

## REVENUE AND EXPENDITURE SUMMARY GENERAL FUND

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	67,431,646	78,800,379	71,349,566	82,234,783
Fringe Benefits	18,844,441	24,531,585	19,619,207	27,503,472
<b>Total Personnel</b>	<b>86,276,087</b>	<b>103,331,964</b>	<b>90,968,773</b>	<b>109,738,255</b>
<b>Non-Personnel</b>				
Utilities	7,921,663	8,020,784	8,376,321	8,606,426
Professional and Contractual	4,025,445	3,677,989	3,958,112	2,812,794
Insurance and Fixed Charges	4,427,700	4,287,167	4,324,966	5,124,335
Grants and Aid	262,056	259,036	304,267	259,036
Arts and Cultural	205,440	275,807	269,800	525,000
Fuel and Purchased Power	10,816	17,250	16,800	19,000
Internal Service Charges	17,464,787	20,260,007	20,063,708	23,209,513
All Other Operations & Maintenance	8,832,389	13,123,396	13,113,169	12,306,987
Debt Service	709,269	575,142	575,142	575,143
Capital Outlay	867,080	750,016	747,366	339,875
Maintenance and Special Projects	8,700,382	16,907,274	16,625,929	12,419,953
<b>Total Non-Personnel</b>	<b>53,427,027</b>	<b>68,153,868</b>	<b>68,375,580</b>	<b>66,198,062</b>
<b>Total Expenditures</b>	<b>139,703,114</b>	<b>171,485,832</b>	<b>159,344,353</b>	<b>175,936,317</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(10,831,363)	(11,095,938)	(11,172,878)	(10,971,784)
Transfers In	51,607,787	49,710,825	49,710,825	49,629,886
Transfers Out	4,327,509	4,337,011	4,337,011	6,096,876
<b>Net Transfers</b>	<b>58,111,641</b>	<b>56,469,752</b>	<b>56,546,692</b>	<b>54,504,794</b>
<b>Revenue Sources</b>				
Taxes	60,137,428	64,926,475	67,344,954	72,876,300
License and Permits	1,712,338	1,666,095	1,641,299	1,664,775
Intergovernmental Revenues	15,920,710	14,602,190	16,178,977	16,566,802
Charges for Services	13,322,027	13,463,837	15,079,967	12,263,865
Interest Income	(4,886,213)	1,396,182	2,118,781	1,481,700
Fines and Forfeits	2,555,113	2,057,668	2,258,418	2,220,680
All Other Revenue	3,089,816	3,076,177	3,493,890	2,054,752
<b>Total Revenue</b>	<b>91,851,220</b>	<b>101,188,624</b>	<b>108,116,286</b>	<b>109,128,874</b>
<b>Funding to be Provided</b>	<b>(10,259,747)</b>	<b>13,827,456</b>	<b>(5,318,625)</b>	<b>12,302,649</b>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>TAXES</b>				
Franchise Fees	344,429	352,512	345,063	370,600
Property Taxes	43,213,083	48,978,325	49,762,816	55,201,868
Utility Taxes	16,579,916	15,595,638	17,237,075	17,303,832
<b>LICENSES &amp; PERMITS</b>				
Business Tax Licenses	1,712,338	1,666,095	1,641,299	1,664,775
<b>INTERGOVERNMENTAL REVENUES</b>				
Federal Grants	31,422	37,047	37,047	39,195
Local Grants	57,776	55,000	55,000	40,000
State Grants	584,271	664,334	714,037	732,987
County Shared Revenues	1,357,498	1,334,275	1,316,006	1,348,300
State Shared Revenues	13,889,743	12,511,534	14,056,887	14,406,320
<b>CHARGES FOR SERVICES</b>				
General Government Charges for Services	517,015	507,196	493,471	500,095
Public Safety Charges for Services	3,100,956	3,325,940	4,001,208	1,794,000
Other Physical Environment Charges for Services	378,416	265,441	282,592	287,000
Cemetery Charges for Services	951,839	762,891	824,114	864,600
Transportation Charges for Services	15,019	21,963	21,963	17,160
Libraries Charges for Services	100	100	100	100
Parks & Recreation Activities Charges for Services	984,741	953,923	1,249,946	821,911
Golf Course Charges for Services	1,980,911	2,052,000	2,010,748	2,433,600
Special Facilities - Stadiums	228,435	315,000	245,977	293,600
Special Facilities - Buildings	299,473	296,642	508,970	523,100
Special Facilities - RP Funding Center	4,933,756	4,911,781	5,697,127	4,582,899
Special Facilities - Other	59,237	50,960	164,376	145,800
<b>FINES AND FORFEITS</b>				
Court Cases	304,551	382,641	406,957	266,000
Library Fines	16,890	10,000	6,022	10,300
Violations of Local Ordinances	2,077,763	1,606,350	1,805,378	1,930,000
Other Miscellaneous Fines and Forfeits	155,910	58,677	40,061	14,380

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>MISCELLANEOUS REVENUE</b>				
Interest Earnings	(4,886,213)	1,396,182	2,118,781	1,481,700
Contributions and Donations	115,333	215,249	226,913	20,000
Other Miscellaneous Revenue	829,437	1,000,778	1,186,931	1,005,845
Reimbursements	552,635	526,281	630,019	256,002
Rents and Royalties	452,164	368,685	483,380	492,499
Sale of Fixed Assets	1,755	17,700	24,020	700
Transfer from Trust Funds	187,455	315,226	315,226	48,411
Transfer from Impact Fees	285,720	202,000	197,143	231,295
Transfer from Internal Loan Fund		430,258	430,258	
Increase in Obligations Under Leases	665,316			
<b>NON-OPERATING REVENUES</b>				
Transfers In	51,607,787	49,710,825	49,710,825	49,629,886
<b>PRIOR YEAR SURPLUS</b>	(10,259,747)	13,827,456	(5,318,625)	12,302,649
<b>TOTAL REVENUES</b>	133,199,260	164,726,905	152,508,486	171,061,409

## GENERAL FUND EXPENSES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
City Commission	139,426	216,269	170,204	170,027
Office of the City Manager	614,776	1,992,493	1,815,695	889,182
Office of Innovation & Strategy	165,756	270,897	222,244	329,161
Information Security	(148,044)		5,365	
Communications Department	642,959	693,137	704,190	762,593
Legal Department	750,632	505,224	487,107	731,435
Retirement Services	177,604	248,802	256,082	280,997
Internal Auditor	76,795	84,257	87,013	98,893
Human Resources:				
Office of the Human Resources Director	158,403	475,856	355,027	235,055
Employment Services	562,107	973,865	862,431	1,345,984
Engagement and Development	416,866	843,032	625,639	781,307
Policy and Labor Relations	199,736	221,315	160,395	187,368
Risk Management Office	681,738	1,493,601	1,430,742	1,598,316
Community and Economic Development:				
Planning	2,049,652	4,155,702	3,931,838	4,107,603
Code Enforcement	1,098,179	1,449,708	1,335,459	1,379,188
Building Inspection	4,522		(3,281)	
Business Tax Office	199,421	227,293	166,561	212,387
Finance Department:				
Central Accounting	1,177,037	1,423,309	1,155,242	1,576,635
City Treasurer	65,848	63,594	56,742	52,686
Finance - Customer Billing	6,756	36,180	3,583	103,005
City Clerk / Records Retention	575,181	773,353	762,484	791,163
Fire Department	22,361,494	26,551,063	25,000,011	29,971,453
Police Department	45,874,341	56,837,212	52,548,519	55,410,615
Public Works:				
Traffic Operations	1,547,675	2,149,017	1,825,263	2,356,586
Office Of The Public Works Director	531,842	584,518	551,651	1,531,784
Engineering	1,407,843	1,620,861	1,544,359	1,854,347
Public Works Construction & Maintenance	2,167,864	3,391,111	3,064,459	4,697,661

## GENERAL FUND EXPENSES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Parks, Recreation & Cultural Arts:				
Office Of Parks, Recreation & Cultural Arts Director	559,420	727,958	634,095	737,425
Parks	11,234,611	13,475,386	12,015,900	13,815,752
Recreation	5,486,919	7,750,389	6,603,492	7,204,203
Cleveland Heights Course	2,816,798	2,775,698	2,764,220	2,694,055
Libraries	3,400,727	4,125,298	3,641,165	3,481,736
Larry R. Jackson Branch Library	436,325	644,385	637,507	697,193
Cemeteries	1,143,732	1,265,012	1,222,709	1,353,997
RP Funding Center	7,261,374	6,838,513	6,995,079	6,678,856
Non-Departmental	17,358,552	19,842,597	18,869,295	22,942,761
<b>TOTAL EXPENSES</b>	<b>133,204,869</b>	<b>164,726,905</b>	<b>152,508,486</b>	<b>171,061,409</b>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>TAXES</b>				
<b>PROPERTY TAXES</b>				
Current Ad Valorem Taxes	44,186,824	51,453,500	50,970,876	58,004,598
Delinquent Ad Valorem Taxes	624,513	47,500	645,463	47,500
Ad Valorem Tax Discounts & Costs	(1,649,984)	(2,572,675)	(1,920,023)	(2,900,230)
Interest On Delinquent Ad Valorem Taxes	51,730	50,000	66,500	50,000
	<u>43,213,083</u>	<u>48,978,325</u>	<u>49,762,816</u>	<u>55,201,868</u>
<b>FRANCHISE FEES</b>				
Gas Companies - Franchise	344,429	352,512	345,063	370,600
	<u>344,429</u>	<u>352,512</u>	<u>345,063</u>	<u>370,600</u>
<b>UTILITY TAXES</b>				
Utility Tax-Propane-7-Eleven, Inc.	5,022	5,400	6,445	5,650
Utility Tax-Propane-P.G.S.	164,024	169,300	192,825	173,980
Utility Tax-Propane - Ameri Gas	67,742	69,600	64,982	67,450
Utility Tax-Propane - Suburban Pro	58,813	63,500	67,444	54,430
Utility Tax-Propane - U-Haul	1,130	1,500	512	340
Utility Tax-Propane - Walmart	12,786	11,500	16,815	17,980
Utility Tax-Fuel - Circle K Stores, Inc.	2,641	2,900	2,933	3,220
Utility Tax-Fuel - Target	508	600	852	880
Utility Tax - Fuel - Ferrellgas	7,299	7,400	6,706	6,520
Utility Tax - Propane - Winn Dixie Stores	1,619	1,378	2,350	1,870
Utility Tax - Propane - CVS Caremark	683	715	885	820
Utility Tax-Propane-Publix	8,400	8,200	9,465	9,520
Utility Tax-Water	2,203,972	2,199,700	2,331,682	2,483,600
Utility Tax-Electric	9,476,281	8,639,300	9,398,282	9,059,180
Telecommunication Revenues	4,472,828	4,314,500	4,996,636	5,280,897
Telecommunications Revenues - Prior Year Catch Up			15,601	16,070
Utility Tax-Propane-Walgreens	1,916	2,100	1,723	1,610
Utility Tax - RaceTrac	414	500	432	525
Utility Tax - Tiger, Inc	6,124	5,800	363	400
Utility Tax - Natural Gas - Interconn Resources	65,213	72,600	85,432	83,330
Utility Tax - Natural Gas - Gas South	19,815	16,925	24,855	25,750
Utility Tax - Propane - Thompson Gas	131	70	464	340
Utility Tax - Propane - Thermostatane	2,556	2,150	9,391	9,470
	<u>16,579,916</u>	<u>15,595,638</u>	<u>17,237,075</u>	<u>17,303,832</u>
<b>TOTAL TAXES AND FRANCHISE FEES</b>	<u>60,137,428</u>	<u>64,926,475</u>	<u>67,344,954</u>	<u>72,876,300</u>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>LICENSE AND PERMITS</b>				
<b>BUSINESS TAX LICENSE</b>				
Occupational License Tax	1,687,514	1,639,734	1,600,000	1,640,000
Penalties-Occupational License	24,611	26,090	41,261	24,500
Transfer & Dup Fees-Occupational License	213	271	38	275
	<u>1,712,338</u>	<u>1,666,095</u>	<u>1,641,299</u>	<u>1,664,775</u>
<b>TOTAL LICENSE AND PERMITS</b>	<u>1,712,338</u>	<u>1,666,095</u>	<u>1,641,299</u>	<u>1,664,775</u>
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>STATE REVENUE SHARING</b>				
Alcoholic Beverage License Tax	106,153	104,655	123,450	121,950
11 Cent Cigarette Tax	4,275,929	3,870,957	3,805,396	3,919,560
Mobile Home License Fees	295,898	279,020	253,946	261,560
Local Government Half-Cent Sales Tax	9,136,337	8,191,252	9,735,677	10,027,750
Firefighters Compensation Tax	75,427	65,650	75,485	75,500
Opioid Settlement			62,933	
	<u>13,889,743</u>	<u>12,511,534</u>	<u>14,056,887</u>	<u>14,406,320</u>
<b>OTHER LOCAL UNITS REVENUE SHARING</b>				
County Occupation License Tax	101,828	78,275	66,117	68,100
County-Wide Library Revenues	<u>1,255,670</u>	<u>1,256,000</u>	<u>1,249,889</u>	<u>1,280,200</u>
	<u>1,357,498</u>	<u>1,334,275</u>	<u>1,316,006</u>	<u>1,348,300</u>
<b>FEDERAL GRANTS</b>				
DOJ-Justice Assistance Grant	26,864	27,695	27,695	27,695
Department of Health Child Care Food Program	5,248	9,352	9,352	11,500
BJA-Coronavirus Emergency Supplemental Funding Program	708			
Mutual Aid - Piney Point Gypsum Stack Release	<u>(1,399)</u>			
	<u>31,422</u>	<u>37,047</u>	<u>37,047</u>	<u>39,195</u>
<b>STATE GRANTS</b>				
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	438,118	425,305	475,008	545,987
FOAG Victim Assistance (VOCA)	125,695	173,866	173,866	162,000
FDLE-Byrne Grant	20,458	25,000	25,000	25,000
Decontamination Washers		28,163	28,163	
Urban Search & Rescue Equipment Grant		<u>12,000</u>	<u>12,000</u>	
	<u>584,271</u>	<u>664,334</u>	<u>714,037</u>	<u>732,987</u>
<b>LOCAL GRANTS</b>				
PCCVB-Reimbursable Expenses	36,208	40,000	40,000	40,000
County-Wide Library Cooperative	21,569			
NLC - City Inclusive Entrepreneurship Program		<u>15,000</u>	<u>15,000</u>	
	<u>57,776</u>	<u>55,000</u>	<u>55,000</u>	<u>40,000</u>
<b>TOTAL INTERGOVERNMENTAL</b>	<u>15,920,710</u>	<u>14,602,190</u>	<u>16,178,977</u>	<u>16,566,802</u>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CHARGES FOR SERVICES</b>				
<b>GENERAL GOVERNMENT</b>				
Zoning & Subdivision Fees	201,469	170,000	165,000	169,950
Sales- Maps & Publication	112	144	125	125
Certification Copying Research Fees	1,813	2,392	4,120	1,320
County Impact Fees-Administration	1,955	3,500	1,500	1,550
Garnishment Fees	5,669	5,322	4,945	5,080
LPD Union Dues Administration Fees	41	41		
School Impact Fees Admin. Charges	33,279	45,000	45,000	46,350
Fire Union Dues Administration Fees	1,109	993	135	140
Zoning Verification Letters	4,080	3,085	3,000	3,090
Special Assessment/Application Fees/All other	5,270	4,370	5,800	4,800
UWUA Union Dues Administration Fees	744	765	534	
Payoff Request Fee	128,332	133,000	112,850	130,000
IBEW Union Dues Administration Fees	2	4		
Transportation Impact Fee Admin Fee	19,110	22,730	22,750	6,150
Chauffeurs Permits	2,170	4,200	1,092	1,120
Site and Concept Plan Review Fees	81,590	80,150	100,865	103,890
Driveway Permit Fee	30,270	31,500	25,755	26,530
	<u>517,015</u>	<u>507,196</u>	<u>493,471</u>	<u>500,095</u>
<b>PUBLIC SAFETY</b>				
Police Services Reimbursement	2,508,369	2,598,543	3,309,143	1,106,000
Court Witness Fees	103		124	
Other Public Safety Charges	106,322	93,007	126,625	122,000
Permitted Fire Inspections	139,200	145,293	128,325	116,000
One Time Fire Permits Fee	93,069	109,310	111,991	115,000
Construction Plan Review Fee	253,893	379,787	325,000	335,000
	<u>3,100,956</u>	<u>3,325,940</u>	<u>4,001,208</u>	<u>1,794,000</u>
<b>OTHER PHYSICAL ENVIRONMENT</b>				
Lot Clearing Prior To Assessment	184,934	141,000	141,000	145,000
Lot Mowing & Clearing Assessments	10,712			
Lot Mowing & Clearing-Interest	108,250	33,541	51,592	52,000
Demolition Of Bldgs-Prior	67,892	90,900	90,000	90,000
Demolition Of Bldgs-Assessments	6,629			
	<u>378,416</u>	<u>265,441</u>	<u>282,592</u>	<u>287,000</u>
<b>CEMETERY</b>				
Opening Graves-Oakhill	173,407	161,399	186,915	182,000
Opening Graves-Roselawn	1,470	1,682	4,894	8,500
Opening Graves-Laurel Hill	1,460	1,572	2,442	1,600
All Other Revenues-Oakhill	39,339	43,297	42,586	45,500
All Other Revenues -Laurel Hill	605	447	342	400
Cemetery Lots-Oak Hill	620,191	431,866	482,677	485,500



## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
All Other Revenues -Roselawn	32	35	35	
Opening Graves-Oakhill-Overtime	115,335	122,593	104,223	141,100
	<u>951,839</u>	<u>762,891</u>	<u>824,114</u>	<u>864,600</u>
<b>TRANSPORTATION</b>				
Other Transportation Receipts	15,019	21,963	21,963	17,160
	<u>15,019</u>	<u>21,963</u>	<u>21,963</u>	<u>17,160</u>
<b>CULTURE &amp; RECREATION - LIBRARIES</b>				
Library Non-Resident Fees	100	100	100	100
	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>
<b>PARKS AND RECREATION</b>				
<b>Recreation:</b>				
Program Activity Fees	389,896	328,172	468,158	401,342
Swimming Pools	93,933	92,000	78,500	80,900
Swimming Classes	10,847	5,104	13,500	13,900
Tennis Court Fees	7,156	2,662	6,808	8,200
Tournament Fees	17,516	28,141	29,251	51,752
Recreation Fees	10,318			
Concessions-Contractual	173	143	325	247
Parade Entry Fee	5,396	6,322	6,140	6,300
Locker Rental	104	91	161	200
Weight Room Fees	82,992	80,360	75,552	63,000
Payroll Charges - Recreation	84,886	122,725	164,238	
Personal Trainer Facility Use Fees	12,636	13,145	13,231	11,200
Base Fee Surcharge	8,484	8,338	21,259	17,800
LCT Ticket Sales	3,338	1,913	4,303	4,400
Activity Card Fees	21,553	23,942	40,279	33,400
A5443	(127,872)		(420,625)	
	<u>621,356</u>	<u>713,058</u>	<u>501,080</u>	<u>692,641</u>
<b>Parks:</b>				
All Other Park & Rec Fees	81,404	52,988	158,395	124,670
Overtime Charges - Parks	146,960	183,877	165,000	
Proceeds from Swan Feeders	7,148	4,000	4,846	4,600
	<u>235,513</u>	<u>240,865</u>	<u>328,241</u>	<u>129,270</u>
<b>Golf Course:</b>				
Cart Fees	103,424	115,000	95,000	115,000
Green Fees	1,248,922	1,273,000	1,365,650	1,878,000
Range Fees	36,888	48,000	35,000	35,000
Membership Dues	45,060	50,000	82,368	87,100
Food Sales	40,034	40,000	37,000	40,000
Merchandise Sales	105,403	110,000	110,000	115,000
Greens Replacement Fee	285,898	280,000	131,750	
Golf Lessons	4,115	6,000	3,480	3,500

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
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Golf Course Tournament Fees	111,169	130,000	150,500	160,000
	<u>1,980,911</u>	<u>2,052,000</u>	<u>2,010,748</u>	<u>2,433,600</u>
<b>SPECIAL PARKS &amp; RECREATION FACILITIES - STADIUMS</b>				
Marchant Stadium Parking	90,417	165,000	103,177	139,100
Marchant Stadium-Training	138,018	150,000	142,800	154,500
	<u>228,435</u>	<u>315,000</u>	<u>245,977</u>	<u>293,600</u>
<b>SPECIAL PARKS &amp; RECREATION FACILITIES - BUILDINGS</b>				
Lake Mirror Center	49,044	39,548	60,171	62,000
Lake Mirror Theater			728	700
Lake Mirror Loggia	4,641	7,389	9,086	9,400
Lake Mirror Glass Lounge	346	592	500	500
Magnolia Building	93,760	89,575	160,414	165,200
Coleman-Bush Building-East	1,408	1,316	1,607	1,800
Coleman-Bush Building-West	13,770	8,045	50,890	52,400
Peggy Brown Building - Upstairs	30,273	35,879	44,148	45,500
Peggy Brown Building - Downstairs	234	400	702	500
Facility Rentals	59,070	62,500	70,288	72,500
Lake Crago Large Room	21,196	26,105	82,183	81,600
Lake Crago Activity Room Lg	9,890	7,373	10,221	13,400
Lake Crago Activity Room Sm	5,578	5,005	5,093	2,500
Lake Crago Education Amphitheater	4,878	6,282	6,639	8,600
Lake Crago Patio	5,385	6,633	6,300	6,500
	<u>299,473</u>	<u>296,642</u>	<u>508,970</u>	<u>523,100</u>
<b>SPECIAL PARKS &amp; RECREATION FACILITIES - OTHER</b>				
Lake Mirror Park Fees	8,672	7,861	27,362	28,200
Hollis Gardens Rentals	9,004	11,034	54,576	56,200
The Mirrors Pavilion	306	325	1,258	1,300
Common Ground Park-Pavilions	20,098	17,218	50,623	24,000
Railroad Pavilion	301	172	629	600
Lake Parker Park-Pavilions	20,309	12,625	28,511	32,500
Bowling Greens	128	300	200	500
Shuffleboard Club	420	625	550	1,300
Main St. Overlook Park		200		200
Skate Park		600	667	1,000
	<u>59,237</u>	<u>50,960</u>	<u>164,376</u>	<u>145,800</u>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL RECREATION FACILITIES - RP FUNDING CENTER</b>				
Conference Hall	175,473	240,920	267,191	276,700
Exhibit Hall	212,248	284,000	203,240	208,800
Arena	281,721	275,000	232,408	235,100
Theater	202,633	207,300	257,683	262,600
Catering	43,108	132,300	84,375	92,100
Beverage Sales	40,535	96,800	93,592	140,779
Program Sales	76,014	51,600	130,279	160,603
Set Up Charges	3,030	2,000	3,162	6,200
Forfeited Deposits	36,236	2,000	51,274	15,000
Vending Machines & Sales		2,800		
Facility Surcharge & Service Charge	260,530	202,500	332,116	140,864
Box Office Charges	5,247	2,000	14,327	2,000
Net Income/Loss on Promotion	3,269			
Payroll Recovery - Other	1,392,901	1,282,000	1,484,267	1,685,300
All Other Fixed Revenue	10,280	27,200	205,976	29,000
State Sales Tax Collection Fee	643	660	550	720
Equipment Rental & Misc Supply	182,529	292,000	273,113	199,100
Telephone Charges-Equipment	24,189	30,000	32,621	25,000
Products For Resale	50	500		
Personal Food Service Recovery	3,434		252	500
Contract Labor Revenue	70,588	22,800	219,086	157,300
Piano Tuner	240	300	570	300
Advertising Charges	117,147	51,000	129,901	154,000
TM Ticket Commissions	11,319	2,000	6,229	
Parkings	532,967	563,000	607,621	521,730
Energy and Utility Hookup	34,336	33,700	40,499	71,700
Packaging and Shipping	6,630	1,400	1,523	1,600
Over Sized Vehicle Parking	20,372		122	
Overnight Parking	780		2,094	2,000
Pre-Paid Parking	128,796	155,000	118,360	50,000
Leases - Land	11	1	1	11
Adjustments Clearing Account	20			
Ticket Sales - Theatre	973,530	775,000	772,075	34,000
Ticket Sales - Arena	20,000	20,000	44,000	44,000
Concessions	62,950	156,000	88,620	65,892
	<u>4,933,756</u>	<u>4,911,781</u>	<u>5,697,127</u>	<u>4,582,899</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>13,322,027</u>	<u>13,463,837</u>	<u>15,079,967</u>	<u>12,263,865</u>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>FINES AND FORFEITS</b>				
Court Cases	236,769	165,000	246,485	238,000
Confiscated Cash-Statute 932	35,837	189,641	129,192	
Police Education	31,945	28,000	28,880	28,000
Court Ordered Restitution			2,400	
Library Fines	16,890	10,000	6,022	10,300
Code Enforcement Board	310,982	338,350	338,000	330,000
Bad Check Charges	50	100	30	
Red Light Camera Citation Revenue	1,766,781	1,268,000	1,467,378	1,600,000
Tree Fines and Fees	149,500	38,400	30,700	2,300
Penalties on Assessments	6,360	20,177	9,331	12,080
<b>TOTAL FINES AND FORFEITS</b>	<b>2,555,113</b>	<b>2,057,668</b>	<b>2,258,418</b>	<b>2,220,680</b>
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Insurance Proceeds		15,000	15,000	
Scrap Sales	4,790	1,818	4,677	2,000
Insurance Proceeds - Workers Comp Claims	100,067	93,728	92,196	94,960
All Other Misc Revenue	177,938	118,351	199,850	172,910
Refund of Prior Year Expenses	47,112		6,320	
Commissions	312,129	571,691	551,462	532,153
Prior Years Revenue			3,297	
DC Plan Forfeitures	165,000	165,000	275,000	165,000
Non-Utility Revenue - Fiber		21,804	21,804	22,000
Cash Over And Short	378	20	722	992
Credit Card Convenience Fees	15,332	10,056	10,567	10,230
Cancellation Fees	6,691	3,310	6,036	5,600
Transfer from Trust Funds	187,455	315,226	315,226	48,411
Transfer from Impact Fees	285,720	202,000	197,143	231,295
Transfer from Internal Loan Fund		430,258	430,258	
Increase in Obligations Under Leases	665,316			
	<b>1,967,929</b>	<b>1,948,262</b>	<b>2,129,558</b>	<b>1,285,551</b>
<b>SALES OF FIXED ASSETS</b>				
Surplus Land Sales	1,230	12,600	22,645	
Proceeds from Sale of Easements & Right of Ways	525	5,100	1,375	700
	<b>1,755</b>	<b>17,700</b>	<b>24,020</b>	<b>700</b>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Special Events Program	3,750	2,000	2,210	
Program Activity Costs	300	500	500	
School Resource Officers - Donations		2,500	2,500	
Red White & Kaboom Celebration	22,590	20,000	23,078	20,000
LPD Explorer Program - Donations		124	124	
Lakeland Police Dept. - Donations		5,276	5,276	
Tree Trust Fund		250	25,750	
Downtown Street Furniture		1,200	1,200	
Fire Academy	7,921	1,827	1,827	
Holly Jolly Jinglebell Jog	15,559	11,178	13,793	
UHC Communications	10,000			
Gas Monitor		2,072	2,072	
Donations - LPD Trade Academy		3,500	3,500	
E-Sports at Coleman Bush		74,900		
Miscellaneous Contributions & Donations	55,213	89,922	145,083	
	<u>115,333</u>	<u>215,249</u>	<u>226,913</u>	<u>20,000</u>
<b>REIMBURSEMENTS</b>				
All Other Reimbursements & Recoveries	38			
Investigative Cost Reimbursement	182,638	135,000	147,651	135,000
Park Maintenance Reimbursements		5,200	5,200	
Sun'N' Fun Reimbursements	127,355	100,280	105,900	121,002
Reimbursements / Loss Recovery	242,604	285,801	371,268	
	<u>552,635</u>	<u>526,281</u>	<u>630,019</u>	<u>256,002</u>
<b>RENTS AND ROYALTIES</b>				
PCC Lease Of Police Vehicles	1,500	1,500	1,500	2,000
Tower Space Rental	27,852	30,762	33,746	32,316
Rental Income	4,753	7,128	7,290	7,509
Buildings-Amtrak Lease	64,221	64,020	64,016	64,016
Magnolia Building - Garden Bistro	19,688	18,173	19,082	19,700
Alltel Tower Rent	54,449	60,101	60,402	61,566
Naming Rights & Non-event Sponsorships	188,917	185,000	292,542	300,500
Non-Utility Right of Way Use Permit	4,750	2,000	3,000	3,090
Building Leases - Other	1	1	2	2
Parking Leases	1,800		1,800	1,800
Lease Revenue	513,178			
Lease Revenue clearing	(635,112)			
Interest Revenue ? Leases	206,167			
	<u>452,164</u>	<u>368,685</u>	<u>483,380</u>	<u>492,499</u>

