497)	(3,591)
Cost Allocated - Parking	(861)	(636)	(636)	(931)
Cost Allocated - Wastewater	(15,491)	(11,444)	(11,444)	(15,560)
Cost Allocated - Electric	(98,110)	(72,481)	(72,481)	(83,387)
Cost Allocated - Water	(21,946)	(16,213)	(16,213)	(21,113)
Cost Allocated - Stormwater Utility	(861)	(636)	(636)	(1,662)
Cost Allocated - Facilities Maintenance Fund	(9,897)	(7,312)	(7,312)	(9,310)
Cost Allocated - Information Technology	(12,909)	(9,537)	(9,537)	(11,637)
Cost Allocated-General Pension Plan	(30,000)	(60,000)	(60,000)	(60,000)
Cost Allocated - Building Inspection Fund		(1,589)	(1,589)	(2,926)
	<u>(247,306)</u>	<u>(222,128)</u>	<u>(222,128)</u>	<u>(227,672)</u>
<b>GRAND TOTAL</b>	<b>36,663</b>	<b>155,386</b>	<b>76,160</b>	<b>161,435</b>

**GENERAL FUND  
Internal Audit**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	203,270	206,499	209,752	213,927
<b>UTILITIES</b>				
Water Service	104	107	108	112
Electric Service	1,579	1,596	1,556	1,711
Wastewater Service	117	121	118	124
Solid Waste Service	188	188	188	188
Solid Waste Service - Recycling	18	18	18	19
	<u>2,005</u>	<u>2,030</u>	<u>1,988</u>	<u>2,154</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	3,648	3,737	3,821	3,547
Intra-Departmental Charges - Telephone	1,413	1,357	1,357	1,165
Intra-Departmental Charges - Facilities	4,895	4,908	4,908	5,125
Intra-Departmental Charges - Janitorial	3,699	3,828	3,828	3,720
Intra-Departmental Charges - Training Ctr	99	99	99	107
Intra-Departmental Charges - IT Operations - Application Dev	8,406	12,780	12,780	13,925
Intra-Departmental Charges - IT Operations - Network Support	2,796	2,777	2,777	2,545
	<u>25,389</u>	<u>29,898</u>	<u>29,982</u>	<u>30,596</u>
<b>ALL OTHER O&amp;M</b>				
Subscription & Membership	510	510	510	510
Telephone Communications	624	704	704	715
Travel		52	52	52
Training	275	1,619	1,619	1,643
Office Supplies	205	977	977	1,000
Equipment - Noncapital	494			
	<u>2,108</u>	<u>3,862</u>	<u>3,862</u>	<u>3,920</u>

**GENERAL FUND  
Internal Audit**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(12,511)	(12,119)	(12,119)	(12,829)
Cost Allocated - Purchasing	(12,511)	(12,119)	(12,119)	(12,829)
Cost Allocated - RP Funding Center	(10,008)	(9,695)	(9,695)	
Cost Allocated - Solid Waste Management	(5,004)	(4,848)	(4,848)	(6,543)
Cost Allocated - Airport	(7,506)	(7,272)	(7,272)	(5,516)
Cost Allocated - Parking				(385)
Cost Allocated - Wastewater	(7,506)	(7,272)	(7,272)	(9,108)
Cost Allocated - Electric	(100,084)	(96,954)	(96,954)	(109,684)
Cost Allocated - Water	(10,008)	(9,695)	(9,695)	(12,059)
Cost Allocated - Stormwater Utility				(2,566)
Cost Allocated - Facilities Maintenance Fund	(2,502)	(2,424)	(2,424)	(2,566)
Cost Allocated - Information Technology	(5,004)	(4,848)	(4,848)	(5,131)
Cost Allocated - Building Inspection Fund		(2,424)	(2,424)	(5,516)
	(172,644)	(169,670)	(169,670)	(184,732)
<b>GRAND TOTAL</b>	<b>60,128</b>	<b>72,619</b>	<b>75,914</b>	<b>65,865</b>

**GENERAL FUND**  
**Human Resources - Office of the Director**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	305,979	367,126	311,613	375,793
<b>UTILITIES</b>				
Water Service	278	285	290	300
Electric Service	4,224	4,261	4,160	4,575
Wastewater Service	312	323	315	330
Solid Waste Service	502	502	502	502
Solid Waste Service - Recycling	67	47	67	51
	<u>5,384</u>	<u>5,418</u>	<u>5,334</u>	<u>5,758</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	11,365	11,129	12,615	10,975
Intra-Departmental Charges - Telephone	7,536	7,237	7,237	6,217
Intra-Departmental Charges - Facilities	13,103	13,138	13,138	13,718
Intra-Departmental Charges - Janitorial	9,901	10,246	10,246	9,956
Intra-Departmental Charges - Training Ctr	297	297	297	160
Intra-Departmental Charges - IT Operations - Application Dev	42,799	41,225	41,225	41,105
Intra-Departmental Charges - IT Operations - Network Support	9,150	9,017	10,097	8,230
	<u>94,583</u>	<u>92,701</u>	<u>95,267</u>	<u>90,823</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	3,435	4,000	4,000	4,060
Contract Labor		16,489	16,489	16,736
Rentals		274	274	278
Printing & Photography	1,147	2,923	2,923	2,967
Postage & Mailing	550	1,827	1,827	1,854
Subscription & Membership	5,512	3,981	3,981	4,041
Telephone Communications	925	5,968	5,968	6,058
Travel	1,762	4,515	4,515	4,583
Training	2,772	3,279	3,279	3,328
All Other Sundry Charges	454	3,279	3,279	3,328
Office Supplies	4,134	5,589	5,589	5,673
Equipment - Noncapital	4,770	4,091	4,091	4,152
	<u>25,461</u>	<u>56,215</u>	<u>56,215</u>	<u>57,058</u>

**GENERAL FUND**  
**Human Resources - Office of the Director**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Background Checks	8,493			
General Employee Pay Analysis		10,000	10,000	10,150
	<u>8,493</u>	<u>10,000</u>	<u>10,000</u>	<u>10,150</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(5,013)	(5,738)	(5,738)	(6,616)
Cost Allocated - Purchasing	(3,190)	(3,652)	(3,652)	(3,859)
Cost Allocated - RP Funding Center	(35,547)	(40,689)	(40,689)	
Cost Allocated - Solid Waste Management	(12,305)	(14,085)	(14,085)	(18,083)
Cost Allocated - Airport	(4,102)	(4,695)	(4,695)	(5,954)
Cost Allocated - Parking	(911)	(1,043)	(1,043)	(1,544)
Cost Allocated - Wastewater	(16,406)	(18,780)	(18,780)	(25,249)
Cost Allocated - Electric	(107,097)	(122,589)	(122,589)	(134,407)
Cost Allocated - Water	(23,698)	(27,126)	(27,126)	(33,905)
Cost Allocated - Stormwater Utility	(911)	(1,043)	(1,043)	(2,756)
Cost Allocated - Facilities Maintenance Fund	(10,938)	(12,520)	(12,520)	(15,988)
Cost Allocated - Information Technology	(14,583)	(16,693)	(16,693)	(18,744)
Cost Allocated - Building Inspection Fund		(5,217)	(5,217)	(4,851)
	<u>(234,701)</u>	<u>(273,870)</u>	<u>(273,870)</u>	<u>(271,956)</u>
<b>GRAND TOTAL</b>	<b>205,200</b>	<b>257,590</b>	<b>204,559</b>	<b>267,626</b>

**GENERAL FUND**  
**Human Resources - Employment Services**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>921,711</u>	<u>1,101,010</u>	<u>911,030</u>	<u>1,133,332</u>
<b>UTILITIES</b>				
Water Service	251	263	251	257
Electric Service	2,697	2,834	2,582	2,659
Wastewater Service	298	323	294	301
Solid Waste Service	<u>1,474</u>	<u>1,474</u>	<u>1,474</u>	<u>1,474</u>
	<u>4,719</u>	<u>4,894</u>	<u>4,601</u>	<u>4,691</u>
<b>INTER-CITY SERVICES</b>				
Gasoline - Fleet Management		110		
Maintenance - Fleet Management	1,126	1,968		
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	24,841	25,358	26,206	24,313
Intra-Departmental Charges - Telephone	8,478	7,690	7,834	6,995
Intra-Departmental Charges - Facilities	27,220	27,291	27,291	28,496
Intra-Departmental Charges - Janitorial	20,568	21,284	21,284	20,682
Intra-Departmental Charges - Training Ctr	396	396	396	639
Intra-Departmental Charges - IT Operations - Application Dev	9,743	10,004	10,004	9,052
Intra-Departmental Charges - IT Operations - Network Support	<u>15,658</u>	<u>15,737</u>	<u>15,731</u>	<u>14,420</u>
	<u>108,463</u>	<u>110,250</u>	<u>109,158</u>	<u>105,059</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	10,351	52,964	52,964	20,300
Professional Services		200	200	203
Advertising	431	8,000	6,000	8,120
Visa/Mastercard Bank Charges		300	300	305
Contract Labor			2,466	
Rentals		6,750	6,750	6,851
Printing & Photography	71	338	338	343
Postage & Mailing	1	524	524	532
Subscription & Membership	1,770	7,843	7,843	7,961
Telephone Communications	695	2,771	2,771	2,813
Travel	628	4,707	4,707	4,778
Training	2,125	5,068	5,068	5,144
All Other Sundry Charges	351	1,014	1,014	1,029
Office Supplies	3,664	8,000	8,000	8,120
Equipment - Noncapital	<u>248</u>	<u>1,500</u>	<u>1,500</u>	<u>1,523</u>
	<u>20,334</u>	<u>99,979</u>	<u>100,445</u>	<u>68,022</u>



**GENERAL FUND**  
**Human Resources - Employment Services**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Internship Program		31,762	31,762	32,238
JobAps Online Employment Center	33,030	32,120	32,120	33,050
Background Checks		20,820	20,820	21,135
LPD/Fire Position Testing Materials		5,750	5,750	5,836
	<u>33,030</u>	<u>90,452</u>	<u>90,452</u>	<u>92,259</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(11,594)	(12,844)	(12,844)	(17,845)
Cost Allocated - Purchasing	(8,116)	(8,991)	(8,991)	(10,982)
Cost Allocated - RP Funding Center	(85,795)	(95,044)	(95,044)	
Cost Allocated - Solid Waste Management	(32,463)	(35,963)	(35,963)	(45,985)
Cost Allocated - Airport	(11,594)	(12,844)	(12,844)	(18,806)
Cost Allocated - Parking	(2,319)	(2,569)	(2,569)	(3,706)
Cost Allocated - Wastewater	(40,579)	(44,953)	(44,953)	(62,457)
Cost Allocated - Electric	(264,341)	(292,838)	(292,838)	(324,915)
Cost Allocated - Water	(59,129)	(65,503)	(65,503)	(86,754)
Cost Allocated - Stormwater Utility	(3,478)	(3,853)	(3,853)	(6,863)
Cost Allocated - Facilities Maintenance Fund	(30,144)	(33,394)	(33,394)	(42,553)
Cost Allocated - Information Technology	(35,941)	(39,816)	(39,816)	(45,299)
Cost Allocated - Building Inspection Fund		(12,844)	(12,844)	(11,942)
	<u>(585,493)</u>	<u>(661,456)</u>	<u>(661,456)</u>	<u>(678,107)</u>
<b>GRAND TOTAL</b>	<b><u>502,764</u></b>	<b><u>745,129</u></b>	<b><u>554,230</u></b>	<b><u>725,256</u></b>

**GENERAL FUND**  
**Human Resources - Engagement and Development**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	583,565	663,422	556,665	678,631
<b>UTILITIES</b>				
Water Service	404	417	443	454
Electric Service	13,808	15,393	13,884	14,301
Wastewater Service	735	771	797	817
Solid Waste Service	3,274	3,274	3,274	3,274
	<u>18,221</u>	<u>19,855</u>	<u>18,398</u>	<u>18,846</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	46,825	46,575	48,883	45,105
Intra-Departmental Charges - Telephone	2,826	2,714	2,714	2,332
Intra-Departmental Charges - Facilities	17,211	17,256	17,256	18,018
Intra-Departmental Charges - Janitorial	13,005	13,458	13,458	13,077
Intra-Departmental Charges - Training Ctr	297	297	297	373
Intra-Departmental Charges - IT Operations - Application Dev	24,142	30,881	30,881	31,402
Intra-Departmental Charges - IT Operations - Network Support	35,865	34,937	35,861	32,830
	<u>140,604</u>	<u>146,530</u>	<u>149,762</u>	<u>143,599</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	4,186	1,000	1,000	34,473
Tuition Refund Program	130,255	130,000	130,000	131,950
Rentals				2,576
Subscription & Membership	1,087	2,498	2,498	2,535
Telephone Communications		(429)		52
Travel		1,661	1,661	4,731
Training	10,424	5,281	5,281	5,360
All Other Sundry Charges	299	2,186	2,186	2,219
Software License & Maintenance		960	960	487
Office Supplies		15,714	15,714	17,198
Equipment - Noncapital	270	4,373	4,373	4,439
Service Awards & Plaques	43,699	50,725	50,725	51,486
	<u>190,220</u>	<u>213,969</u>	<u>214,398</u>	<u>257,506</u>
<b>SPECIAL PROJECTS</b>				
Employee Programs	10,161	29,679	29,679	24,503
Internship Program	668			75,000
Succession Management	25,811	33,167	33,167	33,665
CityU Program	6,328	12,182	10,952	11,116
Leadership Development	13,347	16,941	16,941	17,196
	<u>56,314</u>	<u>91,969</u>	<u>90,739</u>	<u>161,480</u>

**GENERAL FUND**  
**Human Resources - Engagement and Development**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(9,135)	(11,927)	(11,927)	(13,350)
Cost Allocated - Purchasing	(5,813)	(7,590)	(7,590)	(7,787)
Cost Allocated - RP Funding Center	(64,778)	(84,571)	(84,571)	
Cost Allocated - Solid Waste Management	(22,423)	(29,275)	(29,275)	(35,155)
Cost Allocated - Airport	(7,474)	(9,758)	(9,758)	(10,791)
Cost Allocated - Parking	(1,661)	(2,168)	(2,168)	(3,004)
Cost Allocated - Wastewater	(29,898)	(39,033)	(39,033)	(51,842)
Cost Allocated - Electric	(195,165)	(254,798)	(254,798)	(276,122)
Cost Allocated - Water	(43,185)	(56,381)	(56,381)	(69,420)
Cost Allocated - Stormwater Utility	(1,661)	(2,168)	(2,168)	(5,562)
Cost Allocated - Facilities Maintenance Fund	(19,932)	(26,022)	(26,022)	(31,150)
Cost Allocated - Information Technology	(26,576)	(34,696)	(34,696)	(38,937)
Cost Allocated - Building Inspection Fund		(5,421)	(5,421)	(10,791)
	(427,701)	(563,808)	(563,808)	(553,911)
<b>GRAND TOTAL</b>	<b>561,224</b>	<b>571,937</b>	<b>466,154</b>	<b>706,151</b>

**GENERAL FUND**  
**Human Resources - Policy and Labor Relations**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	333,536	372,581	366,905	383,179
<b>UTILITIES</b>				
Water Service	119	122	124	128
Electric Service	1,809	1,825	1,782	1,959
Wastewater Service	134	138	135	141
Solid Waste Service	215	215	215	215
Solid Waste Service - Recycling		20		22
	<u>2,277</u>	<u>2,320</u>	<u>2,256</u>	<u>2,465</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	1,391	1,404	1,438	1,356
Intra-Departmental Charges - Telephone	471	452	452	388
Intra-Departmental Charges - Facilities	5,616	5,630	5,630	5,879
Intra-Departmental Charges - Janitorial	4,243	4,391	4,391	4,267
Intra-Departmental Charges - Training Ctr	148	148	148	160
Intra-Departmental Charges - IT Operations - Network Support	1,082	1,076	1,076	973
	<u>13,384</u>	<u>13,513</u>	<u>13,547</u>	<u>13,485</u>
<b>ALL OTHER O&amp;M</b>				
Subscription & Membership	698	569	569	578
Telephone Communications	1,928	1,061	1,061	1,077
Travel	515	1,500	1,500	1,523
Training	1,877	3,000	3,000	3,045
	<u>5,018</u>	<u>6,130</u>	<u>6,130</u>	<u>6,223</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(4,201)	(4,343)	(4,343)	(4,879)
Cost Allocated - Purchasing	(2,674)	(2,764)	(2,764)	(2,846)
Cost Allocated - RP Funding Center	(29,792)	(30,799)	(30,799)	
Cost Allocated - Solid Waste Management	(10,313)	(10,661)	(10,661)	(13,336)
Cost Allocated - Airport	(3,438)	(3,554)	(3,554)	(4,391)
Cost Allocated - Parking	(764)	(790)	(790)	(1,138)
Cost Allocated - Wastewater	(13,750)	(14,215)	(14,215)	(18,621)
Cost Allocated - Electric	(89,758)	(92,793)	(92,793)	(99,125)
Cost Allocated - Water	(19,861)	(20,533)	(20,533)	(25,005)
Cost Allocated - Stormwater Utility	(764)	(790)	(790)	(2,033)
Cost Allocated - Facilities Maintenance Fund	(9,167)	(9,477)	(9,477)	(11,791)
Cost Allocated - Information Technology	(12,222)	(12,636)	(12,636)	(13,824)
Cost Allocated - Building Inspection Fund		(3,949)	(3,949)	(3,578)
	<u>(196,704)</u>	<u>(207,304)</u>	<u>(207,304)</u>	<u>(200,567)</u>
<b>GRAND TOTAL</b>	<u>157,510</u>	<u>187,240</u>	<u>181,534</u>	<u>204,785</u>

## GENERAL FUND Risk Management

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,348,504	1,490,348	1,312,613	1,538,737
<b>UTILITIES</b>				
Water Service	168	174	180	182
Electric Service	4,820	4,786	5,405	3,991
Wastewater Service	305	322	326	330
Solid Waste Service	2,183	2,183	2,195	2,207
Solid Waste Service - Recycling	102	102	102	102
	<u>7,577</u>	<u>7,567</u>	<u>8,208</u>	<u>6,812</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	9,693	9,985	9,693	10,282
Gasoline - Fleet Management	4,046	7,130	4,183	7,183
Maintenance - Fleet Management	8,875	7,985	8,769	8,033
Purchasing & Stores Service	23,846	11,526	11,526	8,311
Intra-Departmental Charges - PC & Network Support	26,377	27,361	27,182	25,629
Intra-Departmental Charges - Telephone	14,602	13,570	13,570	11,657
Intra-Departmental Charges - Radios	3,980	3,999	3,999	8,174
Intra-Departmental Charges - Facilities	12,754	12,788	12,788	13,353
Intra-Departmental Charges - Janitorial	9,638	9,974	9,974	9,691
Intra-Departmental Charges - Training Ctr	866	841	841	853
Intra-Departmental Charges - IT Operations - Application Dev	33,945	46,523	46,523	49,406
Intra-Departmental Charges - IT Operations - Network Support	20,871	21,201	20,212	18,536
	<u>169,493</u>	<u>172,883</u>	<u>169,260</u>	<u>171,108</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		5,895	5,895	500
Professional Services		10,000	10,000	10,150
Contract Labor	30,214	42,500	42,500	43,138
Rentals	612	1,185	1,185	1,203
Repair Of Equipment		212	212	215
Printing & Photography	1,519	2,851	2,851	2,894
Postage & Mailing	74	2,410	2,410	2,446
Subscription & Membership	317	1,056	1,056	1,072
Telephone Communications	3,806	4,399	4,399	4,465
Travel		1,513	1,513	1,000
Training	1,106	2,112	2,112	2,000
All Other Sundry Charges		132	132	25
Software License & Maintenance		960	960	974
Licenses & Permits	241	189	189	192
Office Supplies	7,298	7,822	7,822	7,822
Equipment - Noncapital	7,692	2,640	2,640	2,640
All Other Materials & Supplies	1,831	4,540	4,540	2,000

## GENERAL FUND Risk Management

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Uniforms		1,850	1,850	1,000
Recoveries-From Outside City	(200)			
	<u>54,510</u>	<u>92,266</u>	<u>92,266</u>	<u>83,736</u>
<b>SPECIAL PROJECTS</b>				
Safety Program	18,413	27,554	27,554	35,854
Emergency Management	5,011	13,388	13,388	21,709
HealthStat Clinic Services	59,780	113,296	113,296	114,995
Drivers License Checks	4,071	6,604	6,604	5,282
UHC Wellness Program	37,509	139,769	139,769	
Non-Departmental Environmental Clean-Up		30,375	30,375	30,831
UHC Communications	4,029	5,812	5,812	5,899
Excess Workers Comp Carriers Equipment Expense	(14)			
Firefighter Annual Physicals			64,385	65,910
	<u>128,799</u>	<u>336,798</u>	<u>401,183</u>	<u>280,480</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(11,981)	(13,526)	(13,526)	(16,452)
Cost Allocated - Purchasing	(5,823)	(6,763)	(6,763)	(11,145)
Cost Allocated - RP Funding Center	(74,593)	(74,392)	(74,392)	
Cost Allocated - Solid Waste Management	(103,768)	(103,134)	(103,134)	(56,609)
Cost Allocated - Airport	(11,114)	(11,835)	(11,835)	(25,828)
Cost Allocated - Parking	(3,163)	(3,381)	(3,381)	(7,784)
Cost Allocated - Wastewater	(69,069)	(72,701)	(72,701)	(98,358)
Cost Allocated - Electric	(507,548)	(525,529)	(525,529)	(613,534)
Cost Allocated - Water	(118,012)	(121,732)	(121,732)	(104,196)
Cost Allocated - Stormwater Utility	(2,827)	(3,381)	(3,381)	(13,798)
Cost Allocated - Facilities Maintenance Fund	(23,289)	(27,051)	(27,051)	(47,233)
Cost Allocated - Information Technology	(30,820)	(35,505)	(35,505)	(44,226)
Cost Allocated - Building Inspection Fund		(8,454)	(8,454)	(14,506)
	<u>(962,007)</u>	<u>(1,007,384)</u>	<u>(1,007,384)</u>	<u>(1,053,669)</u>
<b>GRAND TOTAL</b>	<b><u>746,875</u></b>	<b><u>1,100,478</u></b>	<b><u>984,146</u></b>	<b><u>1,027,204</u></b>

**GENERAL FUND**  
**Community & Economic Development - Planning**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>1,918,146</u>	<u>2,217,450</u>	<u>1,792,336</u>	<u>2,300,292</u>
<b>INSURANCES</b>				
Self-Insurance Services	2,517	2,771	2,771	5,270
	<u>2,517</u>	<u>2,771</u>	<u>2,771</u>	<u>5,270</u>
<b>UTILITIES</b>				
Water Service	766	821	790	863
Electric Service	12,158	12,266	13,191	13,168
Wastewater Service	899	930	918	951
Solid Waste Service	1,445	1,445	1,445	1,445
Solid Waste Service - Recycling	135	135	135	146
	<u>15,403</u>	<u>15,597</u>	<u>16,479</u>	<u>16,573</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	5,864	6,180	4,485	6,116
Gasoline - Fleet Management	507	1,218	330	1,034
Maintenance - Fleet Management	6,237	4,187	2,331	4,164
Purchasing & Stores Service	22,112	27,168	27,168	38,322
Intra-Departmental Charges - PC & Network Support	52,323	54,460	53,467	50,919
Intra-Departmental Charges - Telephone	13,188	12,665	12,665	12,046
Intra-Departmental Charges - Radios		1,142	1,142	962
Intra-Departmental Charges - Facilities	44,385	44,502	44,502	46,468
Intra-Departmental Charges - Janitorial	27,407	28,363	28,363	27,560
Intra-Departmental Charges - Training Ctr	1,386	1,386	1,386	1,438
Intra-Departmental Charges - IT Operations - GIS	54,884	67,538	67,538	48,717
Intra-Departmental Charges - IT Operations - Application Dev	164,438	181,274	181,274	175,970
Intra-Departmental Charges - IT Operations - Network Support	37,240	38,704	36,162	34,432
	<u>429,971</u>	<u>468,787</u>	<u>460,813</u>	<u>448,148</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	21,050			
Advertising	13,718	20,000	20,000	20,000
Visa/Mastercard Bank Charges	2,703	1,600	2,888	1,600
Contract Labor		6,500	1,000	
Printing & Photography	2,114	8,500	8,500	8,500
Postage & Mailing	2,456	3,500	3,500	3,500
Subscription & Membership	5,838	6,018	6,018	5,000
Telephone Communications	2,639	3,100	3,100	3,100
Travel	875	5,000	5,000	4,000
Training	2,026	6,000	6,000	6,000
Software License & Maintenance		3,173	3,173	3,200
Refund Of Prior Years Revenue				

**GENERAL FUND**  
**Community & Economic Development - Planning**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Office Supplies	6,431	12,809	12,809	15,000
Equipment - Noncapital	4,653	3,000	3,000	3,500
	<u>64,503</u>	<u>79,200</u>	<u>74,988</u>	<u>73,400</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		2,570	2,570	2,570
		<u>2,570</u>	<u>2,570</u>	<u>2,570</u>
<b>SPECIAL PROJECTS</b>				
Community Events		1,000	1,000	1,000
Neighborhood Clean Up Project	2,071	4,700	4,700	5,000
Historic Preservation Board	1,528	14,770	14,770	14,770
Comprehensive Plan Update & Reprint	182,019	253,781	253,781	
Planning-Affordable Housing Incentive Plan		9,991	9,991	
Title Clearing Expense - Foreclosed Property	59	750	750	
Transportation & Planning Consultant	14,621	175,400	175,400	
Annexation Referendum	487	1,000	1,000	
Land Development Regulation Update	8,775	67,823	67,823	
Infill Housing Construction Incentive		4,906	4,906	
NAC/Summer Werx program	10,000	10,000	10,000	10,000
Neighborhood Stabilization & Revitalization		340,922	340,922	
Downtown Master Plan	1,396	49,654	49,654	
Affordable Housing Strategies		250,000	250,000	250,000
Lakeland Residential Historic Districts Design Guidelines Revision	134,058	14,892	14,892	
Illegal Dumping Intervention		25,000	25,000	
	<u>355,013</u>	<u>1,224,589</u>	<u>1,224,589</u>	<u>280,770</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Electric	(136,266)	(131,077)	(131,077)	(144,965)
Cost Allocated - Building Inspection Fund				(283,879)
Cost Allocated - Mid-Town CRA				(57,462)
Cost Allocated - Downtown CRA				(57,462)
Cost Allocated - Dixieland CRA				(57,462)
	<u>(136,266)</u>	<u>(131,077)</u>	<u>(131,077)</u>	<u>(601,230)</u>
<b>GRAND TOTAL</b>	<u><b>2,649,288</b></u>	<u><b>3,879,887</b></u>	<u><b>3,443,469</b></u>	<u><b>2,525,793</b></u>



**GENERAL FUND**  
**Community & Economic Development - Code Enforcement**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	704,779	903,913	665,343	839,075
<b>UTILITIES</b>				
Water Service	319	342	284	296
Electric Service	2,064	2,130	2,281	1,893
Wastewater Service	292	305	298	303
Solid Waste Service	348	348	348	348
	<u>3,023</u>	<u>3,125</u>	<u>3,211</u>	<u>2,840</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	20,084	20,155	20,390	20,558
Gasoline - Fleet Management	12,653	19,195	15,143	18,850
Maintenance - Fleet Management	35,849	28,360	23,105	28,603
Purchasing & Stores Service	27,065	25,933	25,933	16,160
Intra-Departmental Charges - PC & Network Support	23,780	23,364	23,612	21,786
Intra-Departmental Charges - Telephone	3,794	3,619	3,619	2,720
Intra-Departmental Charges - Radios	6,852	5,712	5,712	4,808
Intra-Departmental Charges - Facilities	8,114	8,135	8,135	8,495
Intra-Departmental Charges - Janitorial	10,984	10,984	10,984	11,314
Intra-Departmental Charges - Training Ctr	544	544	544	746
Intra-Departmental Charges - IT Operations - GIS	32,068	31,786	31,786	25,317
Intra-Departmental Charges - IT Operations - Application Dev	89,931	82,110	82,110	75,640
Intra-Departmental Charges - IT Operations - Network Support	15,828	15,497	14,802	13,321
	<u>287,547</u>	<u>275,394</u>	<u>265,875</u>	<u>248,318</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	27,158	31,298	31,298	30,000
Printing & Photography	406	800	800	250
Postage & Mailing	7,066	9,450	9,450	9,000
Subscription & Membership	480	800	800	500
Telephone Communications	10,193	9,575	9,575	8,500
Travel	224	2,000	2,000	2,000
Training	882	2,000	2,000	2,000
Office Supplies	5,060	5,500	5,500	5,500
Equipment - Noncapital	230	2,500	2,500	1,500
Uniforms	2,141	2,500	2,500	2,000
	<u>53,840</u>	<u>66,423</u>	<u>66,423</u>	<u>61,250</u>

**GENERAL FUND**  
**Community & Economic Development - Code Enforcement**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Lot Clearings	65,230	109,900	109,900	109,900
Demolition of Condemned Buildings	31,208	79,175	79,175	80,250
Code Enforcement Board Exp	25,268	37,650	37,650	37,650
Orangewood Land Maintenance	3,500	3,500	3,500	3,500
Neighborhood Stabilization & Revitalization	68,218	72,861	51,165	82,645
	<u>193,424</u>	<u>303,086</u>	<u>281,390</u>	<u>313,945</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Solid Waste Management	(17,498)	(18,289)	(18,289)	(18,840)
Cost Allocated - Stormwater Utility	(53,787)	(56,219)	(56,219)	(57,913)
Cost Allocated - Building Inspection Fund		(27,953)	(27,953)	(71,809)
	<u>(71,285)</u>	<u>(102,461)</u>	<u>(102,461)</u>	<u>(148,562)</u>
<b>GRAND TOTAL</b>	<b><u>1,171,327</u></b>	<b><u>1,449,480</u></b>	<b><u>1,179,781</u></b>	<b><u>1,316,866</u></b>

**GENERAL FUND**  
**Community & Economic Development - Business Tax**  
**Office**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	165,557	170,209	169,254	216,740
<b>UTILITIES</b>				
Water Service	83	85	85	89
Electric Service	1,258	1,273	1,365	1,363
Wastewater Service	93	97	95	98
Solid Waste Service	150	150	150	150
Solid Waste Service - Recycling	14	14	14	15
	<u>1,597</u>	<u>1,619</u>	<u>1,709</u>	<u>1,715</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,225	4,584	2,225	4,720
Gasoline - Fleet Management	38	143	39	975
Maintenance - Fleet Management	1,622	1,396	1,770	3,432
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	7,932	9,883	7,081	6,600
Intra-Departmental Charges - Telephone	2,355	2,262	2,262	1,943
Intra-Departmental Charges - Facilities	3,898	3,908	3,908	4,080
Intra-Departmental Charges - Janitorial	2,945	3,048	3,048	2,962
Intra-Departmental Charges - Training Ctr	148	148	148	160
Intra-Departmental Charges - IT Operations - GIS		150		127
Intra-Departmental Charges - IT Operations - Network Support	6,756	8,331	5,554	5,090
	<u>28,353</u>	<u>34,265</u>	<u>26,447</u>	<u>30,551</u>
<b>ALL OTHER O&amp;M</b>				
Visa/Mastercard Bank Charges	5,441	3,422	9,945	3,473
Printing & Photography	2,090	2,658	2,702	1,309
Postage & Mailing	6,616	7,011	5,500	7,116
Subscription & Membership	130	135	135	137
Telephone Communications	910	945	945	959
Travel	310	850	850	500
Training		569	569	578
Office Supplies	508	312	312	500
Equipment - Noncapital	227	1,299	1,299	500
Uniforms	430	176	176	500
	<u>16,662</u>	<u>17,377</u>	<u>22,433</u>	<u>15,572</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Building Inspection Fund				(31,362)
				(31,362)
<b>GRAND TOTAL</b>	<u><b>212,169</b></u>	<u><b>223,470</b></u>	<u><b>219,843</b></u>	<u><b>233,216</b></u>

**GENERAL FUND**  
**Finance - Central Accounting**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	2,397,573	2,590,700	2,386,153	2,541,524
<b>UTILITIES</b>				
Water Service	633	649	660	682
Electric Service	9,605	9,694	9,461	10,403
Wastewater Service	710	735	716	751
Solid Waste Service	1,142	1,142	1,142	1,142
Solid Waste Service - Recycling	107	107	107	115
	<u>12,196</u>	<u>12,327</u>	<u>12,086</u>	<u>13,093</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	2,058	2,058	5,079
Intra-Departmental Charges - PC & Network Support	52,043	55,129	49,125	44,727
Intra-Departmental Charges - Telephone	16,486	15,379	15,379	12,823
Intra-Departmental Charges - Facilities	29,144	29,221	29,221	30,511
Intra-Departmental Charges - Janitorial	22,022	22,789	22,789	22,144
Intra-Departmental Charges - Training Ctr	1,138	1,138	1,138	1,332
Intra-Departmental Charges - IT Operations - Application Dev	372,324	383,183	383,183	343,159
Intra-Departmental Charges - IT Operations - Network Support	36,684	39,480	32,423	29,343
	<u>530,274</u>	<u>548,377</u>	<u>535,316</u>	<u>489,118</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	4,395	5,067	5,067	5,143
Banking Service	8,628	15,951	14,107	14,389
Professional Services		522	522	530
Advertising	216	522	522	530
Annual Audit	39,669	58,940	58,940	65,708
Repair Of Equipment	3,672	2,360	2,360	2,086
Printing & Photography	4,108	5,111	5,111	5,188
Postage & Mailing	25,774	23,711	23,711	25,082
Subscription & Membership	3,637	4,312	4,312	3,964
Telephone Communications	1,482	2,086	2,086	2,117
Travel	30	2,235	2,235	2,268
Training	4,230	4,344	4,344	4,409
All Other Sundry Charges		468	468	1,356
Software License & Maintenance	5,249	6,503	6,503	5,870
Office Supplies	12,434	13,086	13,086	15,353
Equipment - Noncapital	2,247	5,919	5,919	3,000
	<u>115,771</u>	<u>151,137</u>	<u>149,293</u>	<u>156,993</u>

**GENERAL FUND**  
**Finance - Central Accounting**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(100,999)	(104,826)	(104,826)	(95,562)
Cost Allocated - Purchasing	(72,593)	(75,344)	(75,344)	(72,495)
Cost Allocated - RP Funding Center	(119,936)	(124,481)	(124,481)	
Cost Allocated - Solid Waste Management	(85,218)	(88,447)	(88,447)	(91,278)
Cost Allocated - Airport	(83,639)	(86,809)	(86,809)	(128,514)
Cost Allocated - Parking	(47,343)	(49,137)	(49,137)	(98,857)
Cost Allocated - Wastewater	(100,999)	(104,826)	(104,826)	(144,002)
Cost Allocated - Electric	(795,364)	(825,504)	(825,504)	(737,146)
Cost Allocated - Water	(138,873)	(144,136)	(144,136)	(160,808)
Cost Allocated - Stormwater Utility	(53,655)	(55,689)	(55,689)	(56,019)
Cost Allocated - Facilities Maintenance Fund	(82,061)	(85,171)	(85,171)	(82,381)
Cost Allocated - Information Technology	(126,248)	(131,032)	(131,032)	(115,334)
Cost Allocated - Building Inspection Fund		(26,206)	(26,206)	(128,514)
	<u>(1,806,928)</u>	<u>(1,901,608)</u>	<u>(1,901,608)</u>	<u>(1,910,910)</u>
<b>GRAND TOTAL</b>	<b>1,248,886</b>	<b>1,400,933</b>	<b>1,181,240</b>	<b>1,289,818</b>

**GENERAL FUND**  
**Finance - Customer Billing**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	651,924	674,806	653,637	641,181
<b>UTILITIES</b>				
Water Service	234	227	244	252
Electric Service	3,554	3,383	3,500	3,849
Wastewater Service	263	257	265	278
Solid Waste Service	422	422	422	422
Solid Waste Service - Recycling	39	37	39	43
	<u>4,512</u>	<u>4,326</u>	<u>4,470</u>	<u>4,844</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	1,235	1,235	462
Intra-Departmental Charges - PC & Network Support	16,434	16,537	17,002	15,709
Intra-Departmental Charges - Telephone	6,594	6,333	6,333	5,440
Intra-Departmental Charges - Facilities	11,033	11,062	11,062	11,550
Intra-Departmental Charges - Janitorial	8,336	8,627	8,627	8,383
Intra-Departmental Charges - Training Ctr	495	495	495	533
Intra-Departmental Charges - IT Operations - GIS	23,891	24,363	24,363	21,211
Intra-Departmental Charges - IT Operations - Application Dev	52,083	47,393	47,393	58,595
Intra-Departmental Charges - IT Operations - Network Support	11,483	11,409	11,408	10,430
	<u>130,782</u>	<u>127,454</u>	<u>127,918</u>	<u>132,313</u>
<b>ALL OTHER O&amp;M</b>				
Repair Of Equipment	1,329	1,800	1,200	1,300
Printing & Photography	1,100	1,289	1,289	1,100
Postage & Mailing	6,924	9,100	7,100	8,200
Subscription & Membership		273	273	
Travel	40			3,000
Training	199	500	500	2,700
Software License & Maintenance		480	480	240
Office Supplies	1,770	3,015	3,015	2,400
Equipment - Noncapital		4,250	4,250	
	<u>11,362</u>	<u>20,707</u>	<u>18,107</u>	<u>18,940</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Solid Waste Management	(186,594)	(165,613)	(165,613)	(173,280)
Cost Allocated - Parking	(27,989)	(24,842)	(24,842)	(25,992)
Cost Allocated - Wastewater	(186,594)	(165,613)	(165,613)	(173,280)
Cost Allocated - Electric	(139,946)	(124,210)	(124,210)	(129,960)
Cost Allocated - Water	(186,594)	(165,613)	(165,613)	(173,280)
Cost Allocated - Stormwater Utility	(111,957)	(99,368)	(99,368)	(103,968)
Cost Allocated - Building Inspection Fund		(4,140)	(4,140)	(4,332)
	<u>(839,674)</u>	<u>(749,399)</u>	<u>(749,399)</u>	<u>(784,092)</u>

**GENERAL FUND**  
**Finance - Customer Billing**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>GRAND TOTAL</b>	<b>(41,094)</b>	<b>77,894</b>	<b>54,733</b>	<b>13,186</b>

**GENERAL FUND**  
**Finance - Treasurer**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	438,393	458,805	466,624	447,747
<b>INSURANCES</b>				
Insurance - Position Bond	685	685	685	685
	685	685	685	685
<b>UTILITIES</b>				
Water Service	17	18	18	18
Electric Service	257	263	253	278
Wastewater Service	19	20	19	20
Solid Waste Service	31	31	31	31
Solid Waste Service - Recycling	3	3	3	3
	327	335	324	350
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	4,329	4,352	4,352	4,137
Intra-Departmental Charges - Telephone	3,297	3,166	3,166	2,720
Intra-Departmental Charges - Facilities	638	639	639	668
Intra-Departmental Charges - Janitorial	283	293	293	285
Intra-Departmental Charges - Training Ctr	198	198	198	213
Intra-Departmental Charges - IT Operations - Application Dev	17,343	17,487	17,487	17,134
Intra-Departmental Charges - IT Operations - Network Support	2,796	2,777	2,777	2,545
	29,316	29,324	29,324	28,164
<b>ALL OTHER O&amp;M</b>				
Contractual Services	97,537	140,836	140,836	110,000
Repair Of Equipment	488	650	650	660
Printing & Photography	241	400	400	406
Postage & Mailing	1,716	2,500	2,500	2,030
Subscription & Membership	495	500	500	508
Telephone Communications	364	400	400	406
Training	100	500	500	1,015
Software License & Maintenance		800	400	406
Office Supplies	1,513	2,350	2,350	2,790
	102,454	148,936	148,536	118,221



**GENERAL FUND**  
**Finance - Treasurer**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(11,639)	(11,636)	(11,636)	(14,162)
Cost Allocated - Purchasing	(316)	(316)	(316)	(379)
Cost Allocated - RP Funding Center	(696)	(696)	(696)	
Cost Allocated - Solid Waste Management	(37,889)	(37,879)	(37,879)	(37,806)
Cost Allocated - Airport	(1,771)	(1,771)	(1,771)	(3,224)
Cost Allocated - Parking	(1,898)	(1,897)	(1,897)	(2,150)
Cost Allocated - Wastewater	(50,919)	(50,906)	(50,906)	(59,997)
Cost Allocated - Electric	(384,771)	(384,672)	(384,672)	(339,247)
Cost Allocated - Water	(60,850)	(60,834)	(60,834)	(65,877)
Cost Allocated - Stormwater Utility	(33,651)	(33,642)	(33,642)	(34,140)
Cost Allocated - Facilities Maintenance Fund	(443)	(443)	(443)	(443)
Cost Allocated - Information Technology	(1,708)	(1,707)	(1,707)	(4,615)
Cost Allocated - Building Inspection Fund		(5,059)	(5,059)	(5,121)
	<u>(586,551)</u>	<u>(591,458)</u>	<u>(591,458)</u>	<u>(567,161)</u>
<b>GRAND TOTAL</b>	<b>(15,375)</b>	<b>46,627</b>	<b>54,035</b>	<b>28,006</b>

**GENERAL FUND**  
**Finance - City Clerk**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	425,899	443,968	426,672	442,379
<b>UTILITIES</b>				
Water Service	292	298	301	309
Electric Service	9,286	9,637	9,153	9,428
Wastewater Service	389	399	389	399
Solid Waste Service	4,751	4,727	4,940	4,940
Solid Waste Service - Recycling	116	116	116	116
	<u>14,834</u>	<u>15,177</u>	<u>14,899</u>	<u>15,192</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	2,470	2,470	1,385
Intra-Departmental Charges - PC & Network Support	10,703	10,756	11,349	10,231
Intra-Departmental Charges - Telephone	2,826	2,714	2,714	2,332
Intra-Departmental Charges - Facilities	49,568	49,698	49,698	51,892
Intra-Departmental Charges - Janitorial	59,039	61,096	61,096	59,367
Intra-Departmental Charges - Training Ctr	247	247	247	266
Intra-Departmental Charges - IT Operations - Application Dev	14,831	10,782	10,782	15,779
Intra-Departmental Charges - IT Operations - Network Support	7,605	7,556	7,710	6,912
	<u>145,252</u>	<u>145,319</u>	<u>146,066</u>	<u>148,164</u>
<b>ALL OTHER O&amp;M</b>				
Advertising	12,137	14,142	14,142	14,354
Repair Of Equipment	955	997	997	1,012
Postage & Mailing	378	401	401	407
Subscription & Membership	1,539	1,266	1,266	1,285
Telephone Communications	364	360	360	360
Travel	1,371	5,414	5,414	4,495
Training	441	554	554	562
All Other Sundry Charges	125	160	160	162
Software License & Maintenance	1,912	2,012	2,012	2,042
Office Supplies	1,369	2,052	2,052	2,083
Equipment - Noncapital	449	483	483	490
	<u>21,040</u>	<u>27,841</u>	<u>27,841</u>	<u>27,252</u>

**GENERAL FUND**  
**Finance - City Clerk**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Easy Vote Software	3,250	2,500	2,500	2,500
Boards & Committee Dinner		10,656	10,656	
Election Expense	141,056	169,000	169,000	169,000
Document Shredding	663	1,030	1,030	1,045
	<u>144,968</u>	<u>183,186</u>	<u>183,186</u>	<u>172,545</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Purchasing	(20,222)	(20,255)	(20,255)	(20,575)
Cost Allocated - Solid Waste Management	(1,896)	(1,899)	(1,899)	(1,929)
Cost Allocated - Airport	(632)	(633)	(633)	(643)
Cost Allocated - Wastewater	(17,062)	(17,090)	(17,090)	(17,360)
Cost Allocated - Electric	(58,139)	(58,232)	(58,232)	(59,152)
Cost Allocated - Water	(18,326)	(18,356)	(18,356)	(18,646)
Cost Allocated - Stormwater Utility	(632)	(633)	(633)	(643)
Cost Allocated - Facilities Maintenance Fund	(6,319)	(6,330)	(6,330)	(6,430)
Cost Allocated - Information Technology	(632)	(633)	(633)	(643)
Cost Allocated - Building Inspection Fund				(643)
	<u>(123,860)</u>	<u>(124,061)</u>	<u>(124,061)</u>	<u>(126,664)</u>
<b>GRAND TOTAL</b>	<u><b>628,133</b></u>	<u><b>691,430</b></u>	<u><b>674,603</b></u>	<u><b>678,868</b></u>

**GENERAL FUND  
Fire**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	5,586,362	1,247,458	1,229,121	1,294,839
<b>INSURANCE</b>				
Uninsured Loss Reimbursement		500		
		500		
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	15,608	10,291	10,291	10,291
Intra-Departmental Charges - PC & Network Support	26,525	28,288	27,207	25,382
Intra-Departmental Charges - Telephone	10,362	10,856	10,856	9,326
Intra-Departmental Charges - Radios	66,517	70,833	70,833	60,163
Intra-Departmental Charges - Facilities	23,723	23,786	23,786	24,836
Intra-Departmental Charges - Janitorial	17,926	18,551	18,551	18,026
Intra-Departmental Charges - Training Ctr	8,411	8,411	8,411	9,484
Intra-Departmental Charges - IT Operations - GIS	13,388	5,003	5,003	4,060
Intra-Departmental Charges - IT Operations - Application Dev	141,110	161,418	161,418	203,923
Intra-Departmental Charges - IT Operations - Public Safety	60,819	76,652	76,652	65,892
Intra-Departmental Charges - IT Operations - Network Support	20,396	21,737	19,113	17,311
	404,786	435,826	432,121	448,694
<b>ALL OTHER O&amp;M</b>				
Contractual Services			594	603
Rentals				583
Printing & Photography	1,098	695	695	2,761
Postage & Mailing	107	156	156	158
Subscription & Membership	1,615	1,545	1,545	1,228
Telephone Communications	3,491	4,411	4,411	4,477
Travel	2	2,789	2,789	2,623
Laundry & Dry Cleaning	2,142	2,611	2,611	4,173
All Other Sundry Charges	375	93	93	724
Licenses & Permits		32	32	428
Office Supplies	1,662	2,015	2,015	2,985
Equipment - Noncapital	1,882	6,950	6,950	9,359
All Other Materials & Supplies	561	2,383	2,383	1,334
Uniforms	728	1,816	1,816	1,843
	13,664	25,496	26,090	33,279
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	4,953	5,000	5,000	5,150
	4,953	5,000	5,000	5,150

**GENERAL FUND****Fire**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager	49,964	66,552	37,948	67,017
Fire Prevention Week	2,226	3,282	3,282	3,331
Public Education	14,262	21,161	21,161	21,479
Repeater System		39,425		
	<u>66,452</u>	<u>130,420</u>	<u>62,391</u>	<u>91,827</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Public Impr Fund	135,173	135,173	135,173	135,417
Transfer To Debt Service Fund	1,368,198			
Transfer To Fleet Mgmt Reserve	25,398			
Transfer To Fleet Mgmt Reserve				27,236
	<u>1,528,769</u>	<u>135,173</u>	<u>135,173</u>	<u>162,653</u>
<b>SUB-TOTAL</b>	<u>7,604,985</u>	<u>1,979,873</u>	<u>1,889,896</u>	<u>2,036,442</u>
<b>OPERATIONS</b>				
<b>PERSONAL SERVICES</b>	<u>15,197,548</u>	<u>17,074,159</u>	<u>16,450,168</u>	<u>17,462,696</u>
<b>UTILITIES</b>				
Water Service	29,796	29,684	26,946	27,620
Electric Service	100,094	102,312	99,336	102,316
Wastewater Service	35,537	35,801	32,674	33,491
Solid Waste Service	19,099	19,099	19,099	19,099
Solid Waste Service - Recycling	918	918	960	960
	<u>185,445</u>	<u>187,814</u>	<u>179,015</u>	<u>183,486</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	66,694	66,907	70,407	65,668
Intra-Departmental Charges - Telephone	41,921	40,257	40,257	34,583
Intra-Departmental Charges - Facilities	293,376	294,146	294,146	307,135
Intra-Departmental Charges - Janitorial	19,845	20,531	20,531	19,950
Intra-Departmental Charges - IT Operations - Network Support	42,868	42,583	43,276	39,868
	<u>464,704</u>	<u>464,424</u>	<u>468,617</u>	<u>467,204</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	4,446	5,223	6,223	6,316
Printing & Photography	283	259	259	615
Subscription & Membership	595	696	696	727
Telephone Communications	13,941	20,806	20,806	21,118
Travel	1,649	2,234	2,234	4,298
Laundry & Dry Cleaning	4,680	8,371	8,371	17,632
All Other Sundry Charges	168	968	968	983
Office Supplies	1,848	1,253	1,253	2,187
Equipment - Noncapital	9,595	27,912	27,912	9,922
All Other Materials & Supplies	8,653	10,369	10,369	10,525

**GENERAL FUND  
Fire**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Uniforms	53,775	76,423	76,423	89,569
Chemicals	5,588	6,486	6,486	5,518
Fire Fighting Accessories	114,835	119,110	119,110	110,747
	<u>220,056</u>	<u>280,110</u>	<u>281,110</u>	<u>280,157</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		11,000	11,000	
		<u>11,000</u>	<u>11,000</u>	
<b>SPECIAL PROJECTS</b>				
EMS Operations	14,522	16,159	16,159	16,401
Maintenance & Replacement of Fire Hose	2,933	6,565	6,565	6,663
Urban Search and Rescue Team (USAR)	16,244	12,772	12,772	18,040
ARFF Training	26,745	44,231	44,231	44,364
Replace AED & Accessories		1,255	1,255	127,383
Special Event Sponsorship	5,749		4,425	
Special Events - Reimbursable	25,714	19,679	67,873	
Mutual Aid - Piney Point Gypsum Stack Release			7,530	
	<u>91,906</u>	<u>100,661</u>	<u>160,810</u>	<u>212,851</u>
<b>SUB-TOTAL</b>	<u>16,159,659</u>	<u>18,118,168</u>	<u>17,550,720</u>	<u>18,606,394</u>
<b>TRAINING</b>				
<b>PERSONAL SERVICES</b>	<u>207,630</u>	<u>172,330</u>	<u>220,849</u>	<u>167,338</u>
<b>UTILITIES</b>				
Water Service	10,290	14,734	7,343	7,527
Electric Service	9,477	9,285	11,454	11,798
Wastewater Service	7,806	11,258	2,188	2,243
Solid Waste Service	1,091	1,091	1,710	1,710
	<u>28,665</u>	<u>36,368</u>	<u>22,695</u>	<u>23,278</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	4,418	4,585	4,677	4,151
Intra-Departmental Charges - Telephone	4,710	4,523	4,523	4,663
Intra-Departmental Charges - Facilities	21,656	21,713	21,713	66,283
Intra-Departmental Charges - Janitorial				15,677
Intra-Departmental Charges - IT Operations - Network Support	2,718	2,777	2,777	2,545
	<u>33,502</u>	<u>33,598</u>	<u>33,690</u>	<u>93,319</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		1,629	1,629	1,653
Subscription & Membership	16,816	15,681	15,681	15,916
Telephone Communications	69	296	296	300
Travel	7			
Laundry & Dry Cleaning	479	554	554	562
Training	10,467	23,467	23,467	34,279

**GENERAL FUND  
Fire**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
All Other Sundry Charges		224	224	127
A7397		1,600	1,600	
Equipment - Noncapital	5,604	432	432	3,483
All Other Materials & Supplies	248	1,335	1,335	1,045
Uniforms		514	514	522
Fire Fighting Accessories	263			
	<u>33,953</u>	<u>45,732</u>	<u>45,732</u>	<u>57,887</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		12,740	12,740	
		<u>12,740</u>	<u>12,740</u>	
<b>SPECIAL PROJECTS</b>				
Paramedics Training	565	27,258	27,258	27,667
City University	2,700	3,811	3,811	3,868
Fire Academy		1,925	1,925	589
	<u>3,265</u>	<u>32,994</u>	<u>32,994</u>	<u>32,124</u>
<b>SUB-TOTAL</b>	<u>307,015</u>	<u>333,762</u>	<u>368,700</u>	<u>373,946</u>
<b>FIRE SAFETY MANAGEMENT</b>				
<b>PERSONAL SERVICES</b>	<u>689,967</u>	<u>684,648</u>	<u>696,025</u>	<u>837,718</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	10,378	10,392	10,711	9,998
Intra-Departmental Charges - Telephone	942	905	905	777
Intra-Departmental Charges - Facilities	23,723	23,786	23,786	24,836
Intra-Departmental Charges - Janitorial	17,926	18,551	18,551	18,026
Intra-Departmental Charges - IT Operations - Network Support	7,455	7,406	7,405	6,786
	<u>60,424</u>	<u>61,040</u>	<u>61,358</u>	<u>60,423</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	393	806	1,106	1,123
Printing & Photography	162	132	132	337
Subscription & Membership	2,291	1,659	1,659	1,684
Telephone Communications	6,576	6,166	6,166	6,942
Travel	1,351	1,486	1,486	1,508
Laundry & Dry Cleaning	456	373	373	3,931
Office Supplies	144	1,230	1,230	2,063
Equipment - Noncapital	1,512	6,865	6,865	1,693
All Other Materials & Supplies	4,383	2,056	2,056	2,087
Uniforms	1,330	1,542	1,542	5,990
	<u>18,598</u>	<u>22,315</u>	<u>22,615</u>	<u>27,358</u>
<b>SPECIAL PROJECTS</b>				
Fire Safety Management		530	530	538
		<u>530</u>	<u>530</u>	<u>538</u>

**GENERAL FUND  
Fire**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SUB-TOTAL</b>	768,989	768,533	780,528	926,037



**GENERAL FUND  
Fire**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
	<b>MAINTENANCE</b>			
<b>PERSONAL SERVICES</b>	315,873	314,927	316,828	322,727
<b>INTER-CITY SERVICES</b>				
Maintenance - Fleet Management		123,770		
Intra-Departmental Charges - PC & Network Support	1,266	1,288	1,313	1,233
Intra-Departmental Charges - IT Operations - Network Support	932	926	926	848
	2,198	125,984	2,239	2,081
<b>ALL OTHER O&amp;M</b>				
Contractual Services	2,856	3,398	3,398	3,449
Repair Of Equipment	23,329	81,568	74,568	75,687
Laundry & Dry Cleaning	995	1,744	1,744	1,770
Repair Of Motor Equipment	133,712	146,349	146,349	148,544
Software License & Maintenance		877	877	890
Auto/Heavy Equipment Fuel	124,692	132,576	132,576	149,790
Office Supplies		367	367	273
Equipment - Noncapital		3,980	3,980	4,040
All Other Materials & Supplies	726	920	920	934
Uniforms		771	771	783
Tools & Implements	2,375	3,984	3,984	4,044
License Tags	519	519	519	527
Use Tax Allocation	(8)			
Recoveries-Other Funds	(64)			
	289,131	377,053	370,053	390,731
<b>SPECIAL PROJECTS</b>				
ARFF Training		130		
		130		
<b>SUB-TOTAL</b>	607,332	817,964	689,120	715,539
<b>GRAND TOTAL</b>	25,447,981	22,018,300	21,278,964	22,658,358

**GENERAL FUND  
Police**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	48,206,783	32,432,608	31,288,507	33,895,618
<b>INSURANCE</b>				
Uninsured Loss Reimbursement	750			
	750			
<b>UTILITIES</b>				
Water Service	14,517	15,988	11,849	12,145
Stormwater Service	1,055	1,090	1,178	1,237
Electric Service	183,420	196,502	176,271	181,559
Wastewater Service	9,775	10,027	10,118	10,371
Solid Waste Service	9,500	9,500	11,684	11,684
	218,267	233,107	211,100	216,996
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	1,400,930	1,430,178	1,392,702	1,741,798
Gasoline - Fleet Management	514,234	736,590	441,653	751,150
Maintenance - Fleet Management	1,015,874	1,169,284	1,072,872	1,211,440
Fleet - New Equip - O&M Charges				2,920
Purchasing & Stores Service	14,755	28,403	28,403	29,088
Intra-Departmental Charges - PC & Network Support	756,645	765,619	805,177	742,971
Intra-Departmental Charges - Telephone	150,255	143,386	143,386	122,791
Intra-Departmental Charges - Radios	370,105	371,873	371,873	313,013
Intra-Departmental Charges - Facilities	342,457	347,757	347,757	363,113
Intra-Departmental Charges - Janitorial	299,074	312,933	312,933	304,076
Intra-Departmental Charges - Training Ctr	17,567	17,567	17,567	19,821
Intra-Departmental Charges - IT Operations - GIS	25,148	26,944	26,944	21,743
Intra-Departmental Charges - IT Operations - Application Dev	445,948	452,566	452,566	544,107
Intra-Departmental Charges - IT Operations - Public Safety	1,155,568	1,456,384	1,456,384	1,251,947
Intra-Departmental Charges - IT Operations - Network Support	465,367	470,109	476,574	438,008
	6,973,925	7,729,593	7,346,791	7,857,986
<b>ALL OTHER O&amp;M</b>				
Contractual Services	155,173	151,356	134,511	157,669
Legal Fees	187,248	187,000	187,000	
Professional Services	12,973	15,000	15,510	15,000
Advertising	352	600	600	500
Visa/Mastercard Bank Charges	286	500	500	500
Contract Labor	84,596	13,920	13,920	
Rentals	231,929	277,354	265,500	205,948
Maintenance Of Facilities	210	400	125	400
Repair Of Equipment	42,773	38,506	38,106	43,444

**GENERAL FUND  
Police**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Printing & Photography	13,606	20,500	20,500	20,500
Postage & Mailing	10,726	10,545	10,545	10,545
Subscription & Membership	29,487	34,718	29,747	40,956
Telephone Communications	71,726	85,408	80,908	86,990
Laundry & Dry Cleaning	75,646	118,000	105,000	119,000
All Other Sundry Charges	9,404	8,100	8,237	9,300
Software License & Maintenance		960	480	
Refund Of Prior Years Revenue			158	
Confidential Informants	20,000	35,000	35,000	35,000
Gift Certificates	1,320			
Office Supplies	73,821	85,585	81,207	88,519
Equipment - Noncapital	91,897	158,180	154,851	99,753
All Other Materials & Supplies	32,575	47,578	47,158	50,813
Uniforms	141,557	150,461	151,955	153,300
License Tags	680	1,500	850	1,500
Use Tax Allocation	(12)	(40)	(86)	(40)
Food & Supplies for Animals	12,579	13,500	13,990	12,500
Training - Ammunition	14,866	15,946	13,565	15,000
	<u>1,315,418</u>	<u>1,470,577</u>	<u>1,409,837</u>	<u>1,167,097</u>
<b>DEBT SERVICE</b>				
A/C Chiller Replacements	120,197	60,068	60,006	
	<u>120,197</u>	<u>60,068</u>	<u>60,006</u>	
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	16,120	50,445	50,445	1,092,354
	<u>16,120</u>	<u>50,445</u>	<u>50,445</u>	<u>1,092,354</u>
<b>SPECIAL PROJECTS</b>				
Florida Southern College - SRO	330,563	480,349	450,360	542,100
Polk County School Board-SRO	1,044,354	1,176,819	1,166,491	1,173,261
Crime Watch	13,282	22,881	22,881	40,000
Special Overtime	225,525	80,000	80,300	88,000
Emergency Preparedness	1,690	2,500	2,500	2,500
Recruitment	51,461	40,582	40,402	40,582
Victim Assistance Program	25,000	25,000	25,000	25,000
Training Center	83,452	186,747	186,747	93,960
Police Educations	25,087	28,000	28,000	28,000
Canine Training - Donations		68,474	68,474	
Investigative Costs Reimbursement	130,138	257,109	257,109	135,000
Do the Right Thing - Donations	294	7,885	7,885	
School Resource Officers - Donations		4,216	4,216	
Polk Community College IPS Coordinator	121,867	117,411	124,897	123,458
Drug Prevention Resource Center	21,000			
Red Light Cameras	936,559	957,355	945,701	967,580

**GENERAL FUND  
Police**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
LPD Explorer Program - Donations	1,148	17,414	17,414	
COPS For Christmas - Donations	12,836	11,878	11,878	
Lakeland Police Dept. - Donations		4,417	4,417	
SWAT Medic Program	5,258	7,500	7,500	7,000
AED Units for LPD Patrol Cars	6,427	15,000	15,000	10,000
Special Event Sponsorship	16,589	28,000	28,000	28,000
FOAG Victim Assistance (VOCA)	165,067	165,875	159,176	179,120
FDLE-Byrne Police Athletic League (PAL)	17,875	22,016	22,016	20,458
DOJ-Justice Assistance Grant	109,926	159,203	184,857	120,357
Community Policing Innovation	205,371	196,751	220,097	227,175
New Beginnings - SRO	94,687	97,791	107,951	112,073
Ballistic Vest Replacements	24,161	117,291	117,291	55,000
Lakeland Christian - SRO	87,734	92,120	87,493	86,480
Accommodations for Programs and Services		10,000	10,000	10,000
Magnolia Montessori Academy - SRO	80,618	80,623	89,967	89,625
Conducted Electrical Weapon Replacements		54,416	54,416	30,000
FDLE ESST/CHT Task Force	1,316		133	
BJA-Coronavirus Emergency Supplemental Funding Program (CESF)		80,481	80,481	
LPD New Technology and Equipment Replacement		27,000	27,000	30,000
	<u>3,839,287</u>	<u>4,643,104</u>	<u>4,656,050</u>	<u>4,264,729</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Public Impr Fund		150,000	150,000	
Transfer To Debt Service Fund	254,709			
Transfer To Fleet Mgmt Reserve	30,320	115,000	115,000	
Transfer To Fleet Mgmt Reserve	53,935	38,465	38,465	
Transfer To IT Equip Replacement Fund				42,840
	<u>338,964</u>	<u>303,465</u>	<u>303,465</u>	<u>42,840</u>
<b>SUB-TOTAL</b>	<u>42,086,814</u>	<u>46,922,967</u>	<u>45,326,201</u>	<u>48,537,620</u>

**GENERAL FUND  
Police**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>LAW ENFORCEMENT TRUST FUND</b>				
<b>ALL OTHER O&amp;M</b>				
All Other Administrative	24,224	119,833	119,833	
Equipment - Noncapital		8,533	6,544	
	24,224	128,366	126,377	
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		184,133	184,133	
		184,133	184,133	
<b>SUB-TOTAL</b>	24,224	312,499	310,510	
<b>FEDERALLY FORFEITED PROPERTY</b>				
<b>ALL OTHER O&amp;M</b>				
Contractual Services	2,000			
Training		11,255	11,255	
All Other Administrative		1,040,158	1,040,158	
Equipment - Noncapital	31,315	105,001	96,186	
	33,315	1,156,414	1,147,599	
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	102,880	287,546	287,546	
	102,880	287,546	287,546	
<b>SPECIAL PROJECTS</b>				
Fed Law Enforcement Trust - Treasury Funds		4,718	4,718	
		4,718	4,718	
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Fleet Mgmt Reserve				290,000
				290,000
<b>SUB-TOTAL</b>	136,195	1,448,678	1,439,863	290,000
<b>GRAND TOTAL</b>	<b>61,190,129</b>	<b>48,684,144</b>	<b>47,076,574</b>	<b>48,827,620</b>

**GENERAL FUND**  
**Public Works - Director**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	820,849	879,773	836,374	851,570
<b>UTILITIES</b>				
Water Service	244	208	254	263
Electric Service	3,701	3,105	3,645	4,008
Wastewater Service	274	235	276	289
Solid Waste Service	440	440	440	440
Solid Waste Service - Recycling	41	34	41	44
	4,699	4,022	4,656	5,044
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	15,608	13,172	13,172	56,329
Intra-Departmental Charges - PC & Network Support	14,719	13,582	15,612	13,999
Intra-Departmental Charges - Telephone	3,297	3,166	3,166	2,720
Intra-Departmental Charges - Radios	1,137	3,427	3,427	2,885
Intra-Departmental Charges - Facilities	11,475	11,505	11,505	12,013
Intra-Departmental Charges - Janitorial	8,671	8,973	8,973	8,719
Intra-Departmental Charges - Training Ctr	297	297	297	480
Intra-Departmental Charges - IT Operations - GIS	18,547	17,865	17,865	14,354
Intra-Departmental Charges - IT Operations - Application Dev	44,762	48,697	48,697	49,210
Intra-Departmental Charges - IT Operations - Network Support	10,546	9,707	10,632	9,707
	129,059	130,391	133,346	170,416
<b>ALL OTHER O&amp;M</b>				
Contract Labor		500	500	500
Repair Of Equipment	559	1,700	1,700	1,700
Printing & Photography	19	150	150	150
Postage & Mailing	211	450	450	450
Subscription & Membership	1,038	3,600	3,600	3,564
Telephone Communications	2,973	3,400	3,400	3,400
Travel	1,721	9,000	9,000	9,000
Training	36	8,000	8,000	8,000
All Other Sundry Charges	598	1,340	1,340	1,340
Software License & Maintenance		960	960	960
Office Supplies	985	2,800	2,800	2,800
Equipment - Noncapital	2,236	3,500	3,500	3,500
Uniforms		350	350	350
Use Tax Allocation				
	10,376	35,750	35,750	35,714
<b>SPECIAL PROJECTS</b>				
Limited English Proficiency		1,000	1,000	1,015
		1,000	1,000	1,015

**GENERAL FUND**  
**Public Works - Director**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(101,859)	(112,223)	(112,223)	(110,715)
Cost Allocated - Purchasing	(6,047)	(6,452)	(6,452)	(6,616)
Cost Allocated - RP Funding Center	(6,047)	(6,452)	(6,452)	
Cost Allocated - Solid Waste Management	(149,309)	(164,604)	(164,604)	(162,269)
Cost Allocated - Airport	(6,047)	(6,452)	(6,452)	(6,616)
Cost Allocated - Parking	(22,472)	(24,584)	(24,584)	(24,462)
Cost Allocated - Wastewater	(6,047)	(6,452)	(6,452)	(6,616)
Cost Allocated - Electric	(6,047)	(6,452)	(6,452)	(6,616)
Cost Allocated - Water	(6,047)	(6,452)	(6,452)	(6,616)
Cost Allocated - Stormwater Utility	(59,884)	(65,885)	(65,885)	(65,110)
Cost Allocated - Facilities Maintenance Fund	(59,884)	(65,885)	(65,885)	(65,110)
Cost Allocated - Information Technology	(6,047)	(6,452)	(6,452)	(6,616)
Cost Allocated - Building Inspection Fund				(6,616)
	(435,737)	(478,345)	(478,345)	(473,978)
<b>GRAND TOTAL</b>	<b>529,245</b>	<b>572,591</b>	<b>532,781</b>	<b>589,781</b>

**GENERAL FUND**  
**Public Works - Traffic**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,037,601	1,067,820	994,185	1,237,708
<b>UTILITIES</b>				
Water Service	1,218	1,282	1,252	1,283
Electric Service	14,031	14,638	13,022	13,413
Wastewater Service	535	452	453	464
Solid Waste Service	1,637	1,637	1,637	1,637
Solid Waste Service - Recycling	102	102	102	102
	17,523	18,111	16,466	16,899
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	56,125	58,787	56,125	59,168
Gasoline - Fleet Management	15,383	20,778	19,203	20,920
Maintenance - Fleet Management	37,468	45,239	34,899	45,655
Purchasing & Stores Service	18,210	13,584	13,584	462
Intra-Departmental Charges - PC & Network Support	34,073	34,581	34,662	30,919
Intra-Departmental Charges - Telephone	7,065	6,785	6,785	5,829
Intra-Departmental Charges - Radios	7,391	7,997	7,997	6,732
Intra-Departmental Charges - Facilities	31,916	32,000	32,000	33,413
Intra-Departmental Charges - Janitorial	21,395	22,141	22,141	21,514
Intra-Departmental Charges - Training Ctr	891	891	891	1,012
Intra-Departmental Charges - IT Operations - GIS	13,037	12,185	12,185	9,768
Intra-Departmental Charges - IT Operations - Application Dev	48,736	42,168	42,168	43,492
Intra-Departmental Charges - IT Operations - Network Support	22,585	22,903	21,976	20,107
	314,275	320,039	304,616	298,991
<b>ALL OTHER O&amp;M</b>				
Contractual Services		45,213	45,213	45,000
Rentals	1,035	98	350	4,188
Repair Of Equipment	2,302	685	685	7,189
Printing & Photography	100			101
Postage & Mailing	307	327	327	308
Subscription & Membership	2,459	2,288	2,288	2,288
Telephone Communications	7,401	8,341	8,341	5,569
Travel	1,303	363	363	1,505
Training	3,562	4,622	4,622	5,117
All Other Sundry Charges	35			51
Software License & Maintenance		480	480	480
Auto/Heavy Equipment Fuel	67	145	145	49
Office Supplies	1,178	1,358	1,358	2,481
Equipment - Noncapital	650	1,822	1,822	1,835
All Other Materials & Supplies	79,255	101,675	101,675	84,000
Uniforms	4,329	5,162	5,162	5,113
Tools & Implements	1,493	1,186	1,186	1,520



**GENERAL FUND  
Public Works - Traffic**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Use Tax Allocation	(113)			
	105,362	173,765	174,017	166,794
<b>SPECIAL PROJECTS</b>				
ITS Maintenance	30,914	74,449	71,592	71,592
Sign Fabrication	20,562	16,345	16,345	24,500
Special Event Sponsorship	22,667	8,333	8,333	28,000
Other Projects - From Outside City	(101)			
	74,042	99,127	96,270	124,092
<b>GRAND TOTAL</b>	<b>1,548,803</b>	<b>1,678,862</b>	<b>1,585,554</b>	<b>1,844,484</b>

**GENERAL FUND**  
**Public Works - Engineering**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,151,333	1,360,900	1,123,416	1,200,219
<b>UTILITIES</b>				
Water Service	422	359	440	454
Electric Service	6,400	5,370	6,304	6,932
Wastewater Service	473	407	477	501
Solid Waste Service	761	761	761	761
Solid Waste Service - Recycling	71	59	71	77
	<u>8,127</u>	<u>6,956</u>	<u>8,053</u>	<u>8,725</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	26,379	26,679	26,319	26,895
Gasoline - Fleet Management	3,796	8,780	5,240	11,822
Maintenance - Fleet Management	18,986	12,463	29,580	15,000
Purchasing & Stores Service	3,468	14,407	14,407	14,313
Intra-Departmental Charges - PC & Network Support	22,919	23,123	23,376	20,838
Intra-Departmental Charges - Telephone	5,652	5,428	5,428	4,275
Intra-Departmental Charges - Radios	3,980	3,999	3,999	3,365
Intra-Departmental Charges - Facilities	19,852	19,904	19,904	20,783
Intra-Departmental Charges - Janitorial	15,001	15,523	15,523	15,084
Intra-Departmental Charges - Training Ctr	841	841	841	906
Intra-Departmental Charges - IT Operations - GIS	45,058	33,515	33,515	26,940
Intra-Departmental Charges - IT Operations - Application Dev	52,658	50,481	50,481	52,603
Intra-Departmental Charges - IT Operations - Network Support	14,672	14,962	14,035	12,850
	<u>233,262</u>	<u>230,105</u>	<u>242,648</u>	<u>225,674</u>
<b>ALL OTHER O&amp;M</b>				
Contract Labor	9,496			
Repair Of Equipment	965	2,000	2,000	1,500
Printing & Photography	58	200	200	203
Postage & Mailing	9	100	100	102
Subscription & Membership	2,079	3,000	3,000	3,045
Telephone Communications	7,640	7,500	7,500	7,612
Travel	912	2,616	2,616	3,670
Training	1,383	6,000	6,000	9,135
All Other Sundry Charges	742	900	900	508
Software License & Maintenance	9,777	10,634	10,634	10,794
Office Supplies	1,942	4,800	4,800	4,250
Equipment - Noncapital	1,107	3,700	3,700	2,300
Uniforms	3,337	4,000	4,000	4,060
Tools & Implements	1,709	2,600	2,600	2,538
	<u>41,157</u>	<u>48,050</u>	<u>48,050</u>	<u>49,717</u>

**GENERAL FUND**  
**Public Works - Engineering**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		4,900	4,900	4,973
		4,900	4,900	4,973
<b>SPECIAL PROJECTS</b>				
FDOT County Line Rd @ US 92	2,415	16,291	16,291	
Lakes at Laurel Highland Quality Control	12,600			
Downtown Master Plan	2,828			
FDOT-Tenoroc Trail - Segment 1	13,159	66,815	66,815	
Structural Plan Review	(517)	17,374	17,374	
Other Projects - From Outside City	(99)			
	30,386	100,480	100,480	
<b>ALLOCATIONS</b>				
Cost Allocated - Stormwater Utility	(38,479)	(38,479)	(38,479)	(39,635)
Cost Allocated - Building Inspection Fund		(14,216)	(14,216)	(11,598)
	(38,479)	(52,695)	(52,695)	(51,233)
<b>GRAND TOTAL</b>	<b>1,425,786</b>	<b>1,698,696</b>	<b>1,474,852</b>	<b>1,438,075</b>

**GENERAL FUND**  
**Public Works - Construction & Maintenance**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,301,856	2,364,589	1,279,215	2,009,861
<b>INSURANCES</b>				
Uninsured Loss Reimbursement	250			
	250			
<b>UTILITIES</b>				
Water Service	18,214	18,981	19,944	20,443
Electric Service	30,689	29,547	29,614	30,502
Wastewater Service	17,679	17,847	20,088	20,590
Solid Waste Service	50,908	32,199	21,379	21,379
Solid Waste Service - Recycling	102	102	102	102
	117,592	98,676	91,127	93,016
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	56,844	127,388	74,875	439,534
Gasoline - Fleet Management	106,455	72,267	92,367	249,939
Maintenance - Fleet Management	85,801	118,133	99,429	425,528
Fleet Mgmt Project Charges			7,957	
Fleet Mgmt Charges Recoveries				(850,000)
Purchasing & Stores Service	65,035	86,443	86,443	42,478
Other City Department Charges	(141,610)		(59,512)	
Intra-Departmental Charges - PC & Network Support	32,332	32,416	33,007	30,805
Intra-Departmental Charges - Telephone	9,891	9,499	9,499	7,772
Intra-Departmental Charges - Radios	27,289	26,848	26,848	22,598
Intra-Departmental Charges - Facilities	153,590	153,994	153,994	160,793
Intra-Departmental Charges - Janitorial	29,199	30,217	30,217	29,361
Intra-Departmental Charges - Training Ctr	3,463	3,463	3,463	3,836
Intra-Departmental Charges - IT Operations - GIS	71,224	57,623	57,623	50,079
Intra-Departmental Charges - IT Operations - Application Dev	98,447	106,342	106,342	116,671
Intra-Departmental Charges - IT Operations - Network Support	23,886	23,738	23,274	21,677
	621,846	848,371	745,826	751,071
<b>ALL OTHER O&amp;M</b>				
Contractual Services	15,327	10,259	10,259	10,256
Contract Labor		1,000	1,000	514
Leases		113,160	113,160	187,682
Rentals	2,299	3,346	3,346	3,346
Repair Of Equipment	2,002	10,000	10,000	10,000
Printing & Photography		481	481	481
Postage & Mailing	109	412	412	412
Subscription & Membership	1,853	1,500	1,500	1,500
Telephone Communications	8,237	12,465	12,465	12,465

**GENERAL FUND**  
**Public Works - Construction & Maintenance**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Travel	3,535	6,257	6,257	6,257
Training	1,012	17,000	17,000	17,000
All Other Sundry Charges		144	144	144
Software License & Maintenance		2,500	2,500	2,500
Auto/Heavy Equipment Fuel		1,700	1,700	1,700
Office Supplies	2,502	6,489	6,489	6,489
Equipment - Noncapital	10,159	8,940	8,940	13,078
All Other Materials & Supplies	16,035	29,700	29,700	29,700
Uniforms	28,926	35,000	35,000	35,000
Construction Material	7,670	40,000	40,000	40,000
Chemicals	2,773	4,635	4,635	4,635
Tools & Implements	9,121	10,300	10,300	10,300
Personal Safety Equipment	11,100	15,000	15,000	15,000
Parts For Equipment	8,818	26,330	26,330	26,330
Use Tax Allocation	(7)			
Recoveries-From Outside City	(7,996)			
	<u>123,475</u>	<u>356,618</u>	<u>356,618</u>	<u>434,789</u>
<b>DEBT SERVICE</b>				
Interest Expense - Leasing2	26,139			
Principal Payment - Leasing2	<u>128,188</u>			
	<u>154,328</u>			
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	<u>7,916</u>	<u>7,916</u>	<u>7,916</u>	
	<u>7,916</u>	<u>7,916</u>	<u>7,916</u>	
<b>SPECIAL PROJECTS</b>				
Other Projects - City Departments	57,990			
Cleaning & Painting Downtown Streetscape	<u>9,815</u>	<u>52,815</u>	<u>52,815</u>	
	<u>67,804</u>	<u>52,815</u>	<u>52,815</u>	
<b>GRAND TOTAL</b>	<u><b>2,395,067</b></u>	<u><b>3,728,985</b></u>	<u><b>2,533,517</b></u>	<u><b>3,288,737</b></u>

**GENERAL FUND**  
**Parks and Recreation - Director**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	419,405	424,843	421,637	477,962
<b>UTILITIES</b>				
Water Service	138	118	144	149
Electric Service	2,094	1,757	2,062	2,268
Wastewater Service	155	133	156	164
Solid Waste Service	249	249	249	249
Solid Waste Service - Recycling	23	19	23	25
	<u>2,659</u>	<u>2,276</u>	<u>2,634</u>	<u>2,855</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	19,944	18,935	18,935	27,241
Intra-Departmental Charges - PC & Network Support	6,957	7,832	8,354	8,568
Intra-Departmental Charges - Telephone	3,768	3,619	3,619	3,108
Intra-Departmental Charges - Facilities	6,497	6,514	6,514	6,802
Intra-Departmental Charges - Janitorial	4,909	5,081	5,081	4,937
Intra-Departmental Charges - Training Ctr	297	297	297	160
Intra-Departmental Charges - IT Operations - Application Dev	27,927	27,144	27,144	25,703
Intra-Departmental Charges - IT Operations - Network Support	8,750	8,296	8,981	8,073
	<u>79,049</u>	<u>77,718</u>	<u>78,925</u>	<u>84,592</u>
<b>ALL OTHER O&amp;M</b>				
Rentals	914	1,100	1,100	1,117
Repair Of Equipment		520	520	528
Printing & Photography	475	1,600	1,600	1,624
Postage & Mailing	126	300	300	305
Subscription & Membership	1,620	3,560	3,560	3,613
Telephone Communications	3,113	4,500	4,500	4,568
Travel	467	6,600	6,600	6,699
Training	775	5,672	5,672	5,757
Software License & Maintenance		50,480	50,480	51,237
Office Supplies	233	1,600	1,600	1,624
Equipment - Noncapital	5,025	2,454	2,454	2,491
	<u>12,749</u>	<u>78,386</u>	<u>78,386</u>	<u>79,563</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		4,836	4,836	4,908
		<u>4,836</u>	<u>4,836</u>	<u>4,908</u>

**GENERAL FUND**  
**Parks and Recreation - Director**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Sculpture Competition	20,573	26,000	26,000	8,430
Volunteers in Public Service		500	500	507
Downtown Wayfinding	5,706	7,000	7,000	7,105
Downtown Street Furniture	4,952	8,430	8,430	8,556
	<u>31,231</u>	<u>41,930</u>	<u>41,930</u>	<u>24,598</u>
<b>GRAND TOTAL</b>	<b>545,093</b>	<b>629,989</b>	<b>628,348</b>	<b>674,478</b>

**GENERAL FUND**  
**Parks and Recreation - Parks**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	6,999,550	7,882,290	6,916,143	7,804,508
<b>INSURANCE</b>				
Insurance - Fire	2,296	1,168	944	991
	2,296	1,168	944	991
<b>UTILITIES</b>				
Water Service	619,556	600,963	539,707	553,200
Stormwater Service	3,530	8,430	3,505	3,680
Electric Service	252,351	239,478	286,553	295,149
Wastewater Service	84,059	68,579	91,863	94,160
Solid Waste Service	175,865	220,008	139,705	139,705
Solid Waste Service - Recycling	23	23	23	23
	1,135,384	1,137,481	1,061,356	1,085,917
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	496,674	512,525	504,351	534,743
Gasoline - Fleet Management	144,358	189,267	115,020	191,159
Maintenance - Fleet Management	350,521	313,277	281,558	315,367
Purchasing & Stores Service	34,252	29,638	29,638	22,624
Intra-Departmental Charges - PC & Network Support	38,323	39,215	39,439	36,737
Intra-Departmental Charges - Telephone	14,131	13,570	13,570	12,046
Intra-Departmental Charges - Radios	42,070	42,271	42,271	35,581
Intra-Departmental Charges - Facilities	1,133,691	1,136,672	1,136,672	1,177,671
Intra-Departmental Charges - Janitorial	11,712	12,121	12,121	19,189
Intra-Departmental Charges - Training Ctr	5,987	5,987	5,987	6,554
Intra-Departmental Charges - IT Operations - GIS	18,547	20,080	20,080	16,121
Intra-Departmental Charges - IT Operations - Application Dev	187,118	249,577	249,577	257,253
Intra-Departmental Charges - IT Operations - Network Support	30,037	30,754	29,141	26,641
	2,507,421	2,594,954	2,479,425	2,651,686



**GENERAL FUND**  
**Parks and Recreation - Parks**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	189,848	219,881	219,881	203,486
Rentals		578	578	1,134
Maintenance Of Facilities	23,890	36,859	36,859	33,182
Repair Of Equipment	45,011	41,805	41,805	46,005
Printing & Photography	350	613	613	1,123
Postage & Mailing	2			83
Subscription & Membership	1,383	895	895	1,120
Telephone Communications	21,532	19,129	19,129	14,148
Travel	2,851			1,601
Training	1,833	4,942	4,942	4,675
All Other Sundry Charges	14,499	12,603	9,823	11,384
Ad Valorem Taxes	698	700	700	700
Bad Debt Expense	115			
Auto/Heavy Equipment Fuel	2,477	2,307	2,307	2,307
Office Supplies	5,885	3,200	3,200	8,352
Equipment - Noncapital	9,756	19,525	19,525	7,001
All Other Materials & Supplies	34,312	30,024	29,997	29,526
Uniforms	37,588	49,237	49,237	50,295
Cleaning & Janitor Supply	40,584	50,067	50,067	60,671
Construction Material	4,038	4,477	4,477	2,818
Chemicals	98,150	97,838	97,838	97,768
Tools & Implements	15,787	13,586	13,586	13,779
Electrical Hardware & Plumbing Supplies	11,889	17,624	17,624	19,650
Agricultural & Horticultural Supplies	124,997	140,493	140,493	125,115
Recreational Supplies	17,491	19,785	19,785	20,972
Use Tax Allocation	(38)			
Food & Supplies for Animals	14,564	11,325	11,560	11,205
Irrigation Supplies	26,185	27,201	27,191	25,553
	<u>745,675</u>	<u>824,694</u>	<u>822,112</u>	<u>793,653</u>
<b>DEBT SERVICE</b>				
Parks & Recreation Energy Conservation	<u>97,727</u>	<u>99,782</u>	<u>99,782</u>	<u>99,782</u>
	<u>97,727</u>	<u>99,782</u>	<u>99,782</u>	<u>99,782</u>
<b>CAPITAL EQUIPMENT</b>				
Contingency				15,929
Equipment - Capital	<u>20,434</u>	<u>25,529</u>	<u>25,529</u>	<u>25,529</u>
	<u>20,434</u>	<u>25,529</u>	<u>25,529</u>	<u>41,458</u>

**GENERAL FUND**  
**Parks and Recreation - Parks**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
City Swans - Medical & Veterinary Services				15,000
Tigers Spring Training	57,809	80,000	80,000	85,000
Special Overtime	113,304	200,000	200,000	220,000
Replace Parks Equipment	48,261	53,600	50,000	55,000
Holiday Decorations	2,415	2,718	2,718	2,800
Tree And Palm Program	19,251	18,321	18,321	19,000
Landscape Renovations	21,685	21,618	21,618	24,000
Irrigation Modernization	14,923	18,967	18,967	17,000
Resigning Of Parks	1,705	1,855	1,855	3,600
Replace Swan Pens	1,420	2,526	2,526	1,500
Spring Training Preparation	75,472	73,202	73,202	79,000
Install Master Key System - Tigertown Peterson & Lake Parker Park		546	546	550
Landscape Renovations - FDOT	11,179	23,795	23,795	25,000
Hollis Garden	22,456	22,404	22,404	25,000
Sportsfield Lighting	33,350	89,313	89,313	60,000
Tree Trust Fund	23,503	98,530	98,530	
Parking Lot C Landscape	2,037	(2,050)		
N New York Ave to Florida Ave between 3rd and 4th Street		44,922	44,922	
	<u>448,771</u>	<u>750,267</u>	<u>748,717</u>	<u>632,450</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(12,074)	(11,617)	(11,617)	(11,648)
Cost Allocated - Purchasing	(36,222)	(34,851)	(34,851)	(34,944)
Cost Allocated - RP Funding Center	(325,995)	(313,662)	(313,662)	
Cost Allocated - Solid Waste Management				(34,944)
Cost Allocated - Airport				(9,318)
Cost Allocated - Parking	(60,370)	(58,086)	(58,086)	(67,558)
Cost Allocated - Wastewater				(34,944)
Cost Allocated - Electric	(144,887)	(139,405)	(139,405)	(313,331)
Cost Allocated - Water	(24,148)	(23,234)	(23,234)	(67,558)
Cost Allocated - Building Inspection Fund		(58,086)	(58,086)	(67,558)
	<u>(603,696)</u>	<u>(638,941)</u>	<u>(638,941)</u>	<u>(641,803)</u>
<b>SUB-TOTAL</b>	<u>11,353,562</u>	<u>12,677,224</u>	<u>11,515,067</u>	<u>12,468,642</u>

**GENERAL FUND**  
**Parks and Recreation - Parks**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Detroit Minor League</b>				
<b>PERSONAL SERVICES</b>	(458)	43,309		
<b>ALL OTHER O&amp;M</b>				
Ad Valorem Taxes	509	551	551	551
	509	551	551	551
<b>SPECIAL PROJECTS</b>				
Extended Spring Training		14,994	14,994	
Gulf Coast League			16,392	
Fall Instructional	3,067		20,708	56,000
Lakeland Flying Tigers			3,934	
Tryouts & Evaluations / Other	1,019		205	
	4,086	14,994	56,233	56,000
<b>SUB-TOTAL</b>	4,136	58,854	56,784	56,551
<b>Detroit Major League</b>				
<b>PERSONAL SERVICES</b>	1	120,400		
<b>SPECIAL PROJECTS</b>				
Spring Training	61,097		92,515	120,400
Fantasy Camp	6,212			
Tryouts & Evaluations / Other	1,232			
	68,541		92,515	120,400
<b>SUB-TOTAL</b>	68,542	120,400	92,515	120,400
<b>GRAND TOTAL</b>	<b>11,426,241</b>	<b>12,856,478</b>	<b>11,664,366</b>	<b>12,645,593</b>

**GENERAL FUND**  
**Parks and Recreation - Recreation**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	3,270,974	4,069,285	3,215,979	4,159,187
<b>UTILITIES</b>				
Water Service	36,764	46,240	43,255	49,243
Stormwater Service	123			
Electric Service	219,516	257,469	215,935	229,677
Wastewater Service	31,129	44,482	43,431	52,837
Solid Waste Service	33,862	38,468	34,580	36,626
Solid Waste Service - Recycling	329	325	329	331
	<u>321,723</u>	<u>386,984</u>	<u>337,530</u>	<u>368,714</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	30,019	25,462	24,996	26,411
Gasoline - Fleet Management	5,401	11,060	2,864	4,034
Maintenance - Fleet Management	21,109	14,860	13,946	18,501
Purchasing & Stores Service	3,609	4,941	4,941	9,236
Intra-Departmental Charges - PC & Network Support	86,316	89,371	87,647	82,673
Intra-Departmental Charges - Telephone	24,963	26,240	24,827	20,984
Intra-Departmental Charges - Facilities	575,825	572,935	572,935	645,497
Intra-Departmental Charges - Janitorial	13,235	10,264	10,264	9,974
Intra-Departmental Charges - IT New Equip O&M Charges		1,456	1,456	
Intra-Departmental Charges - Training Ctr	2,424	2,424	2,424	2,504
Intra-Departmental Charges - IT Operations - Application Dev	139,834	152,966	150,308	173,401
Intra-Departmental Charges - IT Operations - Network Support	74,656	76,910	72,476	66,100
	<u>977,391</u>	<u>988,889</u>	<u>969,084</u>	<u>1,059,315</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	60,063	123,211	120,211	121,248
Visa/Mastercard Bank Charges	12,626	25,000	17,365	17,365
Rentals	622			
Maintenance Of Facilities	29,699	16,135	16,635	17,135
Repair Of Equipment	72,762	99,450	99,039	97,275
Subscription & Membership	681	2,335	2,335	3,325
Telephone Communications	6,767	12,710	12,710	12,710
Travel	1,636	5,500	5,500	5,500
Training	13,884	20,790	20,640	20,640
Software License & Maintenance		480	480	500
Licenses & Permits	700	760	760	760
Bad Debt Expense	(81)			
Office Supplies	10,986	23,165	22,191	22,127
Equipment - Noncapital	20,078	21,814	18,500	14,300
Uniforms	14,904	20,590	21,590	22,090