## GENERAL FUND REVENUES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INVESTMENT INCOME</b>				
Interest On Investments	225			
Interest on Pooled Investments	1,450,665	1,393,482	2,033,799	1,478,540
Interest From County		2,700	84,982	3,160
Market Value Restatement	(6,337,104)			
	<u>(4,886,213)</u>	<u>1,396,182</u>	<u>2,118,781</u>	<u>1,481,700</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(2,082,117)</u>	<u>4,270,359</u>	<u>5,415,528</u>	<u>3,305,157</u>
<b>TRANSFERS FROM OTHER FUNDS</b>				
<b>Other Transfers:</b>				
Transfer from Public Improvement Fund	5,400,000	4,100,000	4,100,000	3,850,000
Transfer from Fleet Mgmt Fund	2,856			
Transfer from Purchasing & Stores	1,632			
Transfer from WW Operations	4,812,209	4,850,236	4,850,236	4,995,743
Transfer from WW R&R	125,000	250,000	250,000	100,000
Transfer from Parking System	65,622	65,112	65,112	66,903
Transfer from Lakeland Linder International Airport	502,142	500,000	500,000	513,750
Transfer from Solid Waste Management	2,685,083	1,664,640	1,664,640	1,710,418
Transfer from Water Operations	4,818,575	4,853,074	4,853,074	4,995,743
Transfer from Water R&R	125,000	250,000	250,000	100,000
Transfer from Stormwater Utilities Fund	918			
Transfer from Facilities Maintenance Fund	6,527			
Transfer from Information Technology	8,261			
Transfer from Electric Operations	32,757,109	32,668,188	32,668,188	32,762,400
Transfer from CRA	296,853	509,575	509,575	534,929
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<u>51,607,787</u>	<u>49,710,825</u>	<u>49,710,825</u>	<u>49,629,886</u>
<b>SUB-TOTAL</b>	<u>143,459,008</u>	<u>150,899,449</u>	<u>157,827,111</u>	<u>158,758,760</u>
<b>PRIOR YEAR SURPLUS</b>	<u>(10,259,747)</u>	<u>13,827,456</u>	<u>(5,318,625)</u>	<u>12,302,649</u>
<b>TOTAL REVENUES</b>	<u><u>133,199,260</u></u>	<u><u>164,726,905</u></u>	<u><u>152,508,486</u></u>	<u><u>171,061,409</u></u>

# GENERAL FUND City Commission

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	327,165	369,672	350,784	377,028
<b>UTILITIES</b>				
Water Service	241	250	244	250
Electric Service	3,936	3,914	4,518	4,676
Wastewater Service	267	279	269	276
Solid Waste Service	397	397	397	397
Solid Waste Service - Recycling	37	40	37	37
	<u>4,879</u>	<u>4,880</u>	<u>5,465</u>	<u>5,636</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	13,622	16,479	18,829	18,562
Intra-Departmental Charges - Telephone	5,052	5,035	5,035	6,023
Intra-Departmental Charges - Facilities	9,046	10,723	10,723	13,659
Intra-Departmental Charges - Janitorial	6,565	7,487	7,487	8,386
Intra-Departmental Charges - Training Ctr	53	50	50	54
Intra-Departmental Charges - IT Operations - Application Dev	7,106	41,877	41,877	7,748
Intra-Departmental Charges - IT Operations - Network Support	9,257	14,405	17,238	17,446
Intra-Departmental Charges - IT Operations - IT Security				5,580
	<u>51,163</u>	<u>96,491</u>	<u>101,674</u>	<u>78,294</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		11,000	11,000	11,303
Advertising		600	600	617
Printing & Photography	169	611	611	628
Postage & Mailing	545	1,561	1,561	1,604
Subscription & Membership	27,297	29,517	29,515	28,541
Travel	14,614	25,393	15,000	16,000
Training	164	831	500	500
All Other Sundry Charges	1,982	6,170	2,030	3,000
Expense Allowance	13,968	14,357	14,357	14,752
Ridge League Meeting Expenses				
Office Supplies	1,887	3,547	3,547	3,645
Equipment - Noncapital		610	610	627
	<u>60,626</u>	<u>94,197</u>	<u>79,331</u>	<u>81,217</u>

**GENERAL FUND  
City Commission**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Youth Task Force		1,000		1,000
Community Engagement Taskforce	10,000	10,000	10,000	10,000
Sister Cities International		10,000	10,000	5,000
City Commission Retreat	12,192	25,125	15,000	15,000
Citizen of the Quarter		2,000		
Ridge League Meeting Expenses Project	14,800	25,888	20,934	26,322
	<u>36,992</u>	<u>74,013</u>	<u>55,934</u>	<u>57,322</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(5,036)	(5,640)	(5,640)	(5,726)
Cost Allocated - Purchasing	(5,036)	(5,640)	(5,640)	(5,726)
Cost Allocated - Solid Waste Management	(6,182)	(5,640)	(5,640)	(5,726)
Cost Allocated - Airport	(18,594)	(28,199)	(28,199)	(28,631)
Cost Allocated - Parking	(15,562)	(16,919)	(16,919)	(17,179)
Cost Allocated - Wastewater	(28,505)	(31,019)	(31,019)	(31,495)
Cost Allocated - Electric	(207,802)	(270,708)	(270,708)	(274,861)
Cost Allocated - Water	(29,048)	(31,019)	(31,019)	(31,495)
Cost Allocated - Stormwater Utility	(10,072)	(11,280)	(11,280)	(11,453)
Cost Allocated - Facilities Maintenance Fund	(5,489)	(5,640)	(5,640)	(5,726)
Cost Allocated - Information Technology	(5,036)	(5,640)	(5,640)	(5,726)
Cost Allocated - Building Inspection Fund	(5,036)	(5,640)	(5,640)	(5,726)
	<u>(341,398)</u>	<u>(422,984)</u>	<u>(422,984)</u>	<u>(429,470)</u>
<b>GRAND TOTAL</b>	<b><u>139,426</u></b>	<b><u>216,269</u></b>	<b><u>170,204</u></b>	<b><u>170,027</u></b>



**GENERAL FUND  
City Manager**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	921,960	908,513	809,267	1,059,020
<b>UTILITIES</b>				
Water Service	394	360	400	410
Electric Service	5,666	5,635	6,504	6,732
Wastewater Service	385	402	387	397
Solid Waste Service	572	572	572	572
Solid Waste Service - Recycling	53	58	53	53
	<u>7,071</u>	<u>7,027</u>	<u>7,916</u>	<u>8,164</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	9,696	2,173	2,173	20,894
Intra-Departmental Charges - PC & Network Support	12,131	14,142	12,289	11,145
Intra-Departmental Charges - Telephone	2,332	4,532	4,532	5,421
Intra-Departmental Charges - Radios	481	590	590	603
Intra-Departmental Charges - Facilities	13,582	16,100	16,100	20,509
Intra-Departmental Charges - Janitorial	9,858	11,241	11,241	12,592
Intra-Departmental Charges - Training Ctr	373	350	350	376
Intra-Departmental Charges - IT Operations - GIS	1,767	5,505	5,505	6,097
Intra-Departmental Charges - IT Operations - Application Dev	23,381	25,491	25,491	14,198
Intra-Departmental Charges - IT Operations - Network Support	8,133	12,653	11,272	10,340
Intra-Departmental Charges - IT Operations - IT Security				3,863
	<u>81,732</u>	<u>92,777</u>	<u>89,543</u>	<u>106,038</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		5,175	5,175	5,317
Printing & Photography		291	291	
Postage & Mailing		105	105	108
Subscription & Membership	7,035	8,150	8,150	8,374
Telephone Communications	2,761	3,121	3,121	3,207
Travel	17,858	33,005	33,005	33,913
Training	1,579	2,081	2,081	2,138
All Other Sundry Charges	391	1,228	1,228	1,561
Software License & Maintenance	22,050	23,190	23,190	23,827
Office Supplies	2,082	2,601	2,601	2,673
	<u>53,757</u>	<u>78,947</u>	<u>78,947</u>	<u>81,118</u>

**GENERAL FUND  
City Manager**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Asst City Manager Recruitment Expenses	1,155	4,499	1,845	
Targeted Economic Opportunities	250,000	600,000	600,000	250,000
Catalyst Site Evaluations		986,250	986,250	
Employee Engagement Survey		15,000	15,000	15,000
	<u>251,155</u>	<u>1,605,749</u>	<u>1,603,095</u>	<u>265,000</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(12,353)	(12,890)	(12,890)	(11,585)
Cost Allocated - Purchasing	(24,705)	(25,779)	(25,779)	(23,171)
Cost Allocated - Solid Waste Management	(25,319)	(25,779)	(25,779)	(23,171)
Cost Allocated - Airport	(18,456)	(25,779)	(25,779)	(23,171)
Cost Allocated - Parking	(25,446)	(25,779)	(25,779)	(23,171)
Cost Allocated - Wastewater	(134,552)	(141,786)	(141,786)	(127,440)
Cost Allocated - Electric	(237,103)	(283,573)	(283,573)	(254,881)
Cost Allocated - Water	(135,754)	(141,786)	(141,786)	(127,440)
Cost Allocated - Stormwater Utility	(12,353)	(12,890)	(12,890)	(11,585)
Cost Allocated - Facilities Maintenance Fund	(24,705)	(25,779)	(25,779)	(23,171)
Cost Allocated - Information Technology	(37,058)	(38,669)	(38,669)	(34,756)
Cost Allocated - Building Inspection Fund	(13,094)	(12,890)	(12,890)	(11,585)
	<u>(700,898)</u>	<u>(773,379)</u>	<u>(773,379)</u>	<u>(695,127)</u>
<b>EMERGENCY MANAGER</b>				
<b>PERSONAL SERVICES</b>		110,336		99,987
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management				4,085
Intra-Departmental Charges - PC & Network Support				1,848
Intra-Departmental Charges - Telephone				602
Intra-Departmental Charges - Radios				603
Intra-Departmental Charges - IT Operations - Network Support				1,342
Intra-Departmental Charges - IT Operations - IT Security				429
				<u>8,909</u>
<b>ALL OTHER O&amp;M</b>				
Printing & Photography		2,060		2,117
Subscription & Membership		2,060		2,117
Telephone Communications		989	256	1,016
Travel		2,060		2,117
Training		2,060		2,117
All Other Sundry Charges		1,370	50	1,408
Repair Of Motor Equipment		1,475		1,516
Equipment - Noncapital		6,592		6,773
		<u>18,666</u>	<u>306</u>	<u>19,181</u>

**GENERAL FUND  
City Manager**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		5,150		5,292
		<u>5,150</u>		<u>5,292</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt		(1,782)		(1,925)
Cost Allocated - Purchasing		(1,018)		(1,100)
Cost Allocated - Solid Waste Management		(4,201)		(4,537)
Cost Allocated - Airport		(1,337)		(1,581)
Cost Allocated - Parking		(318)		(344)
Cost Allocated - Wastewater		(6,365)		(7,012)
Cost Allocated - Electric		(26,223)		(28,322)
Cost Allocated - Water		(8,656)		(9,624)
Cost Allocated - Stormwater Utility		(764)		(1,925)
Cost Allocated - Facilities Maintenance Fund		(4,073)		(4,400)
Cost Allocated - Information Technology		(5,219)		(5,774)
Cost Allocated - Building Inspection Fund		(1,337)		(1,856)
		<u>(61,293)</u>		<u>(68,400)</u>
<b>SUB-TOTAL</b>		<b>72,859</b>	<b>306</b>	<b>64,969</b>
<b>GRAND TOTAL</b>	<b>614,776</b>	<b>1,992,493</b>	<b>1,815,695</b>	<b>889,182</b>

**GENERAL FUND**  
**Office of Innovation and Strategy**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	369,343	489,754	445,075	478,999
<b>INSURANCES</b>				
Insurance - Fire	15	244	259	414
	15	244	259	414
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	476	435	435	836
Intra-Departmental Charges - PC & Network Support	8,329	9,793	9,877	9,605
Lakeland Electric Charges	29,731	29,633	29,633	65,653
Intra-Departmental Charges - Telephone	2,332	3,525	3,525	4,216
Intra-Departmental Charges - Training Ctr	266	250	250	269
Intra-Departmental Charges - IT Operations - GIS	2,001	5,529	5,529	16,362
Intra-Departmental Charges - IT Operations - Application Dev	11,486	20,715	20,715	22,492
Intra-Departmental Charges - IT Operations - Network Support	5,820	9,167	9,282	9,394
Intra-Departmental Charges - IT Operations - IT Security				3,005
	60,441	79,047	79,246	131,832
<b>ALL OTHER O&amp;M</b>				
Contractual Services	8,110	10,477	9,120	10,036
Annual Audit	665			
Printing & Photography	5,143	6,464	6,464	6,642
Subscription & Membership	174	1,621	1,621	1,342
Travel		4,162	4,162	4,276
Training	4,185	6,861	6,861	7,050
All Other Sundry Charges	83	233	233	239
Software License & Maintenance	127	13,000	13,000	14,763
Office Supplies	156	718	718	738
Equipment - Noncapital		1,081	1,081	2,315
	18,643	44,617	43,260	47,401
<b>SPECIAL PROJECTS</b>				
Office Renovation	5,367	1,172	1,172	
Process Improvement Events		2,831		
eCivis	17,500			
	22,867	4,003	1,172	

**GENERAL FUND**  
**Office of Innovation and Strategy**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(17,605)	(18,251)	(18,251)	(17,341)
Cost Allocated - Purchasing	(5,868)	(6,084)	(6,084)	(5,780)
Cost Allocated - Solid Waste Management	(28,881)	(32,426)	(32,426)	(30,810)
Cost Allocated - Airport	(8,900)	(12,715)	(12,715)	(12,081)
Cost Allocated - Parking	(12,264)	(12,715)	(12,715)	(12,081)
Cost Allocated - Wastewater	(30,363)	(32,426)	(32,426)	(30,810)
Cost Allocated - Electric	(105,606)	(131,711)	(131,711)	(125,147)
Cost Allocated - Water	(30,989)	(32,973)	(32,973)	(31,330)
Cost Allocated - Stormwater Utility	(11,736)	(12,167)	(12,167)	(11,561)
Cost Allocated - Facilities Maintenance Fund	(17,605)	(18,251)	(18,251)	(17,341)
Cost Allocated - Information Technology	(29,341)	(30,418)	(30,418)	(28,902)
Cost Allocated - Building Inspection Fund	(6,396)	(6,631)	(6,631)	(6,301)
	<u>(305,554)</u>	<u>(346,768)</u>	<u>(346,768)</u>	<u>(329,485)</u>
<b>GRAND TOTAL</b>	<b>165,756</b>	<b>270,897</b>	<b>222,244</b>	<b>329,161</b>

## GENERAL FUND Information Security

	FY22	FY23	FY24
	Actual	Forecast	Proposed Budget
<b>EXPENSES</b>			
<b>PERSONAL SERVICES</b>	273,211		
<b>INSURANCES</b>			
Insurance - Cyber Liability	27,054		
	27,054		
<b>INTER-CITY SERVICES</b>			
Purchasing & Stores Service	462		
Intra-Departmental Charges - PC & Network Support	9,630	3,055	
Lakeland Electric Charges	6,860		
Intra-Departmental Charges - Telephone	1,165		
Intra-Departmental Charges - Training Ctr	160		
Intra-Departmental Charges - IT Operations - Application Dev	13,577		
Intra-Departmental Charges - IT Operations - Network Support	5,439	2,310	
	37,293	5,365	
<b>ALL OTHER O&amp;M</b>			
Contractual Services	7,065		
Telephone Communications	855		
Training	7,338		
Software License & Maintenance	164,561		
Computer Software	13,723		
Office Supplies	5		
	193,547		
<b>ALLOCATIONS</b>			
Cost Allocated - Fleet Mgmt	(34,728)		
Cost Allocated - Purchasing	(34,728)		
Cost Allocated - Solid Waste Management	(35,596)		
Cost Allocated - Airport	(25,948)		
Cost Allocated - Parking	(35,770)		
Cost Allocated - Wastewater	(37,424)		
Cost Allocated - Electric	(154,043)		
Cost Allocated - Water	(38,572)		
Cost Allocated - Stormwater Utility	(34,728)		
Cost Allocated - Facilities Maintenance Fund	(34,728)		
Cost Allocated - Information Technology	(208,368)		
Cost Allocated - Building Inspection Fund	(4,515)		
	(679,148)		
<b>GRAND TOTAL</b>	<b>(148,044)</b>	<b>5,365</b>	

## GENERAL FUND Communications

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	633,142	683,498	693,892	736,951
<b>UTILITIES</b>				
Water Service	206	266	209	214
Electric Service	4,185	4,162	4,804	4,972
Wastewater Service	284	297	286	293
Solid Waste Service	422	422	422	422
Solid Waste Service - Recycling	39	43	39	39
	<u>5,137</u>	<u>5,190</u>	<u>5,760</u>	<u>5,940</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,882	3,830	2,806	5,023
Gasoline - Fleet Management		90		120
Maintenance - Fleet Management	1,340	1,632	432	1,665
Purchasing & Stores Service	11,081	9,127	9,127	12,536
Intra-Departmental Charges - PC & Network Support	18,580	21,073	23,116	22,983
Intra-Departmental Charges - Telephone	5,052	4,028	4,028	4,818
Intra-Departmental Charges - Radios	481	590	590	603
Intra-Departmental Charges - Facilities	9,046	10,723	10,723	13,659
Intra-Departmental Charges - Janitorial	6,565	7,487	7,487	8,386
Intra-Departmental Charges - Training Ctr	373	350	350	376
Intra-Departmental Charges - IT Operations - Application Dev	114,781	133,646	133,646	144,270
Intra-Departmental Charges - IT Operations - Network Support	12,221	19,200	19,560	19,734
Intra-Departmental Charges - IT Operations - IT Security				6,868
	<u>182,402</u>	<u>211,776</u>	<u>211,865</u>	<u>241,041</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	3,315	5,125	5,125	5,200
Printing & Photography	5,058	5,000	5,000	5,000
Postage & Mailing	69	250	250	250
Subscription & Membership	4,877	3,125	3,125	3,125
Telephone Communications	1,815	3,280	3,280	3,400
Travel	1,591	5,500	5,500	5,500
Training	3,303	1,500	1,500	1,500
All Other Sundry Charges	310	300	300	300
Software License & Maintenance	252	960	960	1,000
Office Supplies	6,508	7,175	7,175	7,500
Equipment - Noncapital	9,829	14,250	10,250	10,300
Food Purchases	91	718	718	800
	<u>37,018</u>	<u>47,183</u>	<u>43,183</u>	<u>43,875</u>

## GENERAL FUND Communications

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Employee Appreciation	14,157	15,000	15,000	15,000
Employee / City Manager Annual Meeting	2,373	7,788	7,788	9,000
Web Re-Design	3,571		4,000	4,000
Citizens' Academy	1,431	1,400	1,400	1,500
Red White & Kaboom Celebration	23,390	22,750	22,750	22,750
Access Lakeland Newsletter	9,932	9,000	9,000	9,000
Web & Social Media Monitoring	29,035	25,000	25,000	25,000
Mobile Production Conversion - Analog to Digital	18,992	1,625	1,625	
Canned Tuna Concerts	4,227	4,200	4,200	
	107,108	86,763	90,763	86,250
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(19,404)	(18,960)	(18,960)	(19,526)
Cost Allocated - Solid Waste Management	(63,695)	(67,401)	(67,401)	(69,414)
Cost Allocated - Airport	(14,282)	(19,244)	(19,244)	(19,819)
Cost Allocated - Parking	(9,993)	(9,764)	(9,764)	(10,056)
Cost Allocated - Wastewater	(48,133)	(48,442)	(48,442)	(49,888)
Cost Allocated - Electric	(68,954)	(81,052)	(81,052)	(83,472)
Cost Allocated - Water	(48,586)	(48,726)	(48,726)	(50,181)
Cost Allocated - Stormwater Utility	(9,702)	(9,480)	(9,480)	(9,763)
Cost Allocated - Facilities Maintenance Fund	(9,702)	(9,480)	(9,480)	(9,763)
Cost Allocated - Information Technology	(19,404)	(18,960)	(18,960)	(19,526)
Cost Allocated - Building Inspection Fund	(9,993)	(9,764)	(9,764)	(10,056)
	(321,848)	(341,273)	(341,273)	(351,464)
<b>GRAND TOTAL</b>	<b>642,959</b>	<b>693,137</b>	<b>704,190</b>	<b>762,593</b>



**GENERAL FUND**  
**Legal**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>773,455</u>	<u>862,091</u>	<u>840,585</u>	<u>1,107,790</u>
<b>UTILITIES</b>				
Water Service	422	438	428	439
Electric Service	6,899	6,861	7,919	8,196
Wastewater Service	469	489	471	483
Solid Waste Service	696	696	696	696
Solid Waste Service - Recycling	65	70	65	65
	<u>8,551</u>	<u>8,554</u>	<u>9,579</u>	<u>9,879</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	11,871	13,820	15,665	15,255
Intra-Departmental Charges - Telephone	3,885	5,035	5,035	4,818
Intra-Departmental Charges - Facilities	15,850	18,789	18,789	23,934
Intra-Departmental Charges - Janitorial	11,503	13,119	13,119	14,694
Intra-Departmental Charges - Training Ctr	320	300	300	322
Intra-Departmental Charges - IT Operations - GIS	127	156	156	3,049
Intra-Departmental Charges - IT Operations - Application Dev	15,902	16,550	16,550	14,692
Intra-Departmental Charges - IT Operations - Network Support	8,895	13,962	14,481	14,666
Intra-Departmental Charges - IT Operations - IT Security				6,010
	<u>68,815</u>	<u>82,166</u>	<u>84,530</u>	<u>98,276</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		8,661	8,661	8,899
Legal Fees	520,682	435,000	435,000	446,963
Professional Services	7,797	9,035	9,035	9,283
Repair Of Equipment		213	213	219
Printing & Photography		486	486	499
Postage & Mailing	1,141	1,635	1,635	1,680
Subscription & Membership	47,043	32,260	32,260	33,147
Telephone Communications	1,357	1,119	1,119	1,150
Travel	3,066	8,228	8,228	8,454
Training		129	129	133
Software License & Maintenance		998	998	1,025
Office Supplies	4,542	4,410	4,410	4,532
Equipment - Noncapital	241	1,217	1,217	1,250
	<u>585,868</u>	<u>503,391</u>	<u>503,391</u>	<u>517,234</u>

**GENERAL FUND**  
**Legal**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Purchasing	(23,265)	(28,622)	(28,622)	(30,150)
Cost Allocated - Solid Waste Management	(22,664)	(30,197)	(30,197)	(31,809)
Cost Allocated - Airport	(17,126)	(29,052)	(29,052)	(30,603)
Cost Allocated - Parking	(11,981)	(14,741)	(14,741)	(15,527)
Cost Allocated - Wastewater	(102,881)	(130,375)	(130,375)	(137,335)
Cost Allocated - Electric	(357,676)	(529,513)	(529,513)	(557,781)
Cost Allocated - Water	(103,586)	(130,804)	(130,804)	(137,787)
Cost Allocated - Stormwater Utility	(11,632)	(14,311)	(14,311)	(15,075)
Cost Allocated - Information Technology	(23,265)	(28,622)	(28,622)	(30,150)
Cost Allocated - Building Inspection Fund	(11,981)	(14,741)	(14,741)	(15,527)
	<u>(686,057)</u>	<u>(950,978)</u>	<u>(950,978)</u>	<u>(1,001,744)</u>
<b>GRAND TOTAL</b>	<b>750,632</b>	<b>505,224</b>	<b>487,107</b>	<b>731,435</b>

**GENERAL FUND  
Retirement Services**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	336,204	375,509	389,532	406,249
<b>UTILITIES</b>				
Water Service	84	226	67	69
Electric Service	906	6,629	2,294	2,374
Wastewater Service	86	400	116	119
Solid Waste Service	345	1,447	413	413
	1,420	8,702	2,890	2,975
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	5,079	435	435	836
Intra-Departmental Charges - PC & Network Support	6,338	7,038	9,453	9,064
Intra-Departmental Charges - Telephone	2,332	3,021	3,021	3,614
Intra-Departmental Charges - Facilities	2,043	17,800	17,800	22,673
Intra-Departmental Charges - Janitorial	1,483	12,428	12,428	13,921
Intra-Departmental Charges - Training Ctr	213	200	200	215
Intra-Departmental Charges - IT Operations - Application Dev	9,731	13,486	13,486	12,250
Intra-Departmental Charges - IT Operations - Network Support	4,446	6,698	8,331	8,502
Intra-Departmental Charges - IT Operations - IT Security				3,863
	31,663	61,106	65,154	74,938
<b>ALL OTHER O&amp;M</b>				
Contractual Services	402	521	521	535
Professional Services		729	729	749
Contract Labor	9,609			
Recruitment Expenses		105	105	108
Leases	5,593	68,004	67,121	73,111
Rentals		105		108
Repair Of Equipment		105		108
Printing & Photography	99	105	105	108
Postage & Mailing	240	205	205	211
Subscription & Membership	322	192	192	197
Telephone Communications	1,410	909	909	934
Travel		3,512		3,609
Training		521		535
All Other Sundry Charges		125		128
Office Supplies	1,098	728	1,000	748
Equipment - Noncapital	319			
	19,092	75,866	70,887	81,189

**GENERAL FUND**  
**Retirement Services**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(4,322)	(6,068)	(6,068)	(6,009)
Cost Allocated - Purchasing	(2,327)	(3,267)	(3,267)	(3,506)
Cost Allocated - Solid Waste Management	(10,071)	(14,003)	(14,003)	(16,025)
Cost Allocated - Airport	(2,607)	(5,134)	(5,134)	(5,509)
Cost Allocated - Parking	(931)	(934)	(934)	(1,002)
Cost Allocated - Wastewater	(15,106)	(20,071)	(20,071)	(23,537)
Cost Allocated - Electric	(69,307)	(95,688)	(95,688)	(95,150)
Cost Allocated - Water	(20,570)	(29,407)	(29,407)	(31,049)
Cost Allocated - Stormwater Utility	(1,662)	(2,334)	(2,334)	(5,509)
Cost Allocated - Facilities Maintenance Fund	(9,310)	(13,070)	(13,070)	(14,022)
Cost Allocated - Information Technology	(11,637)	(17,271)	(17,271)	(18,028)
Cost Allocated-General Pension Plan	(60,000)	(60,000)	(60,000)	(60,000)
Cost Allocated - Building Inspection Fund	(2,926)	(5,134)	(5,134)	(5,008)
	<u>(210,776)</u>	<u>(272,381)</u>	<u>(272,381)</u>	<u>(284,354)</u>
<b>GRAND TOTAL</b>	<b><u>177,604</u></b>	<b><u>248,802</u></b>	<b><u>256,082</u></b>	<b><u>280,997</u></b>