**GENERAL FUND**  
**Parks and Recreation - Recreation**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Cleaning & Janitor Supply	53,136	85,100	87,800	86,525
Chemicals	37,274	69,284	69,284	68,000
Tools & Implements	3,386	7,169	6,042	4,362
Electrical Hardware & Plumbing Supplies	914	4,198	3,198	1,750
Recreational Supplies	5,048	13,615	10,540	9,040
Recoveries-Intra Department Charges	(10,984)	(10,984)	(10,984)	(11,314)
	<u>334,101</u>	<u>540,322</u>	<u>523,836</u>	<u>513,338</u>
<b>FUEL</b>				
Fuel-Pool Operations	5,648	25,000	12,000	12,250
	<u>5,648</u>	<u>25,000</u>	<u>12,000</u>	<u>12,250</u>
<b>DEBT SERVICE</b>				
Parks & Recreation Energy Conservation	18,324	18,709	18,709	18,709
	<u>18,324</u>	<u>18,709</u>	<u>18,709</u>	<u>18,709</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	20,060	4,307	47,373	29,307
	<u>20,060</u>	<u>4,307</u>	<u>47,373</u>	<u>29,307</u>
<b>SPECIAL PROJECTS</b>				
Resurface Tennis Courts		61,928	61,928	55,000
Christmas Parade	13,190	13,900	13,900	13,900
Special Events Program	32,230	63,152	63,152	58,652
Program Activity Costs	126,069	339,079	298,663	298,081
Tournament Costs	10,657	21,900	20,800	20,800
Martin Luther King Parade	9,460	9,500	5,495	9,500
Weight Room Equipment Replacement	5,950	49,141	6,075	12,000
Expanded Cultural Opportunities	3,536	5,000	5,000	5,165
Special Event Sponsorship	8,575	275,651	275,651	183,907
Holly Jolly Jinglebell Jog	11,322	36,428	26,588	26,588
Department of Health Child Care Food Program	4,460	14,588	14,588	14,588
MLK Festivities	2,661	2,954	1,609	1,600
	<u>228,109</u>	<u>893,221</u>	<u>793,449</u>	<u>699,781</u>
<b>GRAND TOTAL</b>	<u><b>5,176,330</b></u>	<u><b>6,926,717</b></u>	<u><b>5,917,960</b></u>	<u><b>6,860,601</b></u>

**GENERAL FUND**  
**Parks and Recreation - Cleveland Heights Golf**  
**Course**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	950,332	1,125,639	1,040,926	1,127,028
<b>INSURANCES</b>				
Insurance - Fire	20,865	25,038	22,971	24,245
Insurance - Position Bond	424	222	212	222
Self-Insurance Services	28,967	31,365	31,365	34,925
Insurance Consultant	390	390	845	845
Insurance - Excess Liability (Auto, General)	905	951	808	1,212
	<u>51,551</u>	<u>57,966</u>	<u>56,201</u>	<u>61,449</u>
<b>UTILITIES</b>				
Water Service	13,309	13,740	13,776	14,121
Stormwater Service	12,674	13,307	12,673	13,307
Electric Service	75,831	82,625	80,291	79,892
Wastewater Service	8,078	8,842	8,926	8,547
Solid Waste Service	12,677	13,157	13,258	13,258
	<u>122,568</u>	<u>131,671</u>	<u>128,924</u>	<u>129,125</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	13,369	19,575	15,869	17,894
Gasoline - Fleet Management	19,305	26,667	24,891	26,676
Maintenance - Fleet Management	15,069	15,563	9,148	15,631
Purchasing & Stores Service	5,203	13,584	13,584	5,079
Intra-Departmental Charges - PC & Network Support	8,372	8,402	8,657	8,236
Intra-Departmental Charges - Telephone	7,065	5,428	5,428	4,664
Intra-Departmental Charges - Facilities	92,786	93,028	93,028	97,137
Intra-Departmental Charges - Janitorial	30,826	31,900	31,900	30,998
Intra-Departmental Charges - Training Ctr	742	742	742	799
Intra-Departmental Charges - IT Operations - Application Dev	22,114	23,577	23,577	30,767
Intra-Departmental Charges - IT Operations - Network Support	7,893	7,851	7,851	7,133
	<u>222,744</u>	<u>246,317</u>	<u>234,675</u>	<u>245,014</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	33,146	41,270	46,000	49,000
Banking Service	784	800	1,053	855
Advertising	7,968	11,500	11,500	11,500
Annual Audit	6,576	5,000	5,013	6,773
Visa/Mastercard Bank Charges	25,857	21,000	26,676	24,000
Leases		206,601	206,601	253,434
Rentals				1,000
Repair Of Equipment	5,300	12,000	12,000	10,000
Printing & Photography	841	1,500	1,500	3,000
Postage & Mailing		240	240	240

**GENERAL FUND**  
**Parks and Recreation - Cleveland Heights Golf**  
**Course**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Subscription & Membership	2,591	4,530	4,530	4,800
Telephone Communications	2,382	4,500	4,500	4,500
Training	1,085	1,180	1,180	1,500
Maintenance of Lakes	2,040			2,000
Bad Debt Expense	118	100	100	100
Tournament Expenses	1,914	4,000	4,000	2,500
Office Supplies	2,775	4,635	4,635	4,135
Equipment - Noncapital	430	2,781	2,781	3,500
All Other Materials & Supplies	32,769	36,000	36,000	36,000
Uniforms	4,608	5,801	5,801	6,500
Cleaning & Janitor Supply	450	1,200	1,200	2,000
Chemicals	87,857	95,149	95,727	93,000
Tools & Implements	1,350	1,613	1,613	4,000
Agricultural & Horticultural Supplies	47,368	44,847	44,847	45,000
Merchandise	45,434	65,000	65,000	65,000
Tires & Tubes	2,099	2,000	2,000	2,000
Parts For Equipment	35,946	36,319	36,319	34,500
Food Purchases	16,087	18,000	18,000	18,000
Fertilizer	80,741	85,110	85,110	85,000
Irrigation Supplies	7,675	9,800	9,800	8,800
	<u>456,188</u>	<u>722,476</u>	<u>733,726</u>	<u>782,637</u>
<b>DEBT SERVICE</b>				
CHGC Maintenance Equipment	12,863			
Operations	205,538			
	<u>218,401</u>			
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		2,500	2,500	2,500
		<u>2,500</u>	<u>2,500</u>	<u>2,500</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Public Impr Fund	193,913	198,750	198,750	198,750
Transfer To Information Technology	287			
	<u>194,200</u>	<u>198,750</u>	<u>198,750</u>	<u>198,750</u>
<b>GRAND TOTAL</b>	<u><b>2,215,985</b></u>	<u><b>2,485,319</b></u>	<u><b>2,395,702</b></u>	<u><b>2,546,503</b></u>

**GENERAL FUND**  
**Parks and Recreation - Main Library**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,717,420	1,849,164	1,538,638	1,887,741
<b>UTILITIES</b>				
Water Service	5,681	5,239	10,486	10,748
Electric Service	46,954	49,428	43,566	44,873
Wastewater Service	2,509	3,140	2,468	2,530
Solid Waste Service	4,299	4,299	4,299	4,299
	59,443	62,106	60,819	62,450
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,059	1,888	2,059	2,740
Gasoline - Fleet Management	60	135	42	130
Maintenance - Fleet Management	807	773	432	782
Purchasing & Stores Service	75,016	72,448	72,448	82,186
Intra-Departmental Charges - PC & Network Support	42,134	42,422	42,796	40,225
Intra-Departmental Charges - Telephone	17,899	17,188	17,188	14,766
Intra-Departmental Charges - Facilities	140,749	141,119	141,119	147,350
Intra-Departmental Charges - Training Ctr	1,583	1,583	1,583	1,918
Intra-Departmental Charges - IT Operations - Application Dev	62,872	67,789	67,789	70,885
Intra-Departmental Charges - IT Operations - Network Support	28,424	27,772	27,308	25,447
	371,602	373,117	372,764	386,429
<b>ALL OTHER O&amp;M</b>				
Contractual Services	25,538	26,900	27,000	28,000
Visa/Mastercard Bank Charges	2,178	3,500	6,853	4,000
Repair Of Equipment	189	200	200	200
Postage & Mailing	7,884	14,600	13,100	9,500
Subscription & Membership	285	300	300	300
Telephone Communications	364	750	750	750
Travel	494	100	100	
All Other Sundry Charges	2,807	3,100	3,100	3,000
Binding & Processing	781	2,000	2,000	1,250
Bad Debt Expense	20			
Office Supplies	5,855	9,084	6,500	11,500
Equipment - Noncapital	2,891	2,118	2,118	2,000
Cleaning & Janitor Supply	7,437	8,000	8,000	8,000
Library Materials	142,895	153,783	153,783	93,851
	199,619	224,435	223,804	162,351
<b>DEBT SERVICE</b>				
Parks & Recreation Energy Conservation	6,108	6,237	6,237	6,237
	6,108	6,237	6,237	6,237



**GENERAL FUND**  
**Parks and Recreation - Main Library**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Library Foundation - Reference Section		3,944	3,571	
Library Foundation - Special Collections Section		2,560	2,187	
Library Foundation - Fine Arts Collections Section		5,782	5,409	
Serena Bailey Foundation - Reference Section	16,185	42,277	42,277	
Serena Bailey Foundation - Special Collections Section	6,591	112,716	112,716	
Serena Bailey Foundation - Fine Arts Collections Section	5,759	125,832	125,832	
Louise K Padar Bequest		65,658	65,658	
	<u>28,534</u>	<u>358,769</u>	<u>357,650</u>	
<b>SUB-TOTAL</b>	<u>2,382,726</u>	<u>2,873,828</u>	<u>2,559,912</u>	<u>2,505,208</u>
<b>E- LIBRARY</b>				
<b>PERSONAL SERVICES</b>	<u>187,233</u>	<u>196,246</u>	<u>191,436</u>	<u>199,550</u>
<b>UTILITIES</b>				
Water Service	188	220	189	194
Electric Service	4,294	4,067	3,829	3,944
Wastewater Service	819	919	806	826
Solid Waste Service	<u>273</u>	<u>273</u>	<u>273</u>	<u>273</u>
	<u>5,573</u>	<u>5,479</u>	<u>5,097</u>	<u>5,237</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Facilities	<u>16,975</u>	<u>17,019</u>	<u>17,019</u>	<u>17,771</u>
	<u>16,975</u>	<u>17,019</u>	<u>17,019</u>	<u>17,771</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	3,004	6,320	6,320	6,300
Leases	79,675	79,500	79,500	79,500
All Other Sundry Charges	267	1,000	1,000	2,000
Software License & Maintenance		480	480	480
Office Supplies	661	3,000	3,000	3,027
Equipment - Noncapital	2,019	1,500	1,500	1,200
Cleaning & Janitor Supply	<u>472</u>	<u>1,500</u>	<u>1,500</u>	<u>1,000</u>
	<u>86,098</u>	<u>93,300</u>	<u>93,300</u>	<u>93,507</u>
<b>SUB-TOTAL</b>	<u>295,879</u>	<u>312,044</u>	<u>306,852</u>	<u>316,065</u>

**GENERAL FUND**  
**Parks and Recreation - Main Library**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>COUNTY-WIDE LIBRARY COOPERATIVE</b>				
<b>PERSONAL SERVICES</b>	409,022	602,614	387,119	431,633
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Facilities				23,768
Intra-Departmental Charges - Janitorial				17,250
				41,018
<b>ALL OTHER O&amp;M</b>				
Contractual Services	54,959	43,560	43,560	38,000
Leases			44,630	25,503
Repair Of Equipment	349	1,000	1,000	1,000
Subscription & Membership	1,122	2,000	2,000	2,000
Travel	1,384			7,000
Training	1,019	3,500	3,500	3,000
All Other Sundry Charges	1,211	5,000	5,000	5,000
Software License & Maintenance		1,440	1,440	1,500
Binding & Processing	3,499	3,500	3,500	3,500
Office Supplies	11,392	16,000	16,000	16,000
Equipment - Noncapital	8,045	8,000	8,000	6,000
Uniforms	1,196	2,500	2,500	2,500
Cleaning & Janitor Supply	4,422	8,000	8,000	8,000
Library Materials	341,757	345,500	345,500	370,000
	430,354	440,000	484,630	489,003
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	9,999	10,000	10,000	10,000
	9,999	10,000	10,000	10,000
<b>SUB-TOTAL</b>	849,375	1,052,614	881,749	971,654
<b>GRAND TOTAL</b>	<b>3,527,981</b>	<b>4,238,486</b>	<b>3,748,513</b>	<b>3,792,927</b>

**GENERAL FUND**  
**Parks and Recreation - Branch Library**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	324,333	344,648	271,675	341,931
<b>UTILITIES</b>				
Water Service	1,500	1,557	1,522	1,560
Electric Service	22,089	22,803	23,158	23,853
Wastewater Service	1,998	2,126	2,005	2,055
Solid Waste Service	1,604	1,604	1,604	1,604
	<u>27,191</u>	<u>28,090</u>	<u>28,289</u>	<u>29,072</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	1,937	1,995	1,937	2,213
Gasoline - Fleet Management	96	338	86	325
Maintenance - Fleet Management	1,179	773	432	782
Purchasing & Stores Service	433	412	412	462
Intra-Departmental Charges - PC & Network Support	3,208	3,402	4,152	4,104
Intra-Departmental Charges - Telephone	6,123	5,880	5,880	5,052
Intra-Departmental Charges - Facilities	59,139	59,295	59,295	61,913
Intra-Departmental Charges - Training Ctr	247	247	247	266
Intra-Departmental Charges - IT Operations - Application Dev	3,765	3,560	3,560	4,392
Intra-Departmental Charges - IT Operations - Network Support	2,718	2,777	3,317	3,393
	<u>78,844</u>	<u>78,679</u>	<u>79,318</u>	<u>82,902</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	14,375	20,168	20,168	20,500
All Other Sundry Charges	397	300	300	392
Software License & Maintenance		480	480	480
Office Supplies	2,399	3,600	3,600	3,600
Cleaning & Janitor Supply	3,250	3,700	3,700	3,700
	<u>20,421</u>	<u>28,248</u>	<u>28,248</u>	<u>28,672</u>
<b>GRAND TOTAL</b>	<u><b>450,789</b></u>	<u><b>479,665</b></u>	<u><b>407,530</b></u>	<u><b>482,577</b></u>

**GENERAL FUND**  
**Parks and Recreation - Cemeteries**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	843,116	904,891	866,046	937,357
<b>UTILITIES</b>				
Water Service	21,344	23,789	13,296	13,628
Electric Service	16,329	17,638	13,947	14,365
Wastewater Service	4,507	4,850	2,249	2,305
Solid Waste Service	10,168	10,428	9,035	9,035
	<u>52,348</u>	<u>56,705</u>	<u>38,527</u>	<u>39,333</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	31,726	32,432	32,180	33,878
Gasoline - Fleet Management	12,992	22,917	7,505	23,094
Maintenance - Fleet Management	41,013	31,911	28,781	32,227
Purchasing & Stores Service	433	1,235	1,235	462
Intra-Departmental Charges - PC & Network Support	6,001	5,995	6,470	6,002
Intra-Departmental Charges - Telephone	3,297	3,166	3,166	2,720
Intra-Departmental Charges - Facilities	21,930	21,988	21,988	22,959
Intra-Departmental Charges - Janitorial	5,975	6,184	6,184	6,009
Intra-Departmental Charges - Training Ctr	594	594	594	693
Intra-Departmental Charges - IT Operations - GIS		451		381
Intra-Departmental Charges - IT Operations - Application Dev	10,953	12,599	12,599	15,418
Intra-Departmental Charges - IT Operations - Network Support	4,660	4,629	4,628	4,241
	<u>139,573</u>	<u>144,101</u>	<u>125,330</u>	<u>148,084</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	13,877	18,955	18,955	23,440
Visa/Mastercard Bank Charges	4,181	3,885	6,240	9,062
Repair Of Equipment	10,003	7,003	7,003	7,003
Printing & Photography	442	1,698	1,698	1,442
Postage & Mailing	352	416	416	416
Subscription & Membership	176	156	156	156
Telephone Communications	3,320	3,255	3,255	3,255
Training			100	100
All Other Sundry Charges	61	59	59	215
Refund Of Prior Years Revenue	12,469		17,320	
Office Supplies	3,187	3,209	3,209	3,209
Equipment - Noncapital	3,693	3,200	3,200	3,340
All Other Materials & Supplies	3,098	3,160	3,160	3,160
Uniforms	4,773	4,803	4,803	4,803
Construction Material	1,047	2,200	2,200	2,480
Tools & Implements	765	2,000	2,000	2,000
Agricultural & Horticultural Supplies	11,239	10,000	10,000	10,000

**GENERAL FUND**  
**Parks and Recreation - Cemeteries**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Merchandise	4,112	4,000	4,000	4,000
Use Tax Allocation	(6)			
	<u>76,787</u>	<u>67,999</u>	<u>87,774</u>	<u>78,081</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	<u>2,979</u>	<u>3,864</u>	<u>3,864</u>	<u>18,000</u>
	<u>2,979</u>	<u>3,864</u>	<u>3,864</u>	<u>18,000</u>
<b>SPECIAL PROJECTS</b>				
SWFWMD WISE Grant - Turf Wireless Weather Station		5,511	5,511	
		<u>5,511</u>	<u>5,511</u>	
<b>GRAND TOTAL</b>	<u><b>1,114,804</b></u>	<u><b>1,183,071</b></u>	<u><b>1,127,052</b></u>	<u><b>1,220,855</b></u>

**GENERAL FUND  
Non-Departmental**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	20,402,759	759,243	608,063	639,231
<b>INSURANCES</b>				
Insurance - Fire	301,282	361,513	401,149	425,921
Insurance - Position Bond	13,390	7,023	6,701	7,131
Self-Insurance Services	3,115,325	3,300,964	3,300,964	3,622,308
Insurance Consultant	19,656	19,656	42,592	31,606
Insurance - Excess Liability (Auto, General)	109,691	115,176	97,872	91,665
Insurance - Cyber Liability	40,656	42,689	41,095	
	<u>3,600,000</u>	<u>3,847,021</u>	<u>3,890,373</u>	<u>4,178,631</u>
<b>UTILITIES</b>				
Electric Service	491	250	1,792	1,829
Fire Hydrants	652,014	652,014	652,014	668,314
Street Lights & Christmas	3,922,084	4,107,591	3,904,244	4,088,085
Traffic Signals	86,563	91,974	88,466	86,905
Solid Waste Service	10,018	10,018	10,018	10,018
	<u>4,671,170</u>	<u>4,861,847</u>	<u>4,656,534</u>	<u>4,855,151</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	6,204	6,390	6,204	6,014
Gasoline - Fleet Management	1,099	1,707	1,445	1,704
Maintenance - Fleet Management	3,058	5,925	3,743	5,939
	<u>10,361</u>	<u>14,022</u>	<u>11,392</u>	<u>13,657</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	23,000		14,378	
Paying Agent Trustee Fees	203,500			
Agency Commission	240	1,450	917	500
Telephone Communications	433	450	450	450
Ad Valorem Taxes	5,422	9,815	9,815	10,747
Downtown CRA Tax Increment	749,322	796,300	793,958	915,821
Refund Of Prior Years Revenue	25			
Bad Check Expense	(7,347)	2,500	2,500	2,500
Midtown CRA Tax Increment	1,911,912	2,174,883	2,160,316	2,463,879
Dixieland CRA Tax Increment	129,587	140,296	140,296	142,501
Hardin CRA	511,860	563,313	563,313	604,766
Transfer To Trust Funds	59,208	60,743	60,743	61,304
	<u>3,587,161</u>	<u>3,749,750</u>	<u>3,746,686</u>	<u>4,202,468</u>

**GENERAL FUND  
Non-Departmental**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>GRANTS AND AID TO AGENCIES</b>				
Coalition For Homeless	10,000	10,000	10,000	10,000
VISTE		20,000	20,000	10,000
Armory Lease - Airport	13,852	13,852	13,852	13,852
Game/Fresh Water Fish-Airport	17,688	17,688	17,688	17,688
Economic Expo - RP Funding Center	2,496	2,496	2,496	2,496
Salvation Army - Homeless				10,000
Girls Incorporated	10,000	5,000	5,000	7,000
Sunrise Communities	11,500	13,942	13,942	
Peace River Center	12,014			
Senior Olympics - RP Funding Center		1,200	1,200	
Catholic Social Services	7,500	7,500	7,500	10,000
Florida Economic Development Trust Fund	90,662	75,000	75,000	75,000
Sister Citites		5,000	5,000	
New Life Ministries	9,960	5,000	5,050	5,000
Early Childhood Resources		5,000	5,000	5,000
Polk County Vision	20,000	10,000	10,000	10,000
Faith In Action - North	4,965			5,000
Women's Resource Center				5,000
Elder Point Ministries	5,000	7,500	7,500	
Lakeland Vision Seniors Project	20,000	30,000	30,000	30,000
The Dream Center	12,500	11,058	11,058	10,000
Big Brothers & Big Sisters	5,986			
LUCA Foundation, Inc.		5,000	5,000	
Lakeland Economic Development Council (LEDC)	25,000	25,000	25,000	25,000
Achievement Academy	16,000			
KidsPACK, Inc	6,000	10,000	10,000	10,000
Florida Rural Legal Service				10,000
	301,123	280,236	280,286	271,036

**GENERAL FUND  
Non-Departmental**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CULTURAL ARTS</b>				
Lakeland Imperial Symphony	24,462	23,760	23,760	
Polk Theatre	31,885	39,811	39,811	
Explorations Inc.	28,000	36,900	36,900	
Lakeland Community Band	949			
Florida Dance Theatre	10,909	13,390	13,390	
Platform Florida	7,314	9,405	9,405	
Lakeland Community Theatre	16,000	25,332	25,332	
Polk Museum Of Art	81,423	81,965	81,965	
Contributions To Other Agencies		14,378		275,000
Givewell Community Foundation	26,057	671		
ART/ifact Studios		1,400	1,400	
Florida Dance Arts, Inc.		916	916	
Lakeland Art Guild		560	560	
Lakeland Choral Society, Inc.		2,183	2,183	
	<u>226,999</u>	<u>250,671</u>	<u>235,622</u>	<u>275,000</u>
<b>CAPITAL OUTLAY</b>				
Contingency		112,910	112,910	150,000
		<u>112,910</u>	<u>112,910</u>	<u>150,000</u>
<b>SPECIAL PROJECTS</b>				
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	471,338	460,557	540,578	550,822
Community Visioning Project	38,600	38,600	38,600	38,600
Train Station-Maintenance	55,400	56,653	55,960	56,456
Legislative Advisory Services	60,641	60,000	60,000	60,000
Sun Trust Parking Garage - Lease	25,943	25,943	25,943	26,332
Chamber of Commerce	27,175	27,246	27,246	28,449
Retiree's Association Expenses	700	700	700	700
Red Light Cameras		5,000	5,000	2,500
VIP Volunteer Program		1,000	1,000	1,000
Leadership Lakeland - City Day	183	750	750	750
Homeless Initiative	131,394	35,539	35,539	
Accommodations for Programs and Services	450	2,500	2,500	2,500
	<u>811,823</u>	<u>714,488</u>	<u>793,816</u>	<u>768,109</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Public Impr Fund		160,000	160,000	
Transfer To Debt Service Fund	1,792,718			
Transfer To RP Funding Center	3,438,630	2,300,000	2,300,000	1,850,000
Transfer To Information Technology	584,378	545,891	545,891	545,891
Transfer To IT Equip Replacement Fund	8,086	35,158	35,158	
Transfer to Community Development	325			
	<u>5,824,137</u>	<u>3,041,049</u>	<u>3,041,049</u>	<u>2,395,891</u>
<b>GRAND TOTAL</b>	<b><u>39,435,535</u></b>	<b><u>17,631,237</u></b>	<b><u>17,376,731</u></b>	<b><u>17,749,174</u></b>



## COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE HOUSING

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PROJECTS</b>				
<b>CDBG Program:</b>				
CDBG-Administration	138,267	146,700	110,840	150,000
CDBG-Code Enforcement	62,777	56,025	32,724	56,172
CDBG-Housing Division	225,621	194,000	112,596	200,000
CDBG-Coleman Bush Tutoring Program	8,976	14,600	14,600	14,800
CDBG-Rehabilitation of Private Property	770,825	1,080,688	1,223,667	426,199
Summer Recreation Program - Simpson Park/Lincoln Academy	6,050	23,837	23,837	25,900
CDBG-Talbot House	10,000	10,000	10,000	10,000
CDBG-Boys & Girls Club Keystone	10,000	10,000	10,000	10,000
CDBG - Coleman Bush Summer Tutoring Program	3,108	4,200	4,200	4,400
Big Brothers & Big Sisters Inc.				7,500
Swimming Lessons - NW Area		5,000	5,000	5,000
VISTE - Hot Meals for the Elderly	20,000			
Simpson Park - Art Classes	2,704	2,740	3,276	3,240
Coleman Bush Bldg - After School Program	1,551	3,550	3,550	3,150
Lakeland Volunteers in Medicine	20,000	20,000	20,000	18,977
CDBG - Simpson Park - Cultural Dance	1,742	2,180	2,180	2,180
CDBG - Women's Resource Center		5,000	5,000	
CDBG - Salvation Army - Homeless Intervention Worker	10,000			
CDBG - Sunrise Community of Polk County	3,391	3,108	3,108	
CDBG-Wilson House	10,000	10,000	10,000	10,000
CDBG-Choctaw Avenue Sidewalk Project	74,843			
Peace River Center for Personal Development, Inc.	7,986	15,000	15,000	15,000
CDBG-Achievement Academy		15,000	15,000	15,000
Robson Area Sewer-Infrastructure Study		50,000	50,000	
Neighborly Software Implementation		11,800	11,800	
<b>Rental Rehabilitation Program:</b>				
HUD-Rental Rehabilitation-Grant Activities	8,707	24,351	24,351	
<b>Dixieland Program:</b>				
Dixieland-Affordable Housing Program	48,601	178,223	178,223	
Dixieland-Rehabilitation	3,199	2,022	2,022	
<b>SHIP Program:</b>				
FDOS-SHIP - Administration	18,150	79,649	79,651	
FDOS-SHIP- Affordable Housing Program	415,130	1,097,708	1,098,007	
<b>SHIP CRF Program:</b>				
SHIP-CRF	266,423	428,191	428,523	
SHIP-CRF-ADMINISTRATION	11,574	33,159	32,827	

## COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE HOUSING

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Home Program:</b>				
HUD - Home - Administration	38,139	46,437	68,537	38,704
HUD - Home - Affordable Housing Program	213,266	964,194	986,194	300,610
HUD - Home - Keystone Challenge	143,151	151,267	151,267	67,733
Neighborly Software Implementation		6,000	6,000	
<b>Neighborhood Stabilization Program:</b>				
CDBG - Neighborhood Stabilization Program Part 1	284	311,721	311,721	
CDBG - Neighborhood Stabilization Program - Acquisition		116	116	
<b>CDBG - CV Program:</b>				
CDBG-Talbot House	25,000	50,000	50,000	
CDBG-Florida Rural Legal Service		50,000	50,000	
Lakeland Volunteers in Medicine	20,000	55,000	55,000	
Peace River Center for Personal Development, Inc.		75,000	75,000	
CDBG-CV	88,952	918,634	918,634	
CDBG-CV ADMINISTRATION		75,000	75,000	
Neighborly Software Implementation		5,000	5,000	
<b>GRAND TOTAL</b>	<b>2,688,417</b>	<b>6,235,100</b>	<b>6,282,451</b>	<b>1,384,565</b>

**REVENUE AND EXPENDITURE SUMMARY  
LAKELAND COMMUNITY REDEVELOPMENT AGENCY**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	415,881	362,740	365,500	393,478
Fringe Benefits	154,270	183,991	149,737	161,539
<b>Total Personnel</b>	<b>570,151</b>	<b>546,731</b>	<b>515,237</b>	<b>555,017</b>
<b>Non-Personnel</b>				
Utilities	3,067	2,953	3,041	3,413
Professional and Contractual	47,804	295,116	253,402	386,493
Insurance and Fixed Charges	10,894	11,487	12,609	10,748
Internal Service Charges	35,591	46,326	46,936	239,050
All Other Operations & Maintenance	181,313	351,004	349,823	302,456
Debt Service	2,926,636	400,000	400,000	400,000
Capital Outlay		4,711	4,711	4,782
Maintenance and Special Projects	5,000,047	12,166,350	12,246,764	6,920,522
<b>Total Non-Personnel</b>	<b>8,205,353</b>	<b>13,277,947</b>	<b>13,317,286</b>	<b>8,267,464</b>
<b>Total Expenditures</b>	<b>8,775,504</b>	<b>13,824,678</b>	<b>13,832,523</b>	<b>8,822,481</b>
<b>Transfers</b>				
Transfers In	613,000			
Transfers Out	311,932	578,340	578,340	296,853
<b>Net Transfers</b>	<b>301,068</b>	<b>(578,340)</b>	<b>(578,340)</b>	<b>(296,853)</b>
<b>Revenue Sources</b>				
Taxes	6,703,551	7,471,159	7,287,975	8,293,111
Charges for Services	32,958		33,166	
Interest Income	(867,652)	164,200	399,125	272,800
All Other Revenue	4,700,895	55,000	234,323	147,580
<b>Total Revenue</b>	<b>10,569,752</b>	<b>7,690,359</b>	<b>7,954,589</b>	<b>8,713,491</b>
<b>Funding to be Provided</b>	<b>(2,095,317)</b>	<b>6,712,659</b>	<b>6,456,274</b>	<b>405,843</b>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>TAXES</b>				
<b>PROPERTY TAXES</b>				
Current Ad Valorem Taxes	6,703,551	7,471,159	7,287,975	8,293,111
<b>TOTAL TAXES</b>	<b>6,703,551</b>	<b>7,471,159</b>	<b>7,287,975</b>	<b>8,293,111</b>
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Parking Lot - Oak Street	32,958		33,166	
	32,958		33,166	
<b>TOTAL CHARGES FOR SERVICES</b>	<b>32,958</b>		<b>33,166</b>	
<b>FINES AND FORFEITS</b>				
Penalties on Assessments	31		20	
<b>TOTAL FINES AND FORFEITS</b>	<b>31</b>		<b>20</b>	
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	387,933		234	
Refund of Prior Year Expenses	13,335			
Principal Payments - Housing Loans			15,000	
	401,268		15,234	
<b>SALES OF FIXED ASSETS</b>				
Surplus Land Sales	4,207,714		10,000	
	4,207,714		10,000	
<b>REIMBURSEMENTS</b>				
All Other Reimbursements & Recoveries	11,949		30,940	
Reimbursements / Loss Recovery	32,933	55,000	76,572	
	44,882	55,000	107,512	
<b>RENTS AND ROYALTIES</b>				
Rental Income	47,001		101,557	147,580
	47,001		101,557	147,580
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	513,269	164,200	396,065	272,800
Other Interest Revenue			3,060	
Market Value Restatement	(1,380,922)			
	(867,652)	164,200	399,125	272,800
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>3,833,212</b>	<b>219,200</b>	<b>633,428</b>	<b>420,380</b>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from General Fund	213,000			
Transfer from WW R&R	200,000			
Transfer from Water R&R	200,000			
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	613,000			
 <b>SUB-TOTAL</b>	 11,182,752	 7,690,359	 7,954,589	 8,713,491
<b>PRIOR YEAR SURPLUS</b>	(2,095,316)	6,712,659	6,456,274	405,843
<b>TOTAL REVENUES</b>	9,087,435	14,403,018	14,410,863	9,119,334

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>				
<b>DOWNTOWN CRA</b>				
	63,438	97,390	58,558	73,044
<b>INSURANCE</b>				
Insurance - Position Bond	8	4	4	4
Self-Insurance Services	678	729	729	657
Insurance Consultant	154	154	334	260
Insurance - Excess Liability (Auto, General)	359	377	320	261
	1,199	1,264	1,387	1,182
<b>UTILITIES</b>				
Water Service	18	17	18	19
Electric Service	266	253	262	287
Wastewater Service	20	19	20	21
Solid Waste Service	32	30	32	45
Solid Waste Service - Recycling	3	3	3	3
	337	322	335	375
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service				1,847
General Fund Services				57,462
Intra-Departmental Charges - PC & Network Support	1,295	1,418	1,135	1,299
Intra-Departmental Charges - Telephone	466	823	823	816
Intra-Departmental Charges - Facilities	476	478	478	499
Intra-Departmental Charges - Janitorial	360	373	373	362
Intra-Departmental Charges - Training Ctr	27	27	27	35
Intra-Departmental Charges - IT Operations - GIS		384	384	363
Intra-Departmental Charges - IT Operations - Application Dev	188	514	514	380
Intra-Departmental Charges - IT Operations - Network Support	991	1,084	1,246	975
	3,803	5,101	4,980	64,038
<b>ALL OTHER O&amp;M</b>				
Contractual Services	25,932	66,914	25,000	40,135
Contract Labor		4,760	4,760	5,000
Printing & Photography	772	32	32	33
Postage & Mailing	1			
Subscription & Membership	918	1,561	1,561	1,585
Training	992	5,202	5,202	2,950
All Other Sundry Charges	153	114	114	116
Tax Increment Financing Agreements	150,938	225,744	225,744	225,000
Office Supplies		1,500		
Equipment - Noncapital		125	125	127
All Other Materials & Supplies			25	
Uniforms		500		

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Food Purchases		260	260	264
	179,706	306,712	262,823	275,210
<b>SUB-TOTAL</b>	<b>248,482</b>	<b>410,789</b>	<b>328,083</b>	<b>413,849</b>
	<b>MID-TOWN CRA</b>			
<b>PERSONAL SERVICES</b>	<b>501,268</b>	<b>448,046</b>	<b>452,114</b>	<b>477,216</b>
<b>INSURANCE</b>				
Insurance - Position Bond	61	32	31	32
Self-Insurance Services	5,396	5,802	5,802	5,231
Insurance Consultant	1,230	1,230	2,665	2,073
Insurance - Excess Liability (Auto, General)	2,857	2,999	2,548	2,081
	9,544	10,063	11,046	9,417
<b>UTILITIES</b>				
Water Service	139	140	145	150
Electric Service	2,116	2,014	2,084	2,291
Wastewater Service	156	159	158	165
Solid Waste Service	251	251	251	357
Solid Waste Service - Recycling	24	25	24	25
	2,686	2,589	2,662	2,988
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service				15,698
General Fund Services				57,462
Intra-Departmental Charges - PC & Network Support	10,315	11,295	11,042	10,350
Intra-Departmental Charges - Telephone	3,713	6,553	6,553	9,499
Intra-Departmental Charges - Facilities	3,796	3,806	3,806	3,974
Intra-Departmental Charges - Janitorial	2,869	2,969	2,969	2,885
Intra-Departmental Charges - Training Ctr	216	216	216	281
Intra-Departmental Charges - IT Operations - GIS		3,058	3,058	2,891
Intra-Departmental Charges - IT Operations - Application Dev	1,681	4,093	4,093	3,030
Intra-Departmental Charges - IT Operations - Network Support	7,888	8,635	9,635	7,760
	30,478	40,625	41,372	113,830
<b>ALL OTHER O&amp;M</b>				
Contractual Services	5,887	118,508	118,508	315,431
Contract Labor		21,480	21,480	21,802
Rentals		2,050	2,050	2,081
Printing & Photography	7,725	1,977	1,977	2,007
Postage & Mailing	4	4,101	4,101	4,163
Subscription & Membership	2,401	1,770	1,770	1,797
Telephone Communications	2,125	832	832	844
Travel		1,561	1,561	1,584
Training	7,898	32,060	32,060	18,178
All Other Sundry Charges	2,862	1,026	1,026	1,041

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Software License & Maintenance		406	2,400	412
Office Supplies	3,109	5,126	5,126	3,000
Equipment - Noncapital	1,092	30,065	30,065	10,000
Uniforms		1,000		
Food Purchases	41	1,538	1,538	1,561
	33,144	223,500	224,494	383,901
<b>SUB-TOTAL</b>	<b>577,121</b>	<b>724,823</b>	<b>731,688</b>	<b>987,352</b>
<b>DIXIELAND CRA</b>				
<b>PERSONAL SERVICES</b>	<b>5,445</b>	<b>1,295</b>	<b>4,565</b>	<b>4,757</b>
<b>INSURANCE</b>				
Self-Insurance Services	86	92	92	83
Insurance Consultant	20	20	43	33
Insurance - Excess Liability (Auto, General)	46	48	41	33
	152	160	176	149
<b>UTILITIES</b>				
Water Service	2	2	2	2
Electric Service	34	32	33	37
Wastewater Service	2	2	3	3
Solid Waste Service	4	4	4	6
Solid Waste Service - Recycling	0	2	2	2
	43	42	44	50
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service				462
General Fund Services				57,462
Intra-Departmental Charges - PC & Network Support	165	181	145	165
Intra-Departmental Charges - Telephone	60	57	57	44
Intra-Departmental Charges - Facilities	60	60	60	63
Intra-Departmental Charges - Janitorial	45	47	47	46
Intra-Departmental Charges - Training Ctr	3	3	3	4
Intra-Departmental Charges - IT Operations - GIS		49	49	2,763
Intra-Departmental Charges - IT Operations - Application Dev	24	65	65	49
Intra-Departmental Charges - IT Operations - Network Support	953	138	158	124
	1,310	600	584	61,182
<b>ALL OTHER O&amp;M</b>				
Contractual Services	11,357			4,125
Contract Labor	4,628	83,454	83,654	
Printing & Photography	98	470	470	477
Postage & Mailing	0	1,028	1,028	1,043
Subscription & Membership	38	731	731	742
Training	126	15,646	15,646	8,872
All Other Sundry Charges	19	10,863	10,863	11,026



# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Office Supplies		2,978	2,978	3,023
Equipment - Noncapital		16	16	
Uniforms		200		
Food Purchases		522	522	530
	<u>16,268</u>	<u>115,908</u>	<u>115,908</u>	<u>29,838</u>
<b>SUB-TOTAL</b>	<u>23,217</u>	<u>118,005</u>	<u>121,277</u>	<u>95,976</u>
<b>DEBT SERVICE</b>				
Residential Redevelopment	<u>2,926,636</u>	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>
	<u>2,926,636</u>	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		<u>4,711</u>	<u>4,711</u>	<u>4,782</u>
		<u>4,711</u>	<u>4,711</u>	<u>4,782</u>
<b>SPECIAL PROJECTS</b>				
<b>DOWNTOWN CRA:</b>				
Downtown Corridor Enhancements				175,000
Downtown Infrastructure	5,018	54,982	54,982	150,000
Small Project Assistance	69,576	187,430	187,430	50,000
Residential Redevelopment		208,620	208,620	50,000
Property Management	1,076	43,499	43,577	43,709
Downtown Streetscape		169,000	169,000	
Mowing	10,931	27,367	27,367	10,934
Oak Street Parking Lot	12,304	20,000	20,000	22,000
CRA Annual Report	2,402	2,772	2,772	2,608
SFLA Corridor Improvements		474,911	474,911	150,000
North Downtown Master Plan	24,695	150,000	150,000	100,000
Five Points Roundabout	1,274	85,896	85,896	250,000
Arts & Entertainment	2,500	13,500	13,500	10,000
The Joinery Incentive	18,107			
Downtown Infill Incentive	3,750	146,250	146,250	50,000
Catalyst Development		600,000	600,000	100,000
Catalyst Site Evaluations		635,635	635,635	
E. Main St. Streetscape Plaza (Kentucky to Tennessee)		110,500	110,500	
Mirrorton Development	1,083,571	276,430	276,430	150,000
<b>MID-TOWN CRA:</b>				
Olive Street Sidewalk				125,000
N. Scott Ave. Sidewalk				198,000
DouBakehouse Leasehold Improvements		140,000	140,000	
Haus 820 Leasehold Improvements		75,000	75,000	
Planning-Affordable Housing Incentive Plan	30,000	15,000	15,000	15,000
Small Project Assistance	291,552	673,635	673,635	750,000
Property Management	237,060	153,298	242,648	256,269
MLK - Memorial to 10th St	2,004	9,738	9,738	10,030

## LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Providence Rd - W 10th St to Griffin Rd	12,010	1,254,249	1,254,249	
W Lake Parker/Lakeshore Trail Improvements	870,008	46,382	46,382	75,000
Landscape - US 98 - Memorial to 10th St	3,556	18,085	18,085	18,628
Landscape - US 98 - Griffin to 10th St	18,768	18,085	18,085	18,628
Landscape - Parker Street	4,337	9,738	9,738	10,030
Landscape - Ingraham Ave	2,985	11,348	11,222	11,688
Landscape - Intown Bypass Phase 1 Outparcels	45	9,738	9,738	10,030
Northwest Neighborhood	218,283	212,124	212,124	400,000
E. Main Street Landscaping Maintenance	5,116	14,491	14,491	14,926
Redevelop Massachusetts Ave Properties	934,805	546,668	541,417	750,000
Memorial Blvd		100,000	100,000	250,000
Northeast Neighborhood	48,655	53,904	53,904	325,000
CRA Annual Report	12,853	15,721	15,721	13,905
East Main Street Master Plan	86,106	313,894	313,894	300,000
Citrus Connection Services (LAMTD Agreement)	196,906	141,438	141,438	185,000
Five Points Roundabout	17,708	125,280	125,280	250,000
Arts & Entertainment	2,500	17,500	17,500	10,000
Mass Ave/Parker St. Intersection Improvement		26,724	26,724	
Pegasus Incentive	165,000			
Lincoln Square Development	175,485	100,000	100,000	
Residential Incentives	137,631	836,489	836,489	450,000
Affordable Housing Partnerships	50,000	650,000	650,000	500,000
Lakeshore Aquatic Preservation	4,800	18,200	18,200	
Job Creation Incentives	210,000	210,000	210,000	210,000
Gilmore Ave (Parkview to Bella Vista)		250,000	250,000	
W. 14th Street Pedestrian Enhancements		255,000	255,000	
114 E. Parker Street Construction		1,180,000	1,180,000	
Midtown Lofts Redevelopment Project-Loan Receivable		162,000	162,000	25,000
<b>DIXIELAND CRA:</b>				
Small Project Assistance	12,940	411,770	411,770	200,000
Landscaping Maintenance by Other City Departments	122	2,193	2,206	2,132
Alley Improvement Project	12,382	180,408	180,408	10,000
Publications and Promotions		2,500	2,500	2,500
Alley Maintenance		2,800	2,800	3,000
CRA Annual Report	1,225	5,000	1,350	1,391
SFLA Corridor Improvements		571,050	571,050	100,000
Infill Adaptive Reuse Program		100,000	100,000	75,000
Arts & Entertainment		15,000	15,000	25,000
Dixieland Sign Maintenance		5,108	5,108	5,114
	5,000,047	12,166,350	12,246,764	6,920,522

## LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	288,207	288,207	288,207	296,853
Transfer To Public Impr Fund		290,000	290,000	
Transfer To Debt Service Fund	23,694			
Transfer To IT Equip Replacement Fund	31	133	133	
	311,932	578,340	578,340	296,853
<b>GRAND TOTAL</b>	<b>9,087,435</b>	<b>14,403,018</b>	<b>14,410,863</b>	<b>9,119,334</b>



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## REVENUE AND EXPENDITURE SUMMARY LAKES AND STORMWATER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	588,508	584,313	547,487	527,352
Fringe Benefits	229,068	276,067	244,516	296,855
<b>Total Personnel</b>	<b>817,575</b>	<b>860,380</b>	<b>792,003</b>	<b>824,207</b>
<b>Non-Personnel</b>				
Utilities	536	510	531	596
Insurance and Fixed Charges	28,099	29,638	30,124	44,675
Grants and Aid	7,500	10,000	10,000	10,000
Internal Service Charges	563,278	603,936	567,242	670,844
All Other Operations & Maintenance	62,790	74,980	79,673	73,530
Debt Service	595,893	15,704	15,704	
Capital Outlay	138,098	5,198	5,198	56,000
Maintenance and Special Projects	5,331,416	9,815,685	9,805,045	48,790,310
<b>Total Non-Personnel</b>	<b>6,727,611</b>	<b>10,555,651</b>	<b>10,513,517</b>	<b>49,645,955</b>
<b>Total Expenditures</b>	<b>7,545,186</b>	<b>11,416,031</b>	<b>11,305,520</b>	<b>50,470,162</b>
<b>Transfers</b>				
Transfers In	308,935			
Transfers Out	446,364	135,502	135,502	3,169
<b>Net Transfers</b>	<b>(137,429)</b>	<b>(135,502)</b>	<b>(135,502)</b>	<b>(3,169)</b>
<b>Revenue Sources</b>				
Intergovernmental Revenues	245,612	364,568	364,568	42,900,000
Charges for Services	6,861,022	6,829,299	7,082,521	7,400,552
Debt Proceeds		171,882	171,882	
Interest Income	(351,713)	180,000	160,900	184,000
All Other Revenue	31,988		23,500	
<b>Total Revenue</b>	<b>6,786,909</b>	<b>7,545,749</b>	<b>7,803,371</b>	<b>50,484,552</b>
<b>Funding to be Provided</b>	<b>895,706</b>	<b>4,005,784</b>	<b>3,637,651</b>	<b>(11,221)</b>

# LAKES AND STORMWATER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>LOCAL GRANTS</b>				
Lake Bonnet Drainage Improvement CBDG-MIT Grant				42,900,000
SWFMD - Lake Hunter BMP	245,612	289,568	289,568	
Aquatic Harvester		75,000	75,000	
	<u>245,612</u>	<u>364,568</u>	<u>364,568</u>	<u>42,900,000</u>
<b>TOTAL INTERGOVERNMENTAL</b>	<u>245,612</u>	<u>364,568</u>	<u>364,568</u>	<u>42,900,000</u>
<b>CHARGES FOR SERVICES</b>				
<b>OTHER PHYSICAL ENVIRONMENT REVENUE</b>				
Special Assessments-Sewers		34,377	34,377	
		<u>34,377</u>	<u>34,377</u>	
<b>OTHER CHARGES FOR SERVICES</b>				
Stormwater Fees - Commercial/Municipal	2,948,438	2,928,000	3,087,015	3,241,366
Stormwater Fees - Residential	3,789,578	3,740,922	3,841,736	4,033,823
Stormwater Fees - Interfund	123,006	126,000	119,393	125,363
	<u>6,861,022</u>	<u>6,794,922</u>	<u>7,048,144</u>	<u>7,400,552</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>6,861,022</u>	<u>6,829,299</u>	<u>7,082,521</u>	<u>7,400,552</u>
<b>FINES AND FORFEITS</b>				
Bad Check Charges	1,084		1,000	
Citations / Fines	1,343		22,500	
<b>TOTAL FINES AND FORFEITS</b>	<u>2,427</u>		<u>23,500</u>	
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	100			
	<u>100</u>			
<b>REIMBURSEMENTS</b>				
Reimbursements / Loss Recovery	29,461			
	<u>29,461</u>			
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	239,667	180,000	160,900	184,000
Interest on Deposits	(11,075)			
Market Value Restatement	(580,304)			
	<u>(351,713)</u>	<u>180,000</u>	<u>160,900</u>	<u>184,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(322,152)</u>	<u>180,000</u>	<u>160,900</u>	<u>184,000</u>

# LAKES AND STORMWATER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PROCEEDS FROM THE ISSUANCE OF LONG TERM DEBT</b>				
Transfer from Internal Loan Fund		171,882	171,882	
<b>TOTAL DEBT PROCEEDS</b>		<b>171,882</b>	<b>171,882</b>	
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from Fleet Mgmt Reserve		308,935		
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>		<b>308,935</b>		
<b>SUB-TOTAL</b>	<b>7,095,844</b>	<b>7,545,749</b>	<b>7,803,371</b>	<b>50,484,552</b>
<b>PRIOR YEAR SURPLUS</b>	<b>895,706</b>	<b>4,005,784</b>	<b>3,637,651</b>	<b>(11,221)</b>
<b>TOTAL REVENUES</b>	<b>7,991,550</b>	<b>11,551,533</b>	<b>11,441,022</b>	<b>50,473,331</b>

# LAKES AND STORMWATER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ADMINISTRATION</b>				
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	817,575	860,380	792,003	824,207
<b>INSURANCE</b>				
Insurance - Position Bond	103	54	52	72
Self-Insurance Services	23,887	25,312	25,312	38,080
Insurance Consultant	858	858	1,859	2,028
Insurance - Excess Liability (Auto, General)	3,251	3,414	2,901	4,495
	28,099	29,638	30,124	44,675
<b>UTILITIES</b>				
Water Service	28	27	29	30
Electric Service	422	402	416	457
Wastewater Service	31	30	31	33
Solid Waste Service	50	47	50	71
Solid Waste Service - Recycling	5	4	5	5
	536	510	531	596
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	54,437	97,388	52,723	110,789
Gasoline - Fleet Management	15,091	17,787	14,277	17,939
Maintenance - Fleet Management	47,932	35,248	44,386	45,729
Fleet Mgmt Project Charges			285	
Purchasing & Stores Service	433	4,116	4,116	3,694
General Fund Services	339,569	338,072	338,072	385,343
Intra-Departmental Charges - PC & Network Support	18,279	19,001	20,442	20,529
Intra-Departmental Charges - Telephone	3,297	3,166	3,166	3,497
Intra-Departmental Charges - Radios	2,274	2,285	2,285	1,923
Intra-Departmental Charges - Facilities	5,049	5,062	5,062	5,286
Intra-Departmental Charges - Janitorial	3,816	3,948	3,948	3,836
Intra-Departmental Charges - Training Ctr	346	346	346	639
Intra-Departmental Charges - IT Operations - GIS	26,732	29,641	29,641	23,870
Intra-Departmental Charges - IT Operations - Application Dev	33,365	34,916	34,916	34,198
Intra-Departmental Charges - IT Operations - Network Support	12,659	12,960	13,577	13,572
	563,278	603,936	567,242	670,844



# LAKES AND STORMWATER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Repair Of Equipment	241	500	500	508
Printing & Photography	300	1,038	128	300
Postage & Mailing	240	519	97	527
Subscription & Membership	5,884	4,151	4,151	4,213
Telephone Communications	7,382	4,332	7,846	7,846
Travel	5,549	6,227	5,500	6,320
Training	6,024	10,692	6,500	8,500
Licenses & Permits	1,981	5,189	2,000	5,267
All Other Administrative	6	1,382	50	60
Bad Debt Expense	9,890	12,500	22,456	12,688
Contribution to the Water Atlas		5,000	5,000	5,000
Office Supplies	2,586	2,629	2,149	2,668
Equipment - Noncapital	7,912	5,823	652	4,910
All Other Materials & Supplies	7,575	5,765	5,765	5,851
Uniforms	4,640	6,129	6,129	5,721
Tools & Implements	807	1,500	1,500	1,523
Personal Safety Equipment	1,772	1,604	1,604	1,628
	<u>62,790</u>	<u>74,980</u>	<u>72,027</u>	<u>73,530</u>
<b>GRANTS AND AID TO AGENCIES</b>				
Contribution To LEAD	7,500	10,000	10,000	10,000
	<u>7,500</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		2,698	2,698	
		<u>2,698</u>	<u>2,698</u>	
<b>SUB-TOTAL</b>	<u>1,479,779</u>	<u>1,582,142</u>	<u>1,474,625</u>	<u>1,623,852</u>
<b>NON-DEPARTMENTAL</b>				
<b>ALL OTHER O&amp;M</b>				
Refund Of Prior Years Revenue			7,646	
			<u>7,646</u>	
<b>SUB-TOTAL</b>			<u>7,646</u>	
<b>DEBT SERVICE</b>				
TV Truck Lease	54,206			
TV & Clean Storm Drain Structures	182,060			
Streetsweeping Operations	359,626			
Heatherpoint Stormwater Sewer Repair		15,704	15,704	
	<u>595,893</u>	<u>15,704</u>	<u>15,704</u>	

## LAKES AND STORMWATER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Lake Bonnet Drainage Improvement CBDG-MIT Grant				42,900,000
Emergency Manager	309	567	567	783
TV Truck Lease		57,979	58,048	58,429
NPDES Permitting - Administration	38,479	38,479	38,479	39,635
Public Education Programs	95,030	97,793	97,793	90,000
Retrofit Existing Storm Sewers	659,212	883,874	883,874	1,000,000
TV & Clean Storm Drain Structures	434,329	654,291	649,509	410,000
General Lake Improvements	221,116	485,765	485,765	300,000
GIS Storm Sewer Inventory	91,809	100,000	100,000	75,000
Install / Maintain Pollution Control Devices	35,080	146,945	146,945	75,000
Lake Hunter - Watershed Management	136,441	12,954	12,954	200,000
Lake Bonny Watershed Management Plan & Projects	35,050	427,023	427,023	200,000
Lake Parker TMDL Project - WQ Treatment	149,060	595,432	595,432	250,000
Wayman St. Ditch Repairs		311,652	311,652	
GIS Technician - Engineering	96,084	76,451	76,451	79,509
Drainage Maintenance Operations	926,466	1,028,915	1,028,915	976,800
Street Sweeping Operations	693,092	1,584,613	1,578,686	1,196,865
Highlands Hills Ditch Maint & Repairs		100,210	100,210	
CLMP - 2016 Update	7,140			
Lake Hollingsworth Southside Shoreline Stab	18,672	62,386	62,386	40,000
Crystal Lake TMDL	11,345	305,690	305,690	100,000
Environmental Code Enforcement Officer	53,787	56,219	56,219	57,913
Lake Beulah Shoreline Restoration	22,712	13,736	13,736	15,000
Lake Wire Hydrilla Removal	7,395	21,425	21,425	
Lake Morton Shoreline Restoration	4,415	36,927	36,927	
Contrib to FL Friendly Landscaping	5,000	20,000	20,000	10,000
Street Sweeping Study	55,840	1,286	1,286	
Southern Landings Repairs	4,028	10,000	10,000	10,000
Upgrades to Office		50,000	50,000	
Lake Bonnet Water Quality Improvement		154,074	154,074	25,000
Solid Waste/Lakes - 305 Eastside Property	40,682	25,639	25,639	
SWFMD - Lake Hunter BMP	1,011,760	457,893	457,893	
Lake Bonny Drainage Project		23,069	23,069	
Lake Hollingsworth TMDL Program	25,586	440,549	440,549	100,000
Bathymetric Mapping Project	6,251	60,989	60,989	
Water Quality Improvement Project	130,839	536,800	536,800	355,000
Stormwater Management Master Plan	298,881	255,025	255,025	50,000
Aquatic Harvester	9,159	274,776	274,776	175,376
CST/Berger Electronic Digital Theodolite Transite 56-DGT10	1,046			
Stihl Line Trimmers	2,152			
Four Tool Cordless Combo Kit	736			

## LAKES AND STORMWATER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Drainage Maintenance Non-Capital Equipment	2,433			
SWFMD Crystal Lake Water Quality Improvement Study Q178		200,000	200,000	
Heatherpoint Stormwater Sewer Repair		206,259	206,259	
Drainage Capital Equipment				56,000
TV & Clean Storm Drain Structures	5,800			
General Lake Improvements	11,900			
Lake Parker TMDL Project - WQ Treatment	7,000			
Drainage Maintenance Operations	19,773			
Generator	2,050			
Hustler Super Z 60 in	11,058			
High Efficiency Nozzle	5,798			
Envirolight Air HD Pole Camera	15,729			
Cue's Mplus Camera	9,890			
Office Furniture		2,500	2,500	
Drainage Spray Airboat	49,100			
	<u>5,469,514</u>	<u>9,818,185</u>	<u>9,807,545</u>	<u>48,846,310</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	918	918	918	918
Transfer To Debt Service Fund	36,783			
Transfer To Fleet Mgmt Reserve	406,115	132,000	132,000	
Transfer To Information Technology	2,471	2,251	2,251	2,251
Transfer To IT Equip Replacement Fund	77	333	333	
	<u>446,364</u>	<u>135,502</u>	<u>135,502</u>	<u>3,169</u>
<b>GRAND TOTAL</b>	<u><b>7,991,550</b></u>	<u><b>11,551,533</b></u>	<u><b>11,441,022</b></u>	<u><b>50,473,331</b></u>



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## REVENUE AND EXPENDITURE SUMMARY BUILDING INSPECTION

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	1,364,412	1,700,284	219,052	1,552,119
Fringe Benefits	397,354	452,244	391,213	490,387
<b>Total Personnel</b>	<b>1,761,766</b>	<b>2,152,528</b>	<b>610,265</b>	<b>2,042,506</b>
<b>Non-Personnel</b>				
Utilities	13,059	13,191	12,940	14,018
Professional and Contractual	133,615	285,999	380,877	353,268
Insurance and Fixed Charges				53,970
Internal Service Charges	356,826	587,314	596,010	1,046,797
All Other Operations & Maintenance	1,058,438	83,030	68,530	62,494
Maintenance and Special Projects	17,645			1,239
<b>Total Non-Personnel</b>	<b>1,579,582</b>	<b>969,534</b>	<b>1,058,357</b>	<b>1,531,786</b>
<b>Total Expenditures</b>	<b>3,341,349</b>	<b>3,122,062</b>	<b>1,668,622</b>	<b>3,574,292</b>
<b>Transfers</b>				
Transfers In	1,942,718			
Transfers Out	775,154	43,704	43,704	
<b>Net Transfers</b>	<b>1,167,563</b>	<b>(43,704)</b>	<b>(43,704)</b>	
<b>Revenue Sources</b>				
License and Permits	4,252,626	2,622,382	3,772,596	3,206,707
Charges for Services	8,880	7,456	15,840	13,464
Interest Income	(215,904)	40,000		
All Other Revenue	99,831	60,000	212,340	180,489
<b>Total Revenue</b>	<b>4,145,432</b>	<b>2,729,838</b>	<b>4,000,776</b>	<b>3,400,660</b>
<b>Funding to be Provided</b>	<b>(1,971,647)</b>	<b>435,928</b>	<b>(2,288,450)</b>	<b>173,632</b>

# BUILDING INSPECTION

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>LICENSE AND PERMITS</b>				
<b>BUILDING INSPECTION FEES</b>				
Building Inspection Fees	2,537,796	1,550,364	2,448,780	2,081,463
Other Building Inspection Fees	581,930	360,778	393,972	334,876
Plumbing Inspection Fees	264,099	173,349	260,196	221,167
Mechanical Inspection Fees	368,709	232,675	241,020	204,867
Electrical Inspection Fees	469,695	285,501	397,500	337,875
Building Permit Surcharge Administration Fees	2,019	2,115		
Notice of Commencement Fee	26,497	16,217	27,732	23,572
Records Maintenance Fee	1,880	1,383	3,396	2,887
	<u>4,252,626</u>	<u>2,622,382</u>	<u>3,772,596</u>	<u>3,206,707</u>
<b>TOTAL LICENSE AND PERMITS</b>	<u>4,252,626</u>	<u>2,622,382</u>	<u>3,772,596</u>	<u>3,206,707</u>
<b>CHARGES FOR SERVICES</b>				
<b>GENERAL GOVERNMENT</b>				
Zoning & Subdivision Fees	8,880	7,456	15,840	13,464
	<u>8,880</u>	<u>7,456</u>	<u>15,840</u>	<u>13,464</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>8,880</u>	<u>7,456</u>	<u>15,840</u>	<u>13,464</u>
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Cash Over And Short	(17)			
Credit Card Convenience Fees	99,848	60,000	212,340	180,489
	<u>99,831</u>	<u>60,000</u>	<u>212,340</u>	<u>180,489</u>
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	83,839	40,000		
Market Value Restatement	(299,744)			
	<u>(215,904)</u>	<u>40,000</u>		
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(116,073)</u>	<u>100,000</u>	<u>212,340</u>	<u>180,489</u>
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from Other Funds	1,942,718			
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<u>1,942,718</u>			
<b>SUB-TOTAL</b>	<u>6,088,150</u>	<u>2,729,838</u>	<u>4,000,776</u>	<u>3,400,660</u>
<b>PRIOR YEAR SURPLUS</b>	<u>(1,971,647)</u>	<u>435,928</u>	<u>(2,288,450)</u>	<u>173,632</u>
<b>TOTAL REVENUES</b>	<u>4,116,503</u>	<u>3,165,766</u>	<u>1,712,326</u>	<u>3,574,292</u>

# BUILDING INSPECTION

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PERSONAL SERVICES</b>	1,761,766	2,152,528	610,265	2,042,506
<b>INSURANCE</b>				
Insurance - Position Bond				144
Self-Insurance Services				51,131
Insurance Consultant				1,014
Insurance - Excess Liability (Auto, General)				1,681
				<u>53,970</u>
<b>UTILITIES</b>				
Water Service	678	695	707	730
Electric Service	10,285	10,373	10,130	11,139
Wastewater Service	760	787	767	804
Solid Waste Service	1,222	1,222	1,222	1,222
Solid Waste Service - Recycling	114	114	114	123
	<u>13,059</u>	<u>13,191</u>	<u>12,940</u>	<u>14,018</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	27,133	25,355	28,490	25,868
Gasoline - Fleet Management	12,057	15,885	12,009	15,469
Maintenance - Fleet Management	31,607	35,752	38,676	35,384
Purchasing & Stores Service	433	6,130	6,130	462
General Fund Services		211,899	216,899	717,010
Intra-Departmental Charges - PC & Network Support	40,537	40,514	42,795	39,903
Intra-Departmental Charges - Telephone	10,362	8,594	8,594	7,383
Intra-Departmental Charges - Facilities	31,909	32,169	32,169	33,405
Intra-Departmental Charges - Janitorial	24,111	25,049	25,049	24,245
Intra-Departmental Charges - Training Ctr	742	742	742	1,012
Intra-Departmental Charges - IT Operations - GIS	21,807	22,704	22,704	18,141
Intra-Departmental Charges - IT Operations - Application Dev	130,457	136,541	136,541	104,890
Intra-Departmental Charges - IT Operations - Network Support	25,671	25,980	25,212	23,625
	<u>356,826</u>	<u>587,314</u>	<u>596,010</u>	<u>1,046,797</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	21,669	184,499	74,333	80,000
Banking Service				4,065
Advertising		4,500	5,000	2,500
Annual Audit		2,000	2,000	2,060
Visa/Mastercard Bank Charges	80,467	60,000	270,168	229,643
Contract Labor	31,479	35,000	29,376	35,000
Repair Of Equipment		685	685	695
Printing & Photography	429	1,106	606	615
Postage & Mailing	977	699	699	709
Subscription & Membership	5,251	5,155	2,155	2,918

# BUILDING INSPECTION

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Telephone Communications	13,927	12,100	12,100	12,282
Travel	1,546	4,695	4,695	4,765
Training	12,692	12,613	12,613	7,727
Software License & Maintenance		1,440	1,440	731
Relocation Payments & Assistance			2,000	
Refund Of Prior Years Revenue	999,998		(41)	
Office Supplies	2,332	18,807	18,807	19,089
Equipment - Noncapital	17,396	20,862	7,903	8,022
Uniforms	3,891	4,868	4,868	4,941
	<u>1,192,052</u>	<u>369,029</u>	<u>449,407</u>	<u>415,762</u>
<b>SUB-TOTAL</b>	<u>3,323,704</u>	<u>3,122,062</u>	<u>1,668,622</u>	<u>3,573,053</u>
 <b>SPECIAL PROJECTS</b>				
Emergency Manager				1,239
ProjectDox Software	17,645			
	<u>17,645</u>			<u>1,239</u>
 <b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	705,044			
Transfer To Debt Service Fund	55,110			
Transfer To Fleet Mgmt Reserve	15,000	43,704	43,704	
	<u>775,154</u>	<u>43,704</u>	<u>43,704</u>	
<b>GRAND TOTAL</b>	<u>4,116,503</u>	<u>3,165,766</u>	<u>1,712,326</u>	<u>3,574,292</u>



## REVENUE AND EXPENDITURE SUMMARY FLEET MANAGEMENT

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	1,654,938	1,713,658	1,430,634	1,679,326
Fringe Benefits	596,327	677,938	557,717	681,376
<b>Total Personnel</b>	<b>2,251,266</b>	<b>2,391,596</b>	<b>1,988,351</b>	<b>2,360,702</b>
<b>Non-Personnel</b>				
Utilities	45,336	52,609	54,683	55,805
Professional and Contractual	714,060	762,916	665,820	722,309
Insurance and Fixed Charges	88,060	95,682	95,850	104,634
Internal Service Charges	719,397	756,731	752,653	796,241
All Other Operations & Maintenance	4,943,807	5,647,356	5,366,644	5,574,000
Debt Service	62,959	6,548,228	6,548,228	6,582,267
Capital Outlay	8,490,361	14,272,319	12,316,021	12,003,136
Maintenance and Special Projects	25,946	2,356	2,536	1,827
<b>Total Non-Personnel</b>	<b>15,089,926</b>	<b>28,138,197</b>	<b>25,802,435</b>	<b>25,840,219</b>
<b>Total Expenditures</b>	<b>17,341,192</b>	<b>30,529,793</b>	<b>27,790,786</b>	<b>28,200,921</b>
<b>Transfers</b>				
Transfers In	1,438,614	630,329	630,329	627,436
Transfers Out	336,373	10,063	10,063	9,396
<b>Net Transfers</b>	<b>1,102,240</b>	<b>620,266</b>	<b>620,266</b>	<b>618,040</b>
<b>Revenue Sources</b>				
Intergovernmental Revenues	167,049	179,865	170,000	170,000
Charges for Services	16,110,360	17,173,083	16,275,000	17,485,251
Debt Proceeds	817,758			
Interest Income	(2,850,917)	40,000	1,284,085	40,000
All Other Revenue	1,330,919	7,350,020	7,862,020	2,019,000
<b>Total Revenue</b>	<b>15,575,169</b>	<b>24,742,968</b>	<b>25,591,105</b>	<b>19,714,251</b>
<b>Funding to be Provided</b>	<b>663,783</b>	<b>5,166,559</b>	<b>1,579,415</b>	<b>7,868,630</b>

# FLEET MANAGEMENT

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>STATE REVENUE SHARING</b>				
Motor Fuel Tax Rebate	167,049	179,865	170,000	170,000
	<u>167,049</u>	<u>179,865</u>	<u>170,000</u>	<u>170,000</u>
<b>TOTAL INTERGOVERNMENTAL</b>	<u>167,049</u>	<u>179,865</u>	<u>170,000</u>	<u>170,000</u>
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Depreciation Reserve Billings	7,248,735	7,641,603	7,400,000	8,193,006
Maintenance of Fleet Mgmt Equipment	5,713,161	5,711,303	5,600,000	5,572,342
Fleet Mgmt Fuel Billings	2,576,460	3,289,777	2,700,000	3,152,687
Equipment Fees	572,004	530,400	575,000	567,216
	<u>16,110,360</u>	<u>17,173,083</u>	<u>16,275,000</u>	<u>17,485,251</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>16,110,360</u>	<u>17,173,083</u>	<u>16,275,000</u>	<u>17,485,251</u>
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Scrap Sales	2,054	5,000	3,000	5,000
Insurance Proceeds - Workers Comp Claims	1,844		2,000	2,000
Refund of Prior Year Expenses	42			
Principal Payments - Interfund Loans		6,545,020	6,545,020	
	<u>3,940</u>	<u>6,550,020</u>	<u>6,550,020</u>	<u>7,000</u>
<b>SALES OF FIXED ASSETS</b>				
Sale Of Rental Equipment	1,312,542	800,000	1,300,000	2,000,000
	<u>1,312,542</u>	<u>800,000</u>	<u>1,300,000</u>	<u>2,000,000</u>
<b>REIMBURSEMENTS</b>				
Damage Reimbursements	13,238		10,000	10,000
Reimbursements / Loss Recovery	1,199		2,000	2,000
	<u>14,437</u>		<u>12,000</u>	<u>12,000</u>
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	1,588,727	40,000	1,280,225	40,000
Other Interest Revenue	1,115		3,860	
Market Value Restatement	(4,440,760)			
	<u>(2,850,917)</u>	<u>40,000</u>	<u>1,284,085</u>	<u>40,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(1,519,998)</u>	<u>7,390,020</u>	<u>9,146,105</u>	<u>2,059,000</u>
<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>				
Proceeds Issuance of Long Term Debt	817,758			
<b>TOTAL DEBT PROCEEDS</b>	<u>817,758</u>			

## FLEET MANAGEMENT

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from General Fund	109,653	153,465	153,465	27,236
Transfer from Transportation Fund	181,765			
Transfer from Uninsured Loss Fund	70,864			
Transfer from Purchasing & Stores				60,200
Transfer from WW R&R	110,200			70,000
Transfer from Lakeland Linder International Airport	126			
Transfer from Solid Waste Management	357,067	301,160	301,160	90,000
Transfer from Water R&R	51,087			90,000
Transfer from Stormwater Utilities Fund	406,115	132,000	132,000	
Transfer from Electric Operations	136,737			
Transfer from Law Enforcement Trust				290,000
Transfer from Building Inspection Fund	15,000	43,704	43,704	
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<b>1,438,614</b>	<b>630,329</b>	<b>630,329</b>	<b>627,436</b>
 <b>SUB-TOTAL</b>	 <b>17,013,782</b>	 <b>25,373,297</b>	 <b>26,221,434</b>	 <b>20,341,687</b>
<b>PRIOR YEAR SURPLUS</b>	<b>663,783</b>	<b>5,166,559</b>	<b>1,579,415</b>	<b>7,868,630</b>
<b>TOTAL REVENUES</b>	<b>17,677,565</b>	<b>30,539,856</b>	<b>27,800,849</b>	<b>28,210,317</b>

# FLEET MANAGEMENT

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>	<b>OPERATIONS</b>			
<b>PERSONAL SERVICES</b>	1,108,166	281,511	212,204	276,310
<b>INSURANCE</b>				
Insurance - Fire	6,642	7,971	8,846	9,398
Insurance - Position Bond	306	168	146	168
Self-Insurance Services	75,295	79,779	79,779	85,695
Insurance Consultant	1,482	3,212	3,211	4,225
Insurance - Excess Liability (Auto, General)	4,335	4,552	3,868	5,148
	<u>88,060</u>	<u>95,682</u>	<u>95,850</u>	<u>104,634</u>
<b>UTILITIES</b>				
Water Service	2,394	2,122	2,684	2,751
Electric Service	28,150	33,224	31,719	32,671
Wastewater Service	3,677	3,276	4,124	4,227
Solid Waste Service	10,808	13,681	15,850	15,850
Solid Waste Service - Recycling	306	306	306	306
	<u>45,336</u>	<u>52,609</u>	<u>54,683</u>	<u>55,805</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	29,146	28,506	30,844	29,421
Gasoline - Fleet Management	21,428	38,845	18,534	37,461
Maintenance - Fleet Management	112,709	86,486	99,525	92,781
Purchasing & Stores Service	35,119	63,392	63,392	84,494
General Fund Services	366,302	384,621	384,621	397,506
Intra-Departmental Charges - PC & Network Support	29,870	30,083	30,940	29,052
Intra-Departmental Charges - Telephone	8,007	7,690	7,690	6,606
Intra-Departmental Charges - Radios	2,274	2,285	2,285	1,923
Intra-Departmental Charges - Facilities	27,992	28,066	28,066	29,305
Intra-Departmental Charges - Janitorial	14,173	14,667	14,667	14,252
Intra-Departmental Charges - Training Ctr	1,484	1,484	1,484	1,492
Intra-Departmental Charges - IT Operations - Application Dev	45,788	45,647	45,647	49,203
Intra-Departmental Charges - IT Operations - Network Support	25,105	24,959	24,958	22,745
	<u>719,397</u>	<u>756,731</u>	<u>752,653</u>	<u>796,241</u>
<b>ALL OTHER O&amp;M</b>				
Banking Service	836	1,437	1,788	1,824
Annual Audit	4,212	5,443	5,443	4,338
Printing & Photography	805	506	500	500
Subscription & Membership	1,994	3,000	1,755	1,500
Telephone Communications	2,800	3,038	3,093	3,000
Travel	475	3,000	500	1,500
Training	10,646	10,000	8,000	10,000



# FLEET MANAGEMENT

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
<b>OPERATIONS:</b>				
Emergency Manager	961	2,356	2,536	1,827
<b>MAINTENANCE:</b>				
Mutual Aid-Hurricane Laura (Lafayette)	3,145			
Mutual Aid-Hurricane Laura (Alexandria)	12,406			
Mutual Aid-Hurricane Laura (Winnfield)	9,434			
	<u>25,946</u>	<u>2,356</u>	<u>2,536</u>	<u>1,827</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	2,856	2,856	2,856	2,856
Transfer To Debt Service Fund	16,876			
Transfer To Information Technology	7,553	6,540	6,540	6,540
Transfer To IT Equip Replacement Fund	153	667	667	
Transfer to Stormwater Utility Fund	308,935			
	<u>336,373</u>	<u>10,063</u>	<u>10,063</u>	<u>9,396</u>
<b>GRAND TOTAL</b>	<u><u>17,677,565</u></u>	<u><u>30,539,856</u></u>	<u><u>27,800,849</u></u>	<u><u>28,210,317</u></u>

**REVENUE AND EXPENDITURE SUMMARY  
PURCHASING AND STORES**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	816,743	840,890	649,826	810,166
Fringe Benefits	342,670	333,290	236,476	314,351
<b>Total Personnel</b>	<b>1,159,413</b>	<b>1,174,180</b>	<b>886,302</b>	<b>1,124,517</b>
<b>Non-Personnel</b>				
Utilities	53,497	55,017	54,081	55,026
Professional and Contractual	52,382	59,509	59,531	62,147
Insurance and Fixed Charges	35,217	38,741	40,741	41,465
Internal Service Charges	1,140,654	1,184,234	1,185,662	1,192,348
All Other Operations & Maintenance	743,898	463,165	483,448	462,798
Debt Service	29,556			
Capital Outlay		33,066	33,066	
Maintenance and Special Projects	549	1,008	1,008	1,044
<b>Total Non-Personnel</b>	<b>2,055,754</b>	<b>1,834,740</b>	<b>1,857,537</b>	<b>1,814,828</b>
<b>Total Expenditures</b>	<b>3,215,167</b>	<b>3,008,920</b>	<b>2,743,839</b>	<b>2,939,345</b>
<b>Transfers</b>				
Transfers Out	18,517	9,905	9,905	69,339
<b>Net Transfers</b>	<b>(18,517)</b>	<b>(9,905)</b>	<b>(9,905)</b>	<b>(69,339)</b>
<b>Revenue Sources</b>				
Charges for Services	3,065,559	2,882,906	3,082,085	3,044,499
Debt Proceeds	383,899			
Interest Income	(71,063)	30,000	37,413	40,000
All Other Revenue	12,202	9,479	12,903	12,500
<b>Total Revenue</b>	<b>3,390,597</b>	<b>2,922,385</b>	<b>3,132,401</b>	<b>3,096,999</b>
<b>Funding to be Provided</b>	<b>(156,914)</b>	<b>96,440</b>	<b>(378,657)</b>	<b>(88,315)</b>

## PURCHASING AND STORES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Sales-General Fund	121,298	72,636	186,666	161,270
Sales-Fleet Mgmt	4,985	3,700	6,205	5,888
Sales-Purchasing & Stores	(28,111)	35	15,152	7,635
Sales-CDBG	125	70		65
Sales-RP Funding Center	3,300	555	824	2,243
Sales-Solid Waste Mgmt	4,367	4,255	3,687	4,271
Sales - Airport	1,751	2,220	1,493	1,726
Sales-Parking System	2,121	370	251	1,294
Sales-Wastewater	45,621	1,110	41,343	46,114
Sales-Electric Utilities	13,787		12,937	14,171
Allocation - Cleveland Heights Golf Course	5,203	13,487	13,584	5,240
Allocation - General Fund	410,919	380,502	387,123	403,442
Allocation - Fleet Mgmt	35,119	62,940	63,392	87,168
Allocation - Wastewater	109,664	99,723	100,439	107,174
Allocation - Parking	433	409	412	22,387
Allocation - Airport	75,005	77,653	78,210	49,538
Allocation - RP Funding Center	5,203	2,452	2,470	12,861
Allocation - Solid Waste	21,678	2,043	2,058	21,435
Allocation - Electric	1,689,167	1,558,779	1,689,167	1,553,302
Sales - Self Insurance	24		20	22
Allocation - Water	116,197	120,566	120,566	115,271
Sales - Water	50,325	256,210	45,688	50,902
Sales - Stormwater Utilities	1,262	370	66	733
Sales-LCRA	505		503	539
Sales-Home	263	603	290	302
Allocation - Facilities Maintenance	153,482	115,662	116,492	106,697
Sales - Facilities Maintenance	14,457	5,550	3,762	9,900
Allocation - Information Technology	81,511	87,870	87,870	105,745
Sales - Information Technology Fund	2,614	2,599	215	1,553
Allocation - Stormwater	433	4,087	4,116	3,811
Allocation - Downtown CRA				1,905
Allocation - Mid-Town				16,195
Allocation - Dixieland				476
Sales-Health Insurance Fund	91	70	244	173
Allocation - Building Inspection Fund		6,130	6,130	476
Sales-Building Inspection	483	250	90	302
Sales - Disaster 8 Fund - COVID-19	122,218		90,620	122,230
Sales - Employee Pension Fund	61			43
	3,065,559	2,882,906	3,082,085	3,044,499



## PURCHASING AND STORES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TOTAL CHARGES FOR SERVICES</b>	3,065,559	2,882,906	3,082,085	3,044,499
	<b>MISCELLANEOUS REVENUES</b>			
<b>OTHER</b>				
Scrap Sales	12,202	9,479	12,903	12,500
	12,202	9,479	12,903	12,500
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	40,004	30,000	37,413	40,000
Market Value Restatement	(111,067)			
	(71,063)	30,000	37,413	40,000
<b>TOTAL MISCELLANEOUS REVENUE</b>	(58,861)	39,479	50,316	52,500
	<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>			
Proceeds Issuance of Long Term Debt	383,899			
<b>TOTAL DEBT PROCEEDS</b>	383,899			
<b>SUB-TOTAL</b>	3,390,597	2,922,385	3,132,401	3,096,999
<b>PRIOR YEAR SURPLUS</b>	(156,914)	96,440	(378,657)	(88,315)
<b>TOTAL REVENUES</b>	3,233,684	3,018,825	2,753,744	3,008,684

## PURCHASING AND STORES

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	649,077	622,543	484,675	615,368
<b>INSURANCE</b>				
Insurance - Fire	9,964	11,956	13,270	14,098
Insurance - Position Bond	174	96	83	90
Self-Insurance Services	20,344	21,773	21,773	22,560
Insurance Consultant	1,092	1,092	2,366	1,859
Insurance - Excess Liability (Auto, General)	3,643	3,824	3,249	2,858
	35,217	38,741	40,741	41,465
<b>UTILITIES</b>				
Water Service	2,135	2,220	2,239	2,295
Electric Service	29,413	30,950	29,005	29,875
Wastewater Service	762	773	756	775
Solid Waste Service	20,800	20,687	21,694	21,694
Solid Waste Service - Recycling	387	387	387	387
	53,497	55,017	54,081	55,026
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	33,573	33,572	33,573	35,108
Gasoline - Fleet Management	1,488	1,316	1,248	1,323
Maintenance - Fleet Management	15,674	18,801	22,239	18,990
General Fund Services	262,213	267,655	267,655	280,386
Intra-Departmental Charges - PC & Network Support	31,745	33,930	33,593	30,512
Lakeland Electric Charges				54,000
Intra-Departmental Charges - Telephone	13,188	13,570	13,570	11,657
Intra-Departmental Charges - Facilities	50,265	50,674	50,674	52,622
Intra-Departmental Charges - Janitorial	165,700	172,151	172,151	166,623
Intra-Departmental Charges - Training Ctr	792	792	792	853
Intra-Departmental Charges - IT Operations - Application Dev	534,310	559,455	559,455	504,843
Intra-Departmental Charges - IT Operations - Network Support	26,022	26,606	25,000	23,248
	1,134,969	1,178,522	1,179,950	1,180,165
<b>ALL OTHER O&amp;M</b>				
Banking Service	530	480	502	512
Annual Audit	3,054	1,403	1,403	3,145
Contract Labor	48,798	57,626	57,626	58,490
Repair Of Equipment	4,058	9,131	16,612	9,335
Postage & Mailing	2,254	2,325	2,235	2,360
Subscription & Membership	1,215	4,712	4,395	1,416
Telephone Communications	1,930	3,866	3,866	4,411
Travel	105		317	317
Training	99	479	471	479





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## REVENUE AND EXPENDITURE SUMMARY FACILITIES MAINTENANCE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	2,815,339	2,998,441	2,417,192	3,031,646
Fringe Benefits	1,707,105	1,423,455	1,052,696	1,392,268
<b>Total Personnel</b>	<b>4,522,444</b>	<b>4,421,896</b>	<b>3,469,888</b>	<b>4,423,914</b>
<b>Non-Personnel</b>				
Utilities	18,091	17,711	18,079	18,443
Professional and Contractual	229,700	322,384	336,948	326,927
Insurance and Fixed Charges	164,073	173,960	174,312	193,062
Internal Service Charges	878,246	887,486	884,063	930,562
All Other Operations & Maintenance	635,204	707,394	673,367	678,290
Debt Service	118,658			
Capital Outlay	14,797	70,625	70,625	71,332
Maintenance and Special Projects	467,985	801,207	781,629	843,175
<b>Total Non-Personnel</b>	<b>2,526,753</b>	<b>2,980,767</b>	<b>2,939,023</b>	<b>3,061,791</b>
<b>Total Expenditures</b>	<b>7,049,198</b>	<b>7,402,663</b>	<b>6,408,911</b>	<b>7,485,705</b>
<b>Transfers</b>				
Transfers Out	41,890	10,161	10,161	9,494
<b>Net Transfers</b>	<b>(41,890)</b>	<b>(10,161)</b>	<b>(10,161)</b>	<b>(9,494)</b>
<b>Revenue Sources</b>				
Charges for Services	7,133,277	7,191,631	7,191,631	7,565,567
Debt Proceeds	1,541,199			
Interest Income	(128,203)	37,000	37,000	38,110
All Other Revenue	458		580	
<b>Total Revenue</b>	<b>8,546,732</b>	<b>7,228,631</b>	<b>7,229,211</b>	<b>7,603,677</b>
<b>Funding to be Provided</b>	<b>(1,455,643)</b>	<b>184,193</b>	<b>(810,139)</b>	<b>(108,478)</b>

## FACILITIES MAINTENANCE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>Facility Maintenance Services to City Funds</b>				
Allocation - Cleveland Heights Golf Course	92,786	93,028	93,028	97,137
Allocation - General Fund	3,241,510	3,218,032	3,218,032	3,465,581
Allocation - Fleet Mgmt	27,992	28,066	28,066	29,305
Allocation - Wastewater	64,793	64,963	64,963	67,832
Allocation - Parking	21,619	21,676	21,676	22,633
Allocation - Airport	80,000	49,343	49,343	52,109
Allocation - RP Funding Center	23,838	24,671	24,671	26,054
Allocation - Solid Waste	11,871	11,902	11,902	12,428
Allocation - Electric	1,075,384	1,078,206	1,078,206	1,102,048
Allocation - Water	76,224	76,425	76,425	119,598
Allocation - Facilities Maintenance	28,334	28,408	28,408	29,662
Allocation - Purchasing & Stores	50,265	50,397	50,397	52,622
Allocation - Information Technology	34,894	34,986	34,986	40,820
Allocation - Self Insurance	217,014	224,524	224,524	237,081
Allocation - Stormwater	5,049	5,062	5,062	5,286
Allocation - Downtown CRA	476	478	478	499
Allocation - Mid-Town	59,110	59,266	59,266	61,882
Allocation - Dixieland	60	60	60	63
Allocation - Building Inspection Fund		31,993	31,993	33,405
	<u>5,111,219</u>	<u>5,101,486</u>	<u>5,101,486</u>	<u>5,456,045</u>
<b>Janitorial Services to City Funds</b>				
Allocation - Cleveland Heights Golf Course	30,826	31,900	31,900	30,998
Allocation - General Fund	729,209	729,672	729,672	749,358
Allocation - Fleet Mgmt	14,173	14,667	14,667	14,252
Allocation - Wastewater	62,017	64,180	64,180	62,363
Allocation - Airport	68,665	68,665	68,665	68,500
Allocation - Solid Waste	10,516	10,883	10,883	10,575
Allocation - Electric	884,996	915,844	915,844	872,672
Allocation - Water	7,438	7,697	7,697	55,827
Allocation - Facilities Maintenance	4,402	4,556	4,556	4,427
Allocation - Purchasing & Stores	165,700	171,477	171,477	166,623
Allocation - Information Technology	35,155	36,380	36,380	40,672
Allocation - Self Insurance	1,871	1,936	1,936	1,881
Allocation - Stormwater	3,816	3,948	3,948	3,836
Allocation - Downtown CRA	360	373	373	362
Allocation - Mid-Town	2,869	2,969	2,969	2,885
Allocation - Dixieland	45	47	47	46
Allocation - Building Inspection Fund		24,951	24,951	24,245
	<u>2,022,058</u>	<u>2,090,145</u>	<u>2,090,145</u>	<u>2,109,522</u>

## FACILITIES MAINTENANCE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TOTAL CHARGES FOR SERVICES</b>	7,133,277	7,191,631	7,191,631	7,565,567
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	458			
Refund of Prior Year Expenses			580	
	458		580	
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	26,927	37,000	37,000	38,110
Market Value Restatement	(155,130)			
	(128,203)	37,000	37,000	38,110
<b>TOTAL MISCELLANEOUS REVENUE</b>	(127,744)	37,000	37,580	38,110
<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>				
Proceeds Issuance of Long Term Debt	1,541,199			
<b>TOTAL DEBT PROCEEDS</b>	1,541,199			
<b>SUB-TOTAL</b>	8,546,732	7,228,631	7,229,211	7,603,677
<b>PRIOR YEAR SURPLUS</b>	(1,455,643)	184,193	(810,139)	(108,478)
<b>TOTAL REVENUES</b>	7,091,088	7,412,824	6,419,072	7,495,199

## FACILITIES MAINTENANCE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>	<b>FACILITIES MAINTENANCE</b>			
<b>PERSONAL SERVICES</b>	2,591,945	2,324,114	1,834,136	2,312,581
<b>INSURANCE</b>				
Insurance - Fire	3,019	3,623	4,021	4,272
Insurance - Position Bond	733	385	367	384
Self-Insurance Services	155,562	164,983	164,983	184,070
Insurance Consultant	546	546	1,183	845
Insurance - Excess Liability (Auto, General)	4,213	4,423	3,758	3,491
	<u>164,073</u>	<u>173,960</u>	<u>174,312</u>	<u>193,062</u>
<b>UTILITIES</b>				
Water Service	1,065	977	1,377	1,411
Electric Service	10,263	10,098	9,440	9,723
Wastewater Service	1,373	1,245	1,871	1,918
Solid Waste Service	5,391	5,391	5,391	5,391
	<u>18,091</u>	<u>17,711</u>	<u>18,079</u>	<u>18,443</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	103,205	104,517	107,361	109,741
Gasoline - Fleet Management	28,319	41,825	25,799	45,082
Maintenance - Fleet Management	67,471	67,365	77,387	70,363
Purchasing & Stores Service	153,482	116,492	116,492	103,425
General Fund Services	337,651	361,320	361,320	406,731
Intra-Departmental Charges - PC & Network Support	30,778	32,150	31,778	29,463
Intra-Departmental Charges - Telephone	9,891	9,499	9,499	8,160
Intra-Departmental Charges - Radios	2,274	3,427	3,427	2,885
Intra-Departmental Charges - Facilities	28,334	28,408	28,408	29,662
Intra-Departmental Charges - Janitorial	4,402	4,556	4,556	4,427
Intra-Departmental Charges - Training Ctr	2,770	2,853	2,770	3,410
Intra-Departmental Charges - IT Operations - GIS	7,871	556	556	465
Intra-Departmental Charges - IT Operations - Application Dev	64,142	73,631	73,631	80,095
Intra-Departmental Charges - IT Operations - Network Support	24,210	24,783	23,257	21,174
	<u>864,799</u>	<u>871,382</u>	<u>866,241</u>	<u>915,083</u>



## FACILITIES MAINTENANCE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	130,817	165,300	165,300	167,784
Annual Audit	1,474	1,784	1,784	1,518
Rentals	28,025	51,550	51,550	20,858
Maintenance Of Facilities	298,384	276,000	276,000	280,140
Repair Of Equipment	3,924	2,800	2,800	2,842
Printing & Photography	468	2,100	500	2,131
Postage & Mailing	352	420	420	410
Subscription & Membership	1,558	1,000	1,455	1,000
Telephone Communications	23,976	22,000	22,000	22,330
Travel	291	2,600	300	1,000
Training	1,577	5,700	1,750	2,500
All Other Sundry Charges	601	1,000	1,000	1,000
Licenses & Permits	1,107	800	500	800
Office Supplies	1,361	4,622	4,622	4,695
Equipment - Noncapital	2,571	9,597	4,500	9,740
Uniforms	7,500	7,850	7,850	7,967
Tools & Implements	4,326	6,525	6,525	6,622
Agricultural & Horticultural Supplies	4,507	2,400	2,895	2,435
Parts For Equipment	27,713	72,500	50,000	73,585
	<u>540,533</u>	<u>636,548</u>	<u>601,751</u>	<u>609,357</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	14,797	67,425	67,425	68,332
<b>SPECIAL PROJECTS</b>				
Emergency Manager	2,197	5,386	5,386	4,175
HVAC Maintenance - Various Bldgs	139,833	163,586	163,586	166,035
Air Quality Investigations - City Buildings	1,530	14,200	14,200	14,410
Generator/UPS Maintenance	20,514	23,900	23,900	24,255
Security Systems Controls Maintenance	81,580	75,543	75,543	76,670
Electric Chiller HVAC Maintenance		700	700	700
Garage Door/Operator Maintenance	63,421	64,578	45,000	37,075
Plumbing Repairs / Replacement	25,404	33,375	33,375	33,875
Elevator Maintenance	110,327	320,439	320,439	385,000
SMA For Security Camera/Card Reader Software	21,005	62,000	62,000	62,930
Work Order Software & Technology Upgrade	2,174	30,000	30,000	30,450
Asset Management Training		7,500	7,500	7,600
	<u>467,985</u>	<u>801,207</u>	<u>781,629</u>	<u>843,175</u>
<b>SUB-TOTAL</b>	<u>4,662,223</u>	<u>4,892,347</u>	<u>4,343,573</u>	<u>4,960,033</u>