# GENERAL FUND Internal Audit

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	206,767	217,911	219,781	234,580
<b>UTILITIES</b>				
Water Service	114	118	115	118
Electric Service	1,860	1,850	2,135	2,210
Wastewater Service	126	132	127	130
Solid Waste Service	188	188	188	188
Solid Waste Service - Recycling	18	19	18	18
	<u>2,305</u>	<u>2,307</u>	<u>2,583</u>	<u>2,664</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	3,572	4,324	4,660	4,598
Intra-Departmental Charges - Telephone	1,165	1,511	1,511	1,807
Intra-Departmental Charges - Facilities	4,271	5,063	5,063	6,449
Intra-Departmental Charges - Janitorial	3,100	3,535	3,535	3,960
Intra-Departmental Charges - Training Ctr	107	100	100	107
Intra-Departmental Charges - IT Operations - Application Dev	13,925	15,848	15,848	17,032
Intra-Departmental Charges - IT Operations - Network Support	2,510	3,929	4,203	4,326
Intra-Departmental Charges - IT Operations - IT Security				2,146
	<u>29,112</u>	<u>34,745</u>	<u>35,355</u>	<u>41,261</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		650		
Subscription & Membership	225	625	625	625
Telephone Communications	664	715	715	715
Travel		50	50	50
Training	1,280	953	1,603	1,600
Office Supplies	19	1,025	1,025	1,025
	<u>2,188</u>	<u>4,018</u>	<u>4,018</u>	<u>4,015</u>

## GENERAL FUND Internal Audit

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(12,829)	(12,952)	(12,952)	(13,612)
Cost Allocated - Purchasing	(12,829)	(12,952)	(12,952)	(13,612)
Cost Allocated - Solid Waste Management	(6,041)	(5,181)	(5,181)	(5,445)
Cost Allocated - Airport	(4,000)	(5,569)	(5,569)	(5,853)
Cost Allocated - Parking	(385)	(389)	(389)	(408)
Cost Allocated - Wastewater	(8,842)	(7,771)	(7,771)	(8,167)
Cost Allocated - Electric	(91,124)	(103,618)	(103,618)	(108,898)
Cost Allocated - Water	(11,749)	(10,362)	(10,362)	(10,890)
Cost Allocated - Stormwater Utility	(2,566)	(2,590)	(2,590)	(2,722)
Cost Allocated - Facilities Maintenance Fund	(2,566)	(2,590)	(2,590)	(2,722)
Cost Allocated - Information Technology	(5,131)	(5,181)	(5,181)	(5,445)
Cost Allocated - Building Inspection Fund	(5,516)	(5,569)	(5,569)	(5,853)
	<u>(163,578)</u>	<u>(174,724)</u>	<u>(174,724)</u>	<u>(183,627)</u>
<b>GRAND TOTAL</b>	<b><u>76,795</u></b>	<b><u>84,257</u></b>	<b><u>87,013</u></b>	<b><u>98,893</u></b>

**GENERAL FUND**  
**Human Resources - Office of the Director**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	255,370	401,415	281,684	300,836
<b>UTILITIES</b>				
Water Service	305	316	309	317
Electric Service	4,974	4,947	5,710	5,910
Wastewater Service	338	353	340	349
Solid Waste Service	502	502	502	502
Solid Waste Service - Recycling	47	51	47	47
	<u>6,166</u>	<u>6,169</u>	<u>6,908</u>	<u>7,125</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	4,781	4,781	836
Intra-Departmental Charges - PC & Network Support	12,753	14,630	14,811	14,202
Intra-Departmental Charges - Telephone	6,217	8,056	8,056	9,035
Intra-Departmental Charges - Facilities	11,432	13,551	13,551	17,262
Intra-Departmental Charges - Janitorial	8,297	9,462	9,462	10,598
Intra-Departmental Charges - Training Ctr	160	150	150	161
Intra-Departmental Charges - IT Operations - Application Dev	41,105	45,673	45,673	86,258
Intra-Departmental Charges - IT Operations - Network Support	9,726	15,272	14,254	14,216
Intra-Departmental Charges - IT Operations - IT Security				<u>4,722</u>
	<u>90,151</u>	<u>111,575</u>	<u>110,738</u>	<u>157,290</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	3,012	4,162	4,162	4,276
Contract Labor		17,154	17,154	17,626
Rentals		285	285	293
Printing & Photography	4,972	3,041	3,041	3,125
Postage & Mailing	243	1,900	1,900	1,952
Subscription & Membership	7,819	7,142	7,142	4,256
Telephone Communications	1,094	3,209	3,209	6,380
Travel	1,613	3,698	3,698	4,827
Training	1,525	2,960	2,960	3,041
All Other Sundry Charges	7,266	5,354	4,354	4,474
Office Supplies	4,328	8,440	8,440	6,103
Equipment - Noncapital	19,450	7,119	7,119	9,884
	<u>51,323</u>	<u>64,464</u>	<u>63,464</u>	<u>66,237</u>

**GENERAL FUND**  
**Human Resources - Office of the Director**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
General Employee Pay Analysis		150,000	150,000	
		150,000	150,000	
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(6,616)	(7,144)	(7,144)	(8,273)
Cost Allocated - Purchasing	(3,859)	(3,572)	(3,572)	(4,136)
Cost Allocated - Solid Waste Management	(16,698)	(17,859)	(17,859)	(22,060)
Cost Allocated - Airport	(4,317)	(7,144)	(7,144)	(10,341)
Cost Allocated - Parking	(1,544)	(1,786)	(1,786)	(1,379)
Cost Allocated - Wastewater	(24,514)	(25,003)	(25,003)	(31,711)
Cost Allocated - Electric	(111,687)	(109,535)	(109,535)	(119,262)
Cost Allocated - Water	(33,033)	(35,718)	(35,718)	(42,052)
Cost Allocated - Stormwater Utility	(2,756)	(2,977)	(2,977)	(6,894)
Cost Allocated - Facilities Maintenance Fund	(15,988)	(17,859)	(17,859)	(19,992)
Cost Allocated - Information Technology	(18,744)	(20,836)	(20,836)	(23,439)
Cost Allocated - Building Inspection Fund	(4,851)	(8,334)	(8,334)	(6,894)
	(244,607)	(257,767)	(257,767)	(296,433)
<b>GRAND TOTAL</b>	<b>158,403</b>	<b>475,856</b>	<b>355,027</b>	<b>235,055</b>



**GENERAL FUND**  
**Human Resources - Employment Services**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>885,533</u>	<u>1,110,475</u>	<u>986,504</u>	<u>1,408,982</u>
<b>UTILITIES</b>				
Water Service	359	226	67	69
Electric Service	3,872	6,629	2,294	2,374
Wastewater Service	369	400	116	119
Solid Waste Service	<u>1,474</u>	<u>1,447</u>	<u>413</u>	<u>413</u>
	<u>6,073</u>	<u>8,702</u>	<u>2,890</u>	<u>2,975</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	6,686
Intra-Departmental Charges - PC & Network Support	23,808	27,551	30,244	28,029
Intra-Departmental Charges - Telephone	6,995	9,063	9,063	10,239
Intra-Departmental Charges - Facilities	23,747	17,800	17,800	22,673
Intra-Departmental Charges - Janitorial	17,235	12,428	12,428	13,921
Intra-Departmental Charges - Training Ctr	639	650	650	699
Intra-Departmental Charges - IT Operations - Application Dev	9,052	10,430	10,430	11,617
Intra-Departmental Charges - IT Operations - Network Support	13,304	20,952	21,216	21,473
Intra-Departmental Charges - IT Operations - IT Security				<u>6,868</u>
	<u>95,242</u>	<u>99,309</u>	<u>102,266</u>	<u>122,205</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	6,552	14,828	14,828	15,236
Professional Services		208	208	214
Advertising	240	8,323	8,323	5,000
Visa/Mastercard Bank Charges		313		
Leases	5,593	68,004	67,121	73,111
Rentals	25	7,022	7,022	7,215
Printing & Photography	222	352	352	362
Postage & Mailing	22	545	545	560
Subscription & Membership	4,671	8,160	8,160	8,384
Telephone Communications	1,121	2,883	2,883	2,962
Travel	1,033	4,897	4,897	5,032
Training	4,661	5,273	5,273	5,418
All Other Sundry Charges	708	1,055	1,055	1,084
Office Supplies	5,670	8,323	8,323	8,552
Equipment - Noncapital	<u>956</u>	<u>1,561</u>	<u>1,561</u>	<u>1,602</u>
	<u>31,475</u>	<u>131,747</u>	<u>130,551</u>	<u>134,732</u>

**GENERAL FUND**  
**Human Resources - Employment Services**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Community Youth Involvement	4,769	18,000	18,000	18,495
Internship Program	88,068	108,044	120,573	168,953
JobAps Online Employment Center	38,883	39,856	41,954	45,000
Background Checks	21,653	21,663	23,624	30,000
LPD/Fire Position Testing Materials	821	5,982	5,982	5,000
	<u>154,195</u>	<u>193,545</u>	<u>210,133</u>	<u>267,448</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(17,845)	(12,001)	(12,001)	(15,128)
Cost Allocated - Purchasing	(10,982)	(8,001)	(8,001)	(6,876)
Cost Allocated - Solid Waste Management	(42,463)	(44,003)	(44,003)	(50,885)
Cost Allocated - Airport	(13,644)	(21,335)	(21,335)	(28,880)
Cost Allocated - Parking	(3,706)	(5,334)	(5,334)	(2,751)
Cost Allocated - Wastewater	(60,636)	(50,670)	(50,670)	(60,511)
Cost Allocated - Electric	(269,955)	(233,888)	(233,888)	(238,292)
Cost Allocated - Water	(84,522)	(80,006)	(80,006)	(81,140)
Cost Allocated - Stormwater Utility	(6,863)	(6,667)	(6,667)	(9,627)
Cost Allocated - Facilities Maintenance Fund	(42,553)	(40,003)	(40,003)	(42,633)
Cost Allocated - Information Technology	(45,299)	(41,336)	(41,336)	(38,507)
Cost Allocated - Building Inspection Fund	(11,942)	(26,669)	(26,669)	(15,128)
	<u>(610,410)</u>	<u>(569,913)</u>	<u>(569,913)</u>	<u>(590,358)</u>
<b>GRAND TOTAL</b>	<b>562,107</b>	<b>973,865</b>	<b>862,431</b>	<b>1,345,984</b>

**GENERAL FUND**  
**Human Resources - Engagement and Development**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	545,286	636,423	501,625	653,729
<b>UTILITIES</b>				
Water Service	507	344	1,162	1,191
Electric Service	15,464	10,109	32,316	33,447
Wastewater Service	898	609	1,859	1,905
Solid Waste Service	3,274	2,207	5,308	5,308
	20,143	13,269	40,645	41,851
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	45,117	54,700	57,913	56,021
Intra-Departmental Charges - Telephone	2,332	3,021	3,021	3,614
Intra-Departmental Charges - Facilities	15,015	27,305	27,305	34,781
Intra-Departmental Charges - Janitorial	10,898	19,064	19,064	21,354
Intra-Departmental Charges - Training Ctr	373	300	300	322
Intra-Departmental Charges - IT Operations - Application Dev	31,402	35,545	35,545	43,318
Intra-Departmental Charges - IT Operations - Network Support	31,907	50,628	50,058	50,601
Intra-Departmental Charges - IT Operations - IT Security				16,741
	137,505	190,998	193,641	227,588
<b>ALL OTHER O&amp;M</b>				
Contractual Services	15,814	35,335	35,335	39,035
Tuition Refund Program	97,626	285,000	285,000	175,000
Leases	8,580	104,314		
Rentals		2,640	2,640	2,713
Subscription & Membership	1,720	2,598	2,598	2,669
Telephone Communications		53	53	54
Travel	490	4,849	4,849	4,982
Training	351	5,494	5,494	5,645
All Other Sundry Charges	31	2,275	2,275	2,338
Software License & Maintenance	20	499	499	513
Office Supplies	329	548	548	8,113
Equipment - Noncapital	366	4,550	4,550	4,675
Service Awards & Plaques	18,283	61,073	52,773	60,273
	143,609	509,228	396,614	306,010

**GENERAL FUND**  
**Human Resources - Engagement and Development**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Employee Programs	25,154	25,115	25,115	25,806
Heritage Town Center				
Succession Management	27,181	34,507	34,507	35,456
CityU Program	9,860	11,394	11,394	9,507
Leadership Development	6,443	26,407	26,407	18,112
Employee Awards & Recognition				8,500
	<u>68,639</u>	<u>97,423</u>	<u>97,423</u>	<u>97,381</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(13,350)	(17,654)	(17,654)	(14,638)
Cost Allocated - Purchasing	(7,787)	(9,506)	(9,506)	(8,539)
Cost Allocated - Solid Waste Management	(32,461)	(40,740)	(40,740)	(36,594)
Cost Allocated - Airport	(7,828)	(13,580)	(13,580)	(13,418)
Cost Allocated - Parking	(3,004)	(2,716)	(2,716)	(2,440)
Cost Allocated - Wastewater	(50,329)	(61,110)	(61,110)	(57,331)
Cost Allocated - Electric	(229,482)	(263,451)	(263,451)	(229,322)
Cost Allocated - Water	(67,635)	(84,196)	(84,196)	(75,627)
Cost Allocated - Stormwater Utility	(5,562)	(6,790)	(6,790)	(14,638)
Cost Allocated - Facilities Maintenance Fund	(31,150)	(39,382)	(39,382)	(35,374)
Cost Allocated - Information Technology	(38,937)	(50,246)	(50,246)	(45,133)
Cost Allocated - Building Inspection Fund	(10,791)	(14,938)	(14,938)	(12,198)
	<u>(498,316)</u>	<u>(604,309)</u>	<u>(604,309)</u>	<u>(545,252)</u>
<b>GRAND TOTAL</b>	<b><u>416,866</u></b>	<b><u>843,032</u></b>	<b><u>625,639</u></b>	<b><u>781,307</u></b>

**GENERAL FUND**  
**Human Resources - Policy and Labor Relations**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	356,039	373,356	311,948	324,018
<b>UTILITIES</b>				
Water Service	130	135	132	135
Electric Service	2,130	2,119	2,445	2,531
Wastewater Service	145	151	146	150
Solid Waste Service	215	215	215	215
Solid Waste Service - Recycling	20	22	20	20
	2,640	2,642	2,958	3,051
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	2,662	3,161	3,412	3,150
Intra-Departmental Charges - Telephone	388	504	504	602
Intra-Departmental Charges - Facilities	4,899	5,808	5,808	7,398
Intra-Departmental Charges - Janitorial	3,556	4,055	4,055	4,542
Intra-Departmental Charges - Training Ctr	160	150	150	161
Intra-Departmental Charges - IT Operations - Network Support	1,813	2,769	2,690	2,684
Intra-Departmental Charges - IT Operations - IT Security				859
	13,940	16,882	17,054	20,232
<b>ALL OTHER O&amp;M</b>				
Subscription & Membership	1,219	1,492	592	608
Telephone Communications	2,112	1,604	1,104	1,134
Travel	1,373	1,161	1,561	1,604
Training	2,843	2,121	3,121	3,207
	7,547	6,378	6,378	6,553
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(4,879)	(4,931)	(4,931)	(4,646)
Cost Allocated - Purchasing	(2,846)	(2,466)	(2,466)	(2,323)
Cost Allocated - Solid Waste Management	(12,311)	(12,329)	(12,329)	(12,390)
Cost Allocated - Airport	(3,186)	(4,931)	(4,931)	(5,808)
Cost Allocated - Parking	(1,138)	(1,233)	(1,233)	(774)
Cost Allocated - Wastewater	(18,077)	(17,260)	(17,260)	(17,810)
Cost Allocated - Electric	(82,405)	(75,616)	(75,616)	(66,981)
Cost Allocated - Water	(24,363)	(24,657)	(24,657)	(23,618)
Cost Allocated - Stormwater Utility	(2,033)	(2,055)	(2,055)	(3,872)
Cost Allocated - Facilities Maintenance Fund	(11,791)	(12,329)	(12,329)	(11,228)
Cost Allocated - Information Technology	(13,824)	(14,383)	(14,383)	(13,164)
Cost Allocated - Building Inspection Fund	(3,578)	(5,753)	(5,753)	(3,872)
	(180,431)	(177,943)	(177,943)	(166,486)
<b>GRAND TOTAL</b>	<b>199,736</b>	<b>221,315</b>	<b>160,395</b>	<b>187,368</b>

# GENERAL FUND

## Risk Management

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,162,064	1,387,776	1,305,356	1,511,019
<b>INSURANCES</b>				
Uninsured Loss Reimbursement			250	
			250	
<b>UTILITIES</b>				
Water Service	177	180	176	180
Electric Service	6,140	5,137	6,186	6,403
Wastewater Service	319	324	314	322
Solid Waste Service	2,183	2,183	2,183	2,183
Solid Waste Service - Recycling	102	102	102	102
	8,921	7,926	8,961	9,190
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	10,296	11,920	11,646	9,295
Gasoline - Fleet Management	6,305	7,418	3,263	6,025
Maintenance - Fleet Management	8,493	7,728	7,554	7,892
Purchasing & Stores Service	8,311	7,823	7,823	58,503
Intra-Departmental Charges - PC & Network Support	25,226	29,405	32,818	31,345
Intra-Departmental Charges - Telephone	11,657	14,602	14,602	14,455
Intra-Departmental Charges - Radios	8,174	4,127	4,127	10,244
Intra-Departmental Charges - Facilities	11,128	13,191	13,191	16,802
Intra-Departmental Charges - Janitorial	8,076	9,210	9,210	10,316
Intra-Departmental Charges - Training Ctr	853	800	800	860
Intra-Departmental Charges - IT Operations - Application Dev	49,406	44,864	44,864	44,872
Intra-Departmental Charges - IT Operations - Network Support	17,487	27,057	28,621	29,129
Intra-Departmental Charges - IT Operations - IT Security				9,873
	165,411	178,145	178,519	249,611
<b>ALL OTHER O&amp;M</b>				
Contractual Services	420	513	513	527
Professional Services	1,440	5,404	10,404	10,690
Contract Labor	92,154	99,216	99,216	45,432
Rentals		1,233	1,233	1,267
Repair Of Equipment		220	220	226
Printing & Photography	890	2,966	2,966	3,048
Postage & Mailing	468	2,507	2,507	2,576
Subscription & Membership	476	1,099	1,099	1,129
Telephone Communications	1,579	4,577	4,577	4,703
Travel	773	1,025	1,025	1,053
Training	1,209	2,050	2,050	2,106
All Other Sundry Charges		26	26	27
Software License & Maintenance		998	998	1,025

## GENERAL FUND Risk Management

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Licenses & Permits	204	197	197	202
Office Supplies	6,732	8,018	8,018	8,238
Equipment - Noncapital	1,762	2,706	2,706	2,780
All Other Materials & Supplies	3,768	2,050	2,050	2,106
Uniforms	1,006	1,025	1,025	1,053
	<u>112,881</u>	<u>135,830</u>	<u>140,830</u>	<u>88,188</u>
<b>SPECIAL PROJECTS</b>				
Safety Program	20,149	36,750	36,750	37,761
Emergency Management	4,223	22,252	22,252	22,864
HealthStat Clinic Services	36,542	117,870	117,870	121,111
Drivers License Checks	10,065	10,414	10,500	10,500
UHC Wellness Program	18,943	367,290	367,290	367,290
Non-Departmental Environmental Clean-Up	3,923	31,602	31,602	32,471
UHC Communications	5,351	14,419	14,419	14,816
Firefighter Annual Physicals	66,280	69,720	82,536	92,447
	<u>165,475</u>	<u>670,317</u>	<u>683,219</u>	<u>699,260</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(16,452)	(15,660)	(15,660)	(16,678)
Cost Allocated - Purchasing	(11,145)	(12,624)	(12,624)	(18,068)
Cost Allocated - Solid Waste Management	(52,272)	(49,377)	(49,377)	(52,987)
Cost Allocated - Airport	(18,738)	(28,604)	(28,604)	(32,661)
Cost Allocated - Parking	(7,784)	(7,191)	(7,191)	(4,691)
Cost Allocated - Wastewater	(95,488)	(93,162)	(93,162)	(101,979)
Cost Allocated - Electric	(509,854)	(468,523)	(468,523)	(493,531)
Cost Allocated - Water	(101,517)	(97,157)	(97,157)	(107,191)
Cost Allocated - Stormwater Utility	(13,798)	(12,624)	(12,624)	(21,369)
Cost Allocated - Facilities Maintenance Fund	(47,233)	(43,944)	(43,944)	(46,733)
Cost Allocated - Information Technology	(44,226)	(42,666)	(42,666)	(46,733)
Cost Allocated - Building Inspection Fund	(14,506)	(14,861)	(14,861)	(16,331)
	<u>(933,013)</u>	<u>(886,393)</u>	<u>(886,393)</u>	<u>(958,952)</u>
<b>GRAND TOTAL</b>	<b><u>681,738</u></b>	<b><u>1,493,601</u></b>	<b><u>1,430,742</u></b>	<b><u>1,598,316</u></b>

**GENERAL FUND**  
**Community & Economic Development - Planning**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	2,096,012	2,581,335	2,364,773	2,821,888
<b>INSURANCES</b>				
Self-Insurance Services	5,270	4,336	4,336	12,417
	<u>5,270</u>	<u>4,336</u>	<u>4,336</u>	<u>12,417</u>
<b>UTILITIES</b>				
Water Service	837	909	849	870
Electric Service	14,317	14,238	16,434	17,009
Wastewater Service	973	1,015	978	1,002
Solid Waste Service	1,445	1,445	1,445	1,445
Solid Waste Service - Recycling	135	146	135	135
	<u>17,707</u>	<u>17,753</u>	<u>19,841</u>	<u>20,461</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	4,464	4,875	4,604	4,240
Gasoline - Fleet Management	593	440	340	653
Maintenance - Fleet Management	2,142	3,264	4,468	3,330
Purchasing & Stores Service	38,322	32,160	32,160	67,697
Intra-Departmental Charges - PC & Network Support	44,625	52,849	57,569	56,907
Intra-Departmental Charges - Telephone	12,046	15,105	15,105	19,274
Intra-Departmental Charges - Radios	962	1,005	1,005	1,205
Intra-Departmental Charges - Facilities	38,723	45,904	45,904	58,472
Intra-Departmental Charges - Janitorial	22,967	26,191	26,191	29,337
Intra-Departmental Charges - Training Ctr	1,438	1,350	1,350	1,451
Intra-Departmental Charges - IT Operations - GIS	48,717	77,609	77,609	92,568
Intra-Departmental Charges - IT Operations - Application Dev	175,970	138,622	138,622	178,072
Intra-Departmental Charges - IT Operations - Network Support	28,628	45,833	45,134	49,064
Intra-Departmental Charges - IT Operations - IT Security				17,599
	<u>419,598</u>	<u>445,207</u>	<u>450,061</u>	<u>579,869</u>
<b>ALL OTHER O&amp;M</b>				
Advertising	10,792	18,000	20,500	21,064
Visa/Mastercard Bank Charges	6,168	2,560	3,316	4,000
Contract Labor	4,482			
Printing & Photography	3,324	8,713	8,713	8,953
Postage & Mailing	3,192	3,588	3,588	3,687
Subscription & Membership	5,354	5,125	5,125	5,266
Telephone Communications	2,853	3,178	3,178	3,265
Travel	3,119	4,100	4,100	4,213
Training	4,200	6,150	6,150	6,319
Software License & Maintenance	1,444	3,280	3,280	3,370
Leases Expense Clearing	(1,056)			



**GENERAL FUND**  
**Community & Economic Development - Planning**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Office Supplies	14,336	15,375	15,375	15,798
Equipment - Noncapital	1,664	6,086	3,586	3,685
Use Tax Allocation	(3)			
	<u>59,870</u>	<u>76,155</u>	<u>76,911</u>	<u>79,620</u>
<b>SPECIAL PROJECTS</b>				
Community Events		1,000	1,000	1,000
Neighborhood Clean Up Project		5,000	5,000	
Historic Preservation Board	1,567	14,770	14,770	14,770
Title Clearing Expense - Foreclosed Property	250	250	250	250
Transportation & Planning Consultant	10,799	164,601	164,601	
Annexation Referendum	131			
Infill Housing Construction Incentive	47	22,429	22,429	22,429
NAC/Summer Werx program	10,000	10,000	10,000	10,000
Neighborhood Stabilization & Revitalization		340,922	340,922	
Downtown Master Plan		45,004	45,004	45,004
Affordable Housing Strategies		1,000,000	1,000,000	1,000,000
Illegal Dumping Intervention	5,153	16,922	16,922	16,922
NLC - City Inclusive Entrepreneurship Program		15,000		
	<u>27,946</u>	<u>1,635,898</u>	<u>1,620,898</u>	<u>1,110,375</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Electric	(120,485)	(141,367)	(141,367)	(148,048)
Cost Allocated - Building Inspection Fund	(283,879)	(384,261)	(384,261)	(292,176)
Cost Allocated - Mid-Town CRA	(57,462)	(63,407)	(63,407)	(72,676)
Cost Allocated - Downtown CRA	(57,462)	(9,939)	(9,939)	(9,126)
Cost Allocated - Dixieland CRA	(57,462)	(6,008)	(6,008)	(1,161)
	<u>(576,750)</u>	<u>(604,982)</u>	<u>(604,982)</u>	<u>(523,187)</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Information Technology				6,160
				<u>6,160</u>
<b>GRAND TOTAL</b>	<u><b>2,049,652</b></u>	<u><b>4,155,702</b></u>	<u><b>3,931,838</b></u>	<u><b>4,107,603</b></u>

**GENERAL FUND**  
**Community & Economic Development - Code Enforcement**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>751,767</u>	<u>831,166</u>	<u>746,743</u>	<u>892,082</u>
<b>UTILITIES</b>				
Water Service	358	325	524	537
Electric Service	2,616	2,289	2,946	3,049
Wastewater Service	302	309	313	321
Solid Waste Service	348	348	348	348
	<u>3,624</u>	<u>3,271</u>	<u>4,131</u>	<u>4,255</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	20,748	23,834	21,970	39,672
Gasoline - Fleet Management	21,547	25,456	17,888	22,432
Maintenance - Fleet Management	23,419	33,235	36,646	34,041
Purchasing & Stores Service	16,160	15,211	15,211	14,208
Intra-Departmental Charges - PC & Network Support	22,185	27,010	26,790	27,061
Intra-Departmental Charges - Telephone	2,720	3,525	3,525	4,216
Intra-Departmental Charges - Radios	4,808	7,076	7,076	7,231
Intra-Departmental Charges - Facilities	7,079	8,392	8,392	10,689
Intra-Departmental Charges - Janitorial	9,428	10,000	10,000	10,275
Intra-Departmental Charges - Training Ctr	746	700	700	752
Intra-Departmental Charges - IT Operations - GIS	25,317	36,496	36,496	43,236
Intra-Departmental Charges - IT Operations - Application Dev	75,640	68,796	68,796	56,131
Intra-Departmental Charges - IT Operations - Network Support	13,052	20,510	20,773	20,926
Intra-Departmental Charges - IT Operations - IT Security				6,868
	<u>242,850</u>	<u>280,241</u>	<u>274,263</u>	<u>297,738</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	28,640	60,262	52,582	35,963
Printing & Photography	324	650	650	668
Postage & Mailing	10,499	7,000	7,000	7,193
Subscription & Membership	1,347	2,000	2,000	2,055
Telephone Communications	10,368	8,500	8,500	8,734
Travel	1,288	2,000	2,000	2,055
Training	4,170	3,000	3,000	3,083
Office Supplies	5,425	5,500	5,500	5,651
Equipment - Noncapital	894	1,500	1,500	1,541
Uniforms	2,216	1,700	1,700	1,747
	<u>65,171</u>	<u>92,112</u>	<u>84,432</u>	<u>68,690</u>