## FACILITIES MAINTENANCE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>JANITORIAL</b>				
<b>PERSONAL SERVICES</b>	<u>1,597,873</u>	<u>1,754,186</u>	<u>1,348,565</u>	<u>1,755,466</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	2,625	45,500	45,500	46,180
Contract Labor		42,000	42,000	42,630
Repair Of Equipment	618	1,000	750	1,000
Telephone Communications	7,804	2,700	7,000	5,100
Training	15	1,600	500	500
Equipment - Noncapital	180	1,000	1,000	1,000
Uniforms	5,607	6,900	6,900	7,000
Cleaning & Janitor Supply	<u>159,294</u>	<u>159,050</u>	<u>159,050</u>	<u>161,435</u>
	<u>176,143</u>	<u>259,750</u>	<u>262,700</u>	<u>264,845</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		<u>3,200</u>	<u>3,200</u>	<u>3,000</u>
		<u>3,200</u>	<u>3,200</u>	<u>3,000</u>
<b>SUB-TOTAL</b>	<u>1,774,016</u>	<u>2,017,136</u>	<u>1,614,465</u>	<u>2,023,311</u>
<b>FIRE SAFETY</b>				
<b>PERSONAL SERVICES</b>	<u>332,626</u>	<u>343,596</u>	<u>287,187</u>	<u>355,867</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	6,036	6,217	6,036	9,250
Gasoline - Fleet Management	3,713	5,700	3,027	3,381
Maintenance - Fleet Management	<u>3,697</u>	<u>4,187</u>	<u>8,759</u>	<u>2,848</u>
	<u>13,447</u>	<u>16,104</u>	<u>17,822</u>	<u>15,479</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	94,783	67,800	82,364	68,815
Repair Of Equipment	2,930	1,200	1,200	1,200
Subscription & Membership	400	500	500	500
Telephone Communications	5,760	6,350	6,000	6,400
Training	757	7,250	7,250	3,500
Licenses & Permits	650	1,000	650	1,000
Office Supplies	89	515	100	500
Equipment - Noncapital	144	2,500	2,500	2,500
Uniforms	847	1,570	1,000	1,200
Tools & Implements	150	1,295	800	1,250
Parts For Equipment	24,679	23,400	23,400	23,750
Material	<u>17,039</u>	<u>20,100</u>	<u>20,100</u>	<u>20,400</u>
	<u>148,228</u>	<u>133,480</u>	<u>145,864</u>	<u>131,015</u>
<b>SUB-TOTAL</b>	<u>494,301</u>	<u>493,180</u>	<u>450,873</u>	<u>502,361</u>

## FACILITIES MAINTENANCE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	118,658			
	118,658			
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	6,527	6,527	6,527	6,527
Transfer To Debt Service Fund	31,804			
Transfer To Information Technology	3,406	2,967	2,967	2,967
Transfer To IT Equip Replacement Fund	153	667	667	
	41,890	10,161	10,161	9,494
<b>GRAND TOTAL</b>	<b>7,091,088</b>	<b>7,412,824</b>	<b>6,419,072</b>	<b>7,495,199</b>



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## REVENUE AND EXPENDITURE SUMMARY INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	6,664,871	7,015,811	5,783,978	7,204,687
Fringe Benefits	2,530,376	2,655,476	2,056,365	2,655,978
<b>Total Personnel</b>	<b>9,195,246</b>	<b>9,671,287</b>	<b>7,840,343</b>	<b>9,860,665</b>
<b>Non-Personnel</b>				
Utilities	66,999	70,346	55,569	58,241
Professional and Contractual	400,025	640,203	638,839	655,946
Insurance and Fixed Charges	133,721	146,126	145,606	155,186
Internal Service Charges	2,497,432	2,917,546	2,914,944	3,173,408
All Other Operations & Maintenance	4,769,173	5,592,234	5,510,749	5,732,341
Debt Service	1,695,799	1,106,203	1,106,205	1,088,271
Maintenance and Special Projects	2,985,967	7,379,947	1,068,973	3,571,950
<b>Total Non-Personnel</b>	<b>12,549,116</b>	<b>17,852,605</b>	<b>11,440,885</b>	<b>14,435,343</b>
<b>Total Expenditures</b>	<b>21,744,362</b>	<b>27,523,892</b>	<b>19,281,228</b>	<b>24,296,008</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(8,279)	(17,520)	(25,244)	
Transfers In	1,289,838	1,132,616	1,132,616	1,597,840
Transfers Out	342,823	14,659	14,659	3,008,261
<b>Net Transfers</b>	<b>955,294</b>	<b>1,135,477</b>	<b>1,143,201</b>	<b>(1,410,421)</b>
<b>Revenue Sources</b>				
Charges for Services	21,242,971	21,735,419	21,607,563	19,980,541
Debt Proceeds	4,276,427			
Interest Income	(1,179,825)	317,000	474,200	344,000
All Other Revenue	44,906	31,249	30,824	
<b>Total Revenue</b>	<b>24,384,480</b>	<b>22,083,668</b>	<b>22,112,587</b>	<b>20,324,541</b>
<b>Funding to be Provided</b>	<b>(3,595,411)</b>	<b>4,304,747</b>	<b>(3,974,560)</b>	<b>5,381,888</b>

# INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
<b>Radios</b>				
Allocation - General Fund	530,459	539,243	539,243	458,701
Allocation - Fleet Mgmt	2,274	2,285	2,285	1,923
Allocation - Wastewater	44,346	41,128	40,849	34,619
Allocation - Parking	569			
Allocation - Airport	9,665	9,140	9,140	7,693
Allocation - Solid Waste	38,659	38,844	38,844	32,696
Allocation - Electric	224,569	219,353	219,353	184,153
Allocation - Water	57,421	60,551	60,138	50,967
Allocation - Facilities Maintenance	2,274	3,427	3,427	2,885
Allocation - Purchasing & Stores	5,685	5,712	5,712	5,743
Allocation - Information Technology	7,391	7,426	7,426	6,250
Allocation - Stormwater	2,274	2,285	2,285	1,923
	<u>925,586</u>	<u>929,394</u>	<u>928,702</u>	<u>787,553</u>
<b>Telecommunications</b>				
Allocation - General Fund	432,485	400,762	404,543	347,004
Allocation - Fleet Mgmt	8,007	7,690	7,690	6,606
Allocation - Wastewater	26,847	26,235	24,618	22,537
Allocation - Parking	942	905	905	777
Allocation - Airport	13,660	13,570	13,570	11,657
Allocation - RP Funding Center	48,986	47,042	47,042	40,413
Allocation - Solid Waste	6,594	6,333	6,333	5,440
Allocation - Electric	1,724,318	1,747,909	1,747,909	1,738,331
Allocation - Water	50,397	49,755	46,690	40,413
Allocation - Facilities Maintenance	9,891	9,499	9,499	8,160
Allocation - Purchasing & Stores	13,188	13,570	13,570	11,657
Allocation - Information Technology	60,289	57,897	59,706	51,683
Allocation - Stormwater	3,297	3,166	3,166	3,497
Allocation - Downtown CRA	466			342
Allocation - Mid-Town	3,713	3,166	7,376	2,723
Allocation - Dixieland	60	905	57	44
Allocation - Building Inspection Fund		8,594	8,594	7,383
	<u>2,403,140</u>	<u>2,396,998</u>	<u>2,401,268</u>	<u>2,298,667</u>

## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Application Development</b>				
Allocation - General Fund	2,460,419	2,502,852	2,363,953	2,614,956
Allocation - Fleet Mgmt	45,788	45,647	45,647	49,203
Allocation - Wastewater	489,312	530,130	530,130	501,274
Allocation - Parking	39,951	28,735	28,735	26,259
Allocation - Airport	35,438	41,361	41,361	49,290
Allocation - RP Funding Center	116,894	124,749	124,749	163,398
Allocation - Solid Waste	87,890	100,429	100,429	104,410
Allocation - Electric	4,255,671	3,788,867	3,788,867	3,132,396
Allocation - Water	816,743	801,098	801,098	735,752
Allocation - Facilities Maintenance	64,142	73,631	73,631	80,095
Allocation - Purchasing & Stores	534,310	559,455	559,455	504,843
Allocation - Information Technology	890,985	1,290,139	1,290,139	1,441,807
Allocation - Stormwater	33,365	34,916	34,916	34,198
Allocation - Downtown CRA	188		514	380
Allocation - Mid-Town	1,681	4,672	4,093	3,030
Allocation - Dixieland	24		65	49
Allocation - Building Inspection Fund		136,541	136,541	104,890
	<u>9,872,802</u>	<u>10,063,222</u>	<u>9,924,323</u>	<u>9,546,230</u>
<b>Network Support</b>				
Allocation - General Fund	1,047,017	1,040,687	1,031,405	946,920
Allocation - CDBG	5,344	4,388	5,842	4,838
Allocation - Fleet Mgmt	25,105	24,959	24,958	22,745
Allocation - Wastewater	83,738	86,056	83,941	77,034
Allocation - Parking	2,796	2,777	2,777	2,545
Allocation - Airport	20,273	20,571	20,545	19,007
Allocation - RP Funding Center	46,156	46,825	44,142	39,867
Allocation - Solid Waste	13,033	12,719	12,719	12,472
Allocation - Electric	625,009	626,114	607,912	514,596
Allocation - Water	111,421	111,896	110,537	100,343
Allocation - Facilities Maintenance	23,899	24,783	23,256	21,174
Allocation - Purchasing & Stores	26,022	26,605	25,000	23,248
Allocation - Information Technology	114,908	131,009	113,948	117,994
Allocation - Telecommunications	16,175		15,621	
Allocation - Stormwater	12,659	12,960	13,753	13,572
Allocation - Downtown CRA		264		975
Allocation - Mid-Town		2,105		7,760
Allocation - Dixieland	9,832	7,489	9,706	124
Allocation - Building Inspection Fund	19,134	25,980	25,300	23,625
	<u>2,202,521</u>	<u>2,208,187</u>	<u>2,171,362</u>	<u>1,948,839</u>

## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>IT Support</b>				
Allocation - General Fund	1,549,272	1,548,310	1,595,563	1,479,657
Allocation - CDBG	6,099	4,988	7,047	6,034
Allocation - Fleet Mgmt	29,870	30,083	30,941	29,052
Allocation - Wastewater	127,395	129,391	132,468	120,929
Allocation - Parking	4,152	4,190	4,295	3,888
Allocation - Airport	25,605	25,683	27,896	26,040
Allocation - RP Funding Center	53,524	55,727	53,926	49,708
Allocation - Solid Waste	17,662	17,142	17,982	16,772
Allocation - Electric	892,796	900,854	905,711	757,459
Allocation - Water	173,136	173,856	179,415	160,087
Allocation - Facilities Maintenance	31,089	32,150	31,778	29,463
Allocation - Purchasing & Stores	31,745	33,930	33,593	30,512
Allocation - Information Technology	169,279	189,414	174,724	174,414
Allocation - Telecommunications	20,639		21,339	
Allocation - Stormwater	18,279	19,001	20,702	20,529
Allocation - Downtown CRA		464		1,299
Allocation - Mid-Town		3,700		10,350
Allocation - Dixieland	11,775	8,730	12,436	165
Allocation - Building Inspection Fund	30,211	40,514	43,051	39,903
	<u>3,192,528</u>	<u>3,218,127</u>	<u>3,292,867</u>	<u>2,956,261</u>
<b>GIS</b>				
Allocation - General Fund	341,581	322,572	299,117	242,713
Allocation - Wastewater	154,034	193,933	193,933	152,162
Allocation - RP Funding Center		150		127
Allocation - Solid Waste	14,565	17,938	17,938	14,460
Allocation - Electric	704,365	609,403	609,403	511,006
Allocation - Water	152,043	162,706	162,706	137,914
Allocation - Facilities Maintenance	7,871	556	556	465
Allocation - Telecommunications	28,816	20,007	20,007	21,531
Allocation - Stormwater	26,732	29,641	29,641	23,870
Allocation - Downtown CRA		374		
Allocation - Mid-Town		2,980		
Allocation - Dixieland		3,491		2,763
Allocation - Building Inspection Fund		22,704	22,704	18,141
	<u>1,430,007</u>	<u>1,386,455</u>	<u>1,356,005</u>	<u>1,125,152</u>
<b>Public Safety</b>				
Allocation - General Fund	<u>1,216,387</u>	<u>1,533,036</u>	<u>1,533,036</u>	<u>1,317,839</u>
	<u>1,216,387</u>	<u>1,533,036</u>	<u>1,533,036</u>	<u>1,317,839</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>21,242,971</u>	<u>21,735,419</u>	<u>21,607,563</u>	<u>19,980,541</u>



## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Scrap Sales	14,838	6,049		
All Other Misc Revenue	177			
Refund of Prior Year Expenses	200			
Non-Utility Revenue - Fiber	23,100	25,200	25,200	
	<u>38,315</u>	<u>31,249</u>	<u>25,200</u>	
<b>REIMBURSEMENTS</b>				
Warranty Work Reimbursement	650			
Reimbursements / Loss Recovery	5,942		5,624	
	<u>6,592</u>		<u>5,624</u>	
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	515,174	317,000	474,200	344,000
Market Value Restatement	(1,694,999)			
	<u>(1,179,825)</u>	<u>317,000</u>	<u>474,200</u>	<u>344,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(1,134,918)</u>	<u>348,249</u>	<u>505,024</u>	<u>344,000</u>
<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>				
Transfer from Internal Loan Fund	250,000			
Proceeds Issuance of Long Term Debt	4,026,427			
<b>TOTAL DEBT PROCEEDS</b>	<u>4,276,427</u>			
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from General Fund	592,751	581,049	581,049	588,731
Transfer from Public Improvement Fund				500,000
Transfer from Fleet Mgmt Fund	7,706	7,207	7,207	6,540
Transfer from Purchasing & Stores	8,962	8,273	8,273	7,507
Transfer from WW Operations	514	2,233	2,233	
Transfer from WW R&R	81,796	60,938	60,938	60,938
Transfer from Parking System	782	817	817	750
Transfer from RP Funding Center	3,031	1,900	1,900	
Transfer from Lakeland Linder International Airport	11,616	11,644	11,644	11,044
Transfer from Solid Waste Management	64,210	46,498	46,498	46,098
Transfer from Water Operations	698	3,033	3,033	
Transfer from Water R&R	98,682	72,264	72,264	72,264
Transfer from Stormwater Utilities Fund	2,548	2,584	2,584	2,251
Transfer from Facilities Maintenance Fund	3,559	3,634	3,634	2,967
Transfer from Information Technology	1,472	6,398	6,398	
Transfer from Electric Operations	411,480	324,011	324,011	298,750
Transfer from CRA	31	133	133	
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<u>1,289,838</u>	<u>1,132,616</u>	<u>1,132,616</u>	<u>1,597,840</u>

## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SUB-TOTAL</b>	25,674,318	23,216,284	23,245,203	21,922,381
<b>PRIOR YEAR SURPLUS</b>	(3,595,411)	4,304,747	(3,974,560)	5,381,888
<b>TOTAL REVENUES</b>	<u>22,078,907</u>	<u>27,521,031</u>	<u>19,270,643</u>	<u>27,304,269</u>

# INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	4,183,080	543,194	483,450	768,824
<b>INSURANCE</b>				
Insurance - Fire	13,587	16,304	18,095	19,224
Insurance - Position Bond	928	487	465	480
Insurance - Data Processing	36,271	39,899	35,837	43,004
Self-Insurance Services	71,343	76,989	76,989	78,953
Insurance Consultant	3,042	3,042	6,592	6,085
Insurance - Excess Liability (Auto, General)	8,550	9,405	7,628	7,440
	<u>133,721</u>	<u>146,126</u>	<u>145,606</u>	<u>155,186</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	81,511	87,870	87,870	102,501
General Fund Services	549,321	570,927	570,927	627,478
Intra-Departmental Charges - PC & Network Support	10,757	10,827	11,342	10,137
Lakeland Electric Charges	389,250	394,116	394,116	438,730
Intra-Departmental Charges - Telephone	5,181	5,428	5,428	5,440
Intra-Departmental Charges - Training Ctr	4,107	4,158	4,057	4,263
Intra-Departmental Charges - IT Operations - Application Dev	38,194	33,836	33,836	31,021
Intra-Departmental Charges - IT Operations - Network Support	6,973	6,930	7,084	6,314
	<u>1,085,294</u>	<u>1,114,092</u>	<u>1,114,660</u>	<u>1,225,884</u>
<b>ALL OTHER O&amp;M</b>				
Annual Audit	2,632	3,093	3,093	2,711
Repair Of Equipment		4,500	4,500	4,500
Postage & Mailing	31	75	75	75
Subscription & Membership	2,675	18,050	200	200
Telephone Communications	1,524	1,812	1,812	1,812
Travel	449			5,000
Training	150	400		5,000
All Other Sundry Charges	200	500	500	500
Loss On Disposal of Fixed Assets	164,564			
Office Supplies	1,433	3,000	3,000	3,000
Equipment - Noncapital	84	479	200	200
	<u>173,741</u>	<u>31,909</u>	<u>13,380</u>	<u>22,998</u>
<b>SUB-TOTAL</b>	<u>5,575,836</u>	<u>1,835,321</u>	<u>1,757,096</u>	<u>2,172,892</u>

## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>RADIO COMMUNICATIONS</b>				
<b>PERSONAL SERVICES</b>	278,181	264,337	275,274	245,278
<b>UTILITIES</b>				
Electric Service	26,943	28,562	22,957	23,646
	26,943	28,562	22,957	23,646
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	2,732	2,762	2,827	2,588
Intra-Departmental Charges - Telephone	7,065	6,785	6,785	5,440
Intra-Departmental Charges - Radios	1,706	1,142	1,142	
Intra-Departmental Charges - Facilities	12,469	12,571	12,571	14,464
Intra-Departmental Charges - Janitorial	3,070	3,189	3,189	8,409
Intra-Departmental Charges - IT Operations - Application Dev	6,050	5,203	5,203	5,458
Intra-Departmental Charges - IT Operations - Network Support	1,864	1,851	1,851	1,697
	34,956	33,503	33,568	38,056
<b>ALL OTHER O&amp;M</b>				
Contractual Services	6,965	3,000	3,000	3,000
Maintenance Of Facilities		4,000		
Repair Of Equipment	509,556	499,936	500,236	516,504
Postage & Mailing	66	325	325	325
Subscription & Membership	85	250	250	250
Telephone Communications	1,846	1,720	1,720	1,720
Travel				500
Training				1,000
Office Supplies		350	350	350
Equipment - Noncapital	606	750	750	750
All Other Materials & Supplies	2,027	1,100	1,100	2,000
Uniforms		870	870	870
Tools & Implements	705	500	200	200
Parts For Equipment	22,458	27,500	27,500	27,500
Material		900	900	900
Recoveries-Other Funds	(1,193)		(1,523)	
	543,121	541,201	535,678	555,869
<b>SUB-TOTAL</b>	883,201	867,603	867,477	862,849

# INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TELECOMMUNICATIONS</b>				
<b>PERSONAL SERVICES</b>	1,372,417	1,406,018	1,046,633	1,217,003
<b>UTILITIES</b>				
Water Service	2,555	2,869	1,713	1,756
Stormwater Service	9,815	10,306	9,815	10,306
Electric Service	13,040	13,761	7,928	8,166
Wastewater Service	5,094	5,724	3,689	3,781
Solid Waste Service	273	273	273	273
Solid Waste Service - Recycling	102	102	102	102
	<u>30,879</u>	<u>33,035</u>	<u>23,520</u>	<u>24,384</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	40,050	41,252	40,050	42,938
Gasoline - Fleet Management	8,584	12,965	7,058	13,091
Maintenance - Fleet Management	30,273	23,201	23,380	23,432
Intra-Departmental Charges - PC & Network Support	20,639	20,702	21,337	19,883
Intra-Departmental Charges - Telephone	10,833	12,212	10,403	8,549
Intra-Departmental Charges - Radios	5,685	6,284	6,284	6,250
Intra-Departmental Charges - Facilities				2,879
Intra-Departmental Charges - Janitorial	15,140	15,729	15,729	15,224
Intra-Departmental Charges - IT Operations - GIS	28,816	20,007	20,007	21,531
Intra-Departmental Charges - IT Operations - Application Dev	63,719	67,887	67,887	57,888
Intra-Departmental Charges - IT Operations - Network Support	16,175	16,457	15,621	14,200
	<u>239,914</u>	<u>236,696</u>	<u>227,756</u>	<u>225,865</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	196,111	267,880	273,930	300,832
Repair Of Equipment	308	3,000	3,000	3,000
Postage & Mailing	173	100	100	100
Subscription & Membership	500	725	375	375
Telephone Communications	100,063	104,934	104,934	104,934
Training	5			6,000
All Other Sundry Charges		250	250	250
Software License & Maintenance		350	150	
Office Supplies	2,268	3,000	3,000	3,000
Equipment - Noncapital	7,129	4,000	4,000	4,000
All Other Materials & Supplies	896	1,500	1,500	1,500
Uniforms	2,547	3,010	3,010	3,010
Tools & Implements		1,000	1,000	1,000
Parts For Equipment	1,496	800	800	800
Material	7,340	10,000	4,500	3,000
Recoveries-Other Funds	(5,718)		(2,442)	
	<u>313,118</u>	<u>400,549</u>	<u>398,107</u>	<u>431,801</u>

## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SUB-TOTAL</b>	1,956,328	2,076,298	1,696,016	1,899,053
<b>APPLICATION DEVELOPMENT</b>				
<b>PERSONAL SERVICES</b>	(14,186)	3,784,529	3,191,452	3,963,903
<b>UTILITIES</b>				
Water Service	242	227	252	252
Electric Service	3,673	3,383	3,618	3,849
Wastewater Service	272	257	274	278
Solid Waste Service	437	399	437	599
Solid Waste Service - Recycling	41	37	41	43
	<u>4,664</u>	<u>4,303</u>	<u>4,622</u>	<u>5,021</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	76,336	80,083	75,089	66,759
Intra-Departmental Charges - Telephone	16,015	15,379	15,379	13,600
Intra-Departmental Charges - IT Operations - Application Dev	670,386	1,069,952	1,069,952	1,220,737
Intra-Departmental Charges - IT Operations - Network Support	52,108	54,515	49,434	45,049
	<u>814,845</u>	<u>1,219,929</u>	<u>1,209,854</u>	<u>1,346,145</u>
<b>ALL OTHER O&amp;M</b>				
Contract Labor		6,688		
Printing & Photography	9			
Subscription & Membership	965	4,580	4,580	4,580
Telephone Communications	13,076	15,474	15,474	15,474
Travel	438			1,500
Training	5,325		2,498	20,000
All Other Sundry Charges	765	9,119	10,000	10,000
Software License & Maintenance	1,627,251	1,864,052	1,888,590	1,938,321
Cloud Subscriptions	276,122	408,923	408,923	110,400
Office Supplies			11	
Equipment - Noncapital		202	202	
	<u>1,923,951</u>	<u>2,309,038</u>	<u>2,330,278</u>	<u>2,100,275</u>
<b>SUB-TOTAL</b>	<u>2,729,274</u>	<u>7,317,799</u>	<u>6,736,206</u>	<u>7,415,344</u>

# INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>DATABASE ADMINISTRATION</b>				
<b>PERSONAL SERVICES</b>	577,795	741,795	445,035	498,443
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	12,519	9,006	15,318	14,075
Intra-Departmental Charges - Telephone	2,355	1,809	1,809	1,555
Intra-Departmental Charges - IT Operations - Application Dev	12,336	12,090	12,090	23,561
Intra-Departmental Charges - IT Operations - Network Support	8,366	6,154	9,703	8,985
	<u>35,576</u>	<u>29,059</u>	<u>38,920</u>	<u>48,176</u>
<b>ALL OTHER O&amp;M</b>				
Telephone Communications	3,478	6,240	6,240	6,240
Travel				1,000
Training	20			3,000
All Other Sundry Charges		300	300	300
Software License & Maintenance	306,354	317,478	317,478	449,140
Cloud Subscriptions			3,000	3,000
Office Supplies		360	360	360
	<u>309,852</u>	<u>324,378</u>	<u>327,378</u>	<u>463,040</u>
<b>SUB-TOTAL</b>	<u>923,223</u>	<u>1,095,232</u>	<u>811,333</u>	<u>1,009,659</u>
<b>NETWORK ADMINISTRATION &amp; SUPPORT</b>				
<b>PERSONAL SERVICES</b>	925,154	806,141	785,438	757,506
<b>UTILITIES</b>				
Water Service	234	234	244	261
Electric Service	3,554	3,497	3,500	3,978
Wastewater Service	263	265	265	287
Solid Waste Service	422	412	422	620
Solid Waste Service - Recycling	39	38	39	44
	<u>4,512</u>	<u>4,446</u>	<u>4,470</u>	<u>5,190</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management			779	2,581
Gasoline - Fleet Management	251	281	195	221
Maintenance - Fleet Management	3,162	1,889	1,989	1,632
Intra-Departmental Charges - PC & Network Support	20,796	20,292	24,540	23,911
Intra-Departmental Charges - Telephone	4,239	4,071	4,071	4,275
Intra-Departmental Charges - Facilities	22,425	22,608	22,608	23,477
Intra-Departmental Charges - Janitorial	16,945	17,605	17,605	17,039
Intra-Departmental Charges - IT Operations - Application Dev	18,938	21,644	21,644	26,304
Intra-Departmental Charges - IT Operations - Network Support	15,477	15,081	17,340	16,367
	<u>102,233</u>	<u>103,471</u>	<u>110,771</u>	<u>115,807</u>

## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	178,829	284,542	283,816	274,403
Repair Of Equipment		(158)		
Postage & Mailing	18	91		
Subscription & Membership	119			
Telephone Communications	6,106	7,348	7,348	7,348
Training	9,357	9,900		7,500
All Other Sundry Charges		158		
Software License & Maintenance	74,841	129,431	129,431	127,958
Computer Software	2,689	834		
Cloud Subscriptions	60,686	82,751	82,751	85,233
Office Supplies	243			
Equipment - Noncapital	12,899	18,009	25,000	25,000
All Other Materials & Supplies	118			
Uniforms		2,450	2,450	2,450
Parts For Equipment	3,355	23,000	23,000	23,000
Materials - Default Purchasing Card	(732)			
	<u>348,528</u>	<u>558,356</u>	<u>553,796</u>	<u>552,892</u>
<b>SUB-TOTAL</b>	<u>1,380,428</u>	<u>1,472,414</u>	<u>1,454,475</u>	<u>1,431,395</u>
			<b>PC SUPPORT</b>	
<b>PERSONAL SERVICES</b>	<u>833,910</u>	<u>960,014</u>	<u>674,407</u>	<u>1,076,455</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	4,854	4,999	4,854	5,480
Gasoline - Fleet Management	253	538	79	559
Maintenance - Fleet Management	1,736	3,779	864	4,088
Intra-Departmental Charges - PC & Network Support	22,768	22,894	21,525	18,888
Intra-Departmental Charges - Telephone	10,362	9,951	9,951	9,326
Intra-Departmental Charges - IT Operations - Application Dev	36,623	36,149	36,149	33,526
Intra-Departmental Charges - IT Operations - Network Support	16,033	16,012	14,677	12,754
	<u>92,629</u>	<u>94,322</u>	<u>88,099</u>	<u>84,621</u>



## INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contract Labor	15,488			
Repair Of Equipment	3,267	8,000	8,000	8,000
Telephone Communications	7,778	10,492	10,492	9,352
Training	2,242			3,000
All Other Sundry Charges		100	100	100
Software License & Maintenance	7,679	1,400	1,400	14,687
Cloud Subscriptions	628,017	774,750	774,750	939,625
Office Supplies	407	1,200	1,200	1,200
Equipment - Noncapital	5,828	5,000	5,000	5,000
All Other Materials & Supplies	1,466	1,500	1,500	1,500
Uniforms	2,801	3,650	3,650	3,650
Parts For Equipment	3,593	3,000	3,000	3,000
Recoveries-Other Funds	(1,367)	(17,520)	(21,279)	
	677,198	791,572	787,813	989,114
<b>SUB-TOTAL</b>	1,603,737	1,845,908	1,550,319	2,150,190

### GIS

<b>PERSONAL SERVICES</b>	639,709	636,858	571,215	829,348
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### INTER-CITY SERVICES

Rental - Fleet Management			894	2,846
Gasoline - Fleet Management	95	278	114	325
Maintenance - Fleet Management	3,703	1,889	3,141	1,632
Intra-Departmental Charges - PC & Network Support	14,862	13,686	15,936	10,839
Intra-Departmental Charges - Telephone	2,355	2,262	2,262	1,943
Intra-Departmental Charges - IT New Equip O&M Charges				6,440
Intra-Departmental Charges - IT Operations - Application Dev	31,705	30,788	30,788	24,179
Intra-Departmental Charges - IT Operations - Network Support	8,449	7,856	8,781	8,011
	61,169	56,759	61,916	56,215

### ALL OTHER O&M

Contractual Services		5,000	5,000	5,000
Repair Of Equipment		1,500	1,500	1,500
Telephone Communications	2,536	2,815	2,815	2,815
Travel	3,158			3,500
Training	150			2,000
Software License & Maintenance	304,375	381,870	381,870	399,426
Computer Software		1,000	1,000	1,000
Equipment - Noncapital	368	1,000	1,000	1,000
All Other Materials & Supplies	1,914	3,500	3,500	3,500
Uniforms	152	1,000	1,000	1,000
Parts For Equipment		1,000	1,000	1,000

# INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
	312,653	398,685	398,685	421,741
<b>SUB-TOTAL</b>	1,013,532	1,092,302	1,031,816	1,307,304

## PUBLIC SAFETY

<b>PERSONAL SERVICES</b>	399,186	528,401	367,439	503,905
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## INTER-CITY SERVICES

Intra-Departmental Charges - PC & Network Support	8,509	9,162	8,114	7,334
Intra-Departmental Charges - Telephone	1,884	1,809	1,809	1,555
Intra-Departmental Charges - Facilities	1,750			
Intra-Departmental Charges - IT Operations - Application Dev	13,034	12,590	12,590	19,133
Intra-Departmental Charges - IT Operations - Network Support	5,638	6,154	5,078	4,617
	30,815	29,715	27,591	32,639

## ALL OTHER O&M

Contractual Services		70,000	70,000	70,000
Subscription & Membership		525	525	525
Telephone Communications	156,989	153,380	153,380	153,380
Travel	461			5,450
Training	1,440			2,375
All Other Sundry Charges		40	40	40
Software License & Maintenance	310,104	537,885	537,885	525,284
Cloud Subscriptions	83,231	85,649	5,649	77,753
Office Supplies		350	350	350
Equipment - Noncapital	6,533	8,000	8,000	10,000
Uniforms		400	400	400
Parts For Equipment		3,000	3,000	5,000
	558,757	859,229	779,229	850,557
<b>SUB-TOTAL</b>	988,758	1,417,345	1,174,259	1,387,101

## FIBER

## INTER-CITY SERVICES

Intra-Departmental Charges - Telephone			1,809	
			1,809	
<b>SUB-TOTAL</b>			1,809	

## DEBT SERVICE

Parker Street Complex Renovation	30,456	30,455	30,456	30,456
Radio Replacement 2011	1,057,815	1,057,814	1,057,815	1,057,815
DOIT Switch Replacement	219,917			
Virtual Server Platform Replacement	77,615	17,934	17,934	
Florida Taxable Pension Liability Reduction Note, Series 2020	309,997			
	1,695,799	1,106,203	1,106,205	1,088,271

# INFORMATION TECHNOLOGY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Digital Evidence Management System				42,840
Emergency Manager	2,781	7,020	7,020	5,219
Oracle Upgrade	423,975	36,025		
Recruitment Expense	4,522			
Citywide Phone & Pager Charges	1		5,415	
ProjectDOX Software Upgrade	5,294	4,500		
Interactive Shared Account Mgmt -Password Vault		90,000		
OnBase Software Upgrade	2,243			
GIS Upgrade	12,915	478,831	80,000	
PC Replacements	342,850	377,099	266,496	540,870
Lease - Telecom/Code Enforcement	58,800	61,800	61,800	62,800
Fiber Network Revenues	8,910	26,790	12,600	
LPD - CAD Reporting System		69,911	69,911	69,911
Minor GIS Upgrade			52,000	52,000
Public Records Requests Management		20,341		
FL Polytechnic Licensing	(11,766)			
Networks Replacements	164,699	35,879	72,386	
Broadband Business Plan	1,106			
Oracle Software Compliance	214,523	10,128	10,128	
Implement FastPath Assure GRC Tool	35,000			
GIS Equipment Upgrade	8,132			
CS1000e PBX Replacement	969,154	847,900	70,268	
PC Replacements	447,815	1,058,049	158,410	1,583,700
Trakit Electronic Plans Review				500,000
Networks Replacements	251,986	4,255,674	202,539	714,610
GIS Equipment Upgrade	43,027			
	<u>2,985,967</u>	<u>7,379,947</u>	<u>1,068,973</u>	<u>3,571,950</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	8,261	8,261	8,261	8,261
Transfer To Debt Service Fund	83,090			
Transfer To Self-Insurance				3,000,000
Transfer to Water Renewal and Replacement	250,000			
Transfer To IT Equip Replacement Fund	1,472	6,398	6,398	
	<u>342,823</u>	<u>14,659</u>	<u>14,659</u>	<u>3,008,261</u>
<b>GRAND TOTAL</b>	<b><u>22,078,907</u></b>	<b><u>27,521,031</u></b>	<b><u>19,270,643</u></b>	<b><u>27,304,269</u></b>



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## REVENUE AND EXPENDITURE SUMMARY PARKING

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	179,411	194,119	146,954	203,208
Fringe Benefits	74,154	89,928	76,735	106,784
<b>Total Personnel</b>	<b>253,566</b>	<b>284,047</b>	<b>223,689</b>	<b>309,992</b>
<b>Non-Personnel</b>				
Utilities	52,924	59,030	52,333	52,900
Professional and Contractual	15,359	17,038	20,043	39,152
Insurance and Fixed Charges	51,226	60,038	65,545	68,896
Internal Service Charges	356,335	341,061	339,683	436,187
All Other Operations & Maintenance	29,084	42,306	39,280	40,256
Debt Service	8,895			
Maintenance and Special Projects	172	130,469	130,469	99,626
<b>Total Non-Personnel</b>	<b>513,995</b>	<b>649,942</b>	<b>647,353</b>	<b>737,017</b>
<b>Total Expenditures</b>	<b>767,561</b>	<b>933,989</b>	<b>871,042</b>	<b>1,047,009</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(23,915)	(24,990)	(24,990)	(25,791)
Transfers Out	88,882	89,542	89,542	91,372
<b>Net Transfers</b>	<b>(64,966)</b>	<b>(64,552)</b>	<b>(64,552)</b>	<b>(65,581)</b>
<b>Revenue Sources</b>				
Charges for Services	575,661	591,036	608,898	574,950
Debt Proceeds	115,539			
Interest Income	(19,574)	15,188	15,000	10,250
All Other Revenue	130,339	191,554	149,172	149,125
<b>Total Revenue</b>	<b>801,965</b>	<b>797,778</b>	<b>773,070</b>	<b>734,325</b>
<b>Funding to be Provided</b>	<b>30,562</b>	<b>200,763</b>	<b>162,524</b>	<b>378,265</b>





## PARKING

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
		<b>MAIN STREET GARAGE</b>		
<b>PERSONAL SERVICES</b>	215,878	114,214	53,846	136,428
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,381	3,234	2,381	2,526
Gasoline - Fleet Management	144	158	54	148
Maintenance - Fleet Management	4,793	2,733	2,804	1,232
Intra-Departmental Charges - PC & Network Support	4,152	4,190	4,295	3,888
Intra-Departmental Charges - Telephone	942	905	905	777
Intra-Departmental Charges - Radios	569			
Intra-Departmental Charges - Facilities	5,515	5,530	5,530	5,774
Intra-Departmental Charges - Training Ctr	247	247	247	266
Intra-Departmental Charges - IT Operations - Application Dev	39,951	28,735	28,735	26,259
Intra-Departmental Charges - IT Operations - Network Support	2,796	2,777	2,777	2,545
	61,490	48,509	47,728	43,415
<b>ALL OTHER O&amp;M</b>				
Contractual Services		2,000	2,000	23,300
Repair Of Equipment	180	582	582	1,500
Printing & Photography		164	164	
Subscription & Membership	397	506	506	500
Travel	1,005	1,114	1,114	1,200
Training		506	506	500
All Other Sundry Charges	10	133	133	100
Ad Valorem Taxes	8,930	11,358	9,101	9,966
Office Supplies	1,064	1,013	1,000	1,000
All Other Materials & Supplies	2,958	7,828	2,935	3,000
Uniforms	546	1,800	1,800	1,800
	15,090	27,004	19,841	42,866
<b>SUB-TOTAL</b>	292,458	189,727	121,415	222,709
		<b>ORANGE STREET GARAGE</b>		
<b>PERSONAL SERVICES</b>	42,513	54,687	55,115	55,048
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	5,366	6,035	5,366	4,369
Gasoline - Fleet Management	166	49	49	114
Maintenance - Fleet Management	5,274	823	895	1,202
Intra-Departmental Charges - Facilities	9,305	9,329	9,329	9,741
	20,111	16,236	15,639	15,426



## PARKING

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Repair Of Equipment	17	500	500	750
Telephone Communications	908	1,462	1,462	1,500
Ad Valorem Taxes	0	2,013	2	2
Equipment - Noncapital	143	66	66	100
All Other Materials & Supplies	514	500	500	500
	<u>1,582</u>	<u>4,541</u>	<u>2,530</u>	<u>2,852</u>
<b>SUB-TOTAL</b>	<u>64,206</u>	<u>75,464</u>	<u>73,284</u>	<u>73,326</u>

### IOWA AVENUE GARAGE

<b>PERSONAL SERVICES</b>	<u>17,116</u>	<u>17,673</u>	<u>17,673</u>	<u>18,173</u>
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### INTER-CITY SERVICES

Intra-Departmental Charges - Facilities	<u>6,799</u>	<u>6,817</u>	<u>6,817</u>	<u>7,118</u>
	<u>6,799</u>	<u>6,817</u>	<u>6,817</u>	<u>7,118</u>

### ALL OTHER O&M

Contractual Services		500	500	500
Cost Allocated - Electric	(23,915)	(24,990)	(24,990)	(25,791)
	<u>(23,915)</u>	<u>(24,490)</u>	<u>(24,490)</u>	<u>(25,291)</u>

### SUB-TOTAL

### PARKING ENFORCEMENT

<b>PERSONAL SERVICES</b>	<u>(23,285)</u>	<u>96,063</u>	<u>96,085</u>	<u>99,404</u>
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### ALL OTHER O&M

Visa/Mastercard Bank Charges	2,099	2,500	2,500	3,000
Agency Commission	322	3,025	2,500	2,500
Repair Of Equipment	471	1,500	1,500	1,500
Printing & Photography	2,863	3,588	3,100	3,100
Telephone Communications	3,560	3,028	3,028	3,100
Software License & Maintenance	3,360	2,880	2,880	3,000
Equipment - Noncapital		65	65	50
Uniforms	350	1,200	1,200	1,200
	<u>13,026</u>	<u>17,786</u>	<u>16,773</u>	<u>17,450</u>
<b>SUB-TOTAL</b>	<u>(10,259)</u>	<u>113,849</u>	<u>112,858</u>	<u>116,854</u>

## PARKING

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PARKING LOTS</b>				
<b>ALL OTHER O&amp;M</b>				
Visa/Mastercard Bank Charges	10,095	6,613	9,503	6,700
Ad Valorem Taxes			4,920	5,388
	<u>10,095</u>	<u>6,613</u>	<u>14,423</u>	<u>12,088</u>
<b>SUB-TOTAL</b>	<u>10,095</u>	<u>6,613</u>	<u>14,423</u>	<u>12,088</u>
<b>OTHER CASH DISBURSEMENTS</b>				
<b>PERSONAL SERVICES</b>	<u>1,343</u>	<u>1,410</u>	<u>970</u>	<u>939</u>
<b>INSURANCE</b>				
Insurance - Fire	41,062	49,275	54,686	58,100
Insurance - Position Bond	57	30	29	30
Self-Insurance Services	9,410	10,009	10,009	9,929
Insurance Consultant	156	156	338	338
Insurance - Excess Liability (Auto, General)	541	568	483	499
	<u>51,226</u>	<u>60,038</u>	<u>65,545</u>	<u>68,896</u>
<b>UTILITIES</b>				
Water Service	8,278	8,069	8,706	8,775
Stormwater Service	6,201	6,511	6,201	6,511
Electric Service	28,968	34,663	27,991	27,487
Wastewater Service	7,840	8,150	8,707	8,490
Solid Waste Service	1,637	1,637	728	1,637
	<u>52,924</u>	<u>59,030</u>	<u>52,333</u>	<u>52,900</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	433	412	412	21,701
General Fund Services	267,502	269,087	269,087	348,527
	<u>267,935</u>	<u>269,499</u>	<u>269,499</u>	<u>370,228</u>
<b>ALL OTHER O&amp;M</b>				
Banking Service	509	700	800	749
Annual Audit	2,333	1,700	1,700	2,403
Paying Agent Trustee Fees			540	
Refund Of Prior Years Revenue	77		57	
Bad Check Expense		250	200	200
Bad Debt Expense	1,731	250	1,959	300
	<u>4,650</u>	<u>2,900</u>	<u>5,256</u>	<u>3,652</u>
<b>SUB-TOTAL</b>	<u>378,078</u>	<u>392,877</u>	<u>393,603</u>	<u>496,615</u>
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	8,895			
	<u>8,895</u>			

## PARKING

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager	172	315	315	326
ADA Compliance		49,952	49,952	16,300
Parking Lot C Landscape		59,202	59,202	62,000
Frontier Parking Lot		21,000	21,000	21,000
	<u>172</u>	<u>130,469</u>	<u>130,469</u>	<u>99,626</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	60,715	63,725	63,725	65,622
Transfer To Transportation Fund	25,000	25,000	25,000	25,000
Transfer To Debt Service Fund	2,385			
Transfer To Information Technology	767	750	750	750
Transfer To IT Equip Replacement Fund	15	67	67	
	<u>88,882</u>	<u>89,542</u>	<u>89,542</u>	<u>91,372</u>
<b>GRAND TOTAL</b>	<b><u>832,527</u></b>	<b><u>998,541</u></b>	<b><u>935,594</u></b>	<b><u>1,112,590</u></b>



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## REVENUE AND EXPENDITURE SUMMARY RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	2,714,836	3,147,817	2,662,857	2,998,391
Fringe Benefits	1,402,076	1,187,560	926,230	1,040,190
<b>Total Personnel</b>	<b>4,116,912</b>	<b>4,335,377</b>	<b>3,589,087</b>	<b>4,038,581</b>
<b>Non-Personnel</b>				
Utilities	503,533	562,902	419,976	604,855
Professional and Contractual	1,588,500	1,389,780	529,402	1,782,447
Insurance and Fixed Charges	174,762	189,117	211,867	224,722
Internal Service Charges	1,245,228	1,290,361	1,273,359	402,224
All Other Operations & Maintenance	369,475	399,988	264,415	576,600
Debt Service	13,229	129,193	129,193	129,192
Maintenance and Special Projects	34,853	70,734	4,409	59,800
<b>Total Non-Personnel</b>	<b>3,929,580</b>	<b>4,032,075</b>	<b>2,832,621</b>	<b>3,779,840</b>
<b>Total Expenditures</b>	<b>8,046,492</b>	<b>8,367,452</b>	<b>6,421,708</b>	<b>7,818,421</b>
<b>Transfers</b>				
Transfers In	4,073,630	3,836,922	3,836,922	2,350,000
Transfers Out	37,771	7,509	7,509	5,609
<b>Net Transfers</b>	<b>4,035,859</b>	<b>3,829,413</b>	<b>3,829,413</b>	<b>2,344,391</b>
<b>Revenue Sources</b>				
Intergovernmental Revenues	13,787	50,000		40,000
Charges for Services	3,339,709	4,244,235	2,474,400	5,247,201
Debt Proceeds	1,411,644			
Interest Income	13,153	33,000	15,570	30,000
All Other Revenue	217,810	218,725	102,001	225,300
<b>Total Revenue</b>	<b>4,996,103</b>	<b>4,545,960</b>	<b>2,591,971</b>	<b>5,542,501</b>
<b>Funding to be Provided</b>	<b>(985,470)</b>	<b>(7,921)</b>	<b>324</b>	<b>(68,471)</b>

# RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>LOCAL GRANTS</b>				
PCCVB-Reimbursable Expenses	13,787	50,000		40,000
	<u>13,787</u>	<u>50,000</u>		<u>40,000</u>
<b>TOTAL INTERGOVERNMENTAL</b>	<u>13,787</u>	<u>50,000</u>		<u>40,000</u>
<b>CHARGES FOR SERVICES</b>				
<b>MISC CHARGES FOR SERVICES</b>				
Concessions	83,675	118,295	3,281	166,100
	<u>83,675</u>	<u>118,295</u>	<u>3,281</u>	<u>166,100</u>
<b>OTHER CHARGES FOR SERVICES</b>				
Conference Hall	135,932	196,866	147,632	213,200
Exhibit Hall	84,502	217,704	167,612	216,000
Arena	72,971	212,119	221,041	241,000
Theater	113,981	192,979	136,021	205,700
Catering	93,822	84,750	1,007	127,300
Beverage Sales	60,328	67,525	146	103,300
Program Sales	31,213	31,359	2,050	53,600
Set Up Charges	3,100	6,900	6,200	12,100
Forfeited Deposits	10,141	7,200		31,200
Vending Machines & Sales	4,185			2,600
Facility Surcharge & Service Charge	186,957	184,591	37,817	282,900
Box Office Charges	8,687	8,186	1,820	14,000
Net Income/Loss on Promotion	(2,760)			(6,400)
Payroll Recovery - Other	747,862	1,015,828	1,031,213	1,401,300
All Other Fixed Revenue	9,664	8,000	2,006	3,100
State Sales Tax Collection Fee	448	400	414	700
Equipment Rental & Misc Supply	118,190	187,436	153,594	235,500
Telephone Charges-Equipment	17,324	21,710	24,545	30,900
Products For Resale	24	776		800
Personal Food Service Recovery	10,758	13,376		20,500
Contract Labor Revenue	24,658	30,290	45,066	29,700
Piano Tuner	125	1,300	800	1,200
Advertising Charges	127,044	99,725	62,240	120,900
TM Ticket Commissions	1,312	4,667	609	7,200
Parkings	380,489	508,243	274,429	593,600
Energy and Utility Hookup	42,155	38,174	29,096	63,100
Packaging and Shipping	4,179	5,500	1,770	5,700
Overnight Parking		500	400	800
Pre-Paid Parking	66,170	109,835	103,665	131,500
Leases - Land	1	1	1	1
Ticket Sales - Theatre	882,573	850,000		938,100

# RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Ticket Sales - Arena	20,000	20,000	19,925	
	<u>3,256,034</u>	<u>4,125,940</u>	<u>2,471,119</u>	<u>5,081,101</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>3,339,709</u>	<u>4,244,235</u>	<u>2,474,400</u>	<u>5,247,201</u>
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	20			
Commissions	18,746	25,125		39,100
Cash Over And Short	(207)	100	1	100
	<u>18,559</u>	<u>25,225</u>	<u>1</u>	<u>39,200</u>
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Contributions & Donations	14,176	10,500		
	<u>14,176</u>	<u>10,500</u>		
<b>RENTS AND ROYALTIES</b>				
Naming Rights & Non-event Sponsorships	185,075	183,000	102,000	186,100
	<u>185,075</u>	<u>183,000</u>	<u>102,000</u>	<u>186,100</u>
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	36,313	33,000	15,570	30,000
Market Value Restatement	(23,160)			
	<u>13,153</u>	<u>33,000</u>	<u>15,570</u>	<u>30,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>230,963</u>	<u>251,725</u>	<u>117,571</u>	<u>255,300</u>
<b>PROCEEDS FROM ISSUANCE OF DEBT</b>				
Proceeds Issuance of Long Term Debt	1,411,644			
<b>TOTAL DEBT PROCEEDS</b>	<u>1,411,644</u>			
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from General Fund	3,438,630	2,300,000	2,300,000	1,850,000
Transfer from Public Improvement Fund	635,000	1,536,922	1,536,922	500,000
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<u>4,073,630</u>	<u>3,836,922</u>	<u>3,836,922</u>	<u>2,350,000</u>
<b>SUB-TOTAL</b>	<u>9,069,733</u>	<u>8,382,882</u>	<u>6,428,893</u>	<u>7,892,501</u>
<b>PRIOR YEAR SURPLUS</b>	<u>(985,470)</u>	<u>(7,921)</u>	<u>324</u>	<u>(68,471)</u>
<b>TOTAL REVENUES</b>	<u>8,084,263</u>	<u>8,374,961</u>	<u>6,429,217</u>	<u>7,824,030</u>

# RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	2,431,016	1,177,111	1,104,766	1,158,894
<b>INSURANCE</b>				
Insurance - Fire	92,390	101,630	123,044	130,724
Insurance - Position Bond	629	330	315	330
Insurance Consultant	1,716	1,716	3,718	2,366
	<u>94,735</u>	<u>103,676</u>	<u>127,077</u>	<u>133,420</u>
<b>INTER-CITY SERVICES</b>				
Gasoline - Fleet Management	(55)			
Intra-Departmental Charges - PC & Network Support	53,524	55,727	54,061	49,708
Intra-Departmental Charges - Telephone	8,233	7,906	7,907	40,413
Intra-Departmental Charges - Facilities	23,838	24,671	24,671	26,054
Intra-Departmental Charges - Training Ctr	2,474		2,474	2,717
Intra-Departmental Charges - IT Operations - GIS		150		127
Intra-Departmental Charges - IT Operations - Application Dev	116,894	124,749	124,749	163,398
Intra-Departmental Charges - IT Operations - Network Support	46,156	46,825	44,209	39,867
	<u>251,063</u>	<u>260,028</u>	<u>258,071</u>	<u>322,284</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	2,710	1,709	2,340	2,400
Banking Service	1,232	1,924	2,014	2,054
Advertising	1,985	3,620	200	5,100
Annual Audit	7,469	4,948	4,948	7,693
Promotions/Public Relations	210	209	200	200
Rentals	556	389		
Repair Of Equipment	2,187	1,096	140	6,800
Printing & Photography	170	1,484	1,500	2,000
Postage & Mailing	1,135	1,530	1,500	1,500
Subscription & Membership	7,175	5,806	6,779	7,600
Telephone Communications	22,034	25,575	19,239	24,100
Travel	1,254	216	750	6,100
All Other Sundry Charges	147	204	180	300
Software License & Maintenance	463	9,653	794	2,600
Licenses & Permits	2,011	2,040	2,040	1,900
Gift Certificates	6,631			
Office Supplies	3,439	4,000	4,000	5,100
Equipment - Noncapital	300	300		2,800
	<u>61,107</u>	<u>64,703</u>	<u>46,624</u>	<u>78,247</u>
<b>SUB-TOTAL</b>	<u>2,837,921</u>	<u>1,605,518</u>	<u>1,536,538</u>	<u>1,692,845</u>



## RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
	<b>PROPERTY</b>			
<b>PERSONAL SERVICES</b>	353,940	1,439,115	1,223,896	1,211,550
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	4,940	4,846	4,940	5,915
Gasoline - Fleet Management	2,964	2,601	1,073	2,622
Maintenance - Fleet Management	3,521	8,849	1,447	8,937
Intra-Departmental Charges - Telephone	11,115	10,673	10,674	
	22,540	26,969	18,134	17,474
<b>ALL OTHER O&amp;M</b>				
Contractual Services	86,483	63,278	73,577	64,500
Contract Labor	10,479	9,000	1,221	12,800
Rentals	5,209	5,274	8,995	21,400
Maintenance Of Facilities	17,856	22,342	8,926	30,500
Repair Of Equipment	39,960	37,915	23,710	60,800
Postage & Mailing	109	109		400
Subscription & Membership	84	306		300
Telephone Communications	8,076	8,976	9,322	9,200
Software License & Maintenance	7,486	9,096	9,342	1,700
Auto/Heavy Equipment Fuel	2,621	3,223	3,669	4,800
Office Supplies	3,874	2,707	3,022	5,700
Equipment - Noncapital	3,825	22,000	17,059	24,800
All Other Materials & Supplies	14,878	20,392	19,835	28,800
Uniforms		6,000	5,680	10,500
Cleaning & Janitor Supply	35,874	53,000	46,712	47,900
Paints & Paint Supplies	1,739	2,312	1,766	5,200
Tools & Implements	4,176	4,839	2,009	6,700
Electrical Hardware & Plumbing Supplies	22,086	17,913	7,714	41,400
	264,816	288,682	242,559	377,400
<b>SUB-TOTAL</b>	641,296	1,754,766	1,484,589	1,606,424

## RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CLIENT SERVICES</b>				
<b>PERSONAL SERVICES</b>	921,975	1,181,588	915,415	1,136,707
<b>INTER-CITY SERVICES</b>				
Other City Department Charges	35,523	50,000	44,375	40,000
Intra-Departmental Charges - Telephone	6,998	6,721	6,720	
	42,521	56,721	51,095	40,000
<b>ALL OTHER O&amp;M</b>				
Contractual Services	185			
Advertising	26,558	13,034	3,878	17,400
Piano Tuner Expenses	110	671		800
Visa/Mastercard Bank Charges	15,094	22,500	14,416	24,000
Contract Labor	319,917	311,554	354,435	446,800
Rentals	2,581	2,742	250	10,800
Printing & Photography	4,088	4,775	3,177	12,300
Postage & Mailing	350	344		300
Travel	2,751			1,800
Software License & Maintenance	864	6,800	440	28,200
Licenses & Permits	1,347	1,720		2,000
Other Reimbursable Event Costs	4,828	3,617	141	700
Bad Debt Expense	6,059	6,000	2,964	3,300
Office Supplies	415	792		600
Food Purchases	12,998	2,781		23,400
	398,145	377,330	379,701	572,400
<b>SUB-TOTAL</b>	1,362,642	1,615,639	1,346,211	1,749,107
<b>PARKING</b>				
<b>PERSONAL SERVICES</b>	87,615	119,816	97,536	183,597
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Telephone	3,705	3,557	3,557	
	3,705	3,557	3,557	
<b>ALL OTHER O&amp;M</b>				
Visa/Mastercard Bank Charges	2,930	4,000	1,553	4,800
Repair Of Equipment		613		
Printing & Photography	1,127			1,200
Software License & Maintenance	655	840	953	700
Office Supplies	579	1,020		500
All Other Materials & Supplies	119	118		
	5,410	6,591	2,506	7,200
<b>SUB-TOTAL</b>	96,730	129,964	103,599	190,797

# RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>BOX OFFICE</b>				
<b>PERSONAL SERVICES</b>	322,365	417,747	247,474	347,833
<b>INTER-CITY SERVICES</b>				
Other City Department Charges	9,253	10,000	9,416	10,000
Intra-Departmental Charges - Telephone	7,410	7,116	7,116	
	16,663	17,116	16,532	10,000
<b>ALL OTHER O&amp;M</b>				
Contractual Services	2,245	3,060	3,948	4,500
Advertising	212,850	101,000	2,923	233,500
Piano Tuner Expenses	125	1,020		500
Talent Fees-Promotions	616,946	579,885		658,500
Visa/Mastercard Bank Charges	42,288	46,349	12,585	64,200
Contract Labor	238,685	222,019	51,164	232,700
Rentals	12,495	2,505		7,000
Repair Of Equipment	148	146	200	200
Printing & Photography	14,244	11,797	2,173	20,700
Postage & Mailing	1,899	1,530	50	1,500
Subscription & Membership		612	600	600
Travel	8,920	12,000	6,550	15,200
Licenses & Permits	14,170	10,010	2,370	9,100
Refunds On Settled Shows	4,740	1,381	1,339	1,700
Other Reimbursable Event Costs	215	2,000		8,200
Office Supplies	2,670	4,500	3,000	3,000
Food Purchases	21,873	21,773	1,129	28,800
	1,194,512	1,021,587	88,031	1,289,900
<b>SUB-TOTAL</b>	1,533,541	1,456,450	352,037	1,647,733
<b>COMMUNICATIONS</b>				
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Telephone	11,526	11,069	11,069	
	11,526	11,069	11,069	
<b>ALL OTHER O&amp;M</b>				
Communications - Other Costs	27,639	23,575	27,783	27,200
Software License & Maintenance		200		
	27,639	23,775	27,783	27,200
<b>SUB-TOTAL</b>	39,165	34,844	38,852	27,200
<b>NON-DEPARTMENTAL</b>				
<b>INSURANCE</b>				
Self-Insurance Services	75,901	81,108	81,108	88,800
Insurance - Excess Liability (Auto, General)	4,126	4,333	3,682	2,502
	80,027	85,441	84,790	91,302

## RP FUNDING CENTER

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>UTILITIES</b>				
Water Service	46,537	46,690	36,938	43,625
Stormwater Service	24,996	26,828	24,441	25,637
Electric Service	386,788	440,277	316,531	484,777
Wastewater Service	26,225	28,317	30,436	29,155
Solid Waste Service	17,764	19,566	10,406	20,437
Solid Waste Service - Recycling	1,224	1,224	1,224	1,224
	<u>503,533</u>	<u>562,902</u>	<u>419,976</u>	<u>604,855</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	5,203	2,470	2,470	12,466
General Fund Services	892,007	912,431	912,431	
	<u>897,210</u>	<u>914,901</u>	<u>914,901</u>	<u>12,466</u>
<b>ALL OTHER O&amp;M</b>				
Rentals	6,345	7,100	6,613	6,700
Loss On Disposal of Fixed Assets	0			
	<u>6,345</u>	<u>7,100</u>	<u>6,613</u>	<u>6,700</u>
<b>SUB-TOTAL</b>	<u>1,487,115</u>	<u>1,570,344</u>	<u>1,426,280</u>	<u>715,323</u>
<b>DEBT SERVICE</b>				
RP Funding Center Energy Conservation	126,915	129,193	129,193	129,192
Florida Taxable Pension Liability Reduction Note, Series 2020	108,683			
Utility Tax/Tourist Development Tax	(222,368)			
	<u>13,229</u>	<u>129,193</u>	<u>129,193</u>	<u>129,192</u>
<b>SPECIAL PROJECTS</b>				
PCCVB-Reimbursable Expenses	12,988	50,000		40,000
Marketing Committee	1,584	4,500	516	14,600
Sales Expense	1,083	5,334	3,893	5,200
RP Funding Center Energy Conservation	0			
Concessionaire Marketing Reserve	14,797	10,500		
LAL Today	4,400	400		
	<u>34,853</u>	<u>70,734</u>	<u>4,409</u>	<u>59,800</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	5,609	5,609	5,609	5,609
Transfer To Debt Service Fund	29,131			
Transfer To Information Technology	2,594			
Transfer To IT Equip Replacement Fund	437	1,900	1,900	
	<u>37,771</u>	<u>7,509</u>	<u>7,509</u>	<u>5,609</u>
<b>GRAND TOTAL</b>	<u><b>8,084,263</b></u>	<u><b>8,374,961</b></u>	<u><b>6,429,217</b></u>	<u><b>7,824,030</b></u>

**REVENUE AND EXPENDITURE SUMMARY**  
**LAKELAND LINDER INTERNATIONAL AIRPORT OPERATING FUND**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	1,253,187	1,284,408	1,179,134	1,299,713
Fringe Benefits	528,786	501,051	407,926	537,629
<b>Total Personnel</b>	<b>1,781,973</b>	<b>1,785,459</b>	<b>1,587,060</b>	<b>1,837,342</b>
<b>Non-Personnel</b>				
Utilities	399,869	415,929	542,538	399,442
Professional and Contractual	184,125	337,276	264,774	219,202
Insurance and Fixed Charges	261,311	311,879	311,371	331,141
Internal Service Charges	636,972	619,845	624,247	756,904
All Other Operations & Maintenance	428,860	749,121	427,734	394,312
Debt Service	2,541,210	14,284,447	14,261,060	3,140,545
Maintenance and Special Projects	508,662	825,126	864,865	929,805
<b>Total Non-Personnel</b>	<b>4,961,010</b>	<b>17,543,623</b>	<b>17,296,589</b>	<b>6,171,351</b>
<b>Total Expenditures</b>	<b>6,742,983</b>	<b>19,329,082</b>	<b>18,883,649</b>	<b>8,008,693</b>
<b>Transfers</b>				
Transfers In				
Transfers Out	812,479	3,297,528	3,985,917	5,413,260
<b>Net Transfers</b>	<b>(812,479)</b>	<b>(3,297,528)</b>	<b>(3,985,917)</b>	<b>(5,413,260)</b>
<b>Revenue Sources</b>				
Debt Proceeds	599,408	6,545,020	6,545,020	
Charges for Services	7,378,421	9,733,740	7,687,762	10,751,371
Intergovernmental Revenues	176,917	91,162	129,745	
Interest Income	(489,622)	116,000		
All Other Revenue	113,076	158,730	188,300	147,400
<b>Total Revenue</b>	<b>7,778,199</b>	<b>16,644,652</b>	<b>14,550,827</b>	<b>10,898,771</b>
<b>Funding to be Provided</b>	<b>(222,738)</b>	<b>5,981,958</b>	<b>8,318,739</b>	<b>2,523,182</b>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>FEDERAL GRANTS</b>				
FAA - CARES Act	118,417		38,583	
FAA-Airport Coronavirus Response Grant Program		91,162	91,162	
	<u>118,417</u>	<u>91,162</u>	<u>129,745</u>	
<b>LOCAL GRANTS</b>				
Air Service Development	58,500			
	<u>58,500</u>			
<b>CHARGES FOR SERVICES</b>				
<b>MISC CHARGES FOR SERVICES</b>				
Concessions	73		300	300
	<u>73</u>		<u>300</u>	<u>300</u>
<b>OTHER CHARGES FOR SERVICES</b>				
Gasoline Sales	132,301	443,500	744,442	545,626
Airport Landing Fees	56,963	595,680	535,979	744,600
Rental Car Privilege Fees	7,868	14,000	10,000	20,000
Security Fees	12,958	6,000	6,000	6,000
Leases - Land	1,275,242	2,022,298	2,031,115	2,229,026
Building Leases - Other	4,284,935	6,652,262	4,359,926	7,205,819
Building Leases - Other	1,608,081			
	<u>7,378,348</u>	<u>9,733,740</u>	<u>7,687,462</u>	<u>10,751,071</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>7,378,421</u>	<u>9,733,740</u>	<u>7,687,762</u>	<u>10,751,371</u>
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Insurance Proceeds - Workers Comp Claims	2,862			
All Other Misc Revenue	88,796	102,000	131,170	102,000
	<u>91,658</u>	<u>102,000</u>	<u>131,170</u>	<u>102,000</u>
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Contributions & Donations	5,488	46,730	46,730	35,000
	<u>5,488</u>	<u>46,730</u>	<u>46,730</u>	<u>35,000</u>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REIMBURSEMENTS</b>				
Sun'N' Fun Reimbursements		10,000	10,000	10,000
Reimbursements / Loss Recovery	15,929		400	400
	<u>15,929</u>	<u>10,000</u>	<u>10,400</u>	<u>10,400</u>
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	34,061	15,000		
Interest on Pooled Investments	4	1,000		
Interest on Pooled Investments	269,587	100,000		
Market Value Restatement	(68,991)			
Market Value Restatement	(3,128)			
Market Value Restatement	(721,156)			
	<u>(489,622)</u>	<u>116,000</u>		
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(376,547)</u>	<u>274,730</u>	<u>188,300</u>	<u>147,400</u>
<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>				
Transfer from Internal Loan Fund		6,545,020	6,545,020	
Proceeds Issuance of Long Term Debt	599,408			
<b>TOTAL DEBT PROCEEDS</b>	<u>599,408</u>	<u>6,545,020</u>	<u>6,545,020</u>	
<b>SUB-TOTAL</b>	7,778,199	16,644,652	14,550,827	10,898,771
<b>PRIOR YEAR SURPLUS</b>	<u>(222,738)</u>	<u>5,981,958</u>	<u>8,318,739</u>	<u>2,523,182</u>
<b>TOTAL REVENUES</b>	<u><u>7,555,461</u></u>	<u><u>22,626,610</u></u>	<u><u>22,869,566</u></u>	<u><u>13,421,953</u></u>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,064,197	511,521	470,595	529,436
<b>INSURANCE</b>				
Uninsured Loss Reimbursement		750		
Insurance - Fire	135,265	180,144	180,144	191,387
Insurance - Airport Liability	39,905	40,170	39,905	41,900
Insurance - Position Bond	241	126	120	126
Self-Insurance Services	81,296	85,900	85,900	90,969
Insurance Consultant	936	936	2,028	2,704
Insurance - Excess Liability (Auto, General)	3,669	3,853	3,274	4,055
	<u>261,311</u>	<u>311,879</u>	<u>311,371</u>	<u>331,141</u>
<b>UTILITIES</b>				
Water Service	70,294	66,563	85,386	69,373
Stormwater Service	29,732	25,091	27,835	27,306
Electric Service	218,533	242,515	351,584	228,800
Wastewater Service	52,481	53,092	50,148	51,107
Solid Waste Service	28,320	28,158	27,075	22,346
Solid Waste Service - Recycling	510	510	510	510
	<u>399,869</u>	<u>415,929</u>	<u>542,538</u>	<u>399,442</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	53,435	53,435	53,435	57,404
Gasoline - Fleet Management	18,887	22,483	16,491	35,000
Maintenance - Fleet Management	42,224	34,354	45,124	53,813
Purchasing & Stores Service	75,005	78,210	78,210	78,210
General Fund Services	261,930	268,422	268,422	365,615
Intra-Departmental Charges - PC & Network Support	25,605	28,115	27,808	26,040
Intra-Departmental Charges - Telephone	13,660	13,570	13,570	11,657
Intra-Departmental Charges - Radios	9,665	9,140	9,140	7,693
Intra-Departmental Charges - Facilities	80,000	49,343	49,343	52,109
Intra-Departmental Charges - Training Ctr	851	841	841	1,066
Intra-Departmental Charges - IT Operations - Application Dev	35,438	41,361	41,361	49,290
Intra-Departmental Charges - IT Operations - Network Support	20,273	20,571	20,502	19,007
	<u>636,972</u>	<u>619,845</u>	<u>624,247</u>	<u>756,904</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	16,385	182,326	100,000	50,000
Legal Fees	10,375	5,849	10,000	25,000
Banking Service	981	850	890	908
Annual Audit	4,654	4,384	4,384	4,794
Visa/Mastercard Bank Charges	2,045	3,200	2,500	2,500
Rentals	23,208	40,832	31,832	26,260



**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Maintenance Of Facilities	126		1	1
Printing & Photography	1,542	4,107	3,507	1,750
Postage & Mailing	3,845	2,000	1,816	3,000
Subscription & Membership	9,364	4,820	8,200	8,000
Telephone Communications	3,529	3,000	4,200	4,200
Travel	282	1,290	2,575	6,500
Training	562		3,000	4,000
All Other Sundry Charges	8	100	100	100
Ad Valorem Taxes	11,251	6,500	6,980	5,000
Software License & Maintenance	12,800		12,800	12,800
Bad Debt Expense	23,008	342,075	20,000	20,000
Auto/Heavy Equipment Fuel	11,233	14,802	14,802	8,000
Office Supplies	2,675	3,473	2,750	2,500
Equipment - Noncapital	2,087	1,500	2,250	1,500
All Other Materials & Supplies	2,999	4,960	4,600	2,400
Uniforms	315		1	1
	143,273	626,068	237,188	189,214
<b>SUB-TOTAL</b>	<b>2,505,623</b>	<b>2,485,242</b>	<b>2,185,939</b>	<b>2,206,137</b>

**AIRSIDE**

<b>PERSONAL SERVICES</b>	556,766	1,112,026	980,955	1,164,905
<b>ALL OTHER O&amp;M</b>				
Contractual Services	84,502	52,880	65,000	70,000
Rentals		2,000	2,000	1,500
Maintenance Of Facilities	109,129	76,200	84,000	77,000
Repair Of Equipment	12,921	12,000	14,000	12,000
Telephone Communications	9,755	9,000	10,000	12,000
Training	1,535	1,300	1,500	1,500
Licenses & Permits		13,627		
Office Supplies	70	500	500	500
Equipment - Noncapital	1,925	3,000	2,000	3,000
All Other Materials & Supplies	15,396	15,000	14,000	15,000
Uniforms	458	1,000	500	1,000
Chemicals		2,500	2,500	1,000
Tools & Implements	3,160	3,000	4,400	4,000
	238,850	192,007	200,400	198,500
<b>SUB-TOTAL</b>	<b>795,616</b>	<b>1,304,033</b>	<b>1,181,355</b>	<b>1,363,405</b>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>AIRPORT OPERATIONS</b>				
<b>PERSONAL SERVICES</b>	161,009	161,912	135,510	143,001
<b>ALL OTHER O&amp;M</b>				
Contractual Services	65,183	87,787	82,000	66,000
Rentals	3,925	4,000	5,500	4,000
Maintenance Of Facilities	154,904	169,635	160,000	148,500
Telephone Communications	2,312	2,000	2,400	2,400
All Other Materials & Supplies	2,194	2,500	3,200	2,500
Tools & Implements	2,201	2,400	1,700	2,400
	<u>230,720</u>	<u>268,322</u>	<u>254,800</u>	<u>225,800</u>
<b>SUB-TOTAL</b>	<u>391,730</u>	<u>430,234</u>	<u>390,310</u>	<u>368,801</u>
<b>NON-DEPARTMENTAL</b>				
<b>ALL OTHER O&amp;M</b>				
Bad Check Expense	142		120	
	<u>142</u>		<u>120</u>	
<b>SUB-TOTAL</b>	<u>142</u>		<u>120</u>	
<b>DEBT SERVICE</b>				
Tail Enclosure - Airside Center	85,144	85,144	85,144	85,144
2010A CBA Bonds Payable	585,385	2,941,176	2,917,617	239,829
Miscellaneous Airport Capital Project Expenditures	390,976	4,580,205	4,537,968	
Capital Improvement Revenue Note, Series 2017A	183,917	183,796	183,796	183,672
Capital Improvement Revenue Note, Series 2017B	1,467,003	6,494,126	6,494,126	2,044,626
Florida Taxable Pension Liability Reduction Note, Series 2020	46,149			
Airport / Airside Loan Consolidation			42,409	587,274
Operations	<u>(217,363)</u>			
	<u>2,541,210</u>	<u>14,284,447</u>	<u>14,261,060</u>	<u>3,140,545</u>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager	584	1,071	1,071	1,305
Airport Maintenance-Sun 'N Fun			2,133	
Airport Advertising / Promotions	40,805	137,832	135,582	75,000
Lease - NOAA	146,899	197,616	197,616	376,500
US Customs	61,634	124,391	124,391	165,000
Air Service Development	135,924	25,562	25,562	12,000
LAL Today	4,400		1,000	
Amazon		247,492	247,492	300,000
FAA - CARES Act	118,417		38,856	
FAA-Airport Coronavirus Response Grant Program		91,162	91,162	
	<u>508,662</u>	<u>825,126</u>	<u>864,865</u>	<u>929,805</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	50,642	150,642	150,642	502,142
Transfer To Debt Service Fund	12,369			
Transfer To Information Technology	11,478	11,044	11,044	11,044
Transfer To IT Equip Replacement Fund	138	600	600	
Transfer to Airport R&R Fund	552,642	2,924,379	3,612,768	4,900,074
Transfer to Airport R&R Fund	185,209	210,863	210,863	
	<u>812,479</u>	<u>3,297,528</u>	<u>3,985,917</u>	<u>5,413,260</u>
<b>GRAND TOTAL</b>	<u><b>7,555,461</b></u>	<u><b>22,626,610</b></u>	<u><b>22,869,566</b></u>	<u><b>13,421,953</b></u>



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## REVENUE AND EXPENDITURE SUMMARY SOLID WASTE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	3,042,880	3,096,784	2,672,167	3,200,667
Fringe Benefits	1,208,930	1,354,148	1,019,596	1,307,599
<b>Total Personnel</b>	<b>4,251,810</b>	<b>4,450,932</b>	<b>3,691,763</b>	<b>4,508,266</b>
<b>Non-Personnel</b>				
Utilities	32,232	31,597	38,375	39,299
Professional and Contractual	446,642	608,636	497,994	560,216
Insurance and Fixed Charges	443,953	467,565	464,614	499,780
Internal Service Charges	6,100,918	6,270,297	6,125,735	6,219,230
All Other Operations & Maintenance	3,867,266	3,897,676	3,471,627	3,895,300
Debt Service	116,152			
Capital Outlay	65,702	60,000	59,784	65,000
Maintenance and Special Projects	207,084	301,022	209,634	403,146
<b>Total Non-Personnel</b>	<b>11,279,950</b>	<b>11,636,793</b>	<b>10,867,763</b>	<b>11,681,971</b>
<b>Total Expenditures</b>	<b>15,531,760</b>	<b>16,087,725</b>	<b>14,559,526</b>	<b>16,190,237</b>
<b>Transfers</b>				
Transfers Out	2,272,243	3,000,741	3,000,741	1,774,931
<b>Net Transfers</b>	<b>(2,272,243)</b>	<b>(3,000,741)</b>	<b>(3,000,741)</b>	<b>(1,774,931)</b>
<b>Revenue Sources</b>				
Charges for Services	16,701,357	17,111,000	16,981,570	17,240,339
Debt Proceeds	1,508,650			
Interest Income	(487,530)	280,000	203,188	206,236
All Other Revenue	24,523	5,000	13,838	5,000
<b>Total Revenue</b>	<b>17,747,001</b>	<b>17,396,000</b>	<b>17,198,596</b>	<b>17,451,575</b>
<b>Funding to be Provided</b>	<b>57,003</b>	<b>1,692,466</b>	<b>361,671</b>	<b>513,593</b>



## SOLID WASTE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PROCEEDS FROM THE ISSUANCE OF LONG TERM DEBT</b>				
Proceeds Issuance of Long Term Debt	1,508,650			
<b>TOTAL DEBT PROCEEDS</b>	<b>1,508,650</b>			
<b>SUB-TOTAL</b>	<b>17,747,001</b>	<b>17,396,000</b>	<b>17,198,596</b>	<b>17,451,575</b>
<b>PRIOR YEAR SURPLUS</b>	<b>57,003</b>	<b>1,692,466</b>	<b>361,671</b>	<b>513,593</b>
<b>TOTAL REVENUES</b>	<b>17,804,003</b>	<b>19,088,466</b>	<b>17,560,267</b>	<b>17,965,168</b>

## SOLID WASTE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,890,431	555,881	452,464	545,037
<b>INSURANCE</b>				
Insurance - Fire	1,509	1,812	2,011	2,136
Insurance - Position Bond	768	403	385	396
Self-Insurance Services	400,215	421,945	421,945	457,402
Insurance Consultant	2,574	2,574	5,577	4,563
Insurance - Excess Liability (Auto, General)	38,887	40,831	34,696	35,283
	<u>443,953</u>	<u>467,565</u>	<u>464,614</u>	<u>499,780</u>
<b>UTILITIES</b>				
Water Service	5,586	5,114	8,322	8,530
Stormwater Service	1,638	1,720	1,638	1,720
Electric Service	9,839	10,210	9,039	9,310
Wastewater Service	10,326	9,711	14,530	14,893
Solid Waste Service	4,638	4,638	4,642	4,642
Solid Waste Service - Recycling	204	204	204	204
	<u>32,232</u>	<u>31,597</u>	<u>38,375</u>	<u>39,299</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	4,450	4,584	4,450	4,720
Gasoline - Fleet Management	1,975	2,406	1,626	2,406
Maintenance - Fleet Management	2,705	2,791	6,283	2,769
Fleet - New Equip - O&M Charges				8,000
Purchasing & Stores Service	21,678	2,058	2,058	20,777
General Fund Services	840,497	839,041	839,041	885,595
Utility Billing Service	229,954	214,255	214,255	214,277
Intra-Departmental Charges - PC & Network Support	17,662	17,142	17,982	16,772
Intra-Departmental Charges - Telephone	6,594	6,333	6,333	5,440
Intra-Departmental Charges - Radios	38,659	38,844	38,844	32,696
Intra-Departmental Charges - Facilities	11,871	11,902	11,902	12,428
Intra-Departmental Charges - Janitorial	10,516	10,883	10,883	10,575
Intra-Departmental Charges - Training Ctr	3,216	3,216	3,216	3,517
Intra-Departmental Charges - IT Operations - GIS	14,565	17,938	17,938	14,460
Intra-Departmental Charges - IT Operations - Application Dev	87,890	100,429	100,429	104,410
Intra-Departmental Charges - IT Operations - Network Support	13,033	12,720	12,719	12,472
	<u>1,305,264</u>	<u>1,284,542</u>	<u>1,287,959</u>	<u>1,351,314</u>



## SOLID WASTE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	16,237	12,000	10,637	12,000
Banking Service	1,333	1,250	1,310	1,336
Professional Services	8,456	49,924	10,000	70,000
Advertising	48,758	34,586	17,818	35,000
Annual Audit	4,738	6,000	6,000	4,880
Contract Labor	8,376	12,000	12,000	12,000
Toll Fees	22,009	36,000	26,088	36,000
Rentals		500		
Repair Of Equipment	15,808	31,000	31,000	31,000
Printing & Photography	543	1,500	326	1,500
Postage & Mailing	2,246	3,000	3,312	3,000
Subscription & Membership	723	1,000	1,076	1,000
Telephone Communications	8,418	4,700	9,089	6,800
Travel	783	3,600	3,600	3,600
Training	1,105	2,400	2,400	2,400
All Other Sundry Charges	4,776	7,500	7,500	7,500
Software License & Maintenance	43,900	48,600	46,000	46,000
Bad Debt Expense	14,940	35,000	35,000	35,000
Loss On Disposal of Fixed Assets	1,961			
Office Supplies	2,805	5,000	8,061	6,000
Equipment - Noncapital	5,341	1,500	1,712	1,500
All Other Materials & Supplies	8,637	10,000	8,681	10,000
Uniforms	18,897	29,500	30,000	30,000
Chemicals	23,037	23,000	15,614	20,000
Tools & Implements	3,111	5,000	1,044	5,000
Personal Safety Equipment	3,415	5,800	2,407	5,800
Parts For Equipment	3,474	3,600	6,015	3,600
	<u>273,826</u>	<u>373,960</u>	<u>296,690</u>	<u>390,916</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		30,000		
		<u>30,000</u>		
<b>SUB-TOTAL</b>	<u>3,945,707</u>	<u>2,743,545</u>	<u>2,540,102</u>	<u>2,826,346</u>
<b>RECYCLING</b>				
<b>PERSONAL SERVICES</b>	<u>606,608</u>	<u>593,685</u>	<u>533,686</u>	<u>585,511</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	515,106	471,608	515,106	477,472
Gasoline - Fleet Management	137,568	154,194	134,821	155,350
Maintenance - Fleet Management	358,989	448,047	532,884	452,528
	<u>1,011,663</u>	<u>1,073,849</u>	<u>1,182,811</u>	<u>1,085,350</u>

## SOLID WASTE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Advertising	30,308	17,876	4,899	15,000
Printing & Photography	558			
Postage & Mailing	2,200	2,600	2,000	2,600
Subscription & Membership	373	400	300	400
Travel	491	2,500	2,500	2,500
Training	275	1,500	1,500	1,500
Recycling Disposal Charges	440,306	314,076	440,109	325,000
Office Supplies	547	600		600
All Other Materials & Supplies	1,706	5,500	120	5,500
	<u>476,762</u>	<u>345,052</u>	<u>451,428</u>	<u>353,100</u>
<b>SUB-TOTAL</b>	<u>2,095,033</u>	<u>2,012,586</u>	<u>2,167,925</u>	<u>2,023,961</u>
<b>RESIDENTIAL - MANUAL</b>				
<b>PERSONAL SERVICES</b>	<u>23,120</u>	<u>1,378,240</u>	<u>1,099,698</u>	<u>1,437,423</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	369,750	443,785	402,202	458,263
Gasoline - Fleet Management	188,059	228,786	190,539	231,003
Maintenance - Fleet Management	493,780	395,790	477,942	464,907
	<u>1,051,590</u>	<u>1,068,361</u>	<u>1,070,683</u>	<u>1,154,173</u>
<b>ALL OTHER O&amp;M</b>				
Contract Labor	269,982	415,000	400,739	335,000
Rentals		32,800	32,452	
Solid Waste Disposal Charges	436,533	455,000	338,410	455,000
	<u>706,515</u>	<u>902,800</u>	<u>771,601</u>	<u>790,000</u>
<b>SUB-TOTAL</b>	<u>1,781,225</u>	<u>3,349,401</u>	<u>2,941,982</u>	<u>3,381,596</u>
<b>RESIDENTIAL - AUTOMATED</b>				
<b>PERSONAL SERVICES</b>	<u>770,021</u>	<u>845,898</u>	<u>685,880</u>	<u>848,683</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	454,781	534,243	475,389	545,235
Gasoline - Fleet Management	134,065	148,883	130,107	150,341
Maintenance - Fleet Management	466,184	451,332	447,964	455,845
	<u>1,055,030</u>	<u>1,134,458</u>	<u>1,053,460</u>	<u>1,151,421</u>
<b>ALL OTHER O&amp;M</b>				
Solid Waste Disposal Charges	904,908	895,000	777,808	895,000
	<u>904,908</u>	<u>895,000</u>	<u>777,808</u>	<u>895,000</u>
<b>SUB-TOTAL</b>	<u>2,729,959</u>	<u>2,875,356</u>	<u>2,517,148</u>	<u>2,895,104</u>

## SOLID WASTE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>COMMERCIAL</b>				
<b>PERSONAL SERVICES</b>	707,573	792,807	676,324	806,689
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	526,215	546,058	529,983	562,651
Gasoline - Fleet Management	181,043	188,540	189,790	190,192
Maintenance - Fleet Management	677,231	697,950	577,127	443,361
	<u>1,384,488</u>	<u>1,432,548</u>	<u>1,296,900</u>	<u>1,196,204</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	50,000	50,000	34,591	60,000
Solid Waste Disposal Charges	1,413,696	1,381,000	1,183,349	1,455,000
Equipment - Noncapital	89,844	143,500	130,370	81,500
	<u>1,553,540</u>	<u>1,574,500</u>	<u>1,348,310</u>	<u>1,596,500</u>
<b>SUB-TOTAL</b>	<u>3,645,601</u>	<u>3,799,855</u>	<u>3,321,534</u>	<u>3,599,393</u>
<b>ROLL-OFF</b>				
<b>PERSONAL SERVICES</b>	254,057	284,421	243,711	284,923
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	93,259	69,192	93,259	71,448
Gasoline - Fleet Management	64,743	105,161	54,974	106,113
Maintenance - Fleet Management	134,881	102,186	85,689	103,207
	<u>292,883</u>	<u>276,539</u>	<u>233,922</u>	<u>280,768</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	8,453	10,000		15,000
Refund Of Prior Years Revenue	1,903			
Solid Waste Disposal Charges	388,002	405,000	323,784	415,000
	<u>398,358</u>	<u>415,000</u>	<u>323,784</u>	<u>430,000</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	65,702	30,000	59,784	65,000
	<u>65,702</u>	<u>30,000</u>	<u>59,784</u>	<u>65,000</u>
<b>SUB-TOTAL</b>	<u>1,011,000</u>	<u>1,005,960</u>	<u>861,201</u>	<u>1,060,691</u>
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	116,152			
	<u>116,152</u>			

## SOLID WASTE

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Automated Truck Wash System				200,000
Emergency Manager	2,266	4,157	4,157	4,306
Solid Waste Renovation, Demo & Addition	312	7,188	7,188	
GPS Units and Access Charges	7,771	15,000	15,000	15,000
Environmental Code Enforcement Officer	17,423	18,289	18,289	18,840
Cart Replacement	68,709	188,791	115,000	115,000
Solid Waste/Lakes - 305 Eastside Property	22,603	42,597	35,000	35,000
GPS Units and Access Charges	88,000	25,000	15,000	15,000
	<u>207,084</u>	<u>301,022</u>	<u>209,634</u>	<u>403,146</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	1,819,833	2,653,083	2,653,083	1,638,833
Transfer To Debt Service Fund	31,133			
Transfer To Fleet Mgmt Reserve	357,067	301,160	301,160	90,000
Transfer To Information Technology	64,118	46,098	46,098	46,098
Transfer To IT Equip Replacement Fund	92	400	400	
	<u>2,272,243</u>	<u>3,000,741</u>	<u>3,000,741</u>	<u>1,774,931</u>
<b>GRAND TOTAL</b>	<b><u>17,804,003</u></b>	<b><u>19,088,466</u></b>	<b><u>17,560,267</u></b>	<b><u>17,965,168</u></b>

**REVENUE AND EXPENDITURE SUMMARY  
WASTEWATER UTILITY OPERATING FUND**

	FY 20	FY 21	FY 21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	4,353,251	4,982,691	4,249,129	5,481,011
Fringe Benefits	2,603,085	2,158,383	1,696,099	2,143,907
<b>Total Personnel</b>	<b>6,956,336</b>	<b>7,141,074</b>	<b>5,945,228</b>	<b>7,624,918</b>
<b>Non-Personnel</b>				
Utilities	1,750,219	1,912,641	1,888,637	1,944,376
Professional and Contractual	421,932	658,907	382,861	818,489
Insurance and Fixed Charges	557,130	623,676	646,259	711,260
Internal Service Charges	4,614,185	4,930,860	3,289,396	5,181,068
All Other Operations & Maintenance	1,467,533	2,113,750	1,415,826	1,924,539
Debt Service	3,223,910	4,388,445	3,857,230	3,814,906
Capital Outlay		217,961	50,000	46,000
Maintenance Projects	2,026,478	4,641,667	2,615,407	3,785,036
<b>Total Non-Personnel</b>	<b>14,061,386</b>	<b>19,487,907</b>	<b>14,145,616</b>	<b>18,225,674</b>
<b>Total Expenditures</b>	<b>21,017,722</b>	<b>26,628,981</b>	<b>20,090,844</b>	<b>25,850,592</b>
<b>Transfers</b>				
Transfers Out	14,646,248	11,524,571	11,524,571	11,812,209
<b>Net Transfers</b>	<b>(14,646,248)</b>	<b>(11,524,571)</b>	<b>(11,524,571)</b>	<b>(11,812,209)</b>
<b>Revenue Sources</b>				
Charges for Services	35,262,038	30,812,520	35,189,386	31,402,439
Debt Proceeds	2,868,350			
Interest Income	(1,431,576)	250,000	550,000	255,000
All Other Revenue	4,149,981	4,500	3,200	3,200
<b>Total Revenue</b>	<b>40,848,793</b>	<b>31,067,020</b>	<b>35,742,586</b>	<b>31,660,639</b>
<b>Funding to be Provided</b>	<b>(5,184,823)</b>	<b>7,086,532</b>	<b>(4,127,171)</b>	<b>6,002,162</b>



**WASTEWATER UTILITY  
OPERATING FUND**

	FY 19	FY 20	FY 20	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Insurance Proceeds - Workers Comp Claims	14,324			
All Other Misc Revenue	601			
Refund of Prior Year Expenses	7,449			
MSBU Assessment - Skyview SRL Debt Service	139,280			
	<u>161,654</u>			
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Contribution from Developers - Pump Stations	596,075			
Contribution from Developers - Sewer Lines	3,385,709			
	<u>3,981,784</u>			
<b>REIMBURSEMENTS</b>				
Reimbursements / Loss Recovery	1,453			
	<u>1,453</u>			
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	796,780	250,000	550,000	255,000
Interest on Deposits	(33,520)			
Market Value Restatement	(2,194,836)			
	<u>(1,431,576)</u>	250,000	550,000	255,000
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>2,713,316</u>	250,000	550,000	255,000
<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>				
Proceeds Issuance of Long Term Debt	2,868,350			
<b>TOTAL DEBT PROCEEDS</b>	<u>2,868,350</u>			
<b>SUB-TOTAL</b>	40,848,793	31,067,020	35,742,586	31,660,639
<b>PRIOR YEAR SURPLUS</b>	(5,244,015)	7,086,532	(4,127,171)	6,002,162
<b>TOTAL REVENUES</b>	<u>35,604,778</u>	<u>38,153,552</u>	<u>31,615,415</u>	<u>37,662,801</u>