**GENERAL FUND**  
**Community & Economic Development - Code Enforcement**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Lot Clearings	87,903	138,233	138,233	99,000
Demolition of Condemned Buildings	18,430	139,270	139,270	37,375
Code Enforcement Board Exp	27,975	38,600	38,600	36,575
Orangewood Land Maintenance	4,200	4,200	4,200	4,200
Neighborhood Stabilization & Revitalization	44,822	72,816	55,788	80,824
	<u>183,329</u>	<u>393,119</u>	<u>376,091</u>	<u>257,974</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Solid Waste Management	(18,840)	(18,701)	(18,701)	(16,155)
Cost Allocated - Stormwater Utility	(57,913)	(57,487)	(57,487)	(49,658)
Cost Allocated - Building Inspection Fund	(71,809)	(74,013)	(74,013)	(75,738)
	<u>(148,562)</u>	<u>(150,201)</u>	<u>(150,201)</u>	<u>(141,551)</u>
<b>GRAND TOTAL</b>	<b><u>1,098,179</u></b>	<b><u>1,449,708</u></b>	<b><u>1,335,459</u></b>	<b><u>1,379,188</u></b>

**GENERAL FUND**  
**Community & Economic Development - Business Tax**  
**Office**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>182,145</u>	<u>202,633</u>	<u>141,070</u>	<u>149,520</u>
<b>UTILITIES</b>				
Water Service	91	94	92	94
Electric Service	1,481	1,473	1,701	1,761
Wastewater Service	101	105	101	104
Solid Waste Service	150	150	150	150
Solid Waste Service - Recycling	14	15	14	14
	<u>1,836</u>	<u>1,837</u>	<u>2,058</u>	<u>2,123</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,364	5,472	2,674	5,722
Gasoline - Fleet Management	89	112	29	99
Maintenance - Fleet Management	1,823	1,624	2,334	1,657
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	6,582	8,156	8,564	8,555
Intra-Departmental Charges - Telephone	1,943	2,518	2,518	3,012
Intra-Departmental Charges - Facilities	3,400	4,031	4,031	5,135
Intra-Departmental Charges - Janitorial	2,468	2,814	2,814	3,152
Intra-Departmental Charges - Training Ctr	160	150	150	161
Intra-Departmental Charges - IT Operations - GIS	127	156	156	3,049
Intra-Departmental Charges - IT Operations - Network Support	4,989	7,857	7,956	8,052
Intra-Departmental Charges - IT Operations - IT Security				2,576
	<u>24,407</u>	<u>33,325</u>	<u>31,661</u>	<u>42,006</u>
<b>ALL OTHER O&amp;M</b>				
Visa/Mastercard Bank Charges	10,315	3,560	5,834	5,994
Printing & Photography	2,934	1,317	1,342	1,378
Postage & Mailing	5,981	7,294	7,294	7,494
Subscription & Membership	130	130	140	143
Telephone Communications	656	983	983	1,010
Travel	891	428	513	527
Training	360	399	592	592
Office Supplies	248	1,556	513	546
Equipment - Noncapital	454	101	513	527
Uniforms	425	195	513	527
	<u>22,395</u>	<u>15,963</u>	<u>18,237</u>	<u>18,738</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Building Inspection Fund	<u>(31,362)</u>	<u>(26,465)</u>	<u>(26,465)</u>	
	<u>(31,362)</u>	<u>(26,465)</u>	<u>(26,465)</u>	
<b>GRAND TOTAL</b>	<u><b>199,421</b></u>	<u><b>227,293</b></u>	<u><b>166,561</b></u>	<u><b>212,387</b></u>

**GENERAL FUND**  
**Finance - Central Accounting**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>2,267,678</u>	<u>2,443,430</u>	<u>2,181,588</u>	<u>2,686,052</u>
<b>UTILITIES</b>				
Water Service	693	718	702	720
Electric Service	11,311	11,249	12,984	13,438
Wastewater Service	769	802	773	792
Solid Waste Service	1,142	1,142	1,142	1,142
Solid Waste Service - Recycling	107	115	107	107
	<u>14,020</u>	<u>14,026</u>	<u>15,708</u>	<u>16,199</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	5,079	4,781	4,781	836
Intra-Departmental Charges - PC & Network Support	44,881	52,582	53,914	51,118
Intra-Departmental Charges - Telephone	12,823	16,616	16,616	19,876
Intra-Departmental Charges - Facilities	25,426	30,141	30,141	38,393
Intra-Departmental Charges - Janitorial	18,453	21,044	21,044	23,572
Intra-Departmental Charges - Training Ctr	1,332	1,200	1,200	1,290
Intra-Departmental Charges - IT Operations - Application Dev	343,159	426,072	426,072	340,832
Intra-Departmental Charges - IT Operations - Network Support	29,953	45,723	47,723	48,321
Intra-Departmental Charges - IT Operations - IT Security				<u>18,887</u>
	<u>481,106</u>	<u>598,159</u>	<u>601,491</u>	<u>543,125</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	3,500	5,275	5,275	5,420
Banking Service	14,523	17,097	15,561	16,028
Professional Services		550		565
Advertising		550		565
Annual Audit	41,368	45,365	43,210	36,334
Actuarial Services	4,878			
Contract Labor	15,128	11,106	7,500	
Repair Of Equipment	2,998	2,430	1,868	2,189
Printing & Photography	10,017	5,325	5,325	5,471
Postage & Mailing	31,132	22,094	25,700	26,407
Subscription & Membership	5,374	5,075	4,075	4,188
Telephone Communications	1,490	2,170	1,024	2,230
Travel		2,325	750	2,389
Training	3,625	4,520	3,750	4,644
All Other Sundry Charges		1,390		1,428
Software License & Maintenance	5,967	6,000	6,000	6,165
Office Supplies	7,234	9,430	9,500	16,162
Equipment - Noncapital	<u>2,551</u>	<u>575</u>	<u>500</u>	<u>3,159</u>
	<u>149,785</u>	<u>141,277</u>	<u>130,038</u>	<u>133,344</u>

**GENERAL FUND**  
**Finance - Central Accounting**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(95,562)	(94,374)	(94,374)	(115,436)
Cost Allocated - Purchasing	(72,495)	(74,849)	(74,849)	(73,751)
Cost Allocated - Solid Waste Management	(84,281)	(81,357)	(81,357)	(83,370)
Cost Allocated - Airport	(93,205)	(130,171)	(130,171)	(134,675)
Cost Allocated - Parking	(98,857)	(94,374)	(94,374)	(92,990)
Cost Allocated - Wastewater	(139,804)	(136,680)	(136,680)	(131,469)
Cost Allocated - Electric	(612,426)	(631,331)	(631,331)	(596,419)
Cost Allocated - Water	(156,675)	(149,697)	(149,697)	(144,295)
Cost Allocated - Stormwater Utility	(56,019)	(58,577)	(58,577)	(67,338)
Cost Allocated - Facilities Maintenance Fund	(82,381)	(84,611)	(84,611)	(89,784)
Cost Allocated - Information Technology	(115,334)	(117,154)	(117,154)	(125,056)
Cost Allocated - Building Inspection Fund	(128,514)	(120,408)	(120,408)	(118,643)
Cost Allocated - Mid-Town CRA				(25,280)
Cost Allocated - Downtown CRA				(3,174)
Cost Allocated - Dixieland CRA				(405)
	(1,735,553)	(1,773,583)	(1,773,583)	(1,802,085)
<b>GRAND TOTAL</b>	<b>1,177,037</b>	<b>1,423,309</b>	<b>1,155,242</b>	<b>1,576,635</b>

**GENERAL FUND**  
**Finance - Customer Billing**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	593,764	594,791	575,588	666,501
<b>UTILITIES</b>				
Water Service	256	266	260	267
Electric Service	4,185	4,162	4,804	4,972
Wastewater Service	284	297	286	293
Solid Waste Service	422	422	422	422
Solid Waste Service - Recycling	39	43	39	39
	<u>5,187</u>	<u>5,190</u>	<u>5,811</u>	<u>5,993</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	16,257	16,834	19,669	18,666
Intra-Departmental Charges - Telephone	5,440	6,546	6,546	7,830
Intra-Departmental Charges - Facilities	9,625	11,410	11,410	14,534
Intra-Departmental Charges - Janitorial	6,986	7,966	7,966	8,923
Intra-Departmental Charges - Training Ctr	533	500	500	537
Intra-Departmental Charges - IT Operations - GIS	21,211	27,527	27,527	30,486
Intra-Departmental Charges - IT Operations - Application Dev	58,595	51,539	51,539	45,015
Intra-Departmental Charges - IT Operations - Network Support	10,018	15,005	14,705	15,212
Intra-Departmental Charges - IT Operations - IT Security				6,010
	<u>129,126</u>	<u>137,762</u>	<u>140,297</u>	<u>148,049</u>
<b>ALL OTHER O&amp;M</b>				
Contract Labor		20,000	3,500	
Repair Of Equipment	1,469	1,300	1,300	1,300
Printing & Photography	1,070	883	883	1,800
Postage & Mailing	8,948	9,967	9,967	9,000
Subscription & Membership	185			
Travel	(1,660)	3,000	3,000	3,000
Training	6,341	2,700	2,700	2,700
Office Supplies	1,636	1,200	1,200	2,130
Equipment - Noncapital		350	300	
	<u>17,989</u>	<u>39,400</u>	<u>22,850</u>	<u>19,930</u>

**GENERAL FUND**  
**Finance - Customer Billing**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Solid Waste Management	(160,005)	(163,749)	(163,749)	(163,882)
Cost Allocated - Parking	(25,992)	(24,562)	(24,562)	(24,582)
Cost Allocated - Wastewater	(168,226)	(163,749)	(163,749)	(163,882)
Cost Allocated - Electric	(107,960)	(122,811)	(122,811)	(122,911)
Cost Allocated - Water	(168,827)	(163,749)	(163,749)	(163,882)
Cost Allocated - Stormwater Utility	(103,968)	(98,249)	(98,249)	(98,329)
Cost Allocated - Building Inspection Fund	(4,332)	(4,094)	(4,094)	
	<u>(739,310)</u>	<u>(740,963)</u>	<u>(740,963)</u>	<u>(737,468)</u>
<b>GRAND TOTAL</b>	<b>6,756</b>	<b>36,180</b>	<b>3,583</b>	<b>103,005</b>



**GENERAL FUND**  
**Finance - Treasurer**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	411,860	462,095	467,485	473,729
<b>INSURANCES</b>				
Insurance - Position Bond	685	685	685	706
	685	685	685	706
<b>UTILITIES</b>				
Water Service	19	19	19	19
Electric Service	303	301	348	360
Wastewater Service	21	21	21	22
Solid Waste Service	31	31	31	31
Solid Waste Service - Recycling	3	3	3	3
	375	375	422	435
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	4,178	4,914	5,194	4,786
Intra-Departmental Charges - Telephone	2,720	2,518	2,518	3,012
Intra-Departmental Charges - Facilities	557	660	660	840
Intra-Departmental Charges - Janitorial	238	271	271	303
Intra-Departmental Charges - Training Ctr	213	200	200	215
Intra-Departmental Charges - IT Operations - Application Dev	17,134	52,958	52,958	23,173
Intra-Departmental Charges - IT Operations - Network Support	2,494	3,929	3,978	4,026
Intra-Departmental Charges - IT Operations - IT Security				1,288
	27,995	65,885	66,214	38,479
<b>ALL OTHER O&amp;M</b>				
Contractual Services	89,062	119,276	110,000	110,000
Actuarial Services	10,090			
Contract Labor	25,543			
Repair Of Equipment	179	677	109	677
Printing & Photography	316	416	416	416
Postage & Mailing	906	2,081	850	2,081
Subscription & Membership		521	419	521
Telephone Communications	349	416	350	416
Training		1,040	1,040	1,040
Software License & Maintenance	57	416	100	416
Fines & Penalties	50		670	
Office Supplies	958	2,860	1,131	2,860
	127,510	127,703	115,085	118,427

**GENERAL FUND**  
**Finance - Treasurer**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(14,162)	(18,970)	(18,970)	(18,780)
Cost Allocated - Purchasing	(379)	(1,586)	(1,586)	(493)
Cost Allocated - Solid Waste Management	(34,908)	(39,063)	(39,063)	(26,969)
Cost Allocated - Airport	(2,340)	(12,823)	(12,823)	(2,463)
Cost Allocated - Parking	(2,150)	(2,247)	(2,247)	(1,355)
Cost Allocated - Wastewater	(58,248)	(72,706)	(72,706)	(58,371)
Cost Allocated - Electric	(281,887)	(295,187)	(295,187)	(382,118)
Cost Allocated - Water	(64,185)	(76,341)	(76,341)	(58,802)
Cost Allocated - Stormwater Utility	(34,140)	(35,890)	(35,890)	(20,134)
Cost Allocated - Facilities Maintenance Fund	(443)	(3,437)	(3,437)	(862)
Cost Allocated - Information Technology	(4,615)	(12,823)	(12,823)	(4,926)
Cost Allocated - Building Inspection Fund	(5,121)	(22,076)	(22,076)	(3,817)
	<u>(502,578)</u>	<u>(593,149)</u>	<u>(593,149)</u>	<u>(579,090)</u>
<b>GRAND TOTAL</b>	<b>65,848</b>	<b>63,594</b>	<b>56,742</b>	<b>52,686</b>

**GENERAL FUND**  
**Finance - City Clerk**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	400,527	430,335	415,343	463,472
<b>UTILITIES</b>				
Water Service	326	329	357	366
Electric Service	11,788	10,642	14,115	14,609
Wastewater Service	429	429	473	485
Solid Waste Service	4,815	4,909	5,625	5,625
Solid Waste Service - Recycling	116	116	116	116
	<u>17,474</u>	<u>16,425</u>	<u>20,686</u>	<u>21,201</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	1,385	435	435	1,672
Intra-Departmental Charges - PC & Network Support	11,953	13,777	14,492	14,938
Intra-Departmental Charges - Telephone	2,332	3,021	3,021	3,614
Intra-Departmental Charges - Facilities	43,243	51,263	51,263	65,299
Intra-Departmental Charges - Janitorial	49,473	56,418	56,418	63,195
Intra-Departmental Charges - Training Ctr	266	250	250	269
Intra-Departmental Charges - IT Operations - Application Dev	15,779	304,549	304,549	14,365
Intra-Departmental Charges - IT Operations - Network Support	7,633	11,936	12,197	12,378
Intra-Departmental Charges - IT Operations - IT Security				<u>4,722</u>
	<u>132,064</u>	<u>441,649</u>	<u>442,625</u>	<u>180,452</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	1,181	3,819	3,819	
Advertising	9,484	15,580	14,713	15,117
Contract Labor	2,296	5,356	5,356	
Repair Of Equipment	1,053	1,037	1,037	1,065
Postage & Mailing	408	427	427	438
Subscription & Membership	1,030	1,317	1,317	1,353
Telephone Communications	349	360	360	360
Travel	4,826	4,107	4,107	2,733
Training	220	1,076	1,076	2,591
All Other Sundry Charges	22	166	100	166
Software License & Maintenance	1,912	2,093	1,912	2,093
Office Supplies	1,759	2,135	2,135	2,193
Equipment - Noncapital	638	502	502	516
	<u>25,176</u>	<u>37,975</u>	<u>36,861</u>	<u>28,625</u>

**GENERAL FUND**  
**Finance - City Clerk**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Easy Vote Software	2,500	2,500	2,500	2,500
Boards & Committee Dinner	2,894	10,777	10,777	10,777
Election Expense	109,292	2,000	2,000	219,000
Document Shredding	603	1,045	1,045	1,073
Commission Minutes Record Compliance		12,000	12,000	
	<u>115,290</u>	<u>28,322</u>	<u>28,322</u>	<u>233,350</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Purchasing	(20,575)	(29,458)	(29,458)	(22,081)
Cost Allocated - Solid Waste Management	(1,780)	(2,762)	(2,762)	(2,070)
Cost Allocated - Airport	(462)	(921)	(921)	(690)
Cost Allocated - Wastewater	(16,855)	(24,855)	(24,855)	(18,631)
Cost Allocated - Electric	(49,152)	(84,692)	(84,692)	(63,484)
Cost Allocated - Water	(18,167)	(26,696)	(26,696)	(20,011)
Cost Allocated - Stormwater Utility	(643)	(921)	(921)	(690)
Cost Allocated - Facilities Maintenance Fund	(6,430)	(9,206)	(9,206)	(6,900)
Cost Allocated - Information Technology	(643)	(921)	(921)	(690)
Cost Allocated - Building Inspection Fund	(643)	(921)	(921)	(690)
	<u>(115,350)</u>	<u>(181,353)</u>	<u>(181,353)</u>	<u>(135,937)</u>
<b>GRAND TOTAL</b>	<b><u>575,181</u></b>	<b><u>773,353</u></b>	<b><u>762,484</u></b>	<b><u>791,163</u></b>

**GENERAL FUND  
Fire**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<b>1,176,383</b>	<b>1,202,263</b>	<b>1,138,006</b>	<b>1,229,319</b>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	10,291	11,300	11,300	14,208
Intra-Departmental Charges - PC & Network Support	22,941	30,050	26,142	23,709
Intra-Departmental Charges - Telephone	9,326	13,091	13,091	14,455
Intra-Departmental Charges - Radios	60,163	73,115	73,115	74,724
Intra-Departmental Charges - Facilities	20,697	24,535	24,535	31,252
Intra-Departmental Charges - Janitorial	15,022	17,130	17,130	19,188
Intra-Departmental Charges - Training Ctr	9,484	9,097	9,097	9,780
Intra-Departmental Charges - IT Operations - GIS	4,060	5,861	5,861	8,681
Intra-Departmental Charges - IT Operations - Application Dev	203,923	184,883	184,883	228,539
Intra-Departmental Charges - IT Operations - Public Safety	65,892	62,916	62,916	71,272
Intra-Departmental Charges - IT Operations - Network Support	15,503	26,615	23,095	21,871
Intra-Departmental Charges - IT Operations - IT Security				7,727
	<b>437,301</b>	<b>458,593</b>	<b>451,165</b>	<b>525,406</b>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	1,461	1,200	1,200	822
Legal Fees	130,000			
Rentals			98	614
Printing & Photography	123	1,564	2,064	2,907
Postage & Mailing	68	162	162	166
Subscription & Membership	1,218	1,325	1,325	1,293
Telephone Communications	3,700	4,589	4,589	4,715
Travel	959	2,689	2,689	2,762
Laundry & Dry Cleaning	1,797	2,251	2,252	3,341
All Other Sundry Charges	738	30	30	765
Licenses & Permits		439	439	451
Refund Of Prior Years Revenue	10,520			
Office Supplies	1,438	3,060	3,060	3,146
Equipment - Noncapital	10,737	7,741	7,741	8,220
All Other Materials & Supplies	2,387	3,250	3,250	1,933
Uniforms	2,277	3,901	3,401	2,467
	<b>167,424</b>	<b>32,201</b>	<b>32,300</b>	<b>33,602</b>

## GENERAL FUND

### Fire

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>DEBT SERVICE</b>				
Fire Station 3 Relocation		480,000	480,000	480,000
		480,000	480,000	480,000
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	5,997			
	5,997			
<b>SPECIAL PROJECTS</b>				
Emergency Manager	901			
Fire Prevention Week	3,091	3,520	3,520	3,500
Public Education	11,988	15,909	15,909	22,608
Repeater System	39,425			
Gas Monitor		2,949	2,949	
Urban Search & Rescue Equipment Grant		12,000	12,000	
	55,405	34,378	34,378	26,108
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Public Impr Fund				1,000,000
Transfer To Public Impr Fund	135,417			
Transfer To Debt Service Fund		199,583	199,583	212,163
Transfer To Information Technology				11,792
	135,417	199,583	199,583	1,223,955
<b>SUB-TOTAL</b>	<b>1,977,927</b>	<b>2,407,018</b>	<b>2,335,432</b>	<b>3,518,390</b>
<b>OPERATIONS</b>				
<b>PERSONAL SERVICES</b>	17,007,971	20,347,992	18,769,817	22,429,426
<b>UTILITIES</b>				
Water Service	28,473	29,799	27,464	28,151
Electric Service	130,344	117,594	156,634	162,116
Wastewater Service	35,753	36,494	34,902	35,775
Solid Waste Service	19,090	19,087	19,099	19,099
Solid Waste Service - Recycling	1,020	1,020	1,020	1,020
	214,679	203,994	239,119	246,161
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	68,132	77,582	80,781	82,701
Intra-Departmental Charges - Telephone	34,583	41,791	41,791	47,582
Intra-Departmental Charges - Facilities	255,946	303,408	303,408	386,485
Intra-Departmental Charges - Janitorial	16,625	18,963	18,963	21,238
Intra-Departmental Charges - IT Operations - Network Support	39,772	61,547	62,614	64,417
Intra-Departmental Charges - IT Operations - IT Security				20,604
	415,058	503,291	507,557	623,027

**GENERAL FUND**  
**Fire**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	6,076	11,405	7,448	7,658
Printing & Photography	332	631	631	650
Subscription & Membership	530	746	746	766
Telephone Communications	11,971	21,646	21,646	22,241
Travel	4,083	4,405	4,405	4,526
Laundry & Dry Cleaning	7,056	10,843	12,947	13,303
Training	(787)			
All Other Sundry Charges	1,001	1,007	1,007	1,034
Repair Of Motor Equipment	670			
Software License & Maintenance		18,904	2,130	
Office Supplies	441	2,250	2,250	2,311
Equipment - Noncapital	17,199	20,818	14,818	10,810
All Other Materials & Supplies	13,822	13,821	12,906	13,260
Uniforms	64,635	100,012	100,012	103,709
Chemicals	6,277	7,732	10,000	10,275
Fire Fighting Accessories	40,706	248,028	247,945	183,140
	<u>174,009</u>	<u>462,248</u>	<u>438,891</u>	<u>373,683</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	10,695	54,915	54,915	11,074
	<u>10,695</u>	<u>54,915</u>	<u>54,915</u>	<u>11,074</u>
<b>SPECIAL PROJECTS</b>				
EMS Operations	14,513	16,812	16,812	17,274
Maintenance & Replacement of Fire Hose	6,645	6,830	6,830	8,000
Urban Search and Rescue Team (USAR)	12,834	18,490	19,484	18,982
ARFF Training	45,957	34,473	20,224	46,736
Replace AED & Accessories	1,090	1,306	1,306	1,341
Special Event Sponsorship	2,009			
Special Events - Reimbursable	59,748	6,798	74,351	
Mutual Aid - Kentucky	18,969			
Hurricane Ian Recovery			34,699	
	<u>161,765</u>	<u>84,709</u>	<u>173,706</u>	<u>92,333</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	191,761			
	<u>191,761</u>			
<b>SUB-TOTAL</b>	<u>18,175,938</u>	<u>21,657,149</u>	<u>20,184,005</u>	<u>23,775,704</u>

**GENERAL FUND  
Fire**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TRAINING</b>				
<b>PERSONAL SERVICES</b>	307,402	383,247	347,046	491,605
<b>UTILITIES</b>				
Water Service	19,864	20,178	21,790	22,335
Electric Service	14,717	13,939	17,796	18,419
Wastewater Service	33,704	34,965	34,950	35,824
Solid Waste Service	2,019	2,183	1,091	1,091
	<u>70,303</u>	<u>71,265</u>	<u>75,627</u>	<u>77,669</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	5,654	6,347	9,076	9,832
Intra-Departmental Charges - Telephone	4,663	6,042	6,042	7,228
Intra-Departmental Charges - Facilities	55,236	65,481	65,481	83,409
Intra-Departmental Charges - Janitorial	13,064	14,898	14,898	16,688
Intra-Departmental Charges - IT Operations - Network Support	3,534	5,238	7,293	8,052
Intra-Departmental Charges - IT Operations - IT Security				2,576
	<u>82,150</u>	<u>98,006</u>	<u>102,790</u>	<u>127,785</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	507	2,428	1,653	1,698
Subscription & Membership	17,811	15,234	15,535	16,763
Telephone Communications	608	1,708	1,708	1,757
Laundry & Dry Cleaning		68	68	591
Training	22,630	31,968	33,224	34,137
All Other Sundry Charges	128	130	130	133
Intra-Departmental Charges - WW Lift Station Maintenance	476			
Office Supplies	384	550	550	566
Equipment - Noncapital	3,112	2,482	1,880	8,905
All Other Materials & Supplies	1,323	3,793	3,792	1,100
Uniforms		650	650	667
Fire Fighting Accessories	261		10,828	4,500
	<u>47,240</u>	<u>59,011</u>	<u>70,018</u>	<u>70,817</u>
<b>SPECIAL PROJECTS</b>				
Paramedics Training	23,021	83,461	80,379	82,449
City University	3,761	3,965	3,965	4,074
Fire Academy	3,318	1,827	1,827	1,827
	<u>30,101</u>	<u>89,253</u>	<u>86,171</u>	<u>88,350</u>
<b>SUB-TOTAL</b>	<u>537,196</u>	<u>700,782</u>	<u>681,652</u>	<u>856,226</u>



**GENERAL FUND  
Fire**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>FIRE SAFETY MANAGEMENT</b>				
<b>PERSONAL SERVICES</b>	839,501	898,999	902,581	904,726
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	11,446	13,359	15,367	14,021
Intra-Departmental Charges - Telephone	777	504	504	602
Intra-Departmental Charges - Facilities	20,697	24,535	24,535	31,252
Intra-Departmental Charges - Janitorial	15,022	17,130	17,130	19,188
Intra-Departmental Charges - IT Operations - Network Support	7,414	11,786	11,934	12,078
Intra-Departmental Charges - IT Operations - IT Security				3,863
	55,355	67,314	69,470	81,004
<b>ALL OTHER O&amp;M</b>				
Contractual Services	129	1,123	1,123	1,150
Printing & Photography	71	345	345	354
Subscription & Membership	1,796	2,628	2,628	1,773
Telephone Communications	6,496	7,115	7,115	7,310
Travel	2,074	1,546	1,546	1,590
Laundry & Dry Cleaning	32	1,152	1,652	4,141
Office Supplies	1,523	856	1,556	1,598
Equipment - Noncapital	2,195	3,935	1,735	1,782
All Other Materials & Supplies	2,458	1,238	1,238	2,198
Uniforms	1,379	5,139	6,139	6,139
	18,151	25,077	25,077	28,035
<b>SPECIAL PROJECTS</b>				
Fire Safety Management	390	551	551	564
	390	551	551	564
<b>SUB-TOTAL</b>	913,397	991,941	997,679	1,014,329

**GENERAL FUND  
Fire**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
	<b>MAINTENANCE</b>			
<b>PERSONAL SERVICES</b>	316,688	328,255	330,763	337,401
<b>INTER-CITY SERVICES</b>				
Gasoline - Fleet Management	277			
Intra-Departmental Charges - PC & Network Support	1,442	1,492	4,049	4,614
Intra-Departmental Charges - IT Operations - Network Support	970	1,310	3,315	4,026
Intra-Departmental Charges - IT Operations - IT Security				1,288
	2,688	2,802	7,364	9,928
<b>ALL OTHER O&amp;M</b>				
Contractual Services	(4)	1,449	3,449	3,543
Maintenance Of Facilities	1,207			
Repair Of Equipment	69,235	82,661	82,661	79,712
Laundry & Dry Cleaning	2,076	2,000	2,000	2,055
Repair Of Motor Equipment	140,435	163,258	163,258	156,445
Software License & Maintenance	631	912	912	937
Auto/Heavy Equipment Fuel	215,922	199,970	199,970	205,469
Office Supplies	182	280	280	287
Equipment - Noncapital	4,391	4,141	4,141	4,254
All Other Materials & Supplies	883	2,958	958	984
Uniforms	300	802	802	975
Tools & Implements	2,250	4,145	4,145	4,259
License Tags	156	540	540	555
Use Tax Allocation	(4)			
	437,660	463,116	463,116	459,475
<b>SUB-TOTAL</b>	757,036	794,173	801,243	806,804
<b>GRAND TOTAL</b>	<b>22,361,494</b>	<b>26,551,063</b>	<b>25,000,011</b>	<b>29,971,453</b>

**GENERAL FUND  
Police**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	31,019,771	36,695,692	33,259,144	37,677,640
<b>INSURANCE</b>				
Uninsured Loss Reimbursement		250	250	
		250	250	
<b>UTILITIES</b>				
Water Service	12,433	13,810	10,539	10,802
Stormwater Service	1,237	1,299	1,298	1,298
Electric Service	229,764	214,202	245,598	254,194
Wastewater Service	10,248	10,456	10,444	10,705
Solid Waste Service	11,683	11,683	11,683	11,683
	265,364	251,450	279,562	288,682
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	1,629,475	1,902,667	1,740,289	2,364,526
Gasoline - Fleet Management	959,922	1,026,491	909,276	1,029,622
Maintenance - Fleet Management	1,050,359	1,497,486	1,129,550	1,285,081
Purchasing & Stores Service	29,088	27,380	27,380	30,088
Intra-Departmental Charges - PC & Network Support	758,127	863,001	980,218	906,749
Intra-Departmental Charges - Telephone	122,791	126,885	126,885	149,974
Intra-Departmental Charges - Radios	313,013	383,853	383,853	404,958
Intra-Departmental Charges - Facilities	302,594	358,709	358,709	456,926
Intra-Departmental Charges - Janitorial	253,397	288,971	288,971	323,683
Intra-Departmental Charges - Training Ctr	19,821	18,641	18,641	20,042
Intra-Departmental Charges - IT Operations - GIS	21,743	59,115	59,115	66,411
Intra-Departmental Charges - IT Operations - Application Dev	544,107	456,355	456,355	501,928
Intra-Departmental Charges - IT Operations - Public Safety	1,251,947	1,162,112	1,162,112	1,354,161
Intra-Departmental Charges - IT Operations - Network Support	426,347	671,755	686,623	697,319
Intra-Departmental Charges - IT Operations - IT Security				225,785
	7,682,731	8,843,421	8,327,977	9,817,253
<b>ALL OTHER O&amp;M</b>				
Contractual Services	160,227	208,646	192,400	247,720
Legal Fees	137,089	170,000	155,000	170,000
Professional Services	13,613	17,129	12,100	15,350
Advertising	441	500	400	500
Visa/Mastercard Bank Charges	352	500	307	500
Contract Labor	21,151	38,250	5,000	7,000
Rentals	258,593	204,048	190,750	230,083
Maintenance Of Facilities		400	150	400
Repair Of Equipment	25,321	38,416	29,900	36,265

**GENERAL FUND  
Police**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Printing & Photography	13,303	23,000	16,500	18,000
Postage & Mailing	8,267	10,545	8,500	10,545
Subscription & Membership	27,831	36,891	29,492	41,602
Telephone Communications	77,145	190,390	169,340	192,320
Laundry & Dry Cleaning	106,749	123,000	110,000	128,000
Training		1,550	700	1,550
All Other Sundry Charges	6,452	10,800	11,300	11,500
Software License & Maintenance				50,000
Confidential Informants	25,000	23,000	30,000	35,000
Cloud Subscriptions		17,835		
Leases Expense Clearing	(2,444)			
Office Supplies	67,544	78,801	76,850	84,100
Equipment - Noncapital	107,438	195,530	135,900	142,200
All Other Materials & Supplies	42,294	56,658	51,850	61,140
Uniforms	145,344	153,300	156,000	166,300
License Tags	1,806	1,500	1,500	1,500
Use Tax Allocation	(93)	(40)	(40)	(67,540)
Food & Supplies for Animals	14,328	14,000	12,500	14,000
Training - Ammunition	14,377	22,944	22,943	22,000
	<u>1,272,127</u>	<u>1,637,593</u>	<u>1,419,342</u>	<u>1,620,035</u>
<b>SPECIAL PROJECTS</b>				
Florida Southern College - SRO	548,300	569,145	730,690	739,936
Polk County School Board - SRO	1,246,417	1,381,245	1,229,926	
Crime Watch	40,633	45,000	39,622	51,775
Special Overtime	88,804	90,000	90,000	99,000
Emergency Preparedness	1,259	2,500	3,678	3,500
Recruitment	39,331	40,580	38,570	42,000
Victim Assistance Program	25,000	25,000	25,000	25,000
Training Center	63,915	141,855	101,400	173,460
Police Educations	31,944	28,000	28,000	28,000
Canine Training - Donations	12,807	93,913	87,413	
Investigative Costs Reimbursement	184,878	180,111	169,311	135,000
Do the Right Thing - Donations		4,537	4,537	
School Resource Officers - Donations		6,716	4,216	
Polk Community College IPS Coordinator	121,064	130,881	132,535	135,378
Red Light Cameras	930,999	967,580	944,594	974,150
LPD Explorer Program - Donations	13,790	5,972	5,160	
COPS For Christmas - Donations	8,265	13,073	13,073	
Lakeland Police Dept. - Donations	2,120	7,569	2,293	
SWAT Medic Program	4,054	7,000	4,260	6,000
AED Units for LPD Patrol Cars	6,642	35,000	35,000	10,000
Special Event Sponsorship	17,873	27,300	27,435	29,500

**GENERAL FUND  
Police**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
FOAG Victim Assistance (VOCA)	166,040	201,569	204,367	203,896
FDLE-Byrne Grant		25,000	20,458	25,000
DOJ-Justice Assistance Grant	110,220	122,049	114,827	134,006
Community Policing Innovation	203,133	454,837	399,473	427,463
New Beginnings - SRO	109,813	117,823	118,269	121,080
Ballistic Vest Replacements	35,923	84,418	25,000	67,000
Lakeland Christian - SRO	91,342	96,934	94,494	102,081
Accommodations for Programs and Services		10,000	10,000	10,000
Magnolia Montessori Academy - SRO	89,451	95,290	85,742	88,692
BJA-Coronavirus Emergency Supplemental Funding Program	708			
LPD New Technology and Equipment Replacement		95,143	6,000	38,000
FDOT HVE Florida Bicycle Pedestrian Initiative	3,710			
Body Worn Camera System		1,151,334	1,087,683	1,071,154
Digital Evidence Management System	30,573	12,267	12,267	
Hurricane Ian Mission 04144 - send 911 dispatchers to help Hardee Coun			3,619	
Donations - LPD Trade Academy		3,500		
Investigative Costs Reimbursement	24,643			
FDLE-Byrne Grant	23,968			
LPD New Technology and Equipment Replacement	55,227	15,000	15,000	15,000
	<u>4,332,847</u>	<u>6,288,141</u>	<u>5,913,912</u>	<u>4,756,071</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Debt Service Fund	1,142,895	1,165,471	1,165,471	1,187,079
Transfer To Fleet Mgmt Reserve	58,593	73,572	73,572	
Transfer To Information Technology				63,855
	<u>1,201,488</u>	<u>1,239,043</u>	<u>1,239,043</u>	<u>1,250,934</u>
<b>SUB-TOTAL</b>	<u>45,774,328</u>	<u>54,955,590</u>	<u>50,439,230</u>	<u>55,410,615</u>

**GENERAL FUND  
Police**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>LAW ENFORCEMENT TRUST FUND</b>				
<b>ALL OTHER O&amp;M</b>				
All Other Administrative	32,080	139,625	84,176	
Equipment - Noncapital		24,186	23,010	
	<u>32,080</u>	<u>163,811</u>	<u>107,186</u>	
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		184,133	184,133	
		<u>184,133</u>	<u>184,133</u>	
<b>SUB-TOTAL</b>	<u>32,080</u>	<u>347,944</u>	<u>291,319</u>	
<b>FEDERALLY FORFEITED PROPERTY</b>				
<b>ALL OTHER O&amp;M</b>				
Training	26,147			
All Other Administrative		817,587	1,107,587	
Computer Software		10,000	10,000	
Equipment - Noncapital	4,208	193,550	187,842	
	<u>30,355</u>	<u>1,021,137</u>	<u>1,305,429</u>	
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	32,860	222,541	222,541	
	<u>32,860</u>	<u>222,541</u>	<u>222,541</u>	
<b>SPECIAL PROJECTS</b>				
Fed Law Enforcement Trust - Treasury Funds	4,718			
	<u>4,718</u>			
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Fleet Mgmt Reserve		290,000	290,000	
		<u>290,000</u>	<u>290,000</u>	
<b>SUB-TOTAL</b>	<u>67,933</u>	<u>1,533,678</u>	<u>1,817,970</u>	
<b>GRAND TOTAL</b>	<u><b>45,874,341</b></u>	<u><b>56,837,212</b></u>	<u><b>52,548,519</b></u>	<u><b>55,410,615</b></u>

**GENERAL FUND**  
**Public Works - Director**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	794,635	844,029	809,370	776,234
<b>UTILITIES</b>				
Water Service	267	277	270	277
Electric Service	4,358	4,334	5,002	5,177
Wastewater Service	296	309	298	305
Solid Waste Service	440	440	440	440
Solid Waste Service - Recycling	41	44	41	41
	<u>5,402</u>	<u>5,404</u>	<u>6,051</u>	<u>6,240</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	56,329	36,941	36,941	836
Intra-Departmental Charges - PC & Network Support	13,990	16,523	17,524	17,125
Intra-Departmental Charges - Telephone	2,720	4,532	4,532	5,421
Intra-Departmental Charges - Radios	2,885	3,538	3,538	4,821
Intra-Departmental Charges - Facilities	10,011	11,868	11,868	15,117
Intra-Departmental Charges - Janitorial	7,266	8,286	8,286	9,281
Intra-Departmental Charges - Training Ctr	480	450	450	484
Intra-Departmental Charges - IT Operations - GIS	14,354	16,372	16,372	20,375
Intra-Departmental Charges - IT Operations - Application Dev	49,210	42,469	42,469	40,293
Intra-Departmental Charges - IT Operations - Network Support	9,558	15,005	15,149	15,362
Intra-Departmental Charges - IT Operations - IT Security				6,439
	<u>166,802</u>	<u>155,984</u>	<u>157,129</u>	<u>135,554</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		9,945	8,445	
Repair Of Equipment	691	1,800	1,800	1,800
Printing & Photography		150	150	150
Postage & Mailing	155	450	450	450
Subscription & Membership	690	3,100	3,600	3,400
Telephone Communications	2,991	3,500	3,500	4,400
Travel	8,101	9,000	9,000	7,500
Training	3,615	8,572	8,572	7,500
All Other Sundry Charges	6	1,900	1,900	1,900
Software License & Maintenance		960	960	1,250
Office Supplies	2,334	2,800	2,800	4,350
Equipment - Noncapital	4,456	2,500	3,500	4,500
Uniforms	207	375	375	400
	<u>23,247</u>	<u>45,052</u>	<u>45,052</u>	<u>37,600</u>
<b>SPECIAL PROJECTS</b>				
Limited English Proficiency		1,200	1,200	
		<u>1,200</u>	<u>1,200</u>	

**GENERAL FUND**  
**Public Works - Director**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(110,715)	(108,394)	(108,394)	(96,354)
Cost Allocated - Purchasing	(6,616)	(6,856)	(6,856)	(7,140)
Cost Allocated - Solid Waste Management	(149,836)	(158,680)	(158,680)	(140,536)
Cost Allocated - Airport	(4,798)	(6,856)	(6,856)	(7,140)
Cost Allocated - Parking	(24,462)	(24,263)	(24,263)	(22,434)
Cost Allocated - Wastewater	(6,422)	(6,856)	(6,856)	(7,140)
Cost Allocated - Electric	(5,496)	(6,856)	(6,856)	(7,140)
Cost Allocated - Water	(6,447)	(6,856)	(6,856)	(7,140)
Cost Allocated - Stormwater Utility	(65,110)	(63,911)	(63,911)	(57,270)
Cost Allocated - Facilities Maintenance Fund	(65,110)	(63,911)	(63,911)	(57,270)
Cost Allocated - Information Technology	(6,616)	(6,856)	(6,856)	(7,140)
Cost Allocated - Building Inspection Fund	(6,616)	(6,856)	(6,856)	(7,140)
	<u>(458,244)</u>	<u>(467,151)</u>	<u>(467,151)</u>	<u>(423,844)</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Transportation Fund				1,000,000
				<u>1,000,000</u>
<b>GRAND TOTAL</b>	<b><u>531,842</u></b>	<b><u>584,518</u></b>	<b><u>551,651</u></b>	<b><u>1,531,784</u></b>



**GENERAL FUND**  
**Public Works - Traffic**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	989,749	1,243,775	906,848	1,486,091
<b>UTILITIES</b>				
Water Service	1,113	1,114	1,164	1,193
Electric Service	17,521	16,041	19,480	20,162
Wastewater Service	462	464	439	450
Solid Waste Service	1,637	1,637	1,637	1,637
Solid Waste Service - Recycling	102	102	102	102
	<u>20,834</u>	<u>19,358</u>	<u>22,822</u>	<u>23,544</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	60,427	60,944	62,859	85,372
Gasoline - Fleet Management	29,134	30,696	24,632	30,563
Maintenance - Fleet Management	38,936	46,858	69,251	51,220
Purchasing & Stores Service	462	24,337	24,337	19,222
Intra-Departmental Charges - PC & Network Support	31,610	36,733	38,376	37,907
Intra-Departmental Charges - Telephone	5,829	7,049	7,049	8,432
Intra-Departmental Charges - Radios	6,732	8,255	8,255	8,437
Intra-Departmental Charges - Facilities	27,844	33,008	33,008	42,046
Intra-Departmental Charges - Janitorial	17,928	20,446	20,446	22,902
Intra-Departmental Charges - Training Ctr	1,012	950	950	1,021
Intra-Departmental Charges - IT Operations - GIS	9,768	14,730	14,730	18,438
Intra-Departmental Charges - IT Operations - Application Dev	43,492	89,936	89,936	38,567
Intra-Departmental Charges - IT Operations - Network Support	19,843	30,986	31,381	31,663
Intra-Departmental Charges - IT Operations - IT Security				10,302
	<u>293,018</u>	<u>404,928</u>	<u>425,210</u>	<u>406,092</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	14,063	45,000	41,500	35,000
Rentals	493		7,500	7,500
Repair Of Equipment	6,521	6,718	7,110	8,000
Printing & Photography	46		100	100
Postage & Mailing	271	145	750	750
Subscription & Membership	1,995	2,266	2,500	2,500
Telephone Communications	5,543	5,569	5,569	5,719
Travel	583	2,000	2,000	2,000
Training	3,890	4,353	5,500	7,500
All Other Sundry Charges		50	50	50
Software License & Maintenance	456		750	770
Auto/Heavy Equipment Fuel		444	390	300
Office Supplies	1,164	1,559	3,000	3,000
Equipment - Noncapital	500	1,080	360	3,000
All Other Materials & Supplies	84,920	130,614	117,664	88,000
Uniforms	4,843	7,413	6,145	7,000

**GENERAL FUND**  
**Public Works - Traffic**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Tools & Implements	2,235	2,555	2,000	2,300
Use Tax Allocation	(27)			
	<u>127,496</u>	<u>209,766</u>	<u>202,888</u>	<u>173,489</u>
<b>SPECIAL PROJECTS</b>				
ITS Maintenance	46,313	160,970	160,970	160,970
Sign Fabrication	48,040	60,134	36,439	77,000
Special Event Sponsorship	17,912	29,400	29,400	29,400
Wayfinding Signs	4,314	20,686	40,686	
	<u>116,579</u>	<u>271,190</u>	<u>267,495</u>	<u>267,370</u>
<b>GRAND TOTAL</b>	<b><u>1,547,675</u></b>	<b><u>2,149,017</u></b>	<b><u>1,825,263</u></b>	<b><u>2,356,586</u></b>

**GENERAL FUND**  
**Public Works - Engineering**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,172,434	1,264,455	1,194,718	1,570,977
<b>UTILITIES</b>				
Water Service	462	479	468	480
Electric Service	7,537	7,495	8,652	8,955
Wastewater Service	512	534	515	528
Solid Waste Service	761	761	761	761
Solid Waste Service - Recycling	71	77	71	71
	9,342	9,346	10,467	10,795
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	27,363	27,701	29,670	51,308
Gasoline - Fleet Management	10,935	11,779	7,070	7,961
Maintenance - Fleet Management	22,769	12,656	26,883	12,603
Purchasing & Stores Service	14,313	10,865	10,865	3,343
Intra-Departmental Charges - PC & Network Support	20,996	24,209	25,415	22,726
Intra-Departmental Charges - Telephone	4,275	5,539	5,539	6,625
Intra-Departmental Charges - Radios	3,365	4,127	4,127	4,218
Intra-Departmental Charges - Facilities	17,319	20,531	20,531	26,152
Intra-Departmental Charges - Janitorial	12,570	14,335	14,335	16,057
Intra-Departmental Charges - Training Ctr	906	850	850	914
Intra-Departmental Charges - IT Operations - GIS	26,940	40,712	40,712	48,931
Intra-Departmental Charges - IT Operations - Application Dev	52,603	57,885	57,885	51,443
Intra-Departmental Charges - IT Operations - Network Support	12,414	19,793	18,714	18,789
Intra-Departmental Charges - IT Operations - IT Security				6,010
	226,768	250,982	262,596	277,080
<b>ALL OTHER O&amp;M</b>				
Contractual Services		2,200		
Contract Labor	4,261	42,047	24,747	
Repair Of Equipment	1,242	1,500	1,500	1,500
Printing & Photography	41	100	100	100
Postage & Mailing	53	250	250	250
Subscription & Membership	2,201	3,000	3,000	3,000
Telephone Communications	7,542	7,850	7,850	8,000
Travel	3,082	3,500	3,500	3,500
Training	4,752	7,200	7,200	8,000
All Other Sundry Charges	2,023	1,800	1,800	750
Software License & Maintenance	10,505	10,608	11,500	11,500
Refund Of Prior Years Revenue	45			
Office Supplies	3,305	4,000	4,000	4,250
Equipment - Noncapital	1,626	1,287	2,500	3,250
All Other Materials & Supplies	1,450			
Uniforms	4,018	4,750	4,750	5,000

**GENERAL FUND**  
**Public Works - Engineering**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Tools & Implements	1,982	3,000	3,000	3,250
	<u>48,129</u>	<u>93,092</u>	<u>75,697</u>	<u>52,350</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital			4,500	4,500
			<u>4,500</u>	<u>4,500</u>
<b>SPECIAL PROJECTS</b>				
Office Renovation		6,605		
Other Projects - City Departments				
FDOT County Line Rd @ US 92	259			
FDOT-Tenoroc Trail - Segment 1	2,143	53,487	53,487	
	<u>2,402</u>	<u>60,092</u>	<u>53,487</u>	
<b>ALLOCATIONS</b>				
Cost Allocated - Stormwater Utility	(39,635)	(39,635)	(39,635)	(42,050)
Cost Allocated - Building Inspection Fund	(11,598)	(17,471)	(17,471)	(19,305)
	<u>(51,233)</u>	<u>(57,106)</u>	<u>(57,106)</u>	<u>(61,355)</u>
<b>GRAND TOTAL</b>	<b><u>1,407,843</u></b>	<b><u>1,620,861</u></b>	<b><u>1,544,359</u></b>	<b><u>1,854,347</u></b>

**GENERAL FUND**  
**Public Works - Construction & Maintenance**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,184,090	1,786,976	1,179,622	2,567,785
<b>UTILITIES</b>				
Water Service	23,372	24,499	18,739	19,207
Electric Service	31,938	29,640	35,396	36,635
Wastewater Service	19,653	19,320	19,626	20,117
Solid Waste Service	15,053	15,217	63,351	63,351
Solid Waste Service - Recycling	102	102	102	102
	<u>90,118</u>	<u>88,778</u>	<u>137,214</u>	<u>139,412</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	123,339	(418,532)	217,363	514,734
Gasoline - Fleet Management	94,221	367,242	123,477	144,485
Maintenance - Fleet Management	87,173	414,792	209,324	421,348
Fleet Mgmt Charges Recoveries				(256,800)
Purchasing & Stores Service	42,478	36,072	36,072	199,747
Intra-Departmental Charges - PC & Network Support	29,417	35,229	32,670	31,763
Intra-Departmental Charges - Telephone	7,772	9,063	9,063	9,035
Intra-Departmental Charges - Radios	22,598	27,713	27,713	28,323
Intra-Departmental Charges - Facilities	133,994	158,843	158,843	202,336
Intra-Departmental Charges - Janitorial	24,468	27,903	27,903	31,255
Intra-Departmental Charges - Training Ctr	3,836	3,599	3,599	3,869
Intra-Departmental Charges - IT Operations - GIS	50,079	58,750	58,750	67,924
Intra-Departmental Charges - IT Operations - Application Dev	116,671	85,966	85,966	92,068
Intra-Departmental Charges - IT Operations - Network Support	20,093	32,153	28,397	28,432
Intra-Departmental Charges - IT Operations - IT Security				9,444
	<u>756,140</u>	<u>838,793</u>	<u>1,019,140</u>	<u>1,527,963</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	23,750	28,510	10,510	10,799
Contract Labor	11,429	10,527	10,527	541
Leases	(64,457)	358,625	370,753	171,341
Rentals	115	11,530	3,430	3,522
Repair Of Equipment	5,711	16,750	10,250	10,530
Printing & Photography	54	493	493	200
Postage & Mailing	9	422	422	100
Subscription & Membership	1,170	1,538	1,538	1,580
Telephone Communications	8,548	7,777	12,777	13,128
Travel	3,128	5,413	6,413	6,589
Training	7,878	7,425	17,425	17,904
All Other Sundry Charges		148	148	100
Software License & Maintenance		63	2,563	250

**GENERAL FUND**  
**Public Works - Construction & Maintenance**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Auto/Heavy Equipment Fuel		1,743	1,743	
Office Supplies	4,326	9,151	6,651	13,100
Equipment - Noncapital	13,252	13,405	13,405	10,505
All Other Materials & Supplies	7,548	30,443	30,443	31,200
Uniforms	23,704	35,875	35,875	36,862
Construction Material	(127,467)	500	41,000	42,000
Chemicals	11,103	5,751	4,751	8,500
Tools & Implements	9,492	17,558	10,558	13,850
Personal Safety Equipment	23,760	34,375	15,375	15,800
Parts For Equipment	7,360	20,488	26,988	23,100
Use Tax Allocation	(11)			
Recoveries-From Outside City	(6,115)		(76,940)	
	(35,713)	618,510	557,098	431,501
<b>DEBT SERVICE</b>				
Interest Expense - Leasing2	16,815			
Principal Payment - Leasing2	166,063			
	182,878			
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		5,528	5,528	6,000
		5,528	5,528	6,000
<b>SPECIAL PROJECTS</b>				
Other Projects - City Departments	(20,604)		113,331	
Cleaning & Painting Downtown Streetscape	10,954	52,526	52,526	25,000
	(9,649)	52,526	165,857	25,000
<b>GRAND TOTAL</b>	<b>2,167,864</b>	<b>3,391,111</b>	<b>3,064,459</b>	<b>4,697,661</b>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Director**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>432,242</u>	<u>460,817</u>	<u>433,965</u>	<u>531,759</u>
<b>UTILITIES</b>				
Water Service	151	157	153	157
Electric Service	2,465	2,452	2,830	2,929
Wastewater Service	168	175	168	172
Solid Waste Service	249	249	249	249
Solid Waste Service - Recycling	23	25	23	23
	<u>3,056</u>	<u>3,058</u>	<u>3,423</u>	<u>3,530</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	27,241	435	435	9,193
Intra-Departmental Charges - PC & Network Support	7,832	9,865	8,635	8,374
Intra-Departmental Charges - Telephone	3,108	4,028	4,028	4,216
Intra-Departmental Charges - Radios		43,043	43,043	51,825
Intra-Departmental Charges - Facilities	5,668	6,719	6,719	8,559
Intra-Departmental Charges - Janitorial	4,114	4,692	4,692	5,255
Intra-Departmental Charges - Training Ctr	160	150	150	161
Intra-Departmental Charges - IT Operations - Application Dev	25,703	37,266	37,266	30,071
Intra-Departmental Charges - IT Operations - Network Support	7,681	12,192	11,047	10,688
Intra-Departmental Charges - IT Operations - IT Security				4,293
	<u>81,508</u>	<u>118,390</u>	<u>116,015</u>	<u>132,635</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		2,350	2,350	2,350
Rentals	23	1,000	1,000	500
Repair Of Equipment	384	934	934	934
Printing & Photography	986	1,600	1,600	1,600
Postage & Mailing		300	300	300
Subscription & Membership	1,536	6,313	6,313	2,500
Telephone Communications	3,043	4,600	4,600	4,600
Travel	2,737	6,700	6,700	4,000
Training	1,771	5,700	5,700	4,000
Software License & Maintenance		50,000		
Refund Of Prior Years Revenue	2			
Office Supplies	1,532	1,624	1,624	1,624
Equipment - Noncapital	<u>2,508</u>	<u>2,057</u>	<u>2,057</u>	<u>2,500</u>
	<u>14,522</u>	<u>83,178</u>	<u>33,178</u>	<u>24,908</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		<u>4,900</u>	<u>4,900</u>	<u>2,000</u>
		<u>4,900</u>	<u>4,900</u>	<u>2,000</u>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Director**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Sculpture Competition	11,512	26,635	26,634	25,000
Volunteers in Public Service	500	1,007	1,007	1,000
Downtown Wayfinding	4,382	10,955	10,955	7,500
Downtown Street Furniture	11,698	4,018	4,018	9,093
Sculpture Damage Repairs		15,000		
	28,092	57,615	42,614	42,593
<b>GRAND TOTAL</b>	<b>559,420</b>	<b>727,958</b>	<b>634,095</b>	<b>737,425</b>