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	3,097,038	44,063	30,426	34,956
<b>INSURANCE</b>				
Insurance - Position Bond	1,272	667	636	684
Self-Insurance Services	316,773	335,461	335,461	383,794
Insurance - Excess Liability (Auto, General)	28,401	29,821	25,341	25,547
	346,446	365,949	361,438	410,025
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	109,664	100,439	100,439	103,886
General Fund Services	924,974	922,328	922,328	1,110,723
Utility Billing Service	480,349	447,554	447,554	447,600
Intra-Departmental Charges - PC & Network Support		1,081	1,081	
Intra-Departmental Charges - Telephone	4,239	4,669	4,669	
Intra-Departmental Charges - Radios	1,137	1,135	1,135	
Allocation Shared Cost - Water Utilities	530,322	635,295	565,598	652,219
Intra-Departmental Charges - Training Ctr	4,403	4,403	4,403	5,222
Intra-Departmental Charges - IT Operations - GIS	154,034	193,933	193,933	152,162
Intra-Departmental Charges - IT Operations - Application Dev	489,312	490,429	530,130	501,274
Intra-Departmental Charges - IT Operations - Network Support	306	1,588	1,588	
	2,698,739	2,802,854	2,772,858	2,973,086
<b>ALL OTHER O&amp;M</b>				
Contractual Services		16,363	9,600	9,744
Legal Fees		10,000		
Banking Service	2,091	3,766	3,420	3,488
Annual Audit	13,689	16,082	16,082	14,099
Telephone Communications	439	500	500	500
Ad Valorem Taxes		60		
Licenses & Permits	600	1,000	1,000	1,000
Fines & Penalties		500		
Bad Debt Expense	51,809	80,000	47,000	80,000
All Other Materials & Supplies	7,812	20		
Material	9			
	76,449	128,291	77,602	108,831



## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager	3,262	8,234	8,234	6,393
LAL Today	4,400	400	400	
Safety Incentive Prgm	2,357	3,750	3,750	3,863
Nitrogen Credits towards TMDL/BMAP		175,000	75,000	75,000
Southwest Lakeland Capacity Study			75,000	75,000
Rates & Fees Study	6,157	54,543	54,543	32,000
UWUA Contract	305			
Annual Bond Holders Report	19,900	12,520	20,000	20,300
	<u>36,381</u>	<u>254,447</u>	<u>236,927</u>	<u>212,556</u>
<b>SUB-TOTAL</b>	<u>6,255,053</u>	<u>3,595,604</u>	<u>3,479,251</u>	<u>3,739,454</u>
<b>ENGINEERING</b>				
<b>ALLOCATIONS</b>				
Allocation Shared Cost - Water Utilities	539,933	797,051	(668,049)	777,590
Intra-Departmental Charges - Radios	2,843			
	<u>542,776</u>	<u>797,051</u>	<u>(668,049)</u>	<u>777,590</u>
<b>SPECIAL PROJECTS</b>				
Regional Biosolids Study		55,000		
		<u>55,000</u>		
<b>SUB-TOTAL</b>	<u>542,776</u>	<u>852,051</u>	<u>(668,049)</u>	<u>777,590</u>
<b>GLENDALE TREATMENT PLANT</b>				
<b>PERSONAL SERVICES</b>	<u>1,548,097</u>	<u>1,760,282</u>	<u>1,671,334</u>	<u>1,728,879</u>
<b>INSURANCE</b>				
Insurance - Fire	205,614	246,737	273,835	290,925
Insurance Consultant	5,070	10,990	10,986	10,310
	<u>210,684</u>	<u>257,727</u>	<u>284,821</u>	<u>301,235</u>
<b>UTILITIES</b>				
Water Service	20,644	20,167	22,357	22,916
Stormwater Service	5,949	6,246	5,949	6,246
Electric Service	657,991	744,200	729,114	750,987
Solid Waste Service	19,894	24,427	21,759	21,759
Solid Waste Service - Recycling	510	510	510	510
	<u>704,988</u>	<u>795,550</u>	<u>779,689</u>	<u>802,418</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	12,900	13,288	11,067	13,686
Gasoline - Fleet Management	6,097	2,662	2,214	8,533
Maintenance - Fleet Management	4,808	11,417	2,528	11,528
Intra-Departmental Charges - PC & Network Support	27,763	29,132	29,280	26,502

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Intra-Departmental Charges - Telephone	6,594	5,518	5,518	5,440
Intra-Departmental Charges - Radios	8,528	8,511	8,511	7,693
Intra-Departmental Charges - Facilities	55,347	55,798	55,798	57,943
Intra-Departmental Charges - Janitorial	53,967	56,068	56,068	54,268
Intra-Departmental Charges - IT Operations - Network Support	19,027	19,193	18,514	16,965
	<u>195,031</u>	<u>201,587</u>	<u>189,498</u>	<u>202,558</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	120,063	140,880	120,000	173,718
Advertising		466	216	
Sludge Disposal		94,000	29,000	300,000
Contract Labor		2,000		
Rentals		5,000	1,000	
Maintenance Of Facilities	1,598	10,000	3,000	10,000
Repair Of Equipment	45,817	76,892	20,000	90,653
Postage & Mailing		150	50	150
Subscription & Membership		800	500	800
Telephone Communications	2,980	3,000	3,000	3,500
Travel		1,500		
Training	514	19,500	1,000	20,000
All Other Sundry Charges		440	340	
Software License & Maintenance		250	500	250
Licenses & Permits	52,397	11,984	11,000	12,000
Fines & Penalties	3,894			
Auto/Heavy Equipment Fuel	133,740	42,000	35,000	4,079
Office Supplies	3,328	3,710	2,000	2,500
Equipment - Noncapital	915	5,000	5,000	
All Other Materials & Supplies	1,458	4,500	4,500	5,000
Uniforms	2,252	10,750	2,500	4,500
Cleaning & Janitor Supply		400	400	
Chemicals		10,470	2,000	6,000
Tools & Implements	2,351	7,300	3,000	4,000
Laboratory Supplies	26,880	37,000	20,000	25,000
Material	20,134	20,000	20,000	20,000
Chemicals - Effluent Disinfection	142,849	217,388	150,000	216,437
Chemicals - Odor - Corrosion Control	1,235	84,000	17,000	30,000
Chemicals - Sludge Thickening	20,438	61,725	40,000	62,342
Chemicals - Sludge Bacterial Control	24,543	10,000	2,000	8,000
Chemicals - Methane Treatment	9,174	10,000	10,000	
Chemicals - Upset Stabilization		2,000	500	
	<u>616,561</u>	<u>893,105</u>	<u>503,506</u>	<u>998,929</u>

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Fire Alarm System Replacement	4,102			
High Strength Waste Study		38,000		
Glendale Door Repairs		11,950		
Maintenance General Support	644,787	542,450	472,257	572,598
Operators Training Program		2,500		7,575
Glendale Sludge Dewatering	380,849	1,566,761	500,000	1,582,552
Warranty for Glendale Blower System	35,024			
ARC Flash Study		25,650		
Glendale WRF Effluent Pump Study		7,930	7,930	
Wetlands Pump Station Liner Repairs		2,500	2,500	
Glendale Lab Building Addition	12,517	27,571	5,000	
Glendale Digester #1 Cleaning	30,098	30,128		
Glendale Risk Management Manual Review	1,102	5,798	5,798	
Trickling Filter Influent Line Repair		39,520	38,720	
CoGen PM Service		20,000	20,000	25,000
Walkway Grating Replacement		20,000		
	<u>1,108,479</u>	<u>2,340,758</u>	<u>1,052,205</u>	<u>2,187,725</u>
<b>SUB-TOTAL</b>	<u>4,383,840</u>	<u>6,249,009</u>	<u>4,481,053</u>	<u>6,221,744</u>
<b>NORTHSIDE TREATMENT PLANT</b>				
<b>PERSONAL SERVICES</b>	<u>895,227</u>	<u>909,450</u>	<u>851,815</u>	<u>937,276</u>
<b>UTILITIES</b>				
Water Service	13,311	14,045	13,197	13,527
Stormwater Service	1,812	1,903	1,812	1,903
Electric Service	411,483	465,341	392,497	404,272
Solid Waste Service	1,637	1,637	1,637	1,637
	<u>428,243</u>	<u>482,926</u>	<u>409,143</u>	<u>421,339</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	9,480	9,522	8,126	10,731
Gasoline - Fleet Management	5,234	3,230	1,691	7,218
Maintenance - Fleet Management	4,890	7,149	5,202	7,109
Intra-Departmental Charges - PC & Network Support	7,088	7,027	7,326	6,895
Intra-Departmental Charges - Telephone	3,297	2,971	2,971	2,720
Intra-Departmental Charges - Radios	1,706	1,702	1,702	1,442
Intra-Departmental Charges - Facilities	9,446	9,523	9,523	9,889
Intra-Departmental Charges - Janitorial	8,050	8,364	8,364	8,095
Intra-Departmental Charges - IT Operations - Network Support	6,276	6,158	6,240	5,687
	<u>55,468</u>	<u>55,646</u>	<u>51,145</u>	<u>59,786</u>

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	32,904	30,000	25,000	30,000
Sludge Disposal	1,680			
Rentals		5,000	2,500	
Maintenance Of Facilities		11,500	2,000	
Repair Of Equipment		70,000	30,000	80,000
Postage & Mailing		50	50	
Subscription & Membership		500	100	
Telephone Communications	1,542	2,000	1,500	1,500
Travel		1,400		
Training	436	9,000	1,000	10,000
Licenses & Permits	400	5,000	2,000	4,000
Fines & Penalties	3,000			
Office Supplies	339	1,500	800	1,000
Equipment - Noncapital		10,000		
All Other Materials & Supplies	3,400	8,000	8,000	3,000
Uniforms	320	7,000	2,000	2,000
Cleaning & Janitor Supply	17	300	250	300
Chemicals	1,212	2,000	2,000	2,000
Tools & Implements	974	2,000	1,000	2,000
Laboratory Supplies	12,585	21,500	21,500	21,500
Material	1,536	6,500	2,000	4,000
Chemicals - Effluent Disinfection	38,175	54,000	48,000	57,291
Chemicals - Odor - Corrosion Control		10,000	3,000	5,000
Chemicals - Sludge Thickening	30,820	62,500	40,000	63,125
	<u>129,340</u>	<u>319,750</u>	<u>192,700</u>	<u>286,716</u>
<b>SPECIAL PROJECTS</b>				
Repair Clarifiers		125,000	123,000	
IR Study		7,250	7,250	
Maintenance General Support	142,819	293,850	231,550	295,493
Repair Northside Effluent Pumps		190,468	190,468	
ARC Flash Study		2,635		
Northside CROM Tank Painting		30,000	30,000	
Sludge Holding Tank Aeration System Study		13,975	13,975	
	<u>142,819</u>	<u>663,178</u>	<u>596,243</u>	<u>295,493</u>
<b>SUB-TOTAL</b>	<u>1,651,096</u>	<u>2,430,950</u>	<u>2,101,046</u>	<u>2,000,610</u>

# WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WESTSIDE TREATMENT PLANT</b>				
<b>PERSONAL SERVICES</b>	<u>11,738</u>			
<b>UTILITIES</b>				
Water Service	31,242	28,639	40,815	41,835
Electric Service	308,007	310,450	348,448	358,901
Solid Waste Service	1,637	1,637	1,637	1,637
	<u>340,886</u>			
	<u>340,726</u>			
	<u>390,900</u>			
	<u>402,373</u>			
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	8,085	8,175	7,023	8,189
Gasoline - Fleet Management	8,796	1,595	10,117	13,493
Maintenance - Fleet Management	10,303	9,038	2,434	9,128
Intra-Departmental Charges - PC & Network Support	5,193	6,287	4,570	4,290
Intra-Departmental Charges - Telephone	1,413	1,273	1,273	1,165
Intra-Departmental Charges - Radios	1,137			
Intra-Departmental Charges - IT Operations - Network Support	3,572	4,570	2,777	2,545
	<u>38,500</u>			
	<u>30,938</u>			
	<u>28,194</u>			
	<u>38,810</u>			
<b>ALL OTHER O&amp;M</b>				
Contractual Services	7,477	7,500	3,500	5,000
Maintenance Of Facilities		4,000	2,000	
Repair Of Equipment		23,000		
Telephone Communications		300		
Travel		500		
Training		1,000		
Equipment - Noncapital		10,000	3,000	
All Other Materials & Supplies		1,000	1,000	1,000
Chemicals		2,000	1,000	
Tools & Implements		1,000	500	
Laboratory Supplies		500	500	
Material	52	2,000	1,000	
Chemicals - Odor - Corrosion Control		13,000	6,000	
	<u>7,529</u>			
	<u>65,800</u>			
	<u>18,500</u>			
	<u>6,000</u>			
<b>SPECIAL PROJECTS</b>				
Maintenance General Support	92,318	176,967	35,200	76,362
ARC Flash Study		188,567		
	<u>92,318</u>			
	<u>365,534</u>			
	<u>35,200</u>			
	<u>76,362</u>			
<b>SUB-TOTAL</b>	<u>490,970</u>			
	<u>802,998</u>			
	<u>472,794</u>			
	<u>523,545</u>			

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PRETREATMENT PROGRAM</b>				
<b>PERSONAL SERVICES</b>	88,925	183,902	92,022	256,607
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	5,368	7,850	3,800	12,690
Gasoline - Fleet Management	1,806	3,322	2,025	5,265
Maintenance - Fleet Management	4,566	6,388	2,700	10,125
Fleet Mgmt Charges Recoveries				(12,000)
Intra-Departmental Charges - PC & Network Support	6,663	6,551	6,898	6,420
Intra-Departmental Charges - Telephone	1,413	1,273	1,273	1,165
Intra-Departmental Charges - Radios	2,843	3,404	3,404	2,885
Intra-Departmental Charges - IT Operations - Network Support	3,728	3,656	3,703	3,393
	<u>26,387</u>	<u>32,444</u>	<u>23,803</u>	<u>29,943</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	5,016	13,000	7,154	10,000
Advertising	139	200	346	200
Repair Of Equipment		1,000	1,000	
Postage & Mailing	41	200	200	
Subscription & Membership		150	150	
Telephone Communications	1,807	1,850	1,835	1,800
Travel	170		300	
Training	452	1,950	2,000	2,000
Office Supplies	317	650	492	300
Equipment - Noncapital		3,000	3,066	3,000
All Other Materials & Supplies		200	200	
Uniforms	587	1,800	834	1,800
Tools & Implements		1,000	1,000	
Laboratory Supplies		500	500	
Material	488	1,400	736	1,400
	<u>9,017</u>	<u>26,900</u>	<u>19,813</u>	<u>20,500</u>
<b>SPECIAL PROJECTS</b>				
Reimbursable Sampling Analysis	12,902	9,500	(17,019)	12,000
Maintenance General Support	2,351	7,750	7,050	7,900
	<u>15,253</u>	<u>17,250</u>	<u>(9,969)</u>	<u>19,900</u>
<b>SUB-TOTAL</b>	<u>139,582</u>	<u>260,496</u>	<u>125,669</u>	<u>326,950</u>

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WETLANDS MANAGEMENT</b>				
<b>PERSONAL SERVICES</b>	436,354	575,901	438,405	597,339
<b>UTILITIES</b>				
Electric Service - TECO	8,404	9,900	9,500	10,000
	8,404	9,900	9,500	10,000
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	64,350	71,166	56,870	73,298
Gasoline - Fleet Management	3,730	7,242	3,420	6,538
Maintenance - Fleet Management	33,158	38,575	44,507	32,899
Fleet Mgmt Charges Recoveries			(7,000)	(7,000)
Intra-Departmental Charges - PC & Network Support	10,228	10,091	10,803	9,686
Intra-Departmental Charges - Telephone	2,826	2,547	2,547	2,332
Intra-Departmental Charges - Radios	2,843	2,837	2,837	2,404
Intra-Departmental Charges - IT Operations - Network Support	6,446	6,398	6,480	5,938
	123,581	138,856	120,464	126,095
<b>ALL OTHER O&amp;M</b>				
Contractual Services	22,258	45,500	27,000	40,500
Rentals	73	760	760	760
Maintenance Of Facilities	2,029	4,300	4,640	4,640
Repair Of Equipment	15,822	10,200	5,000	5,000
Subscription & Membership	258	400	400	400
Telephone Communications	1,375	1,400	1,300	1,300
Travel		500	500	500
Training	1,684	2,600	1,000	2,600
All Other Sundry Charges	11	200	100	100
Software License & Maintenance		240	240	
Auto/Heavy Equipment Fuel	5,287	4,270	3,070	773
Office Supplies	395	700	700	700
Equipment - Noncapital	1,187	3,600	2,500	4,114
All Other Materials & Supplies	4,155	8,900	5,000	5,000
Uniforms	853	2,150	1,500	2,150
Construction Material	364			
Chemicals	3,109	4,120	4,120	4,120
Tools & Implements	1,101	1,540	2,190	2,190
Laboratory Supplies	4,943	5,000	5,000	5,000
Material	702	4,000	2,900	3,300
	65,604	100,380	67,920	83,147

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Wetlands Environmental Outreach Program	2,574	3,500	3,500	3,500
Summer College Intern	700	5,300		5,300
Wetlands Algae Solids		20,000	30,000	30,000
Mowing Services - Reimbursable	(2,459)	30,300	11,500	39,500
Maintenance General Support	25,130	8,600	27,800	27,800
Reuse Water Study		98,000		
	<u>25,944</u>	<u>165,700</u>	<u>72,800</u>	<u>106,100</u>
<b>SUB-TOTAL</b>	<u>659,888</u>	<u>990,737</u>	<u>709,089</u>	<u>922,681</u>
<b>LABORATORY ANALYSIS</b>				
<b>PERSONAL SERVICES</b>	<u>347,630</u>	<u>362,720</u>	<u>350,709</u>	<u>371,532</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	6,816	6,759	7,735	7,613
Intra-Departmental Charges - Telephone	1,884	1,698	1,698	1,555
Intra-Departmental Charges - IT Operations - Network Support	5,592	5,484	6,113	5,938
	<u>14,292</u>	<u>13,941</u>	<u>15,546</u>	<u>15,106</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	25,645	16,000	30,000	40,000
Rentals	107	1,750	107	
Repair Of Equipment	2,846	3,000	3,000	10,000
Subscription & Membership	1,200	2,000		
Training	164	1,000	1,000	2,000
Office Supplies	217	250	500	500
Equipment - Noncapital		500		
All Other Materials & Supplies		500		
Uniforms		500		
Laboratory Supplies	72,690	67,000	60,000	80,000
Material	8,354	3,500	10,000	10,000
	<u>111,222</u>	<u>96,000</u>	<u>104,607</u>	<u>142,500</u>
<b>SPECIAL PROJECTS</b>				
Lab Analysis Reimbursement	<u>(3,162)</u>			
	<u>(3,162)</u>			
<b>SUB-TOTAL</b>	<u>469,982</u>	<u>472,661</u>	<u>470,862</u>	<u>529,138</u>



## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>MAINTENANCE SUPPORT</b>				
<b>PERSONAL SERVICES</b>	296,270	378,345	259,346	727,577
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	23,312	44,430	20,985	76,989
Gasoline - Fleet Management	7,798	14,821	7,415	27,409
Maintenance - Fleet Management	60,510	26,703	11,299	47,102
Fleet Mgmt Charges Recoveries				(61,800)
Intra-Departmental Charges - PC & Network Support	15,736	15,410	16,164	14,960
Intra-Departmental Charges - Telephone	942	849	849	777
Intra-Departmental Charges - Radios	5,685			
Intra-Departmental Charges - IT Operations - Network Support	9,319	9,140	9,257	8,482
	<u>123,302</u>	<u>111,353</u>	<u>65,969</u>	<u>113,919</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	12,477	15,000	1,619	13,000
Contract Labor		2,500	422	2,500
Rentals	668	2,500	1,336	2,500
Repair Of Equipment	255	2,000	176	2,000
Subscription & Membership	90	100	100	
Telephone Communications	5,023	4,700	5,122	5,000
Training		550		
All Other Sundry Charges		250	250	
Licenses & Permits	81	285	285	285
Auto/Heavy Equipment Fuel	11	500	500	
Office Supplies	240	500	182	500
Equipment - Noncapital		9,000	2,000	
All Other Materials & Supplies	96	200	200	200
Uniforms	2,207	11,120	2,669	11,120
Tools & Implements	4,336	8,000	8,357	8,000
Material	9,148	13,400	15,382	9,000
Meal Allowance	22	50	12	
	<u>34,653</u>	<u>70,655</u>	<u>38,612</u>	<u>54,105</u>
<b>SUB-TOTAL</b>	<u>454,225</u>	<u>560,353</u>	<u>363,927</u>	<u>895,601</u>

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WASTEWATER COLLECTION ADMINISTRATION</b>				
<b>PERSONAL SERVICES</b>	723,379	787,309	653,004	773,435
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	10,722	10,790	9,198	11,440
Gasoline - Fleet Management	1,634	1,251	574	1,263
Maintenance - Fleet Management	8,916	11,408	12,814	11,512
Intra-Departmental Charges - PC & Network Support	22,215	20,988	24,300	21,130
Intra-Departmental Charges - Telephone	3,768	3,396	3,396	6,995
Intra-Departmental Charges - Radios	2,274	2,269	2,269	2,885
Intra-Departmental Charges - IT Operations - Network Support	16,504	15,057	15,057	15,362
	<u>66,032</u>	<u>65,159</u>	<u>67,608</u>	<u>70,587</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	20,587	34,500	20,434	30,000
Repair Of Equipment	1,611	2,100	948	2,100
Postage & Mailing	1,350	2,250	900	2,250
Subscription & Membership	128	325	325	325
Telephone Communications	2,834	2,600	2,493	3,600
Travel		300	300	
Training	1,000	2,800		3,000
All Other Sundry Charges	595	500	504	300
Auto/Heavy Equipment Fuel		1,000	1,000	
Office Supplies	3,414	3,950	2,540	3,000
Equipment - Noncapital		450	37	400
Uniforms	127	1,200	279	1,200
Material	3,682	3,000	1,362	2,500
Meal Allowance		60	60	
	<u>35,329</u>	<u>55,035</u>	<u>31,182</u>	<u>48,675</u>
<b>SPECIAL PROJECTS</b>				
Hepatitis Vaccination Program		3,850	3,850	3,850
Maintenance General Support	10,351	8,300	4,974	8,400
	<u>10,351</u>	<u>12,150</u>	<u>8,824</u>	<u>12,250</u>
<b>SUB-TOTAL</b>	<u>835,091</u>	<u>919,653</u>	<u>760,618</u>	<u>904,947</u>

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SEWAGE PUMPING STATIONS</b>				
<b>PERSONAL SERVICES</b>	507,233	575,334	433,135	627,634
<b>UTILITIES</b>				
Water Service	25,271	24,883	28,162	28,866
Electric Service	242,427	258,656	271,243	279,380
	267,698	283,539	299,405	308,246
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	43,736	56,210	36,599	63,920
Gasoline - Fleet Management	17,719	28,168	14,526	17,252
Maintenance - Fleet Management	55,917	29,682	37,375	59,846
Fleet Mgmt Charges Recoveries				(13,550)
Intra-Departmental Charges - PC & Network Support	6,663	6,551	6,854	6,351
Intra-Departmental Charges - Radios	4,548	9,645	9,645	8,174
Intra-Departmental Charges - IT Operations - Network Support	3,728	3,656	3,656	3,393
	132,311	133,912	108,655	145,386
<b>ALL OTHER O&amp;M</b>				
Contractual Services	24,347	32,000	9,380	30,000
Contract Labor	28,263	30,000	25,000	30,000
Utility Service-Polk County		150	120	240
Rentals	107	500	214	500
Maintenance Of Facilities	378	1,500	1,500	1,500
Repair Of Equipment	155,933	184,950	155,000	186,000
Telephone Communications	2,392	2,350	2,391	2,500
Travel		200	200	
Training		400		
All Other Sundry Charges	200	200	200	
Licenses & Permits	83	150	150	150
Auto/Heavy Equipment Fuel	6,817	29,032	857	12,041
Office Supplies	82	400	218	400
Equipment - Noncapital		1,000	630	1,000
All Other Materials & Supplies	1,552	2,600	1,486	1,500
Uniforms	1,322	7,000	1,368	7,000
Cleaning & Janitor Supply		100	100	
Construction Material		1,000	1,000	
Chemicals	354,000	357,000	354,000	382,000
Tools & Implements	458	1,500	1,298	1,500
Material	44,564	47,800	35,917	49,500
Meal Allowance	173	500	122	500
	620,669	700,332	591,151	706,331

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
L0140 Bentley Pines Pump Replacement		15,000	15,000	
Master Pump Station Rebuilds				62,000
Maintenance General Support	303,444	346,700	310,359	384,400
Lift Station Generator Maintenance	233,325	252,000	186,449	264,000
Pump Station Grinder Repairs		16,000	3,965	4,000
L0420 Villias I Repipe	4,985		30,942	
Other Dept Owned Lift Stations		1,600	1,600	
	<u>541,754</u>	<u>631,300</u>	<u>548,315</u>	<u>714,400</u>
<b>SUB-TOTAL</b>	<u>2,069,666</u>	<u>2,324,417</u>	<u>1,980,661</u>	<u>2,501,997</u>
	<b>SEWER LINE MAINTENANCE</b>			
<b>PERSONAL SERVICES</b>	<u>(1,294,066)</u>	<u>1,229,320</u>	<u>924,186</u>	<u>1,288,620</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	202,569	210,238	200,000	237,167
Gasoline - Fleet Management	40,887	56,865	38,000	57,924
Maintenance - Fleet Management	137,706	94,421	87,000	124,907
Fleet Mgmt Charges Recoveries				(8,200)
Intra-Departmental Charges - PC & Network Support	15,568	15,274	15,950	14,707
Intra-Departmental Charges - Telephone	471	424	424	388
Intra-Departmental Charges - Radios	10,233	10,212	10,212	8,655
Intra-Departmental Charges - IT Operations - Network Support	8,387	8,226	8,331	7,634
	<u>415,821</u>	<u>395,660</u>	<u>359,917</u>	<u>443,182</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	16,155	36,000	27,000	28,000
Contract Labor	52,863	35,000	26,768	57,000
Rentals		2,500	538	5,000
Repair Of Equipment	4	3,000	63	5,500
Subscription & Membership	83	110	110	
Telephone Communications	6,965	6,600	7,038	7,000
Travel		300	300	
Training	450	1,000		
All Other Sundry Charges		300	300	
Licenses & Permits		190	190	
Solid Waste Disposal Charges		8,000	8,000	12,000
Auto/Heavy Equipment Fuel	132	4,000	418	116
Office Supplies	183	500	766	500
Equipment - Noncapital	135	1,000	1,000	1,000
All Other Materials & Supplies	274	200	200	
Uniforms	1,814	6,900	3,663	6,900
Construction Material	2,390	9,000	7,000	6,000
Chemicals	2	1,400	9	5,500

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Tools & Implements	1,348	5,000	3,651	5,000
Material	48,095	61,000	47,000	55,000
Meal Allowance	468	600	330	500
	<u>131,361</u>	<u>182,600</u>	<u>134,344</u>	<u>195,016</u>
<b>SPECIAL PROJECTS</b>				
Utility Relocation Engineering & Surveying		45,000		45,000
Root Treatment Of Sewer System	32,492	40,000	40,000	40,000
Manhole Adjustments		21,000	2,000	44,500
System Maintenance & Repairs - Reimbursable		3,100	1,550	3,150
Maintenance General Support	16,500	17,250	17,837	17,600
City Support	7,350	10,000	13,475	10,000
	<u>56,342</u>	<u>136,350</u>	<u>74,862</u>	<u>160,250</u>
<b>SUB-TOTAL</b>	<u>(690,543)</u>	<u>1,943,930</u>	<u>1,493,309</u>	<u>2,087,068</u>
<b>WASTEWATER TREATMENT OPERATIONS SUPPORT</b>				
<b>PERSONAL SERVICES</b>	<u>298,510</u>	<u>334,448</u>	<u>240,846</u>	<u>281,063</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	60,722	62,155	52,047	69,703
Gasoline - Fleet Management	47,287	38,659	34,157	63,631
Maintenance - Fleet Management	69,053	45,233	62,052	45,683
Intra-Departmental Charges - PC & Network Support	2,452	2,450	2,547	2,375
Intra-Departmental Charges - Radios	569	1,134	1,134	481
Intra-Departmental Charges - IT New Equip O&M Charges				1,450
Intra-Departmental Charges - IT Operations - Network Support	1,864	1,828	1,851	1,697
	<u>181,946</u>	<u>151,459</u>	<u>153,788</u>	<u>185,020</u>

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	634	1,000	800	1,000
Contract Labor	35,644	77,000		
Maintenance Of Facilities	400			40,000
Repair Of Equipment	2,251	11,250	8,000	11,000
Telephone Communications	106	500		
Travel		2,100		
Training	98	7,500	1,000	4,000
All Other Sundry Charges		8,000		
Office Supplies	30	99		
Equipment - Noncapital		9,009	1,000	5,800
All Other Materials & Supplies	12	700	700	700
Uniforms		7,000		1,305
Tools & Implements	2,083	3,901	3,000	4,000
Material	5,419	5,750	4,250	24,473
	<u>46,676</u>	<u>133,809</u>	<u>18,750</u>	<u>92,278</u>
<b>SUB-TOTAL</b>	<u>527,132</u>	<u>619,716</u>	<u>413,384</u>	<u>558,361</u>
<b>NON-DEPARTMENTAL</b>				
<b>OTHER OPERATING</b>				
Increase/Decrease In Inventory	(38,042)			
Contingency		217,961	50,000	46,000
Loss On Disposal of Fixed Assets	42,922			
Refund Of Prior Years Revenue	173			
	<u>5,053</u>	<u>217,961</u>	<u>50,000</u>	<u>46,000</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	4,536,542	4,672,338	4,672,338	4,812,209
Transfer To Debt Service Fund	59,192			
Transfer To Wastewater R&R	10,050,000	6,850,000	6,850,000	7,000,000
Transfer To IT Equip Replacement Fund	514	2,233	2,233	
	<u>14,646,248</u>	<u>11,524,571</u>	<u>11,524,571</u>	<u>11,812,209</u>
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	220,836			
2002 Wastewater Bonds	(167,770)			
Skyview Wastewater Upgrades	11,508	18,261	18,261	
Skyview Wastewater Upgrades	123,860	60,168	121,019	
Skyview Wastewater Upgrades				78,429
FDEP West LklnD Wasteload Reduction Facility FY04	210,337	227,353	227,353	
FDEP West LklnD Wasteload Reduction Facility FY04	970,112	993,267	993,275	
FDEP West LklnD Wasteload Reduction Facility FY04				1,220,620
FDEP Glendale Class A Sludge Stabilization	110,945	99,904	99,904	
FDEP Glendale Class A Sludge Stabilization	598,885	612,378	612,378	
FDEP Glendale Class A Sludge Stabilization				712,283

## WASTEWATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
English Oaks Accommodations (E.O. 1)	28,440	25,494	25,494	
English Oaks Accommodations (E.O. 1)	151,118	154,607	154,607	
English Oaks Accommodations (E.O. 1)				180,100
FDEP Chlorine Contact Chamber	6,133	5,848	5,848	
FDEP Chlorine Contact Chamber	30,732	31,540	31,540	
FDEP Chlorine Contact Chamber				37,388
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)	87,120	106,742	106,742	
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)	430,974	441,184	441,184	
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)				547,925
Energy Efficiencies / Digestion System Improvements (SRL)	408	267,207	243,083	
Energy Efficiencies / Digestion System Improvements (SRL)		783,069	359,012	
Energy Efficiencies / Digestion System Improvements (SRL)				602,138
Glendale Aeration System Upgrades (Trane project)	409,692	411,101	411,101	407,268
English Oaks Phase III - Design	577	17,600	1,521	
English Oaks Phase III - Design		132,722	4,908	
English Oaks Phase III - Design				28,755
	3,223,910	4,388,445	3,857,230	3,814,906
<b>GRAND TOTAL</b>	<b>35,663,970</b>	<b>38,153,552</b>	<b>31,615,415</b>	<b>37,662,801</b>



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**REVENUE AND EXPENDITURE SUMMARY  
WATER UTILITY OPERATING FUND**

	FY 20	FY 21	FY 21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	5,109,899	5,809,165	4,916,836	5,945,801
Fringe Benefits	2,429,951	2,314,726	1,883,128	2,260,779
<b>Total Personnel</b>	<b>7,539,850</b>	<b>8,123,891</b>	<b>6,799,964</b>	<b>8,206,580</b>
<b>Non-Personnel</b>				
Utilities	1,112,797	1,196,817	1,110,359	1,143,263
Professional and Contractual	283,128	412,367	400,993	388,482
Insurance and Fixed Charges	419,894	458,486	462,266	503,747
Fuel and Purchased Power	8,140	48,000	48,000	21,834
Internal Service Charges	4,133,104	5,142,839	4,368,627	4,729,323
All Other Operations & Maintenance	1,867,396	2,055,087	1,904,692	1,889,445
Debt Service	4,164,148	4,697,803	4,667,008	5,788,802
Capital Outlay		33,000	102,000	117,300
Maintenance Projects	5,347,554	6,764,187	6,419,554	6,323,883
<b>Total Non-Personnel</b>	<b>17,336,161</b>	<b>20,808,586</b>	<b>19,483,499</b>	<b>20,906,079</b>
<b>Total Expenditures</b>	<b>24,876,010</b>	<b>28,932,477</b>	<b>26,283,463</b>	<b>29,112,659</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(2,514,505)	(3,207,425)	(2,753,453)	(3,177,354)
Transfers In	997,682			
Transfers Out	12,779,941	12,631,697	12,631,697	19,930,575
<b>Net Transfers</b>	<b>(9,267,754)</b>	<b>(9,424,272)</b>	<b>(9,878,244)</b>	<b>(16,753,221)</b>
<b>Revenue Sources</b>				
Intergovernmental Revenues	104,021	103,689		
Charges for Services	35,875,000	29,827,767	34,955,525	30,102,389
Debt Proceeds	4,319,075			
Interest Income	(1,202,480)	150,000	375,000	153,000
All Other Revenue	2,550,548		4,200	
<b>Total Revenue</b>	<b>41,646,164</b>	<b>30,081,456</b>	<b>35,334,725</b>	<b>30,255,389</b>
<b>Funding to be Provided</b>	<b>(7,502,400)</b>	<b>8,275,293</b>	<b>826,982</b>	<b>15,610,491</b>

# WATER UTILITY

	FY 20	FY 21	FY 21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>FEDERAL GRANTS</b>				
Federal Grant	104,021	103,689		
	<u>104,021</u>	<u>103,689</u>		
<b>TOTAL INTERGOVERNMENTAL</b>	<u>104,021</u>	<u>103,689</u>		
<b>CHARGES FOR SERVICES</b>				
<b>MISC. CHARGES FOR SERVICES</b>				
All Other Revenue	10,160		9,000	
	<u>10,160</u>		<u>9,000</u>	
<b>OTHER CHARGES FOR SERVICES</b>				
Water Sales	24,418,977	20,272,020	24,000,000	20,677,000
Water Sales-Commercial	5,939,099	4,821,140	6,000,000	4,917,000
Water Sales-Industrial	104,683	75,000	260,000	76,500
Water Sales-Sprinklers	2,394,538	2,079,478	2,000,000	2,000,000
Water Sales-Fire Hydrant-Flat Fee	37,877	26,224	35,000	27,000
Water Sales-Fire Protection	1,279,647	1,053,400	1,225,000	1,074,000
Water Utility Service - General Fund	765,647	647,395	650,000	640,000
Water Utility Service - Fleet Management	2,394	1,868	2,300	1,905
Water Utility Service - Purchasing & Stores	2,135	2,091	3,800	2,133
Water Utility Service - Cleveland Heights	13,309	13,500		
Water Utility Service - Parking Fund	8,278	7,390	8,000	7,500
Water Utility Service - RP Funding Center	46,537	36,659	36,000	36,000
Water Utility Service - Lakeland Linder International Airport	70,294	60,177	60,000	60,000
Water Utility Service - Solid Waste	5,586	5,000	6,000	5,100
Water Utility Service - Wastewater Fund	90,468	78,151	85,000	80,000
Water Utility Service - Water Operations	4,548	5,000	3,500	3,500
Water Utility Service - Electric Operations	156,504	128,144	160,000	130,000
Water Utility Service - Facilities Maintenance	1,065	820	1,000	836
Water Utility Service - Information Technology	3,031	2,500	2,000	2,000
Water Utility Service - Stormwater Utility Fund	28	25	25	26
Water Utility Service - Self Insurance Fund	62	60	50	61
Water Utility Service - CDBG	106	75	80	77
Water Utility Service - HOME	99	75	70	77
Water Utility Service - SHIP	230	75	200	77
Water Utility Service- Downtown CRA	434	250	400	255
Customer Late Charges	41,961	80,000	15,000	20,000
Connection Fees	374,024	303,000	340,000	309,000
Connection Fees-Delinquent Accounts	77,903	116,150	30,000	20,000
Water Utility Service-Dixieland CRA	124	100	100	102
Water Utility Service-Mid-town CRA	25,255	12,000	23,000	12,240
	<u>35,864,840</u>	<u>29,827,767</u>	<u>34,946,525</u>	<u>30,102,389</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>35,875,000</u>	<u>29,827,767</u>	<u>34,955,525</u>	<u>30,102,389</u>

# WATER UTILITY

	FY 20	FY 21	FY 21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>FINES AND FORFEITS</b>				
Bad Check Charges	5,422		4,200	
Penalties on Assessments	378			
<b>TOTAL FINES AND FORFEITS</b>	<b>5,800</b>		<b>4,200</b>	
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Scrap Sales	19,355			
Insurance Proceeds - Workers Comp Claims	4,430			
All Other Misc Revenue	5			
Refund of Prior Year Expenses	6,706			
Commissions	11,855			
	<u>42,351</u>			
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Contribution from Developers - Water Lines		2,502,398		
		<u>2,502,398</u>		
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	706,274	150,000	375,000	153,000
Market Value Restatement	(1,908,754)			
	<u>(1,202,480)</u>	<u>150,000</u>	<u>375,000</u>	<u>153,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>1,342,268</b>	<b>150,000</b>	<b>375,000</b>	<b>153,000</b>
<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>				
Proceeds Issuance of Long Term Debt		4,319,075		
<b>TOTAL DEBT PROCEEDS</b>		<u>4,319,075</u>		
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from Water Impact Fees		997,682		
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>		<u>997,682</u>		
<b>SUB-TOTAL</b>	<u>42,643,847</u>	<u>30,081,456</u>	<u>35,334,725</u>	<u>30,255,389</u>
	35,141,446	38,356,749	36,161,707	45,865,880
<b>PRIOR YEAR SURPLUS</b>	<u>(7,502,400)</u>	<u>8,275,293</u>	<u>826,982</u>	<u>15,610,491</u>
<b>TOTAL REVENUES</b>	<u>35,141,446</u>	<u>38,356,749</u>	<u>36,161,707</u>	<u>45,865,880</u>

# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	4,338,014	47,169	32,811	36,474
<b>INSURANCE</b>				
Insurance - Fire	59,782	71,738	79,616	84,586
Insurance - Position Bond	1,374	721	721	726
Self-Insurance Services	327,147	346,585	346,585	382,257
Insurance Consultant	5,616	12,169	12,169	6,178
Insurance - Excess Liability (Auto, General)	25,974	27,273	23,175	30,000
	<u>419,894</u>	<u>458,486</u>	<u>462,266</u>	<u>503,747</u>
<b>UTILITIES</b>				
Water Service	1,837	1,892	1,266	1,298
	<u>1,837</u>	<u>1,892</u>	<u>1,266</u>	<u>1,298</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,906	5,123	2,664	5,277
Gasoline - Fleet Management	455	513	347	455
Maintenance - Fleet Management	768	1,396	700	1,152
Purchasing & Stores Service	116,197	120,566	120,566	111,735
General Fund Services	1,101,331	1,145,726	1,145,726	1,241,971
Allocation Shared Cost - Water Utilities	648,171	776,471	691,286	797,157
Intra-Departmental Charges - Training Ctr	6,432	6,432	6,432	7,087
Intra-Departmental Charges - IT Operations - GIS	152,043	162,706	162,706	137,914
Intra-Departmental Charges - IT Operations - Application Dev	816,743	717,206	801,098	735,752
	<u>2,845,045</u>	<u>2,936,139</u>	<u>2,931,525</u>	<u>3,038,500</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	144	5,000	5,000	4,075
Banking Service	7,844	12,250	12,826	13,083
Annual Audit	14,742	17,319	17,319	15,184
Utility Service-Polk County		50		
Travel		600	600	609
Training		2,500	2,500	2,538
All Other Sundry Charges		450	500	508
Licenses & Permits	13,175	15,000	15,000	15,225
Office Supplies	93	1,500	1,500	1,523
	<u>35,998</u>	<u>54,669</u>	<u>55,245</u>	<u>52,745</u>
<b>SPECIAL PROJECTS</b>				
Vulnerability Assessment Study			100,000	
MWA0902 Water Billing Services	1,336,606	1,242,677	1,242,677	1,242,804
MWA1131 Water Support - training / safety incentives	2,356	3,750	3,750	3,750
MWA1155 Bond Holders Report	19,900	20,000	20,000	20,000
MWA1157 Hepatitis Vaccination Series		2,500	2,500	2,500
Emergency Manager - Water Support	4,498	11,500	11,500	8,676
MWA1219 Water Conservation Program	18,035	80,967	79,069	82,830
MWA1305 Permitting Support	30,238		100,000	101,500
MWA1306 Rates & Fees Study	6,157	45,472	45,472	46,154

# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
MWA1307 Efficiencies & Performance Measures		2,500	2,500	2,538
MWA1751 Water Building Maintenance Support	250,340	255,000	255,000	301,402
MWA1753 Records Management	40,001	40,000	25,043	
Conservation Grants - Matching Funding	(3,545)	55,891	54,791	56,729
Polk Regional Water Co-Op (PRWC)	268,644	745,070	535,298	400,000
Billing System (UMS) Modification	7,600			
LAL Today - Water	4,400	400	400	
Water Conservation Partnerships		25,000	25,000	25,000
Capital outlay		20,000	20,000	20,300
	<u>1,985,230</u>	<u>2,550,727</u>	<u>2,523,000</u>	<u>2,314,183</u>
<b>SUB-TOTAL</b>	<b><u>9,626,018</u></b>	<b><u>6,049,082</u></b>	<b><u>6,006,113</u></b>	<b><u>5,946,947</u></b>
<b>ADMINISTRATION - SHARED</b>				
<b>PERSONAL SERVICES</b>	<u>1,116,086</u>	<u>1,172,451</u>	<u>1,045,975</u>	<u>1,217,460</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,388	2,459	2,388	2,533
Gasoline - Fleet Management	378	12,063	306	488
Maintenance - Fleet Management	784	13,612	1,259	784
Intra-Departmental Charges - PC & Network Support	20,053	19,739	22,633	22,322
Intra-Departmental Charges - Telephone	5,652	5,518	5,518	5,052
Intra-Departmental Charges - Radios	569	567	567	481
Intra-Departmental Charges - IT Operations - Network Support	<u>16,773</u>	<u>16,438</u>	<u>16,438</u>	<u>15,645</u>
	<u>46,596</u>	<u>70,396</u>	<u>49,109</u>	<u>47,305</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	1,152	6,000	6,000	6,090
Legal Fees		100,000	100,000	101,500
Professional Services		2,000	2,500	2,538
Advertising	672	1,500	1,500	1,523
Printing & Photography		1,000	1,000	1,015
Postage & Mailing	484	1,000	1,000	1,015
Subscription & Membership	14,219	15,000	15,000	15,225
Telephone Communications	4,143	4,000	4,000	4,060
Travel	5,972	11,040	11,040	11,206
Training	400	8,000	8,000	8,120
All Other Sundry Charges		1,000	1,000	1,015
Software License & Maintenance		960	960	974
Office Supplies	1,056	4,000	4,000	4,060
Equipment - Noncapital	2,228	4,000	4,000	4,060
All Other Materials & Supplies	303	1,000	1,000	1,015
Uniforms		500		
	<u>30,629</u>	<u>161,000</u>	<u>161,000</u>	<u>163,416</u>

# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Wastewater	(530,322)	(635,295)	(565,598)	(652,219)
Cost Allocated - Water	(648,171)	(776,471)	(691,286)	(797,157)
	<u>(1,178,492)</u>	<u>(1,411,766)</u>	<u>(1,256,884)</u>	<u>(1,449,376)</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
<b>SUB-TOTAL</b>	<u>14,819</u>	<u>(7,919)</u>	<u>(800)</u>	<u>(21,195)</u>

## ENGINEERING - SHARED

<b>PERSONAL SERVICES</b>	1,063,090	1,475,511	1,188,570	1,454,258
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## INTER-CITY SERVICES