**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Parks**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
		<b>ADMINISTRATION</b>		
<b>PERSONAL SERVICES</b>	6,524,118	8,330,502	6,813,687	8,245,781
<b>INSURANCE</b>				
Insurance - Fire	882	918		
	882	918		
<b>UTILITIES</b>				
Water Service	599,962	620,021	606,061	621,213
Stormwater Service	3,679	3,863	3,862	3,862
Electric Service	272,504	274,647	310,106	320,960
Wastewater Service	78,548	80,080	78,558	80,522
Solid Waste Service	144,876	149,328	142,632	142,632
Solid Waste Service - Recycling	23	23	23	23
	1,099,594	1,127,962	1,141,242	1,169,212
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	536,070	550,787	558,873	669,792
Gasoline - Fleet Management	236,106	226,041	194,241	237,533
Maintenance - Fleet Management	366,859	328,946	375,103	329,079
Purchasing & Stores Service	22,624	31,726	31,726	40,952
Intra-Departmental Charges - PC & Network Support	38,495	47,292	50,865	49,432
Intra-Departmental Charges - Telephone	12,046	15,105	15,105	16,865
Intra-Departmental Charges - Radios	35,581	590	590	603
Intra-Departmental Charges - Facilities	981,393	1,163,386	1,163,386	1,481,930
Intra-Departmental Charges - Janitorial	15,991	18,236	18,236	20,426
Intra-Departmental Charges - Training Ctr	6,554	6,148	6,148	6,610
Intra-Departmental Charges - IT Operations - GIS	16,121	21,732	21,732	20,375
Intra-Departmental Charges - IT Operations - Application Dev	257,253	230,926	230,926	263,957
Intra-Departmental Charges - IT Operations - Network Support	26,797	43,638	44,311	44,687
Intra-Departmental Charges - IT Operations - IT Security				15,024
	2,551,889	2,684,553	2,711,242	3,197,265

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Parks**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	203,947	220,681	220,681	216,611
Rentals		578	578	1,134
Maintenance Of Facilities	31,859	29,310	29,310	34,095
Repair Of Equipment	45,211	46,304	46,304	47,578
Printing & Photography	243	1,123	1,123	1,154
Postage & Mailing	72	83	83	85
Subscription & Membership	819	1,120	1,120	1,151
Telephone Communications	20,097	14,948	14,148	14,537
Travel	2,213	1,719	1,719	1,645
Training	5,025	6,497	6,097	4,804
All Other Sundry Charges	13,643	10,633	11,200	11,174
Ad Valorem Taxes		700	700	700
Auto/Heavy Equipment Fuel	2,306	2,307	2,307	2,370
Office Supplies	5,080	8,352	8,352	7,000
Equipment - Noncapital	18,973	9,301	9,300	7,193
All Other Materials & Supplies	30,477	28,608	28,533	29,101
Uniforms	43,882	50,205	50,205	51,588
Cleaning & Janitor Supply	51,145	53,304	59,321	60,252
Construction Material	8,139	7,506	7,506	5,548
Chemicals	94,175	95,090	95,090	102,591
Tools & Implements	13,333	14,868	14,868	14,230
Electrical Hardware & Plumbing Supplies	12,895	18,756	17,744	22,073
Agricultural & Horticultural Supplies	159,718	154,554	149,754	213,442
Recreational Supplies	17,349	21,737	21,737	22,464
Food & Supplies for Animals	14,926	11,993	11,993	12,323
Irrigation Supplies	25,417	40,380	40,380	26,253
	<u>820,942</u>	<u>850,657</u>	<u>850,153</u>	<u>911,096</u>
<b>DEBT SERVICE</b>				
Parks & Recreation Energy Conservation	98,900			
	<u>98,900</u>			
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	30,312	31,848	31,848	32,000
	<u>30,312</u>	<u>31,848</u>	<u>31,848</u>	<u>32,000</u>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Parks**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Tigers Spring Training	98,981	106,124	106,124	109,000
Special Overtime	95,253	297,000	324,655	297,000
Replace Parks Equipment	64,206	65,767	65,767	60,000
Holiday Decorations	3,229	2,555	2,555	3,000
Tree And Palm Program	16,978	19,000	19,000	20,000
Landscape Renovations	20,768	25,000	25,000	27,000
Irrigation Modernization	19,663	11,603	11,603	20,000
Resigning Of Parks	3,655	4,000	4,000	5,000
Replace Swan Pens		1,750	1,750	2,000
Spring Training Preparation	81,091	94,495	94,495	99,000
Master Key System - Tigertown, Peterson & Lake Parker Park			600	700
Landscape Renovations - FDOT	20,718	26,385	26,420	28,000
Hollis Garden	24,625	26,500	26,500	28,000
Sportsfield Lighting	82,439	74,981	74,981	68,000
Tree Trust Fund	26,683	192,652	192,652	
Parking Lot C Landscape	2,049	(972)		
City Swans-Medical & Veterinary Services	10,066	19,716	19,716	20,000
	<u>570,405</u>	<u>966,556</u>	<u>995,818</u>	<u>786,700</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Fleet Mgmt	(11,648)	(12,925)	(12,925)	(13,144)
Cost Allocated - Purchasing	(34,944)	(38,775)	(38,775)	(39,432)
Cost Allocated - Solid Waste Management	(32,263)	(38,775)	(38,775)	(39,432)
Cost Allocated - Airport	(6,757)	(10,340)	(10,340)	(10,515)
Cost Allocated - Parking	(67,558)	(74,966)	(74,966)	(76,236)
Cost Allocated - Wastewater	(33,924)	(38,775)	(38,775)	(39,432)
Cost Allocated - Electric	(260,371)	(347,685)	(347,685)	(353,577)
Cost Allocated - Water	(65,821)	(74,966)	(74,966)	(76,236)
Cost Allocated - Building Inspection Fund	(67,558)	(74,966)	(74,966)	(76,236)
	<u>(580,844)</u>	<u>(712,173)</u>	<u>(712,173)</u>	<u>(724,240)</u>
<b>SUB-TOTAL</b>	<u>11,114,853</u>	<u>13,280,823</u>	<u>11,831,817</u>	<u>13,617,814</u>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Parks**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Detroit Minor League</b>				
<b>ALL OTHER O&amp;M</b>				
Ad Valorem Taxes		635	635	635
		635	635	635
<b>SPECIAL PROJECTS</b>				
Extended Spring Training	13,350	13,500	22,639	13,500
Gulf Coast League	20,987	4,050	4,345	4,050
Fall Instructional	7,199	54,000	54,000	54,000
Lakeland Flying Tigers	3,468	5,940	5,940	5,940
Tryouts & Evaluations / Other	1,123	338	338	338
	46,127	77,828	87,262	77,828
<b>SUB-TOTAL</b>	46,127	78,463	87,897	78,463
<b>Detroit Major League</b>				
<b>SPECIAL PROJECTS</b>				
Spring Training	73,632	116,100	91,955	116,100
Fantasy Camp			4,231	3,375
	73,632	116,100	96,186	119,475
<b>SUB-TOTAL</b>	73,632	116,100	96,186	119,475
<b>GRAND TOTAL</b>	<b>11,234,611</b>	<b>13,475,386</b>	<b>12,015,900</b>	<b>13,815,752</b>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Recreation**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	3,236,176	4,491,353	3,354,904	3,916,530
<b>UTILITIES</b>				
Water Service	48,904	48,763	50,666	51,933
Electric Service	287,289	260,758	312,105	323,030
Wastewater Service	56,077	56,986	54,472	55,834
Solid Waste Service	37,212	37,236	41,805	41,805
Solid Waste Service - Recycling	329	331	329	329
	<u>429,811</u>	<u>404,074</u>	<u>459,377</u>	<u>472,931</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	26,237	27,203	26,548	36,690
Gasoline - Fleet Management	8,313	8,511	6,242	11,454
Maintenance - Fleet Management	15,030	18,888	11,727	18,786
Purchasing & Stores Service	9,236	10,432	10,432	9,196
Intra-Departmental Charges - PC & Network Support	87,367	104,703	112,189	113,488
Intra-Departmental Charges - Telephone	20,984	22,154	22,154	28,911
Intra-Departmental Charges - Facilities	537,914	637,670	637,670	812,267
Intra-Departmental Charges - Janitorial	8,312	9,478	9,478	10,616
Intra-Departmental Charges - Training Ctr	2,504	2,349	2,349	2,526
Intra-Departmental Charges - IT Operations - Application Dev	173,401	280,617	280,617	165,807
Intra-Departmental Charges - IT Operations - Network Support	67,545	105,593	107,857	110,246
Intra-Departmental Charges - IT Operations - IT Security				36,487
	<u>956,842</u>	<u>1,227,598</u>	<u>1,227,263</u>	<u>1,356,474</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	75,456	136,717	139,111	122,859
Visa/Mastercard Bank Charges	27,189	21,500	47,200	42,200
Maintenance Of Facilities	10,190	15,627	15,627	14,350
Repair Of Equipment	75,171	79,808	79,808	68,170
Subscription & Membership	918	3,645	2,835	3,050
Telephone Communications	6,990	14,210	13,760	14,210
Travel	4	4,913	4,913	4,913
Training	12,899	20,640	20,640	13,310
Software License & Maintenance		500	500	500
Licenses & Permits	717	760	760	760
Refund Of Prior Years Revenue	98		35	
Bad Debt Expense	5			
Leases Expense Clearing	(1,000)			
Office Supplies	17,326	19,989	19,511	16,000
Equipment - Noncapital	20,767	26,508	26,508	22,225
Uniforms	17,001	20,790	21,790	18,084

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Recreation**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Cleaning & Janitor Supply	63,198	83,296	80,796	78,840
Chemicals	54,436	92,497	92,497	115,700
Tools & Implements	5,323	3,762	3,762	3,212
Electrical Hardware & Plumbing Supplies	810	1,855	1,255	1,300
Recreational Supplies	6,443	9,534	9,640	7,340
Recoveries-Intra Department Charges	(9,428)	(10,000)	(10,000)	(10,275)
	<u>384,513</u>	<u>546,551</u>	<u>570,948</u>	<u>536,748</u>
<b>FUEL</b>				
Fuel-Pool Operations	10,816	17,250	16,800	19,000
	<u>10,816</u>	<u>17,250</u>	<u>16,800</u>	<u>19,000</u>
<b>DEBT SERVICE</b>				
Parks & Recreation Energy Conservation	18,292			
	<u>18,292</u>			
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	7,963	25,000	25,000	25,000
	<u>7,963</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
<b>SPECIAL PROJECTS</b>				
Resurface Tennis Courts		76,974	76,974	32,000
Christmas Parade	13,585	14,900	14,900	14,900
Special Events Program	67,437	75,683	75,183	73,183
Program Activity Costs	194,186	327,640	317,676	343,058
Tournament Costs	17,715	20,800	20,800	20,800
Martin Luther King Parade	9,550	11,000	9,161	9,500
Weight Room Equipment Replacement	26,797	31,000	31,000	25,000
Expanded Cultural Opportunities	2,730	18,142	16,082	16,035
Special Event Sponsorship	75,510	316,933	316,933	262,164
Holly Jolly Jinglebell Jog	27,437	67,880	67,780	67,780
Department of Health Child Care Food Program	6,122	1,111	1,111	11,500
MLK Festivities	1,436	1,600	1,600	1,600
E-Sports at Coleman Bush		74,900		
	<u>442,505</u>	<u>1,038,563</u>	<u>949,200</u>	<u>877,520</u>
<b>GRAND TOTAL</b>	<b><u>5,486,919</u></b>	<b><u>7,750,389</u></b>	<b><u>6,603,492</u></b>	<b><u>7,204,203</u></b>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Main Library**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>MAIN LIBRARY</b>				
<b>PERSONAL SERVICES</b>	1,485,623	1,758,374	1,480,955	1,829,870
<b>UTILITIES</b>				
Water Service	5,383	5,904	4,823	4,944
Electric Service	53,588	46,447	47,651	49,319
Wastewater Service	2,412	2,485	2,778	2,847
Solid Waste Service	4,299	4,299	4,299	4,299
	65,682	59,135	59,551	61,409
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,030	2,822	2,674	3,493
Gasoline - Fleet Management	305	194	225	148
Maintenance - Fleet Management	2,322	807	504	946
Purchasing & Stores Service	82,186	40,852	40,852	56,832
Intra-Departmental Charges - PC & Network Support	36,789	44,523	43,956	44,737
Intra-Departmental Charges - Telephone	14,766	15,609	15,609	19,274
Intra-Departmental Charges - Facilities	122,792	145,563	145,563	185,419
Intra-Departmental Charges - Training Ctr	1,918	1,600	1,600	1,720
Intra-Departmental Charges - IT Operations - Application Dev	70,885	78,434	78,434	85,664
Intra-Departmental Charges - IT Operations - Network Support	22,897	35,357	36,027	37,877
Intra-Departmental Charges - IT Operations - IT Security				12,878
	356,890	365,761	365,444	448,988
<b>ALL OTHER O&amp;M</b>				
Contractual Services	27,996	28,500	28,500	28,500
Visa/Mastercard Bank Charges	2,284	4,100	1,371	2,000
Repair Of Equipment		200	200	200
Postage & Mailing	20,406	13,000	13,000	15,000
Subscription & Membership	237	300	300	300
Telephone Communications	616	750	750	750
All Other Sundry Charges	2,619	3,000	3,000	3,000
Binding & Processing	541	1,250	1,250	1,250
Leases Expense Clearing	(1,224)			
Office Supplies	5,975	12,085	12,085	12,500
Equipment - Noncapital	1,938	2,000	2,000	2,000
Cleaning & Janitor Supply	7,497	8,100	8,100	8,250
Library Materials	131,937	151,302	146,651	95,024
	200,823	224,587	217,207	168,774
<b>DEBT SERVICE</b>				
Parks & Recreation Energy Conservation	6,097			
	6,097			

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Main Library**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Library Foundation - Reference Section		4,569	4,569	
Library Foundation - Special Collections Section	147	3,038	3,038	
Library Foundation - Fine Arts Collections Section		6,406	6,406	
Serena Bailey Foundation - Reference Section	14,733	11,403	11,403	
Serena Bailey Foundation - Special Collections Section	59,179	10,894	10,894	
Serena Bailey Foundation - Fine Arts Collections Section	6,635	121,319	121,319	
Louise K Padar Bequest		65,658	65,658	
LHCC Exhibits and Displays		100		
	<u>80,693</u>	<u>223,387</u>	<u>223,287</u>	
<b>SUB-TOTAL</b>	<u>2,195,807</u>	<u>2,631,244</u>	<u>2,346,444</u>	<u>2,509,041</u>
<b>E- LIBRARY</b>				
<b>PERSONAL SERVICES</b>	<u>191,620</u>	<u>204,788</u>	<u>105,406</u>	
<b>UTILITIES</b>				
Water Service	213	230	111	
Electric Service	5,591	4,671	3,497	
Wastewater Service	851	897	457	
Solid Waste Service	273	273	159	
	<u>6,928</u>	<u>6,071</u>	<u>4,224</u>	
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Facilities	14,809	17,555	10,241	
	<u>14,809</u>	<u>17,555</u>	<u>10,241</u>	
<b>ALL OTHER O&amp;M</b>				
Contractual Services	7,493	5,000	2,249	
Leases	77,395		40,597	
All Other Sundry Charges	134	500	50	
Software License & Maintenance		480		
Leases Expense Clearing	(63,350)			
Office Supplies	1,462	500		
Equipment - Noncapital		500		
Cleaning & Janitor Supply	331	500	45	
	<u>23,464</u>	<u>7,480</u>	<u>42,941</u>	
<b>DEBT SERVICE</b>				
Interest Expense - Leased Buildings	191			
Principal Payment - Leased Buildings	63,168			
	<u>63,359</u>			
<b>SUB-TOTAL</b>	<u>300,180</u>	<u>235,894</u>	<u>162,812</u>	



**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Main Library**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>COUNTY-WIDE LIBRARY COOPERATIVE</b>				
<b>PERSONAL SERVICES</b>	268,134	422,518	329,766	462,945
<b>UTILITIES</b>				
Electric Service			942	
			942	
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Facilities	19,807			
Intra-Departmental Charges - Janitorial	14,375			
	34,182			
<b>ALL OTHER O&amp;M</b>				
Contractual Services	37,933	338,092	347,942	45,000
Leases	76,962	50,000	6,059	
Repair Of Equipment		500	500	250
Subscription & Membership	1,855	2,200	2,200	2,000
Travel	291	7,800	7,800	5,000
Training	222	2,000	2,000	2,000
All Other Sundry Charges	4,911	6,000	6,000	6,000
Software License & Maintenance		1,500	1,500	1,500
Binding & Processing	634	3,000	3,000	2,000
Office Supplies	12,269	16,500	16,500	17,000
Equipment - Noncapital	18,699	12,050	11,700	8,000
Uniforms	2,535	2,500	2,500	2,500
Cleaning & Janitor Supply	2,411	8,500	8,500	8,500
Library Materials	443,702	375,000	375,000	400,000
	602,424	825,642	791,201	499,750
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		10,000	10,000	10,000
		10,000	10,000	10,000
<b>SUB-TOTAL</b>	904,740	1,258,160	1,131,909	972,695
<b>GRAND TOTAL</b>	<b>3,400,727</b>	<b>4,125,298</b>	<b>3,641,165</b>	<b>3,481,736</b>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Branch**  
**Library**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	294,201	465,635	443,050	502,300
<b>UTILITIES</b>				
Water Service	1,398	1,430	1,391	1,426
Electric Service	33,701	28,476	44,633	46,195
Wastewater Service	1,783	1,813	1,732	1,775
Solid Waste Service	1,604	1,604	1,604	1,604
	<u>38,486</u>	<u>33,323</u>	<u>49,360</u>	<u>51,000</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	1,895	2,279	2,202	2,821
Gasoline - Fleet Management	374	344	292	100
Maintenance - Fleet Management	2,515	807	432	946
Purchasing & Stores Service	462	435	435	836
Intra-Departmental Charges - PC & Network Support	5,955	8,304	8,859	8,733
Intra-Departmental Charges - Telephone	5,052	6,042	6,042	5,421
Intra-Departmental Charges - Facilities	51,594	61,162	61,162	77,909
Intra-Departmental Charges - Training Ctr	266	250	250	269
Intra-Departmental Charges - IT Operations - Application Dev	4,392	28,558	28,558	6,033
Intra-Departmental Charges - IT Operations - Network Support	4,435	7,857	7,956	8,052
Intra-Departmental Charges - IT Operations - IT Security				2,576
	<u>76,941</u>	<u>116,038</u>	<u>116,188</u>	<u>113,696</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	18,961	21,000	21,000	21,672
All Other Sundry Charges	393	426	426	425
Software License & Maintenance		480		
Office Supplies	3,486	3,700	3,700	3,950
Cleaning & Janitor Supply	3,858	3,783	3,783	4,150
	<u>26,698</u>	<u>29,389</u>	<u>28,909</u>	<u>30,197</u>
<b>GRAND TOTAL</b>	<u><b>436,325</b></u>	<u><b>644,385</b></u>	<u><b>637,507</b></u>	<u><b>697,193</b></u>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Cleveland**  
**Heights Golf Course**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>1,047,358</u>	<u>1,132,883</u>	<u>1,083,032</u>	<u>1,307,989</u>
<b>INSURANCES</b>				
Insurance - Fire	21,364	27,079	26,872	49,415
Insurance - Position Bond	211	149	60	58
Self-Insurance Services	34,925	48,770	48,770	32,919
Insurance Consultant	838	500	483	476
Insurance - Excess Liability (Auto, General)	<u>1,348</u>	<u>1,064</u>	<u>1,064</u>	<u>1,217</u>
	<u>58,687</u>	<u>77,562</u>	<u>77,249</u>	<u>84,085</u>
<b>UTILITIES</b>				
Water Service	15,221	15,709	15,013	15,388
Stormwater Service	13,306	13,971	13,967	13,967
Electric Service	91,425	88,980	102,205	105,782
Wastewater Service	10,443	10,785	9,606	9,802
Solid Waste Service	<u>12,829</u>	<u>12,680</u>	<u>13,189</u>	<u>13,644</u>
	<u>143,224</u>	<u>142,125</u>	<u>153,980</u>	<u>158,583</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	15,228	17,700	15,384	19,204
Gasoline - Fleet Management	35,777	24,381	37,739	36,236
Maintenance - Fleet Management	18,882	14,701	20,945	15,035
Purchasing & Stores Service	5,079	4,781	4,781	8,358
Intra-Departmental Charges - PC & Network Support	8,124	9,791	10,625	10,463
Intra-Departmental Charges - Telephone	4,664	6,042	6,042	7,228
Intra-Departmental Charges - Facilities	80,948	95,958	95,958	122,232
Intra-Departmental Charges - Janitorial	25,832	29,458	29,458	32,996
Intra-Departmental Charges - Training Ctr	799	750	750	806
Intra-Departmental Charges - IT Operations - Application Dev	30,767	28,272	28,272	24,505
Intra-Departmental Charges - IT Operations - Network Support	7,119	10,901	12,374	12,327
Intra-Departmental Charges - IT Operations - IT Security				<u>4,293</u>
	<u>233,217</u>	<u>242,735</u>	<u>262,328</u>	<u>293,683</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	36,181	51,500	53,000	58,500
Banking Service	862	1,015	924	952
Advertising	8,468	10,000	11,000	10,000
Annual Audit	5,460	5,163	5,213	
Visa/Mastercard Bank Charges	45,301	24,000	40,782	45,000
Leases		91,520	84,480	84,480
Rentals	2,200	2,500	2,500	3,000
Repair Of Equipment	5,650	7,074	7,074	25,500
Printing & Photography	453	1,000	1,000	2,000

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Cleveland**  
**Heights Golf Course**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Postage & Mailing		240	240	240
Subscription & Membership	4,073	6,300	6,300	6,800
Telephone Communications	2,249	4,500	4,500	7,000
Training	450	1,500	1,500	3,500
Maintenance of Lakes		1,000		1,000
Bad Debt Expense		100	100	100
Tournament Expenses	2,290	2,500	2,500	2,500
Office Supplies	2,875	3,800	3,350	3,800
Equipment - Noncapital	633	3,500	1,500	3,500
All Other Materials & Supplies	35,429	38,200	38,687	38,700
Uniforms	4,871	6,000	6,000	6,500
Cleaning & Janitor Supply	201	2,000	2,000	2,000
Chemicals	109,475	95,000	95,000	120,000
Tools & Implements	3,072	4,000	4,000	4,000
Agricultural & Horticultural Supplies	40,082	50,000	50,000	55,000
Merchandise	68,229	82,433	82,433	85,000
Tires & Tubes		2,000	2,000	2,000
Parts For Equipment	37,864	34,500	34,500	42,500
Food Purchases	19,275	22,647	22,647	25,000
Fertilizer	84,954	85,000	85,000	100,000
Irrigation Supplies	14,928	14,000	14,000	14,000
	<u>535,525</u>	<u>652,992</u>	<u>662,230</u>	<u>752,572</u>
<b>DEBT SERVICE</b>				
Golf Course Equipment		95,142	95,142	95,143
Operations	193,005			
	<u>193,005</u>	<u>95,142</u>	<u>95,142</u>	<u>95,143</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital		2,000		2,000
Capital Lease Purchases	407,032			
	<u>407,032</u>	<u>2,000</u>		<u>2,000</u>
<b>SPECIAL PROJECTS</b>				
Golf Course Equipment		430,259	430,259	
		<u>430,259</u>	<u>430,259</u>	
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Public Impr Fund	198,750			
	<u>198,750</u>			
<b>GRAND TOTAL</b>	<u><b>2,816,798</b></u>	<u><b>2,775,698</b></u>	<u><b>2,764,220</b></u>	<u><b>2,694,055</b></u>

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Cemeteries**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	<u>844,538</u>	<u>957,534</u>	<u>896,124</u>	<u>1,003,842</u>
<b>UTILITIES</b>				
Water Service	20,674	22,653	14,985	15,360
Electric Service	18,728	18,093	21,477	22,229
Wastewater Service	3,763	4,655	1,296	1,328
Solid Waste Service	<u>9,985</u>	<u>9,996</u>	<u>9,366</u>	<u>9,366</u>
	<u>53,150</u>	<u>55,397</u>	<u>47,124</u>	<u>48,283</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	33,525	34,896	33,904	47,249
Gasoline - Fleet Management	21,906	17,918	19,752	24,138
Maintenance - Fleet Management	40,099	32,627	43,860	36,339
Purchasing & Stores Service	462	1,738	1,738	3,343
Intra-Departmental Charges - PC & Network Support	7,377	8,531	9,473	9,033
Intra-Departmental Charges - Telephone	2,720	3,021	3,021	3,614
Intra-Departmental Charges - Facilities	19,133	22,680	22,680	28,890
Intra-Departmental Charges - Janitorial	5,008	5,710	5,710	6,396
Intra-Departmental Charges - Training Ctr	693	650	650	699
Intra-Departmental Charges - IT Operations - GIS	381	780	780	6,097
Intra-Departmental Charges - IT Operations - Application Dev	15,418	14,192	14,192	13,748
Intra-Departmental Charges - IT Operations - Network Support	4,989	7,857	7,956	8,052
Intra-Departmental Charges - IT Operations - IT Security				<u>2,576</u>
	<u>151,709</u>	<u>150,600</u>	<u>163,716</u>	<u>190,174</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	19,054	29,514	28,412	29,000
Contract Labor	13,084			
Repair Of Equipment	8,514	7,178	7,178	7,178
Printing & Photography	291	2,769	1,478	1,000
Postage & Mailing	413	426	426	426
Subscription & Membership	(46)	160	160	160
Telephone Communications	2,774	3,336	3,336	3,336
Training				103
All Other Sundry Charges	123	99	99	223
Refund Of Prior Years Revenue	8,440		15,105	12,000
Office Supplies	2,896	2,862	2,862	2,000
Equipment - Noncapital	3,180	3,125	3,424	3,424
All Other Materials & Supplies	3,262	3,239	3,239	3,239
Uniforms	4,011	4,733	4,733	5,100
Construction Material	2,442	2,542	2,542	3,200
Tools & Implements	1,972	2,050	2,050	2,050

**GENERAL FUND**  
**Parks, Recreation & Cultural Arts - Cemeteries**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Agricultural & Horticultural Supplies	9,778	10,250	10,250	10,250
Merchandise	4,050	2,847	4,100	2,000
	<u>84,237</u>	<u>75,130</u>	<u>89,394</u>	<u>84,689</u>
<b>CAPITAL OUTLAY</b>				
Equipment - Capital	10,099	26,351	26,351	27,009
	<u>10,099</u>	<u>26,351</u>	<u>26,351</u>	<u>27,009</u>
<b>GRAND TOTAL</b>	<b><u>1,143,732</u></b>	<b><u>1,265,012</u></b>	<b><u>1,222,709</u></b>	<b><u>1,353,997</u></b>

**GENERAL FUND  
RP FUNDING CENTER**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	1,116,937	1,016,664	960,823	852,573
<b>INSURANCE</b>				
Insurance - Fire	113,642	159,322	163,067	341,737
Insurance - Position Bond	314	198	61	179
Self-Insurance Services			57,958	102,940
Insurance Consultant	2,346	1,750	1,692	1,275
Insurance - Excess Liability (Auto, General)			2,840	2,222
	116,302	161,270	225,618	448,353
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service			2,173	11,701
Intra-Departmental Charges - PC & Network Support	51,217	61,054	67,631	65,662
Intra-Departmental Charges - Telephone	6,792	10,070	10,071	56,014
Intra-Departmental Charges - Facilities	21,712	27,518	27,518	28,049
Intra-Departmental Charges - Training Ctr	2,717	2,249	2,249	2,418
Intra-Departmental Charges - IT Operations - GIS	127	312	312	9,146
Intra-Departmental Charges - IT Operations - Application Dev	163,398	133,831	133,821	116,181
Intra-Departmental Charges - IT Operations - Network Support	37,368	57,918	58,534	59,350
Intra-Departmental Charges - IT Operations - IT Security				19,746
	283,330	292,952	302,309	368,267
<b>ALL OTHER O&amp;M</b>				
Contractual Services	1,997	2,500	2,210	2,100
Banking Service	2,072	2,441	1,408	2,288
Advertising	1,215	1,100	3,812	1,000
Annual Audit	5,762	5,164	5,213	3,911
Promotions/Public Relations	50			
Repair Of Equipment	1,794	2,200	1,485	1,700
Printing & Photography	574	1,100	191	
Postage & Mailing	1,539	1,100	227	600
Subscription & Membership	6,861	7,300	2,407	6,000
Telephone Communications	20,654	21,300	19,240	21,900
Travel	15	2,100		2,200
All Other Sundry Charges	81	200	234	400
Software License & Maintenance		38,919	30,487	40,865
Licenses & Permits	2,011	2,000	300	2,000
Leases Expense Clearing	(282)			
Office Supplies	4,774	4,200	2,814	3,800
Equipment - Noncapital	1,675	2,100	1,003	2,100
	50,792	93,724	71,031	90,864
<b>SUB-TOTAL</b>	1,567,647	1,564,610	1,559,781	1,760,057

**GENERAL FUND  
RP FUNDING CENTER**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
	<b>PROPERTY</b>			
<b>PERSONAL SERVICES</b>	1,043,078	1,216,036	1,010,832	1,268,268
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	5,090	6,093	5,912	8,048
Gasoline - Fleet Management	2,273	2,543	2,006	2,058
Maintenance - Fleet Management	5,781	7,264	1,525	7,235
Intra-Departmental Charges - Telephone	9,169	8,056	14,099	
	<u>22,312</u>	<u>23,956</u>	<u>23,542</u>	<u>17,341</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	78,132	52,500	51,475	54,000
Contract Labor	18,639	28,500	17,490	20,000
Rentals	2,334	8,800	7,776	9,100
Maintenance Of Facilities	38,503	40,300	39,691	41,500
Repair Of Equipment	26,094	26,800	40,689	27,600
Postage & Mailing	37		87	100
Subscription & Membership	150			
Telephone Communications	6,666	7,100	6,372	7,300
Software License & Maintenance	10,936	13,300	11,025	13,700
Auto/Heavy Equipment Fuel	2,958	3,300	4,507	3,400
Office Supplies	5,044	7,800	3,350	8,000
Equipment - Noncapital	11,887	8,300	21,914	8,600
All Other Materials & Supplies	10,396	16,500	14,441	12,000
Uniforms	4,271			
Cleaning & Janitor Supply	51,701	59,500	64,980	50,000
Paints & Paint Supplies	1,390	800	1,200	1,300
Tools & Implements	9,063	15,700	1,064	5,000
Electrical Hardware & Plumbing Supplies	12,523	23,700	17,236	16,000
	<u>290,722</u>	<u>312,900</u>	<u>303,297</u>	<u>277,600</u>
<b>SUB-TOTAL</b>	<u>1,356,112</u>	<u>1,552,892</u>	<u>1,337,671</u>	<u>1,563,209</u>



**GENERAL FUND  
RP FUNDING CENTER**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CLIENT SERVICES</b>				
<b>PERSONAL SERVICES</b>	885,495	970,455	741,959	1,178,761
<b>INTER-CITY SERVICES</b>				
Other City Department Charges	59,031	80,000	100,078	137,601
Intra-Departmental Charges - Telephone	5,773	11,077	10,385	
	64,804	91,077	110,463	137,601
<b>ALL OTHER O&amp;M</b>				
Advertising	5,837	10,000	6,256	6,300
Piano Tuner Expenses	125		441	
Visa/Mastercard Bank Charges	20,609	19,500	22,473	18,926
Contract Labor	564,067	565,000	739,393	650,000
Rentals	11,095	14,600	48,998	46,196
Printing & Photography	4,885	700	4,831	3,100
Postage & Mailing	284	300	45	100
Travel	7,261	3,000		
Software License & Maintenance	37,814		2,105	500
Other Reimbursable Event Costs	7,314	4,000	18,116	15,000
Refund Of Prior Years Revenue	5,197		12,660	
Office Supplies	435	650	45	
Food Purchases	3,727	500	1,351	1,300
	668,650	618,250	856,714	741,422
<b>SUB-TOTAL</b>	1,618,948	1,679,782	1,709,136	2,057,784
<b>PARKING</b>				
<b>PERSONAL SERVICES</b>	107,690	181,556	115,325	118,364
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Telephone	3,056	504	504	
	3,056	504	504	
<b>ALL OTHER O&amp;M</b>				
Contractual Services	115			
Visa/Mastercard Bank Charges	6,484	7,500	9,480	20,949
Printing & Photography	270	500		
Software License & Maintenance	840	900	840	840
Office Supplies	212	500	842	400
Equipment - Noncapital			2,143	
	7,921	9,400	13,305	22,189
<b>SUB-TOTAL</b>	118,667	191,460	129,134	140,553

**GENERAL FUND  
RP FUNDING CENTER**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>BOX OFFICE</b>				
<b>PERSONAL SERVICES</b>	321,714	276,989	261,121	154,859
<b>INTER-CITY SERVICES</b>				
Other City Department Charges	9,614	12,000	10,903	3,210
Intra-Departmental Charges - Telephone	6,113	6,546	6,546	
	15,727	18,546	17,449	3,210
<b>ALL OTHER O&amp;M</b>				
Contractual Services	4,835	5,200	7,168	
Advertising	277,154	140,000	185,947	13,400
Piano Tuner Expenses	120	300	150	
Talent Fees-Promotions	709,840	453,000	554,856	22,000
Visa/Mastercard Bank Charges	75,263	32,100	63,160	25,507
Contract Labor	269,584	200,000	237,603	2,000
Rentals	22,373	3,500	22,005	3,000
Repair Of Equipment	261	267	162	100
Printing & Photography	17,614	12,350	7,115	1,500
Postage & Mailing	1,246	1,250	432	300
Subscription & Membership	600	600		
Travel	15,041	7,600	7,494	4,000
Licenses & Permits	10,247	9,000	10,008	280
Refunds On Settled Shows	3,883	200	1,250	500
Other Reimbursable Event Costs	723	4,100	2,974	500
Office Supplies	1,517	1,200	816	400
Food Purchases	25,249	14,400	16,140	5,000
	1,435,551	885,067	1,117,280	78,487
<b>SUB-TOTAL</b>	1,772,992	1,180,602	1,395,850	236,556
<b>COMMUNICATIONS</b>				
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Telephone	9,509	13,091	13,092	
	9,509	13,091	13,092	
<b>ALL OTHER O&amp;M</b>				
Communications - Other Costs	27,714	28,564	22,673	18,600
Software License & Maintenance	297	459		
Licenses & Permits	25	50		
	28,036	29,073	22,673	18,600
<b>SUB-TOTAL</b>	37,545	42,164	35,765	18,600

**GENERAL FUND  
RP FUNDING CENTER**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>NON-DEPARTMENTAL</b>				
<b>INSURANCE</b>				
Self-Insurance Services	88,800	57,958		
Insurance - Excess Liability (Auto, General)	2,784	2,840		
	<u>91,584</u>	<u>60,798</u>		
<b>UTILITIES</b>				
Water Service	60,101	59,061	65,554	61,037
Stormwater Service	25,661	26,944	26,937	26,935
Electric Service	477,096	443,997	528,586	547,087
Wastewater Service	20,385	20,647	20,430	20,850
Solid Waste Service	15,217	15,920	16,618	16,988
Solid Waste Service - Recycling	1,224	1,224	1,224	1,224
	<u>599,683</u>	<u>567,793</u>	<u>659,349</u>	<u>674,121</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	12,466	2,173		
	<u>12,466</u>	<u>2,173</u>		
<b>ALL OTHER O&amp;M</b>				
Rentals	9,395	4,200	7,366	7,507
	<u>9,395</u>	<u>4,200</u>	<u>7,366</u>	<u>7,507</u>
<b>CAPITAL EQUIPMENT</b>				
Leased Asset Acquisition	2,798			
	<u>2,798</u>			
<b>SUB-TOTAL</b>	<u>715,926</u>	<u>634,964</u>	<u>666,715</u>	<u>681,628</u>
<b>DEBT SERVICE</b>				
RP Funding Center Energy Conservation	126,746			
Utility Tax/Tourist Development Tax	286			
	<u>127,032</u>			
<b>SPECIAL PROJECTS</b>				
PCCVB-Reimbursable Expenses	35,833	40,000	40,000	40,000
Marketing Committee	7,218	6,900	1,720	7,200
Sales Expense	4,978	5,700	7,052	59,650
RP Funding Center Energy Conservation		2,410		
	<u>48,029</u>	<u>55,010</u>	<u>48,772</u>	<u>106,850</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	5,609			
Transfer To Debt Service Fund	110,989	112,255	112,255	113,619
	<u>116,598</u>	<u>112,255</u>	<u>112,255</u>	<u>113,619</u>
<b>GRAND TOTAL</b>	<u>7,479,211</u>	<u>7,013,739</u>	<u>6,995,079</u>	<u>6,678,856</u>

**GENERAL FUND  
Non-Departmental**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	182,862	1,510,517	404,333	2,603,710
<b>INSURANCES</b>				
Insurance - Fire	364,795	639,535	657,576	1,435,898
Insurance - Position Bond	6,791	6,983	1,870	1,941
Self-Insurance Services	3,711,108	3,250,394	3,192,436	2,973,729
Insurance Consultant	31,342	32,849	23,696	21,630
Insurance - Excess Liability (Auto, General)	104,769	112,141	107,707	110,445
Insurance - Cyber Liability			33,034	34,717
	4,218,804	4,041,902	4,016,319	4,578,360
<b>UTILITIES</b>				
Water Service		561	403	413
Electric Service	693	6,056	7,289	7,544
Wastewater Service		580	400	410
Fire Hydrants	668,314	685,022	685,022	702,148
Street Lights & Christmas	3,895,200	4,036,069	4,020,044	4,140,645
Traffic Signals	98,249	97,516	137,258	141,376
Solid Waste Service	10,018	12,202	12,201	12,201
	4,672,474	4,838,006	4,862,617	5,004,737
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	6,588	6,624	6,604	3,672
Gasoline - Fleet Management	597	1,599	246	574
Maintenance - Fleet Management	2,563	4,896	5,102	4,995
Purchasing & Stores Service	12,466	2,173		
Intra-Departmental Charges - Facilities				19,531
Intra-Departmental Charges - Janitorial				11,991
	22,214	15,292	11,952	40,763
<b>ALL OTHER O&amp;M</b>				
Contractual Services	11,758		5,200	
Agency Commission	778	500	500	500
Telephone Communications	20	450	450	450
All Other Sundry Charges	671			
Ad Valorem Taxes		12,325	12,325	12,818
Downtown CRA Tax Increment	912,442	1,389,305	1,388,062	1,718,754
Bad Check Expense	(21)	2,500	2,500	2,600
Bad Debt Expense	698			
Midtown CRA Tax Increment	2,438,387	3,068,240	3,066,315	3,534,843
Dixieland CRA Tax Increment	141,881	167,690	167,805	184,065
Hardin CRA	601,214	645,097	641,561	678,458
Lakeland Economic Development Council (LEDC)	25,000	25,000	25,000	25,000
Transfer To Trust Funds	61,304	86,004	86,004	93,029

**GENERAL FUND  
Non-Departmental**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
	4,194,132	5,397,111	5,395,722	6,250,517
<b>GRANTS AND AID TO AGENCIES</b>				
Coalition For Homeless	10,000			
VISTE	10,000	10,000	10,000	
Armory Lease - Airport	13,852	13,852	13,852	13,852
Game/Fresh Water Fish-Airport	17,688	17,688	17,688	17,688
Economic Expo - RP Funding Center		2,496	2,496	2,496
Salvation Army - Homeless	10,000	7,000	7,000	10,000
Girls Incorporated	7,000	10,000	10,000	5,000
Catholic Social Services	10,000	7,500	7,500	5,000
Florida Economic Development Trust Fund	80,516	75,000	120,231	75,000
Parker Street Ministries		5,000	5,000	
Central Florida Deaf Services		10,000	10,000	10,000
New Life Ministries	5,000	5,000	5,000	6,000
Early Childhood Resources	5,000			
Lakeland Volunteers In Medicine Inc.		4,748	4,748	4,748
Wilson House				5,000
Polk County Vision	23,000	23,000	23,000	22,500
Faith In Action - North	5,000			5,000
Women's Resource Center	5,000	3,852	3,852	
Boys & Girls Clubs				1,352
Lakeland Vision Seniors Project	30,000	30,000	30,000	30,000
The Dream Center	10,000	7,500	7,500	10,000
Big Brothers & Big Sisters				3,000
KidsPACK, Inc	10,000	10,000	10,000	5,000
Florida Rural Legal Service	10,000			
Destiknee Place, Inc		5,000	5,000	2,500
Gospel, Inc		3,900	3,900	10,000
Pace Center for Girls, Polk		7,500	7,500	7,500
Kim's Dove House				5,000
Top Buttons, Inc.				2,400
	<u>262,056</u>	<u>259,036</u>	<u>304,267</u>	<u>259,036</u>

**GENERAL FUND  
Non-Departmental**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>CULTURAL ARTS</b>				
Lakeland Imperial Symphony	23,378	25,974	25,974	
Polk Theatre	28,235	30,809	30,809	
Explorations Inc.	32,831	44,555	44,555	
Florida Dance Theatre	13,000	13,606	13,606	
Platform Florida	9,046	10,542	10,542	
Lakeland Community Theatre	25,609	28,331	28,331	
Polk Museum Of Art	71,210	80,683	80,683	250,000
Contributions To Other Agencies		40,500	35,300	275,000
Givewell Community Foundation		807		
Florida Dance Arts, Inc.	2,133			
	<u>205,440</u>	<u>275,807</u>	<u>269,800</u>	<u>525,000</u>
<b>CAPITAL OUTLAY</b>				
Contingency		162,650	162,650	200,000
Leased Asset Acquisition	258,284			
	<u>258,284</u>	<u>162,650</u>	<u>162,650</u>	<u>200,000</u>
<b>SPECIAL PROJECTS</b>				
FDOT-Hwy Lighting & Traffic Signal Maint. Agreements	542,960	533,981	745,992	755,113
Community Visioning Project	38,600	38,600	38,600	38,600
Train Station-Maintenance	51,280	56,156	58,259	66,868
Legislative Advisory Services	65,273	60,000	60,000	65,000
Sun Trust Parking Garage - Lease	(1,394)	9,600	9,600	9,600
Chamber of Commerce	23,708	28,104	28,104	35,799
Retiree's Association Expenses	700	700	700	700
Red Light Cameras		2,500		2,500
VIP Volunteer Program		1,000	1,000	1,000
Leadership Lakeland - City Day	221	750	750	750
Accommodations for Programs and Services	1,140	2,500	2,500	2,500
	<u>722,486</u>	<u>733,891</u>	<u>945,505</u>	<u>978,430</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Debt Service Fund	2,054,202	2,062,494	1,950,239	1,956,317
Transfer To Information Technology	545,891	545,891	545,891	545,891
	<u>2,600,093</u>	<u>2,608,385</u>	<u>2,496,130</u>	<u>2,502,208</u>
<b>GRAND TOTAL</b>	<b><u>17,358,552</u></b>	<b><u>19,842,597</u></b>	<b><u>18,869,295</u></b>	<b><u>22,942,761</u></b>

**REVENUE AND EXPENDITURE SUMMARY  
COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE  
HOUSING**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	300,853	786,283	586,930	467,653
Fringe Benefits	90,995	93,353	46,355	107,638
<b>Total Personnel</b>	<u>391,848</u>	<u>879,636</u>	<u>633,285</u>	<u>575,291</u>
<b>Non-Personnel</b>				
Utilities	3,727	5,678	5,105	2,728
Professional and Contractual	888,837	4,807,519	5,131,167	387,472
Insurance and Fixed Charges		290		300
Grants and Aid	112,016	136,133	136,133	129,897
Internal Service Charges	15,217	24,137	31,829	23,020
All Other Operations & Maintenance	377,081	1,669,431	1,669,431	191,829
<b>Total Non-Personnel</b>	<u>1,396,879</u>	<u>6,643,188</u>	<u>6,973,665</u>	<u>735,246</u>
<b>Total Expenditures</b>	<u>1,788,727</u>	<u>7,522,824</u>	<u>7,606,950</u>	<u>1,310,537</u>
<b>Transfers</b>				
Transfers Out	12,167		12,308	12,456
<b>Net Transfers</b>	<u>(12,167)</u>		<u>(12,308)</u>	<u>(12,456)</u>
<b>Revenue Sources</b>				
Intergovernmental Revenues	1,503,955	7,209,170	7,209,170	1,300,493
Investments	4,561	27,387	51,923	
All Other Revenue	283,764	155,396	232,493	22,500
<b>Total Revenue</b>	<u>1,792,280</u>	<u>7,391,953</u>	<u>7,493,586</u>	<u>1,322,993</u>
<b>Funding to be Provided</b>	<u>8,614</u>	<u>130,871</u>	<u>125,672</u>	

# COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE HOUSING

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>FEDERAL GRANTS</b>				
CDBG-Grant Activities	944,894	1,711,801	1,711,801	865,988
HUD - Home	132,050	1,345,781	1,345,781	434,505
CDBG - Neighborhood Stabilization Program Part 1	(16,102)	348,019	348,019	
CDBG-CV	356,861	331,816	331,816	
HOME-ARP Administration	3,478	66,595	66,595	
	1,421,181	3,804,012	3,804,012	1,300,493
<b>STATE GRANTS</b>				
FDOS-SHIP - Administration	82,774	3,405,158	3,405,158	
	82,774	3,405,158	3,405,158	
<b>TOTAL INTERGOVERNMENTAL</b>	1,503,955	7,209,170	7,209,170	1,300,493
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	16,102	12,000	12,000	
Principal Payments - Rehab Loans	128,104	119,085	157,181	2,500
Principal Payments-FHOP	2,639	1,311	2,312	
Principal Payments - Housing Loans	125,765	23,000	61,000	20,000
	272,610	155,396	232,493	22,500
<b>REIMBURSEMENTS</b>				
Miscellaneous Reimbursements	11,154			
	11,154			
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	2,994	2,726	2,726	
Other Interest Revenue	2,950		2,950	
Interest on Money Market Account	7,823	24,160	45,644	
Interest on Loan Programs	311	119	174	
Interest on Affordable Housing Loan Programs	623	382	429	
Market Value Restatement	(10,140)			
	4,561	27,387	51,923	
<b>TOTAL MISCELLANEOUS REVENUE</b>	288,325	182,783	284,416	22,500
<b>SUB-TOTAL</b>	1,792,280	7,391,953	7,493,586	1,322,993
<b>PRIOR YEAR SURPLUS</b>	8,614	130,871	125,672	
<b>TOTAL REVENUES</b>	1,800,894	7,522,824	7,619,258	1,322,993



## COMMUNITY & ECONOMIC DEVELOPMENT - AFFORDABLE HOUSING

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PROJECTS</b>				
<b>CDBG Program:</b>				
CDBG-Administration	121,545	175,000	88,946	173,000
CDBG-Code Enforcement	52,648	68,037	49,858	75,732
CDBG-Housing Division	178,680	200,000	147,050	200,000
CDBG-Rehabilitation of Private Property	438,476	1,167,381	1,327,514	156,109
CDBG-Sidewalk Improvements				133,750
Robson Area Sewer-Infrastructure Study	42,580			
CDBG - Public Service Funding	112,016	136,133	136,133	129,897
Neighborly Software Implementation	2,000			
<b>Rental Rehabilitation Program:</b>				
HUD-Rental Rehabilitation-Grant Activities	7,557	12,544	12,544	
<b>Dixieland Program:</b>				
Dixieland-Affordable Housing Program	3,957	120,753	115,917	
Dixieland-Rehabilitation	8,875	3,147	3,147	
<b>SHIP Program:</b>				
FDOS-SHIP - Administration	16,711	257,260	257,260	
FDOS-SHIP- Affordable Housing Program	170,173	3,237,385	3,329,707	
<b>Home Program:</b>				
HUD - Home - Administration	23,608	81,227	17,627	43,450
HUD - Home - Affordable Housing Program	261,730	1,084,556	1,154,154	343,879
HUD - Home - Keystone Challenge		200,000	200,000	67,176
<b>Neighborhood Stabilization Program:</b>				
CDBG - Neighborhood Stabilization Program Part 1		380,873	380,873	
CDBG - Neighborhood Stabilization Program - Acquisition		116	116	
<b>CDBG - CV Program:</b>				
CDBG-Talbot House	50,000			
CDBG-Florida Rural Legal Service	5,922	44,078	44,078	
Lakeland Volunteers in Medicine	25,000			
Peace River Center for Personal Development, Inc.	6,195	18,045	18,045	
CDBG-CV	243,300	228,945	228,945	
CDBG-CV ADMINISTRATION	26,444	40,750	40,750	
<b>Home ARP Program:</b>				
HOME-ARP Administration	3,478	66,594	66,594	
<b>GRAND TOTAL</b>	<b>1,800,894</b>	<b>7,522,824</b>	<b>7,619,258</b>	<b>1,322,993</b>

**REVENUE AND EXPENDITURE SUMMARY  
LAKELAND COMMUNITY REDEVELOPMENT AGENCY**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	208,073	417,925	138,430	410,225
Fringe Benefits	56,038	147,062	40,976	127,752
<b>Total Personnel</b>	<b>264,111</b>	<b>564,987</b>	<b>179,406</b>	<b>537,977</b>
<b>Non-Personnel</b>				
Utilities	3,525	3,529	3,951	4,076
Professional and Contractual	141,129	422,040	422,140	472,400
Insurance and Fixed Charges	10,994	10,625	10,107	8,056
Internal Service Charges	234,969	147,728	147,205	170,029
All Other Operations & Maintenance	211,298	1,063,923	1,063,923	70,636
Debt Service	400,000	400,000	400,000	344,389
Capital Outlay		4,854	4,854	4,975
Maintenance and Special Projects	4,035,382	16,298,069	16,313,476	13,371,290
<b>Total Non-Personnel</b>	<b>5,037,296</b>	<b>18,350,768</b>	<b>18,365,656</b>	<b>14,445,851</b>
<b>Total Expenditures</b>	<b>5,301,407</b>	<b>18,915,755</b>	<b>18,545,062</b>	<b>14,983,828</b>
<b>Transfers</b>				
Transfers Out	315,934	528,874	528,874	554,462
<b>Net Transfers</b>	<b>(315,934)</b>	<b>(528,874)</b>	<b>(528,874)</b>	<b>(554,462)</b>
<b>Revenue Sources</b>				
Taxes	7,928,439			
Intergovernmental Revenues		10,499,262	10,316,204	12,136,267
Charges for Services	26,395		36,500	
Interest Income	(1,160,554)	281,000	479,005	460,000
All Other Revenue	154,265	152,000	390,147	1,957,000
<b>Total Revenue</b>	<b>6,948,545</b>	<b>10,932,262</b>	<b>11,221,856</b>	<b>14,553,267</b>
<b>Funding to be Provided</b>	<b>(1,331,204)</b>	<b>8,512,367</b>	<b>7,852,080</b>	<b>985,023</b>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>TAXES</b>				
<b>PROPERTY TAXES</b>				
Current Ad Valorem Taxes	7,928,439			
<b>TOTAL TAXES</b>	7,928,439			
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>OTHER LOCAL UNITS REVENUE SHARING</b>				
Tax Increment Revenues		10,499,262	10,316,204	12,136,267
<b>TOTAL INTERGOVERNMENTAL</b>		10,499,262	10,316,204	12,136,267
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Parking Lot - Oak Street	26,395		36,500	
	26,395		36,500	
<b>TOTAL CHARGES FOR SERVICES</b>	26,395		36,500	
<b>FINES AND FORFEITS</b>				
Penalties on Assessments	158		137	
<b>TOTAL FINES AND FORFEITS</b>	158		137	
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	8		5	
Refund of Prior Year Expenses	6,392			
Principal Payments - Rehab Loans	947		9,000	
Principal Payments - Housing Loans	400			
	7,747		9,005	
<b>SALES OF FIXED ASSETS</b>				
Surplus Land Sales				1,800,000
				1,800,000
<b>REIMBURSEMENTS</b>				
All Other Reimbursements & Recoveries	28,651		21,168	
Reimbursements / Loss Recovery	(2,391)		124,837	
	26,260		146,005	
<b>RENTS AND ROYALTIES</b>				
Rental Income	82,453	152,000	235,000	157,000
Lease Revenue	102,149			
Lease Revenue clearing	(70,270)			
Interest Revenue ? Leases	5,769			
	120,100	152,000	235,000	157,000

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	403,652	281,000	477,475	460,000
Other Interest Revenue			1,530	
Market Value Restatement	(1,564,206)			
	<u>(1,160,554)</u>	<u>281,000</u>	<u>479,005</u>	<u>460,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(1,006,447)</u>	<u>433,000</u>	<u>869,015</u>	<u>2,417,000</u>
<b>SUB-TOTAL</b>	<u>6,948,545</u>	<u>10,932,262</u>	<u>11,221,856</u>	<u>14,553,267</u>
<b>PRIOR YEAR SURPLUS</b>	<u>(1,331,204)</u>	<u>8,512,367</u>	<u>7,852,080</u>	<u>985,023</u>
<b>TOTAL REVENUES</b>	<u><u>5,617,341</u></u>	<u><u>19,444,629</u></u>	<u><u>19,073,936</u></u>	<u><u>15,538,290</u></u>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>DOWNTOWN CRA</b>				
<b>PERSONAL SERVICES</b>	21	76,692	21	79,016
<b>INSURANCE</b>				
Insurance - Position Bond	4	4	4	1
Self-Insurance Services	657	762	762	611
Insurance Consultant	258	184	133	105
Insurance - Excess Liability (Auto, General)	290	218	215	170
	<u>1,209</u>	<u>1,168</u>	<u>1,114</u>	<u>887</u>
<b>UTILITIES</b>				
Water Service	19	20	20	21
Electric Service	313	311	359	372
Wastewater Service	21	22	21	22
Solid Waste Service	32	32	32	32
Solid Waste Service - Recycling	3	3	3	3
	<u>388</u>	<u>388</u>	<u>435</u>	<u>450</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	1,847	1,738	1,738	836
General Fund Services	57,462	9,939	9,939	12,300
Intra-Departmental Charges - PC & Network Support	1,315		840	1,558
Intra-Departmental Charges - Telephone	816	1,016	388	464
Intra-Departmental Charges - Facilities	416	493	493	628
Intra-Departmental Charges - Janitorial	302	344	344	385
Intra-Departmental Charges - Training Ctr	35	33	33	35
Intra-Departmental Charges - IT Operations - GIS	363			682
Intra-Departmental Charges - IT Operations - Application Dev	380	435	435	426
Intra-Departmental Charges - IT Operations - Network Support	953		1,102	1,476
Intra-Departmental Charges - IT Operations - IT Security				472
	<u>63,889</u>	<u>13,998</u>	<u>15,312</u>	<u>19,262</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	24,707	86,972	86,972	86,590
Professional Services	26,611			
Contract Labor		5,000	5,000	5,125
Printing & Photography		50	50	51
Subscription & Membership	731	1,600	1,600	1,640
Training	356	3,000	3,000	3,075
All Other Sundry Charges	10	150	150	154
Tax Increment Financing Agreements	187,880	1,011,305	1,011,305	
Equipment - Noncapital		150	150	154
Food Purchases		300	300	308
	<u>240,295</u>	<u>1,108,527</u>	<u>1,108,527</u>	<u>97,097</u>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SUB-TOTAL</b>	305,802	1,200,773	1,125,409	196,712
<b>MID-TOWN CRA</b>				
<b>PERSONAL SERVICES</b>	245,643	432,856	179,382	458,959
<b>INSURANCE</b>				
Insurance - Position Bond	30	32	8	3
Self-Insurance Services	5,231	6,071	6,071	4,867
Insurance Consultant	2,056	1,468	1,059	847
Insurance - Excess Liability (Auto, General)	2,315	1,737	1,712	1,350
	9,632	9,308	8,850	7,067
<b>UTILITIES</b>				
Water Service	152	158	155	159
Electric Service	2,491	2,478	2,860	2,960
Wastewater Service	169	177	170	174
Solid Waste Service	251	251	251	251
Solid Waste Service - Recycling	24	25	24	24
	3,088	3,089	3,460	3,568
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	15,698	14,342	14,342	836
General Fund Services	57,462	63,407	63,407	97,956
Intra-Departmental Charges - PC & Network Support	10,472	70	6,715	12,409
Intra-Departmental Charges - Telephone	6,776	3,021	3,088	3,693
Intra-Departmental Charges - Facilities	3,312	3,926	3,926	5,001
Intra-Departmental Charges - Janitorial	2,404	2,741	2,741	3,071
Intra-Departmental Charges - Training Ctr	281	263	263	282
Intra-Departmental Charges - IT Operations - GIS	2,891	3,701	3,701	5,429
Intra-Departmental Charges - IT Operations - Application Dev	3,030	3,959	3,468	3,391
Intra-Departmental Charges - IT Operations - Network Support	7,590		8,778	11,757
Intra-Departmental Charges - IT Operations - IT Security				3,761
	109,917	95,430	110,429	147,586
<b>ALL OTHER O&amp;M</b>				
Contractual Services	89,811	303,752	303,852	298,732
Contract Labor		22,129	22,129	22,682
Rentals		2,112	2,112	2,165
Printing & Photography	5,241	2,037	2,037	5,000
Postage & Mailing	8	4,225	4,225	4,331
Subscription & Membership	1,783	1,824	1,824	5,000
Telephone Communications	1,119	857	857	878
Travel	3,555	1,608	1,608	1,648
Training	7,919	18,451	18,451	25,000
All Other Sundry Charges	1,043	1,057	1,057	1,083
Software License & Maintenance		418	418	5,000