Rental - Fleet Management				24,478
Intra-Departmental Charges - PC & Network Support	45,534	44,748	45,019	35,362
Intra-Departmental Charges - Telephone	11,775	11,460	11,460	10,492
Intra-Departmental Charges - Radios	9,096	11,914	11,914	10,097
Intra-Departmental Charges - IT Operations - Network Support	26,244	25,741	25,741	22,180
	<u>92,649</u>	<u>93,863</u>	<u>94,134</u>	<u>102,609</u>

## ALL OTHER O&M

Consultant Fees	1,133	1,448	1,448	1,470
Advertising		1,200		
Contract Labor	104,403	107,900	107,900	109,519
Rentals		8,800	10,000	10,150
Repair Of Equipment	450	20,652	20,652	20,962
Postage & Mailing	190	500	500	508
Subscription & Membership	1,604	2,000	2,000	2,030
Telephone Communications	5,982	5,500	5,500	5,583
Travel		100	100	102
Training	4,400	5,000	5,000	5,075
Software License & Maintenance	40,265	15,000	15,000	15,225
Licenses & Permits	1,445	5,000	5,000	5,075
Office Supplies	11,041	11,000	11,000	10,165
Equipment - Noncapital	86	11,500	11,500	10,673
All Other Materials & Supplies	1,849	2,500	2,500	2,538
Uniforms	2,436	3,000	3,000	3,045
Tools & Implements	375	750	750	761
Recoveries-From Outside City	(109,804)			
	<u>65,856</u>	<u>201,850</u>	<u>201,850</u>	<u>202,881</u>

## SPECIAL PROJECTS

Hydraulic Test Station	397		4,603	
	<u>397</u>		<u>4,603</u>	

## ALLOCATIONS

Cost Allocated - Wastewater	(539,933)	(797,051)	(668,049)	(777,590)
Cost Allocated - Water	(659,919)	(974,173)	(816,505)	(950,388)
	<u>(1,199,852)</u>	<u>(1,771,224)</u>	<u>(1,484,554)</u>	<u>(1,727,978)</u>
<b>SUB-TOTAL</b>	<u>22,140</u>		<u>4,603</u>	<u>31,770</u>

# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ENGINEERING</b>				
<b>PERSONAL SERVICES</b>	<u>849</u>			
<b>INTER-CITY SERVICES</b>				
Allocation Shared Cost - Water Utilities	659,919	974,173	816,505	950,388
	<u>659,919</u>	<u>974,173</u>	<u>816,505</u>	<u>950,388</u>
<b>SPECIAL PROJECTS</b>				
MWE1309 Auto CAD Training		23,500	23,500	23,500
Inhouse Legal Services	22,680	10,008	7,413	
	<u>22,680</u>	<u>33,508</u>	<u>30,913</u>	<u>23,500</u>
<b>SUB-TOTAL</b>	<u>683,448</u>	<u>1,007,681</u>	<u>847,418</u>	<u>973,888</u>
<b>WATER PRODUCTION - GENERAL</b>				
<b>PERSONAL SERVICES</b>	<u>2,543,942</u>	<u>2,493,498</u>	<u>2,286,716</u>	<u>2,506,026</u>
<b>UTILITIES</b>				
Water Service	1,760	1,498	1,285	1,317
Stormwater Service	4,452	4,675	4,452	4,675
Electric Service	837,203	884,208	827,895	852,732
Wastewater Service	1,762	1,806	1,807	1,852
Solid Waste Service	2,183	2,183	2,183	2,183
	<u>847,359</u>	<u>894,370</u>	<u>837,622</u>	<u>862,759</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	34,942	35,579	33,000	36,485
Gasoline - Fleet Management	12,288	19,340	11,230	10,495
Maintenance - Fleet Management	27,274	27,648	26,000	27,893
Intra-Departmental Charges - PC & Network Support	29,551	29,105	30,779	28,214
Intra-Departmental Charges - Telephone	8,949	8,065	8,065	7,383
Intra-Departmental Charges - Radios	11,939	11,914	11,914	10,097
Intra-Departmental Charges - Facilities	25,115	25,320	25,320	26,293
Intra-Departmental Charges - Janitorial				16,920
Intra-Departmental Charges - IT Operations - Network Support	18,638	18,279	18,279	16,965
	<u>168,695</u>	<u>175,250</u>	<u>164,587</u>	<u>180,745</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	80,991	120,000	120,000	105,000
Advertising		200	200	200
Rentals	1,652	4,500	4,500	4,500
Repair Of Equipment	3,850	4,500	4,500	4,500
Postage & Mailing	148	200	200	200
Telephone Communications	1,635	2,100	2,100	2,100
Training	3,836	7,500	7,500	6,000
Software License & Maintenance		240	240	275
Licenses & Permits	1,000	3,500	3,500	3,500
Auto/Heavy Equipment Fuel	14,973			
Office Supplies	4,603	6,500	6,500	6,500
Equipment - Noncapital	100,667	15,000	15,000	15,000
All Other Materials & Supplies	22,793	18,000	18,000	12,000

## WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
Uniforms	5,202	13,000	13,000	11,900
Chemicals	534,342	652,460	650,000	652,460
Tools & Implements	17,504	22,000	22,000	22,000
Electrical Hardware & Plumbing Supplies	64,411	77,000	52,000	52,000
Personal Safety Equipment	2,656	3,500	3,500	3,500
Parts For Equipment	43,945	60,000	50,000	50,000
Material	325,125	195,000	170,000	170,000
	<u>1,229,334</u>	<u>1,205,200</u>	<u>1,142,740</u>	<u>1,121,635</u>
<b>FUEL</b>				
#2 Oil	8,140	35,000	35,000	8,834
	<u>8,140</u>	<u>35,000</u>	<u>35,000</u>	<u>8,834</u>
<b>SPECIAL PROJECTS</b>				
Diesel Spill Remedial Action Plan		75,000	75,000	75,000
Williams WTP Clearwell Construction (SRL)	4,337	15,663	15,660	
MWP1527 Hach Wimms Support	3,616	4,500	4,500	5,000
MWP1528 ASCO Switchgear Maintenance	4,324	78,000	78,000	78,000
MWP1002 PICS Expendables	32,968	54,500	54,500	54,500
MWP1005 Painting Of Structures		10,000	10,000	10,000
MWP1008 Well Preventative Maintenance	194,283	200,000	200,000	200,000
MWP1011 Emergency Generator Service	16,242	30,000	30,000	30,000
MWP1012 Mandatory Certification Require	16	4,000	4,000	4,000
MWP1013 Outside Laboratory Services	7,208	13,500	13,500	13,500
MWP1014 Caco3 Transport	50,128	120,000	120,000	120,000
MWP1015 Cleaning Of Upflow Internals	43,500	60,000	60,000	60,000
Chlorine Safety Training		10,000	10,000	10,000
MWP1020 High Service Preventive Maintenance	20,856	165,000	65,000	165,000
MWP1518 Contract Wtr Plt Op/Maint		8,000	8,000	8,000
MTR1708 Technical Training-Wtr Prod	3,875	8,000	8,000	8,000
MWP2018 Water Facilities Security	122,254	150,000	150,000	150,000
MWP2022 Delta V Operations Software Maintenance	14,630	20,000	20,000	20,000
MWP2035 Consumer Confidence Report	2,544	5,000	5,000	5,000
MWP2036 Environmental Mitigation at Williams Water Plant		2,500	2,500	2,500
MWP2037 Spill Prevention Controls & Countermeasures Plan		1,000	1,000	1,000
Capital Outlay			60,000	52,000
	<u>520,780</u>	<u>1,034,663</u>	<u>994,660</u>	<u>1,071,500</u>
<b>SUB-TOTAL</b>	<u>5,318,251</u>	<u>5,837,981</u>	<u>5,461,325</u>	<u>5,751,499</u>



# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WATER PRODUCTION - COMBEE WATER TREATMENT PLANT</b>				
<b>PERSONAL SERVICES</b>	1,120,366	1,155,407	1,096,257	1,123,376
<b>UTILITIES</b>				
Water Service	124	128	131	134
Stormwater Service	2,319	2,435	2,319	2,435
Electric Service	223,189	246,561	226,544	233,340
Wastewater Service	233	243	243	249
Solid Waste Service	2,183	2,183	2,183	2,183
Solid Waste Service - Recycling	102	102	102	102
	<u>228,150</u>	<u>251,652</u>	<u>231,522</u>	<u>238,443</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	11,698	11,553	12,078	10,878
Intra-Departmental Charges - Telephone	12,246	11,036	11,036	10,103
Intra-Departmental Charges - Facilities	26,383	26,598	26,598	27,620
Intra-Departmental Charges - Janitorial				9,534
Intra-Departmental Charges - IT Operations - Network Support	8,387	8,226	8,226	7,634
	<u>58,715</u>	<u>57,413</u>	<u>57,938</u>	<u>65,769</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	42,574	12,300	3,300	3,300
Rentals		750	750	750
Repair Of Equipment	30	2,000	2,000	2,000
Postage & Mailing	62	200	200	200
Telephone Communications		500	500	500
Training	1,078	2,500	2,500	2,500
Licenses & Permits		2,500	2,500	2,500
Office Supplies	3,671	5,000	5,000	5,000
Equipment - Noncapital	2,690	9,000	9,000	6,400
All Other Materials & Supplies	6,847	15,000	15,000	15,000
Uniforms	2,467	6,500	6,500	6,500
Chemicals	251,797	267,000	267,000	270,000
Tools & Implements	2,507	20,000	20,000	20,000
Electrical Hardware & Plumbing Supplies	1,849	20,000	20,000	20,000
Personal Safety Equipment	1,315	2,400	2,400	2,400
Parts For Equipment	64,115	75,000	90,000	90,000
Material	50,290	75,000	75,000	75,000
	<u>431,292</u>	<u>515,650</u>	<u>521,650</u>	<u>522,050</u>
<b>FUEL</b>				
#2 Oil		12,000	12,000	12,000
		<u>12,000</u>	<u>12,000</u>	<u>12,000</u>

# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Capital outlay		13,000	22,000	45,000
MWP1001 NE Wellfield Monitoring	53,260	90,000	75,000	75,000
MWP1002 PICS Expendables	65,818	75,000	75,000	75,000
MWP1006 Maintenance Of NE Wellfield	29,729	57,500	57,500	57,500
MWP1011 Emergency Generator Service	10,000	20,000	20,000	20,000
MWP1012 Mandatory Certification Require	32	2,000	2,000	2,000
MWP1014 Caco3 Transport	32,467	58,000	58,000	58,000
MWP1015 Cleaning Of Upflow Internals	38,100	58,000	58,000	58,000
MWP1020 High Service Preventive Maintenance		80,000	80,000	80,000
MWP2018 Water Facilities Security	122,167	150,000	150,000	150,000
MWP2022 Delta V Operations Software Maintenance	14,630	16,000	16,000	16,000
Combee Ground Storage Tank Repairs		59,997	25,000	
	<u>366,203</u>	<u>679,497</u>	<u>638,500</u>	<u>636,500</u>
<b>SUB-TOTAL</b>	<u>2,204,725</u>	<u>2,671,619</u>	<u>2,557,867</u>	<u>2,598,138</u>

## WATER T&D - GENERAL

<b>PERSONAL SERVICES</b>	(2,642,717)	1,779,855	1,149,635	1,868,986
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## UTILITIES

Water Service	826	1,590	1,002	1,027
Electric Service	16,739	26,433	23,447	24,150
Wastewater Service	3,603	5,334	3,450	3,536
Solid Waste Service	14,188	15,444	11,948	11,948
Solid Waste Service - Recycling	94	102	102	102
	<u>35,450</u>	<u>48,903</u>	<u>39,949</u>	<u>40,763</u>

## INTER-CITY SERVICES

Rental - Fleet Management	17,988	267,972	21,088	408,216
Gasoline - Fleet Management	8,082	87,892	11,630	86,522
Maintenance - Fleet Management	25,222	192,593	22,955	93,659
Fleet Mgmt Charges Recoveries				(493,353)
Intra-Departmental Charges - PC & Network Support	65,835	66,337	68,466	63,311
Lakeland Electric Charges	22,760	100,000	9,879	15,000
Intra-Departmental Charges - Telephone	11,775	10,611	10,611	7,383
Intra-Departmental Charges - Radios	35,817	35,743	35,743	30,292
Intra-Departmental Charges - Facilities	24,726	24,928	24,928	65,685
Intra-Departmental Charges - Janitorial	7,438	7,727	7,727	29,373
Intra-Departmental Charges - IT Operations - Network Support	41,845	41,802	41,802	37,919
	<u>261,486</u>	<u>835,605</u>	<u>254,829</u>	<u>344,007</u>

# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	16,925	19,300	20,000	20,000
Professional Services	945	700		
Contract Labor	9,103	5,200	3,000	5,000
Rentals	1,946	2,500	1,500	2,000
Repair Of Equipment	18,619	17,500	20,000	17,500
Postage & Mailing	69	150	150	150
Subscription & Membership	239	750	750	750
Telephone Communications	23,686	21,000	22,000	22,000
Travel	398	1,000	1,000	1,000
Training	3,175	16,685	12,000	12,000
Licenses & Permits	11,962	4,500	4,000	4,000
Auto/Heavy Equipment Fuel		250		
Office Supplies	6,328	6,100	6,100	4,100
Equipment - Noncapital	2,546	3,200	2,200	2,200
All Other Materials & Supplies	6,961	10,250	11,000	10,000
Uniforms	16,101	22,000	23,000	22,500
Tools & Implements	26,672	28,000	36,000	35,000
Personal Safety Equipment	31,643	30,000	30,000	30,000
Parts For Equipment	6,106	8,000	7,000	4,000
Material	3,097	1,500	1,500	1,000
Use Tax Allocation	(8)			
Meal Allowance	14,796	17,000	14,000	14,000
Recoveries-From Outside City	(20,833)	(20,835)	(10,015)	
	<u>180,477</u>	<u>194,750</u>	<u>205,185</u>	<u>207,200</u>
<b>FUEL</b>				
LP Gas		1,000	1,000	1,000
		<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
<b>SPECIAL PROJECTS</b>				
MWD0687 Trans/Dist Mt-Services	465,637	518,194	464,418	467,000
MWD0688 Trans/Dist Mt-Mains	507,767	561,500	532,789	505,000
MWD0696 Dist Mt-Hydrants	444,255	438,926	448,256	476,000
Purchasing Card - Default Liability				
MWD1006 Equipment Maintenance		5,000		
MWD1007 Sunshine One-Call Locates	175,570	259,346	167,836	209,000
	<u>1,593,228</u>	<u>1,782,966</u>	<u>1,613,299</u>	<u>1,657,000</u>
<b>SUB-TOTAL</b>	<u>(572,075)</u>	<u>4,643,079</u>	<u>3,263,897</u>	<u>4,118,956</u>

# WATER UTILITY

	FY20	FY21	FY21	FY22
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WATER T&amp;D - METERS</b>				
<b>PERSONAL SERVICES</b>	219			
<b>ALL OTHER O&amp;M</b>				
All Other Materials & Supplies	30	1,500	1,000	1,000
Tools & Implements	783	4,000	3,000	3,000
Personal Safety Equipment	1,218	4,000	2,000	2,000
Material	635	4,000	2,000	2,000
Construction Advances	(5,524)	(3,600)	(2,000)	
	(2,858)	9,900	6,000	8,000
<b>SPECIAL PROJECTS</b>				
Rebuild Water Meters - Maintenance	859,035	715,826	716,579	738,500
	859,035	715,826	716,579	738,500
<b>SUB-TOTAL</b>	856,396	725,726	722,579	746,500
<b>WATER T&amp;D - CROSS CONNECTION CONTROL</b>				
<b>ALL OTHER O&amp;M</b>				
Material	1,170			
<b>SUB-TOTAL</b>	1,170			
<b>NON-DEPARTMENTAL</b>				
<b>OTHER OPERATING</b>				
Bad Debt Expense	42,466	100,000		
	42,466	100,000		
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	4,540,112	4,678,664	4,678,664	4,818,575
Transfer To Debt Service Fund	89,131			
Transfer to Water Renewal and Replacement	8,150,000	7,950,000	7,950,000	15,112,000
Transfer To IT Equip Replacement Fund	698	3,033	3,033	
	12,779,941	12,631,697	12,631,697	19,930,575
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	332,527			
Capital Improvement Revenue and Refunding Bonds, Series 2021A		6,488		566,026
Water Revenue Bonds	3,386,037	4,192,179	4,178,003	4,184,003
Water Utilities Facility	445,584	444,176	444,176	448,009
Williams WTP Clearwell Design & Construction (SRL)	12,433	54,960	44,829	89,657
Williams WTP Clearwell Construction (SRL)	54			501,107
	4,176,635	4,697,803	4,667,008	5,788,802
<b>GRAND TOTAL</b>	<b>35,052,316</b>	<b>38,356,749</b>	<b>36,161,707</b>	<b>45,865,880</b>

## REVENUE AND EXPENDITURE SUMMARY ELECTRIC UTILITY

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>					
Salaries and Wages	36,105,548	37,770,649	37,722,899	33,968,602	31,377,181
Fringe Benefits	11,344,434	13,210,535	13,205,135	11,613,107	10,695,035
<b>Total Personnel</b>	<b>47,449,982</b>	<b>50,981,184</b>	<b>50,928,034</b>	<b>45,581,710</b>	<b>42,072,216</b>
<b>Non-Personnel</b>					
Internal Service Charges	19,011,180	18,355,530	18,233,481	17,660,802	17,842,342
Professional and Contractual	18,051,130	20,358,836	19,969,897	16,668,844	21,813,997
Utilities	913,598	1,135,180	1,136,393	1,104,057	833,065
Insurance and Fixed Charges	3,427,556	3,841,565	3,824,898	3,868,146	4,289,380
Grants and Aid	652,910	1,006,279	1,030,000	842,759	1,152,151
Fuel and Purchased Power	98,796,266	114,093,207	113,951,053	123,750,782	120,563,705
All Other Operations & Maintenance	21,807,944	21,676,807	21,999,797	20,308,866	17,954,499
Cost Allocations and Recoveries	(25,255,748)	(16,113,555)	(15,649,437)	(9,379,168)	(6,361,170)
Capital Outlay	55,872,302	39,286,590	44,096,931	39,435,575	42,198,191
Debt Service	40,667,121	35,725,918	35,725,918	35,767,561	39,450,613
<b>Total Non-Personnel</b>	<b>233,944,261</b>	<b>239,366,357</b>	<b>244,318,931</b>	<b>250,028,224</b>	<b>259,736,773</b>
<b>Total Expenditures</b>	<b>281,394,243</b>	<b>290,347,541</b>	<b>295,246,965</b>	<b>295,609,933</b>	<b>301,808,989</b>
<b>Transfers</b>					
Transfers from Other Funds	118,091,323	0	0	0	0
Transfers to Other Funds	(111,968,906)	(30,361,049)	(30,386,049)	(30,361,049)	(31,723,744)
<b>Net Transfers</b>	<b>6,122,417</b>	<b>(30,361,049)</b>	<b>(30,386,049)</b>	<b>(30,361,049)</b>	<b>(31,723,744)</b>
<b>Revenue Sources</b>					
Charges for Services	297,548,036	306,520,123	306,520,123	321,609,402	318,884,061
Fines and Forfeits	98,789	123,249	123,249	110,664	111,462
Miscellaneous Revenues	(7,525,906)	5,529,092	5,529,092	8,082,229	8,109,415
<b>Total Revenue</b>	<b>290,120,918</b>	<b>312,172,464</b>	<b>312,172,464</b>	<b>329,802,295</b>	<b>327,104,938</b>
<b>Funding to be Provided</b>	<b>14,849,093</b>	<b>(8,536,126)</b>	<b>(13,460,550)</b>	<b>3,831,313</b>	<b>(6,427,795)</b>

## REVENUE AND EXPENDITURE SUMMARY ELECTRIC UTILITY

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>TOTAL REVENUE FROM SERVICES</b>	298,765,561	307,799,174	307,799,174	322,851,903	320,197,631
<b>ELECTRIC EXPENSES:</b>					
O&M Expenses					
Fuel and Purchased Power	101,535,734	117,329,076	117,329,076	126,378,676	122,235,380
Production	29,658,153	30,484,195	30,483,871	26,951,423	26,311,587
Transmission/Distribution	21,151,346	30,487,595	30,456,562	30,436,674	31,223,748
Customer Service and Accounting	8,893,603	9,426,966	9,430,784	8,768,908	9,403,635
Administrative and General	24,815,491	28,160,451	28,283,189	29,059,494	32,043,085
Total O&M Expenses	186,054,327	215,888,283	215,983,482	221,595,174	221,217,435
<b>Depreciation</b>	44,761,596	44,134,339	44,134,339	57,108,277	43,382,072
<b>TOTAL OPERATING EXPENSE</b>	230,815,923	260,022,622	260,117,821	278,703,451	264,599,507
<b>TOTAL OPERATING INCOME</b>	67,949,639	47,776,552	47,681,353	44,148,451	55,598,124
<b>NON-OPERATING INCOME/EXPENSE</b>					
Investment Income	(9,614,742)	4,017,521	4,017,521	6,559,810	6,559,811
Other Income	970,099	355,769	355,769	390,582	347,496
Interest Expense	13,801,787	14,919,176	14,919,176	12,732,691	17,254,506
Amortization	178,007	192,238	192,238	178,007	114,505
Net Non-Operating Items	(22,624,437)	(10,738,124)	(10,738,124)	(5,960,306)	(10,461,704)
<b>INCOME BEFORE TRANSFERS</b>	45,325,202	37,038,428	36,943,229	38,188,146	45,136,420
<b>OPERATING TRANSFERS</b>					
City Dividend	31,531,773	29,980,128	29,980,128	29,980,128	31,368,084
Other Operating Transfers Out	80,437,133	380,921	405,921	380,921	355,660
Other Operating Transfers In	118,091,323	0	0	0	0
Net Transfers	6,122,417	(30,361,049)	(30,386,049)	(30,361,049)	(31,723,744)
<b>OPERATING NET INCOME</b>	51,447,619	6,677,379	6,557,180	7,827,097	13,412,676

## REVENUE AND EXPENDITURE SUMMARY ELECTRIC UTILITY

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>CASH BASIS FINANCIAL INFORMATION</b>					
<b>NET INCOME - FULL ACCRUAL</b>	51,447,619	6,677,379	6,557,180	7,827,097	13,412,676
<b>Adjustments to convert full accrual-based net income to Cash Available for Future Expansion</b>					
Add Back Non-cash Expenses:					
Depreciation, Amortization	44,939,603	44,326,577	44,326,577	57,286,284	43,496,577
Other Post Employment Benefits (Gasb 68)	1,130,054	500,000	500,000	1,130,052	1,000,000
Deduct Cash Disbursements Excluded					
From Expenses:					
Capitalized Interest Expense	(3,482,865)	(1,729,492)	(1,729,492)	(3,948,120)	(3,673,857)
Capital Transfers to other funds:					
Rate Funded Capital Projects	(55,796,849)	(39,215,590)	(44,019,815)	(39,369,000)	(42,123,191)
Bond Principal Payments	(20,195,000)	(19,095,000)	(19,095,000)	(19,095,000)	(18,540,000)
<b>Balance Available for Reserve for Future Expansion</b>	<u>18,042,562</u>	<u>(8,536,126)</u>	<u>(13,460,550)</u>	<u>3,831,313</u>	<u>(6,427,795)</u>

**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>					
<b>SALES OF ELECTRICITY</b>					
Customer Charge	4,981,090	4,903,660	4,903,660	4,987,927	5,056,975
Energy Charge	95,010,611	89,045,971	89,045,971	91,455,263	94,010,802
Surcharge	6,916,478	6,492,020	6,492,020	6,678,644	6,844,409
	<u>106,908,179</u>	<u>100,441,651</u>	<u>100,441,651</u>	<u>103,121,834</u>	<u>105,912,186</u>
<b>Commercial &amp; Industrial Sales</b>					
General Services	16,126,517	13,006,051	13,006,051	12,898,249	13,438,117
General Service Demand	24,665,334	26,670,905	26,670,905	25,444,622	26,921,951
General Service Large Demand	13,033,888	12,619,752	12,619,752	13,000,431	13,052,271
Interruptible	3,286,924	3,121,072	3,121,072	2,908,286	3,229,596
Extra Large Demand	3,699,904	3,420,143	3,420,143	3,563,333	3,618,525
	<u>60,812,567</u>	<u>58,837,923</u>	<u>58,837,923</u>	<u>57,814,921</u>	<u>60,260,460</u>
<b>Lighting</b>					
Private Area Lights	3,019,065	3,157,852	3,157,852	2,853,917	3,230,699
Public Street & Highway Lighting (incl, FDOT)	3,617,834	3,617,834	3,617,834	3,617,836	3,527,809
Roadway Lighting	1,653,072	1,470,548	1,470,548	1,492,321	1,485,663
	<u>8,289,970</u>	<u>8,246,234</u>	<u>8,246,234</u>	<u>7,964,074</u>	<u>8,244,171</u>
<b>Fuel &amp; Conservation Charges</b>					
Fuel Adjustment	90,063,910	106,297,700	106,297,700	122,518,936	123,618,339
Environmental Costs	8,752,205	8,224,203	8,224,203	8,700,320	8,912,139
Conservation	749,626	745,331	745,331	754,023	768,592
	<u>99,565,741</u>	<u>115,267,234</u>	<u>115,267,234</u>	<u>131,973,279</u>	<u>133,299,070</u>
<b>Other Charges for Sales</b>					
Sales for Resale	4,811,018	5,573,955	5,573,955	6,720,030	5,612,244
Capacity Charges	55,489	0	0	0	0
Accrued Electric Charges	5,834,869	5,771,522	5,771,522	2,408,806	(7,269,798)
	<u>10,701,376</u>	<u>11,345,477</u>	<u>11,345,477</u>	<u>9,128,836</u>	<u>(1,657,554)</u>
<b>TOTAL SALES OF ELECTRICITY</b>	<u>286,277,833</u>	<u>294,138,519</u>	<u>294,138,519</u>	<u>310,002,944</u>	<u>306,058,333</u>
<b>Other Electric Revenues</b>					
PSC & Gross Receipts Tax	6,858,049	7,158,039	7,158,039	6,916,882	7,801,985
Penalty Charges	751,545	1,668,880	1,668,880	773,441	1,445,427
	<u>7,609,595</u>	<u>8,826,919</u>	<u>8,826,919</u>	<u>7,690,323</u>	<u>9,247,412</u>
<b>Miscellaneous Service Revenue</b>					
Pole Attachments	1,543,479	1,552,085	1,552,085	1,548,828	1,545,000
Facilities Charges	1,093,131	1,105,433	1,105,433	1,156,574	1,334,300
Connection Fees	720,845	777,811	777,811	740,424	685,679
Wheeling Fees	0	0	0	0	0
Electric Portion of Bad Check Charges	94,337	111,587	111,587	104,744	101,602
ByProduct Revenue	280,073	108,210	108,210	450,187	0
All Other	8,022	5,712	5,712	7,965	5,496
	<u>3,739,887</u>	<u>3,660,838</u>	<u>3,660,838</u>	<u>4,008,722</u>	<u>3,672,077</u>
<b>TOTAL OTHER ELECTRIC REVENUES</b>	<u>11,349,481</u>	<u>12,487,757</u>	<u>12,487,757</u>	<u>11,699,045</u>	<u>12,919,489</u>
<b>TOTAL ELECTRIC OPERATING REVENUES</b>	<u>297,627,315</u>	<u>306,626,276</u>	<u>306,626,276</u>	<u>321,701,989</u>	<u>318,977,822</u>



**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>Other Retail Services</b>					
Facilities Tower Rental	139,412	172,798	172,798	158,016	173,686
Surge Suppression	445,737	449,428	449,428	454,544	452,828
Fiber Rental	534,892	540,000	540,000	522,214	580,000
	<u>1,120,041</u>	<u>1,162,226</u>	<u>1,162,226</u>	<u>1,134,775</u>	<u>1,206,514</u>
<b>NON-OPERATING REVENUES</b>					
Interest on Grant Funds	3,251	0	0	0	0
Interest on Meter Deposits	549,565	671,215	671,215	591,258	591,258
Interest on Operating Funds	5,849,508	3,177,747	3,177,747	5,341,993	5,341,994
Interest on Emergency Repair	323,449	168,559	168,559	626,559	626,559
Market Value Restatement	(16,051,119)	0	0	0	0
Capitalized Interest Income	(289,396)	0	0	0	0
	<u>(9,614,742)</u>	<u>4,017,521</u>	<u>4,017,521</u>	<u>6,559,810</u>	<u>6,559,811</u>
<b>Other</b>					
Billing Commissions	218,744	218,395	218,395	216,902	212,140
All Other	769,561	148,046	148,046	188,820	148,651
	<u>988,305</u>	<u>366,441</u>	<u>366,441</u>	<u>405,722</u>	<u>360,791</u>
<b>TOTAL NON-OPERATING REVENUES</b>	<u>(7,506,396)</u>	<u>5,546,188</u>	<u>5,546,188</u>	<u>8,100,306</u>	<u>8,127,116</u>
Transfers from Other Funds	118,091,323	0	0	0	0
<b>TOTAL REVENUE</b>	<u>408,212,242</u>	<u>312,172,464</u>	<u>312,172,464</u>	<u>329,802,295</u>	<u>327,104,938</u>
<b>EXPENSES</b>					
<b>PERSONNEL SERVICES</b>	<u>48,580,036</u>	<u>51,481,184</u>	<u>51,428,034</u>	<u>46,711,762</u>	<u>43,072,216</u>
<b>INSURANCE</b>					
Insurance - Excess Liability (Auto, General)	0	123,348	123,348	123,348	0
Insurance - Fire	2,382,697	2,570,266	2,553,599	2,596,847	3,030,579
Insurance - Position Bond	0	3,298	3,298	3,298	3,029
Insurance Consultant	0	33,462	33,462	33,462	33,462
Self-Insurance Services	1,044,859	1,111,191	1,111,191	1,111,191	1,222,310
	<u>3,427,556</u>	<u>3,841,565</u>	<u>3,824,898</u>	<u>3,868,146</u>	<u>4,289,380</u>
<b>UTILITIES</b>					
Electric Service	362,918	471,814	471,814	469,958	413,880
Solid Waste Service	90,436	94,296	94,296	89,797	90,344
Solid Waste Service - Recycling	959	959	959	959	959
Stormwater Service	18,915	18,844	18,844	18,276	19,861
Wastewater Re-use Charges	244,130	372,000	373,213	305,000	80,000
Wastewater Service	39,721	39,668	39,668	39,668	39,801
Water Service	156,520	137,599	137,599	180,399	188,220
	<u>913,598</u>	<u>1,135,180</u>	<u>1,136,393</u>	<u>1,104,057</u>	<u>833,065</u>
<b>INTER-CITY SERVICES</b>					
Gasoline - Fleet Management	221,275	284,583	284,583	232,655	292,762
General Fund Services	4,318,131	4,439,534	4,439,534	4,439,534	4,766,633

**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Intra Departmental Charges	1,009,175	617,050	492,701	241,143	625,830
Intra-Departmental Charges - Facilities	1,075,384	1,075,384	1,075,384	1,051,565	1,102,048
Intra-Departmental Charges - IT Operations - Application Dev	4,255,671	3,507,571	3,507,571	3,577,438	3,132,396
Intra-Departmental Charges - IT Operations - GIS	704,365	609,403	609,403	609,403	511,006
Intra-Departmental Charges - IT Operations - Network Support	625,009	626,107	626,107	622,499	514,596
Intra-Departmental Charges - IT Projects	1,227,398	1,284,211	1,284,211	1,284,211	1,333,436
Intra-Departmental Charges - Janitorial	884,996	894,594	894,594	900,524	872,672
Intra-Departmental Charges - PC & Network Support	892,796	900,854	900,854	892,966	757,459
Intra-Departmental Charges - Radios	224,569	219,353	219,353	219,353	184,153
Intra-Departmental Charges - Telephone	496,921	469,059	469,059	469,059	404,895
Intra-Departmental Charges - Training Ctr	28,002	28,002	28,002	28,002	27,654
Legal Fees - City To Electric	(158)	3,000	3,000	3,000	0
Maintenance - Fleet Management	497,781	663,853	663,853	495,177	655,622
Other City Department Charges	62,113	40,775	43,075	43,952	50,445
Purchasing & Stores Service	1,689,167	1,689,167	1,689,167	1,689,167	1,505,658
Rental - Fleet Management	798,585	1,003,030	1,003,030	861,154	1,105,077
	<u>19,011,180</u>	<u>18,355,530</u>	<u>18,233,481</u>	<u>17,660,802</u>	<u>17,842,342</u>
<b>ALL OTHER O&amp;M</b>					
A8742	1,181,170	0	0	0	0
Ad Valorem Taxes	1,642	1,000	1,000	390	0
Advertising	168,880	149,700	161,475	189,009	151,338
All Other Materials & Supplies	365,087	374,390	327,232	322,192	321,180
All Other Sundry Charges	(115,818)	59,035	90,908	60,880	55,292
Annual Audit	136,973	111,339	111,339	111,339	111,339
Auto/Heavy Equipment Fuel	125,714	192,000	192,000	87,941	21,492
Bad Debt Expense	1,138,850	735,000	735,000	735,000	695,500
Banking Service	70,169	88,471	88,471	108,074	108,074
Car Washing	8,426	14,400	14,010	5,420	13,000
Chemicals	652,062	1,100,608	1,127,484	595,205	167,054
Computer Software	7,618	15,300	15,300	15,300	15,530
Consumable Materials	39,727	13,725	21,987	18,612	27,879
Contract Labor	1,300,367	1,799,045	1,674,783	1,070,494	598,502
Contractual Services	14,212,106	16,818,886	16,098,283	13,375,761	19,733,655
Debt Issue Costs	2,750	2,750	2,750	2,750	2,750
Engineering - Basic	61,352	62,000	126,800	57,072	12,298
Equipment - Noncapital	98,161	148,045	149,172	137,441	135,816
Florida Public Service Commission	43,861	43,349	43,349	48,088	48,391
Gross Receipts Tax Expense	6,984,039	7,114,690	7,114,690	7,390,000	7,436,584
Leases	1,778,640	1,488,980	1,711,420	1,129,327	313,304
Legal Fees	46,738	81,500	52,836	53,624	81,973
Legal Settlements	459	235	415	415	300
Licenses & Permits	96,447	146,585	154,921	117,125	47,324
Lubricants	132,632	101,000	101,000	101,000	61,882
Material	2,755,735	2,271,260	2,373,819	2,264,493	1,790,078
Materials - Default Purchasing Card	0	0	86	8,838	0
Meal Allowance	37,345	31,185	31,085	36,062	33,362
Office Supplies	63,043	115,015	123,374	113,170	106,525
Parts For Equipment	1,316,077	1,631,035	1,470,462	1,285,583	751,997

**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Paying Agent Trustee Fees	3,250	15,000	15,000	5,500	15,000
Personal Safety Equipment	122,007	114,165	114,065	97,079	72,121
Postage & Mailing	530,857	571,955	573,167	570,461	577,033
Printing & Photography	3,362	13,330	13,330	12,879	11,447
Promotions/Public Relations	76,660	109,700	108,700	125,057	113,346
Refund Of Prior Years Revenue	6,327	0	0	0	0
Relocation Payments & Assistance	3,000	15,000	15,000	15,000	15,225
Rentals	460,036	355,400	398,972	410,814	309,954
Repair Of Equipment	136,291	323,640	314,873	102,019	165,983
Safety Footwear	33,145	41,225	41,591	41,897	36,052
Software License & Maintenance	1,967,830	2,467,336	2,496,120	2,711,600	2,681,014
Solid Waste Disposal Charges	0	50	50	50	0
Subscription & Membership	885,577	895,171	933,834	976,746	934,178
Telephone Communications	137,255	134,645	143,015	146,118	149,101
Temporary Contract Labor	1,971,885	1,120,445	1,529,460	1,570,164	885,722
Tools & Implements	157,444	168,275	165,961	117,553	125,081
Training	231,658	671,636	632,485	268,661	622,129
Travel	17,442	24,825	22,349	22,875	25,915
Truck Wire	243,056	117,520	174,232	178,384	89,225
Uniforms	153,734	169,270	169,787	167,572	115,760
Use Tax Allocation	8,006	(3,473)	(7,748)	(3,324)	(18,209)
	<u>39,859,075</u>	<u>42,035,643</u>	<u>41,969,694</u>	<u>36,977,710</u>	<u>39,768,496</u>
<b>FUEL</b>					
#2 Oil	223,421	213,921	213,921	137,467	284,260
Coal	20,213,461	40,534,689	31,871,226	31,200,573	0
Fuel Hedging Activity	5,694,106	4,815,187	4,939,639	2,818,933	4,672,548
Fuel-Pool Operations	895,907	1,500,000	1,500,000	1,579,000	1,700,000
Limestone	1,291,556	2,061,153	2,061,153	1,166,809	0
Natural Gas	39,637,573	51,176,400	47,341,272	58,237,228	68,536,348
Natural Gas Demand Charge	13,983,381	16,338,593	16,245,817	15,197,354	16,794,186
OUC Coal Expense	(8,085,384)	(16,213,876)	(13,152,169)	(12,480,229)	0
OUC Other Fuel Expense	(1,269,739)	(1,732,761)	(2,284,737)	(1,901,274)	0
Purchased Power	23,999,709	14,223,033	24,034,152	25,689,064	27,855,088
Purchased Transmission	9,294	100	4,011	0	100
Sale of Fuel -- NG	2,202,981	1,176,768	1,176,768	2,105,857	721,175
	<u>98,796,266</u>	<u>114,093,207</u>	<u>113,951,053</u>	<u>123,750,782</u>	<u>120,563,705</u>
<b>GRANTS AND AID TO AGENCIES</b>					
Contribution to Chamber of Commerce	25,000	25,000	25,000	37,500	25,000
Customer Rebates	627,910	716,279	740,000	790,259	861,926
Miscellaneous Contributions and Donations	0	265,000	265,000	15,000	265,225
	<u>652,910</u>	<u>1,006,279</u>	<u>1,030,000</u>	<u>842,759</u>	<u>1,152,151</u>
Capitalized Interest Expense	(3,482,865)	(1,729,492)	(1,729,492)	(3,948,120)	(3,673,857)
Capitalized Interest Recovery	(289,396)	0	0	0	0
Analytical Services - Rating Agencies	4,500	20,000	20,000	20,000	20,000
Interest Expense	<u>17,274,152</u>	<u>16,610,918</u>	<u>16,610,918</u>	<u>16,652,561</u>	<u>20,890,613</u>
<b>RETIREMENT OF DEBT</b>	<u>13,506,391</u>	<u>14,901,426</u>	<u>14,901,426</u>	<u>12,724,441</u>	<u>17,236,756</u>

**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY20	FY21	FY21	FY21	FY22
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>CAPITAL EQUIPMENT</b>					
Equipment - Capital	75,454	71,000	77,116	66,575	75,000
	<u>75,454</u>	<u>71,000</u>	<u>77,116</u>	<u>66,575</u>	<u>75,000</u>
<b>DEPRECIATION</b>					
Amortization	178,007	192,238	192,238	178,007	114,505
Depreciation-Plant	44,761,596	44,134,339	44,134,339	57,108,277	43,382,072
	<u>44,939,603</u>	<u>44,326,577</u>	<u>44,326,577</u>	<u>57,286,284</u>	<u>43,496,577</u>
<b>ALLOCATIONS</b>					
OUC Admin & General Expense	(1,231,033)	(1,332,445)	(1,332,445)	(1,332,445)	0
OUC Expense	(9,766,620)	(10,816,915)	(9,735,186)	(4,094,934)	(2,571,532)
Recoveries - Grant	(8,748,393)	0	0	0	0
Recoveries-For Water Allocations	(253,211)	(335,806)	(275,806)	(266,501)	(319,273)
Recoveries-From Outside City	(877,041)	(640,280)	(1,063,898)	(1,013,700)	(727,483)
Recoveries-Intra Department Charges	(1,808,138)	(519,485)	(767,910)	(334,705)	(259,716)
Recoveries-Materials	(4,015)	(10,500)	(10,500)	(485)	0
Recoveries-Other Funds	(2,567,296)	(2,458,124)	(2,463,692)	(2,336,398)	(2,483,166)
	<u>(25,255,748)</u>	<u>(16,113,555)</u>	<u>(15,649,437)</u>	<u>(9,379,168)</u>	<u>(6,361,170)</u>
<b>TOTAL EXPENSES BEFORE TRANSFERS</b>	<u>244,506,320</u>	<u>275,134,036</u>	<u>275,229,235</u>	<u>291,614,149</u>	<u>281,968,518</u>
<b>TRANSFERS TO OTHER FUNDS</b>					
Transfer to 2010 Interest Sinking Fund	5,264,050	0	0	0	0
Transfer to 2010 Principal Sinking Fund	4,695,000	0	0	0	0
Transfer to 2016 Bond Sinking Interest	5,158,669	0	0	0	0
Transfer to 2016 Bond Sinking Transfer Principal	4,770,000	0	0	0	0
Transfer to 2017 Bond Sinking Principle	7,000,000	0	0	0	0
Transfer to 2018 Bond Sinking Interest	1,952,313	0	0	0	0
Transfer to 2018 Bond Sinking Principal	2,630,000	0	0	0	0
Transfer to Communications Fund	(37,877)	0	0	0	0
Transfer To Debt Service Fund	420,540	0	0	0	0
Transfer To Electric R & R	3,381,228	0	0	0	0
Transfer To Electric Sys Gen Purp	39,844,208	0	0	0	0
Transfer To Fleet Mgmt Fund	136,737	0	0	0	0
Transfer to Floating Rate Notes Fund	3,924,741	0	0	0	0
Transfer To General Fund	31,588,683	30,037,038	30,037,038	30,037,038	31,424,994
Transfer To Information Technology	405,588	298,750	298,750	298,750	298,750
Transfer To IT Equip Replacement Fund	5,892	25,261	25,261	25,261	0
Transfer To Other Funds	829,134	0	0	0	0
Transfer To Public Impr Fund	0	0	25,000	0	0
	<u>111,968,906</u>	<u>30,361,049</u>	<u>30,386,049</u>	<u>30,361,049</u>	<u>31,723,744</u>
<b>TOTAL EXPENSES</b>	<u>356,475,226</u>	<u>305,495,085</u>	<u>305,615,284</u>	<u>321,975,198</u>	<u>313,692,262</u>

**REVENUE AND EXPENDITURE SUMMARY  
DEBT SERVICE FUND**

	FY20	FY21	FY21	FY22
	Actual	Budget	Forecast	Proposed Budget
<b>Non-Personnel</b>				
Debt Service	3,312,862		3,342,119	3,494,112
<b>Total Non-Personnel</b>	<b>3,312,862</b>		<b>3,342,119</b>	<b>3,494,112</b>
<b>Total Expenditures</b>	<b>3,312,862</b>		<b>3,342,119</b>	<b>3,494,112</b>
<b>Transfers</b>				
Transfers In		4,341,515		
<b>Net Transfers</b>		<b>4,341,515</b>		
<b>Revenue Sources</b>				
Investments	(678,780)		135,542	
All Other Revenue			8,602,553	
<b>Total Revenue</b>	<b>(678,780)</b>		<b>8,738,095</b>	
<b>Funding to be Provided</b>	<b>(349,873)</b>		<b>(5,395,976)</b>	<b>3,494,112</b>

## DEBT SERVICE FUND

	FY20	FY21	FY21	FY22
	Actual	Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue			8,602,553	
			8,602,553	
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	290,682		135,542	
Market Value Restatement	(969,462)			
	(678,780)		135,542	
<b>TOTAL MISCELLANEOUS REVENUE</b>	(678,780)		8,738,095	
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from Other Funds	11,619			
Transfer from General Fund	3,415,625			
Transfer from CDBG Fund	15,109			
Transfer from Fleet Mgmt Fund	16,876			
Transfer from Purchasing & Stores	7,923			
Transfer from WW Operations	59,192			
Transfer from Parking System	2,385			
Transfer from RP Funding Center	29,131			
Transfer from Lakeland Linder International Airport	12,369			
Transfer from Solid Waste Management	31,133			
Transfer from Water Operations	89,131			
Transfer from Stormwater Utilities Fund	36,783			
Transfer from Facilities Maintenance Fund	31,804			
Transfer from Information Technology	83,090			
Transfer from Electric Operations	420,540			
Transfer from CRA	23,694			
Transfer from Building Inspection Fund	55,110			
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	4,341,515			
<b>SUB-TOTAL</b>	3,662,735		8,738,095	
<b>PRIOR YEAR SURPLUS</b>	(349,873)		(5,395,976)	3,494,112
<b>TOTAL REVENUES</b>	3,312,862		3,342,119	3,494,112

## DEBT SERVICE FUND

	FY20	FY21	FY21	FY22
	Actual	Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>DEBT SERVICE</b>				
Interest Expense	592,971		975,494	948,345
Principal Retirement	2,719,891		2,366,625	2,545,767
<b>GRAND TOTAL</b>	<b>3,312,862</b>		<b>3,342,119</b>	<b>3,494,112</b>