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Office Supplies	1,003	3,045	3,045	3,121
Equipment - Noncapital		10,150	10,150	10,404
Food Purchases	458	1,584	1,584	1,624
	111,939	373,249	373,349	386,668
<b>SUB-TOTAL</b>	480,219	913,932	675,470	1,003,848
<b>DIXIELAND CRA</b>				
<b>PERSONAL SERVICES</b>	18,447	55,439	3	2
<b>INSURANCE</b>				
Insurance - Position Bond			1	1
Self-Insurance Services	83	97	97	78
Insurance Consultant	33	24	17	1
Insurance - Excess Liability (Auto, General)	37	28	28	22
	152	149	143	102
<b>UTILITIES</b>				
Water Service	2	3	3	3
Electric Service	40	40	46	48
Wastewater Service	3	3	3	3
Solid Waste Service	4	4	4	4
Solid Waste Service - Recycling	0	2		
	49	52	56	58
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
General Fund Services	57,462	6,008	6,008	1,566
Intra-Departmental Charges - PC & Network Support	167	14,148	7,651	199
Intra-Departmental Charges - Telephone	44	504	49	59
Intra-Departmental Charges - Facilities	53	62	62	79
Intra-Departmental Charges - Janitorial	38	43	43	49
Intra-Departmental Charges - Training Ctr	4	4	4	5
Intra-Departmental Charges - IT Operations - GIS	2,763	3,701	3,701	86
Intra-Departmental Charges - IT Operations - Application Dev	49		56	54
Intra-Departmental Charges - IT Operations - Network Support	121	13,395	3,455	188
Intra-Departmental Charges - IT Operations - IT Security				60
	61,163	38,300	21,464	3,181
<b>ALL OTHER O&amp;M</b>				
Contractual Services		4,187	4,187	59,271
Postage & Mailing	59			
Subscription & Membership	23			
Training	45			
All Other Sundry Charges	66			
	193	4,187	4,187	59,271
<b>SUB-TOTAL</b>	80,005	98,127	25,853	62,614

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>DEBT SERVICE</b>				
Residential Redevelopment	400,000	400,000	400,000	344,389
	400,000	400,000	400,000	344,389
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		4,854	4,854	4,975
		4,854	4,854	4,975
<b>SPECIAL PROJECTS</b>				
<b>DOWNTOWN CRA:</b>				
Business Technical Assistance Funding Downtown				40,000
Bay Street Streetscape and Drainage Improvements				415,000
Redevelopment Plan Update Downtown				175,000
Oak Street Development				736,000
Peachtree Flats Development				387,500
Tax Increment Financing Agreements (TIF)				900,000
Downtown Infrastructure				155,000
Small Project Assistance	152,163	699,305	699,305	350,000
Property Management	950	45,988	46,023	6,036
Downtown Streetscape	33,101	165,655	165,655	300,000
Mowing	3,275	33,702	33,702	5,000
Oak Street Parking Lot		24,000	24,000	25,000
CRA Annual Report	1,365	2,980	3,453	5,181
SFLA Corridor Improvements	80,314	649,247	649,247	500,000
Five Points Roundabout	24,800	311,096	311,096	150,000
Arts & Entertainment	14,503	10,000	10,000	10,000
Downtown Infill Incentive	60,000			
Catalyst Development	548,892	241,108	241,108	300,000
E. Main St. Streetscape Plaza (Kentucky to Tennessee)	507			
Downtown Corridor Enhancements		224,345	224,345	206,000
Lake Mirror Promenade - Maintenance		150,000	150,000	
Mirrorton Development	49,576	469,193	469,193	
<b>MID-TOWN CRA:</b>				
Infrastructure Projects				500,000
Neighborhood Alley Improvements				500,000
Business Technical Assistance Funding Mid-Town				160,000
Redevelopment Plan Update Mid-Town				325,000
Lakeland Hills Blvd Landscape Enhancements				250,000
Hartsell Ave Trail				75,000
7th Street Sidewalk				115,000
DouBakehouse Leasehold Improvements	34,233			
Haus 820 Leasehold Improvements		38,761	38,761	
Planning-Affordable Housing Incentive Plan		30,000	30,000	15,000
Small Project Assistance	376,435	1,243,457	1,249,667	500,000



# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Property Management	230,498	298,735	306,465	305,200
MLK - Memorial to 10th St	2,997	10,331	10,331	10,641
Providence Rd - W 10th St to Griffin Rd	124,662	775,104	775,104	950,000
W Lake Parker/Lakeshore Trail Improvements	24,346	64,909	64,909	
Landscape - US 98 - Memorial to 10th St	2,195	19,187	19,187	19,763
Landscape - US 98 - Griffin to 10th St	8,060	19,187	18,374	26,558
Landscape - Parker Street	2,233	10,331	10,331	10,641
Landscape - Ingraham Ave	3,317	12,039	12,170	12,534
Landscape - Intown Bypass Phase 1 Outparcels	1,071	10,331	10,331	10,641
Northwest Neighborhood	142,882	1,188,587	1,188,586	1,750,669
E. Main Street Landscaping Maintenance	1,645	15,374	15,374	15,835
Redevelop Massachusetts Ave Properties	201,105	793,245	791,373	250,000
Memorial Blvd		550,000	550,000	
Northeast Neighborhood	71,487	746,233	746,233	450,000
CRA Annual Report	11,553	16,023	18,014	17,726
East Main Street Master Plan	262,580	869,314	869,314	500,000
Citrus Connection Services (LAMTD Agreement)	181,818	3,182	3,182	
Five Points Roundabout	2,319	572,961	572,961	150,000
Arts & Entertainment		35,310	35,310	25,000
Lincoln Square Development		1,750	1,750	
Residential Incentives	203,402	1,377,421	1,377,421	450,000
Affordable Housing Partnerships		1,500,000	1,500,000	500,000
Lakeshore Aquatic Preservation	3,500	12,600	12,600	5,000
Job Creation Incentives	208,000	212,000	212,000	
114 E. Parker Street Construction	242,670			
Midtown Lofts Redevelopment Project-Loan Receivable		25,000	25,000	
N. Scott Ave Sidewalk	12,312	235,688	235,688	75,000
Olive Street Sidewalk	2,524	185,000	185,000	
Mid-Town Infrastructure		250,000	250,000	
Emma Street Sidewalk		200,000	200,000	75,000
Chase Street Trail		300,000	300,000	
Redevelop Massachusetts Ave Properties	309,247			
<b>DIXIELAND CRA:</b>				
Small Project Assistance	205,914	350,000	350,000	350,000
Landscaping Maintenance by Other City Departments	127	2,327	4,082	2,396
Alley Improvement Project	429	105,284	105,284	25,000
Publications and Promotions		2,500	2,500	
Alley Maintenance		3,200	3,200	3,400
CRA Annual Report	1,190	1,505	1,392	2,069
Redevelopment Plan Update				175,000
SFLA Corridor Improvements	111,595	849,455	849,455	67,500
Infill Adaptive Reuse Program	50,000	300,000	300,000	

## LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Arts & Entertainment	29,591	25,000	25,000	25,000
Dixieland Sign Maintenance		10,119	10,000	5,000
	4,035,382	16,298,069	16,313,476	13,371,290
 <b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	296,853	509,575	509,575	534,929
Transfer To Debt Service Fund	19,081	19,299	19,299	19,533
	315,934	528,874	528,874	554,462
<b>GRAND TOTAL</b>	<b>5,617,341</b>	<b>19,444,629</b>	<b>19,073,936</b>	<b>15,538,290</b>

## REVENUE AND EXPENDITURE SUMMARY LAKES AND STORMWATER

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	671,471	960,062	963,314	1,334,152
Fringe Benefits	287,691	407,994	400,009	655,570
<b>Total Personnel</b>	<b>959,161</b>	<b>1,368,056</b>	<b>1,363,323</b>	<b>1,989,722</b>
<b>Non-Personnel</b>				
Utilities	616	617	691	713
Insurance and Fixed Charges	45,161	39,922	39,285	83,603
Grants and Aid	10,000	10,000	10,000	10,000
Internal Service Charges	650,670	771,990	793,181	710,514
All Other Operations & Maintenance	71,700	80,746	77,404	78,225
Debt Service	567,670	109,750	20,939	137,424
Capital Outlay	23,500	40,000	40,000	160,000
Maintenance and Special Projects	3,951,459	53,990,829	11,004,014	8,095,227
<b>Total Non-Personnel</b>	<b>5,320,775</b>	<b>55,043,854</b>	<b>11,985,514</b>	<b>9,275,706</b>
<b>Total Expenditures</b>	<b>6,279,937</b>	<b>56,411,910</b>	<b>13,348,837</b>	<b>11,265,428</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(343)			
Transfer To General Fund	918			
Transfer To Debt Service Fund	29,623	29,961	29,961	30,325
Transfer To Fleet Mgmt Reserve		723,168	723,168	115,000
Transfer To Information Technology	2,251	2,251	2,251	2,251
<b>Net Transfers</b>	<b>(32,449)</b>	<b>(755,380)</b>	<b>(755,380)</b>	<b>(147,576)</b>
<b>Revenue Sources</b>				
Intergovernmental Revenues	54,084	43,061,390	43,147,780	
Charges for Services	7,770,900	8,120,000	8,277,227	8,525,000
Debt Proceeds		2,226,371	4,452,742	905,371
Interest Income	(546,143)	158,000	172,634	178,000
All Other Revenue	15,673		11,473	12,000
<b>Total Revenue</b>	<b>7,294,515</b>	<b>53,565,761</b>	<b>56,061,856</b>	<b>9,620,371</b>
<b>Funding to be Provided</b>	<b>(982,129)</b>	<b>3,601,529</b>	<b>(41,957,639)</b>	<b>1,792,633</b>

# LAKES AND STORMWATER

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>STATE GRANTS</b>				
Lake Bonnet Drainage Improvement CBDG-MIT Grant		42,986,390	43,072,780	
		42,986,390	43,072,780	
<b>LOCAL GRANTS</b>				
Aquatic Harvester		75,000	75,000	
SWFMD Crystal Lake Water Quality Improvement Study Q178	44,546			
SWFMD Lake Parker Restoration	9,538			
	54,084	75,000	75,000	
<b>TOTAL INTERGOVERNMENTAL</b>	54,084	43,061,390	43,147,780	
<b>CHARGES FOR SERVICES</b>				
<b>OTHER PHYSICAL ENVIRONMENT REVENUE</b>				
Special Assessments-Sewers	19,294		23,546	24,000
	19,294		23,546	24,000
<b>OTHER CHARGES FOR SERVICES</b>				
Stormwater Fees - Commercial/Municipal	3,372,863	3,544,000	3,590,235	3,698,000
Stormwater Fees - Residential	4,261,814	4,453,000	4,540,752	4,677,000
Stormwater Fees - Interfund	116,929	123,000	122,694	126,000
	7,751,606	8,120,000	8,253,681	8,501,000
<b>TOTAL CHARGES FOR SERVICES</b>	7,770,900	8,120,000	8,277,227	8,525,000
<b>FINES AND FORFEITS</b>				
Bad Check Charges	1,766		1,978	2,000
Citations / Fines	13,908		9,495	10,000
<b>TOTAL FINES AND FORFEITS</b>	15,673		11,473	12,000
<b>MISCELLANEOUS REVENUES</b>				
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	163,409	158,000	172,634	178,000
Interest on Deposits	(8,556)			
Market Value Restatement	(700,997)			
	(546,143)	158,000	172,634	178,000
<b>TOTAL MISCELLANEOUS REVENUE</b>	(546,143)	158,000	172,634	178,000
<b>PROCEEDS FROM THE ISSUANCE OF LONG TERM DEBT</b>				
Transfer from Internal Loan Fund		2,226,371	4,452,742	905,371
<b>TOTAL DEBT PROCEEDS</b>		2,226,371	4,452,742	905,371
<b>SUB-TOTAL</b>	7,294,515	53,565,761	56,061,856	9,620,371
<b>PRIOR YEAR SURPLUS</b>	(982,129)	3,601,529	(41,957,639)	1,792,633
<b>TOTAL REVENUES</b>	6,312,386	57,167,290	14,104,217	11,413,004

# LAKES AND STORMWATER

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ADMINISTRATION</b>				
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	959,161	1,368,056	1,363,323	1,989,722
<b>INSURANCE</b>				
Insurance - Fire				602
Insurance - Position Bond	69	71	20	43
Self-Insurance Services	38,080	33,071	33,071	76,906
Insurance Consultant	2,011	1,844	1,330	1,069
Insurance - Excess Liability (Auto, General)	5,001	4,936	4,864	4,983
	<u>45,161</u>	<u>39,922</u>	<u>39,285</u>	<u>83,603</u>
<b>UTILITIES</b>				
Water Service	30	32	31	32
Electric Service	497	495	571	591
Wastewater Service	34	35	34	35
Solid Waste Service	50	50	50	50
Solid Waste Service - Recycling	5	5	5	5
	<u>616</u>	<u>617</u>	<u>691</u>	<u>713</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	67,886	107,384	69,576	77,449
Gasoline - Fleet Management	27,027	29,426	130,875	25,848
Maintenance - Fleet Management	57,865	54,560	73,346	40,404
Fleet Mgmt Project Charges	1,239	77,000		
Purchasing & Stores Service	3,694	13,907	13,907	16,715
General Fund Services	385,343	353,713	353,713	367,829
Intra-Departmental Charges - PC & Network Support	21,816	24,419	33,504	31,422
Intra-Departmental Charges - Telephone	3,497	4,532	4,532	7,830
Intra-Departmental Charges - Radios	1,923	2,359	2,359	2,410
Intra-Departmental Charges - Facilities	4,405	5,222	5,222	6,652
Intra-Departmental Charges - Janitorial	3,197	3,646	3,646	4,084
Intra-Departmental Charges - Training Ctr	639	600	600	645
Intra-Departmental Charges - IT Operations - GIS	23,870	38,660	38,660	47,403
Intra-Departmental Charges - IT Operations - Application Dev	34,198	35,610	35,610	44,046
Intra-Departmental Charges - IT Operations - Network Support	14,070	20,952	27,631	28,333
Intra-Departmental Charges - IT Operations - IT Security				9,444
	<u>650,670</u>	<u>771,990</u>	<u>793,181</u>	<u>710,514</u>

# LAKES AND STORMWATER

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Repair Of Equipment	888	521	521	525
Printing & Photography	292	308	308	308
Postage & Mailing	260	540	400	350
Subscription & Membership	4,294	4,318	4,318	4,300
Telephone Communications	6,831	8,042	8,042	8,042
Travel	9,694	6,478	6,478	7,500
Training	10,759	8,713	8,910	12,000
Licenses & Permits	622	5,399	2,000	2,000
All Other Administrative		62	62	150
Bad Debt Expense	9,942	13,005	13,005	10,000
Contribution to the Water Atlas	5,000	5,000	5,000	5,000
Office Supplies	3,618	2,735	2,735	2,800
Equipment - Noncapital	4,967	5,033	5,033	5,050
All Other Materials & Supplies	7,116	5,997	5,997	6,000
Uniforms	5,551	11,364	11,364	11,000
Tools & Implements	675	1,561	1,561	1,600
Personal Safety Equipment	1,191	1,670	1,670	1,600
Recoveries-From Outside City	(343)			
	<u>71,357</u>	<u>80,746</u>	<u>77,404</u>	<u>78,225</u>
<b>GRANTS AND AID TO AGENCIES</b>				
Contribution To LEAD	10,000	10,000	10,000	10,000
	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
<b>SUB-TOTAL</b>	<u>1,736,965</u>	<u>2,271,331</u>	<u>2,283,884</u>	<u>2,872,777</u>
<b>NON-DEPARTMENTAL</b>				
<b>DEBT SERVICE</b>				
TV Truck Lease	9,034			
TV & Clean Storm Drain Structures	180,000			
Street Sweeping Operations	357,696			
Heatherpoint Stormwater Sewer Repair	20,939	20,939	20,939	20,939
Lake Bonnet Drainage Improvement CBDG-MIT Grant		88,811		116,485
	<u>567,670</u>	<u>109,750</u>	<u>20,939</u>	<u>137,424</u>

## LAKES AND STORMWATER

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager		764		1,925
NPDES Permitting - Administration	39,635	39,635	39,635	42,050
Public Education Programs	78,991	86,451	86,451	65,000
Retrofit Existing Storm Sewers	661,101	1,254,283	1,254,283	1,250,000
TV & Clean Storm Drain Structures	267,231	658,769	658,564	414,008
General Lake Improvements	269,566	539,458	539,458	500,000
GIS Storm Sewer Inventory	90,636	82,364	82,364	75,000
Install / Maintain Pollution Control Devices	33,160	73,731	73,731	60,000
Lake Hunter - Watershed Management	365	156,171	156,171	200,000
Lake Bonny Watershed Management Plan & Projects	153,032	362,691	362,691	150,000
Lake Parker TMDL Project - WQ Treatment	106,191	810,086	810,086	500,000
Wayman St. Ditch Repairs		321,652	321,652	
GIS Technician - Engineering	99,023	82,689	82,689	85,997
Drainage Maintenance Operations	857,931	1,220,295	1,221,478	957,897
Street Sweeping Operations	775,153	1,460,922	1,460,283	1,677,885
Highlands Hills Ditch Maint & Repairs	2,552	97,658	97,658	
Lake Hollingsworth Southside Shoreline Stab	3,649	20,000	20,000	
Crystal Lake TMDL	(1,080)	431,679	431,679	100,000
Environmental Code Enforcement Officer	57,913	57,487	57,487	49,658
Lake Beulah Shoreline Restoration				15,000
Lake Morton Shoreline Restoration	22,254	19,057	19,057	100,000
Contrib to FL Friendly Landscaping	10,000	10,000	10,000	10,000
Southern Landings Repairs		10,000	10,000	10,000
Upgrades to Office		50,000	50,000	50,000
Lake Bonnet Water Quality Improvement	1,431	188,725	188,725	150,000
Solid Waste/Lakes - 305 Eastside Property	2,961	22,678	22,678	
Lake Bonny Drainage Project		73,069	73,069	250,000
Lake Hollingsworth TMDL Program	99,183	679,529	679,529	300,000
Water Quality Improvement Project	81,006	1,186,825	1,186,825	315,000
Emergency Protective Measures	1,358	476	476	
Stormwater Management Master Plan	39,666	160,599	160,599	450,000
Aquatic Harvester	41,344	513,587	513,587	292,807
Office Furniture	2,062			
Drainage Maintenance Non-Capital Equipment	5,499			
S. Edgewood Drive (Taft St to US 98S)		94,000	94,000	
SWFMD Crystal Lake Water Quality Improvement Study Q178	108,707	75,048	75,048	
Drainage Capital Equipment	21,558	23,442	23,442	23,000
SWFMD Lake Parker Restoration	19,381	140,619	140,619	
Project Implementation		5,432,226		
Phase I - Feasibility Study		1,321,000		
Phase II - Design & Engineering		2,560,000		

## LAKES AND STORMWATER

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Phase III - Construction		33,673,164		
Replace Jon Boat				50,000
Aquatic Harvester	23,500			
Drainage Capital Equipment		40,000	40,000	110,000
	<u>3,974,959</u>	<u>54,030,829</u>	<u>11,044,014</u>	<u>8,255,227</u>

### TRANSFERS TO OTHER FUNDS

Transfer To General Fund	918			
Transfer To Debt Service Fund	29,623	29,961	29,961	30,325
Transfer To Fleet Mgmt Reserve		723,168	723,168	115,000
Transfer To Information Technology	2,251	2,251	2,251	2,251
	<u>32,792</u>	<u>755,380</u>	<u>755,380</u>	<u>147,576</u>
	<u>6,312,386</u>	<u>57,167,290</u>	<u>14,104,217</u>	<u>11,413,004</u>



## REVENUE AND EXPENDITURE SUMMARY BUILDING INSPECTION

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	1,319,448	1,765,843	1,470,641	1,546,652
Fringe Benefits	371,484	469,943	417,271	459,696
<b>Total Personnel</b>	<b>1,690,932</b>	<b>2,235,786</b>	<b>1,887,912</b>	<b>2,006,348</b>
<b>Non-Personnel</b>				
Utilities	15,012	15,017	16,818	17,345
Professional and Contractual	398,797	362,209	164,910	181,480
Insurance and Fixed Charges	54,144	64,054	63,235	41,719
Internal Service Charges	1,046,468	1,306,048	1,305,157	1,249,668
All Other Operations & Maintenance	49,871	64,056	64,056	65,816
Maintenance and Special Projects		1,337		1,856
<b>Total Non-Personnel</b>	<b>1,564,293</b>	<b>1,812,721</b>	<b>1,614,176</b>	<b>1,557,884</b>
<b>Total Expenditures</b>	<b>3,255,224</b>	<b>4,048,507</b>	<b>3,502,088</b>	<b>3,564,232</b>
<b>Transfers</b>				
Transfers Out	88,087	544,890	544,890	164,725
<b>Net Transfers</b>	<b>(88,087)</b>	<b>(544,890)</b>	<b>(544,890)</b>	<b>(164,725)</b>
<b>Revenue Sources</b>				
License and Permits	2,808,649	3,249,913	2,278,474	2,346,827
Charges for Services	19,290	21,558	30,680	31,600
Interest Income	(115,740)	64,500	60,099	60,000
All Other Revenue	122,227	152,922	50,114	51,617
<b>Total Revenue</b>	<b>2,834,426</b>	<b>3,488,893</b>	<b>2,419,367</b>	<b>2,490,044</b>
<b>Funding to be Provided</b>	<b>508,885</b>	<b>1,104,504</b>	<b>1,627,611</b>	<b>1,238,913</b>

# BUILDING INSPECTION

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
	<b>LICENSE AND PERMITS</b>			
<b>BUILDING INSPECTION FEES</b>				
Building Inspection Fees	1,736,442	2,095,432	1,448,006	1,491,446
Other Building Inspection Fees	289,888	330,938	266,430	274,423
Plumbing Inspection Fees	214,247	206,000	150,980	155,509
Mechanical Inspection Fees	242,133	250,776	176,107	181,390
Electrical Inspection Fees	291,648	333,514	202,076	208,138
Notice of Commencement Fee	29,011	28,639	31,575	32,522
Records Maintenance Fee	5,280	4,614	3,300	3,399
	<u>2,808,649</u>	<u>3,249,913</u>	<u>2,278,474</u>	<u>2,346,827</u>
<b>TOTAL LICENSE AND PERMITS</b>	<u>2,808,649</u>	<u>3,249,913</u>	<u>2,278,474</u>	<u>2,346,827</u>
	<b>CHARGES FOR SERVICES</b>			
<b>GENERAL GOVERNMENT</b>				
Zoning & Subdivision Fees	19,290	21,558	30,680	31,600
	<u>19,290</u>	<u>21,558</u>	<u>30,680</u>	<u>31,600</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>19,290</u>	<u>21,558</u>	<u>30,680</u>	<u>31,600</u>
	<b>MISCELLANEOUS REVENUES</b>			
<b>OTHER</b>				
Credit Card Convenience Fees	122,227	152,922	50,114	51,617
	<u>122,227</u>	<u>152,922</u>	<u>50,114</u>	<u>51,617</u>
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	70,957	64,500	60,099	60,000
Market Value Restatement	(186,697)			
	<u>(115,740)</u>	<u>64,500</u>	<u>60,099</u>	<u>60,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>6,487</u>	<u>217,422</u>	<u>110,213</u>	<u>111,617</u>
<b>SUB-TOTAL</b>	<u>2,834,426</u>	<u>3,488,893</u>	<u>2,419,367</u>	<u>2,490,044</u>
<b>PRIOR YEAR SURPLUS</b>	<u>508,885</u>	<u>1,104,504</u>	<u>1,627,611</u>	<u>1,238,913</u>
<b>TOTAL REVENUES</b>	<u>3,343,311</u>	<u>4,593,397</u>	<u>4,046,978</u>	<u>3,728,957</u>

# BUILDING INSPECTION

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PERSONAL SERVICES</b>	1,690,932	2,235,786	1,887,912	2,006,348
<b>INSURANCE</b>				
Insurance - Position Bond	137	154	40	33
Self-Insurance Services	51,131	60,721	60,721	39,264
Insurance Consultant	1,006	838	604	567
Insurance - Excess Liability (Auto, General)	1,870	2,341	1,870	1,855
	<u>54,144</u>	<u>64,054</u>	<u>63,235</u>	<u>41,719</u>
<b>UTILITIES</b>				
Water Service	742	769	752	771
Electric Service	12,111	12,044	13,902	14,389
Wastewater Service	823	859	828	849
Solid Waste Service	1,222	1,222	1,222	1,222
Solid Waste Service - Recycling	114	123	114	114
	<u>15,012</u>	<u>15,017</u>	<u>16,818</u>	<u>17,345</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	31,901	35,362	37,463	42,054
Gasoline - Fleet Management	26,033	30,275	25,793	28,173
Maintenance - Fleet Management	29,610	38,985	33,886	39,890
Purchasing & Stores Service	462	1,304	1,304	836
General Fund Services	716,557	862,455	862,455	708,224
Intra-Departmental Charges - PC & Network Support	40,812	43,175	48,043	42,131
Intra-Departmental Charges - Telephone	7,383	9,567	9,567	10,239
Intra-Departmental Charges - Facilities	27,838	33,000	33,000	42,036
Intra-Departmental Charges - Janitorial	20,204	23,041	23,041	25,808
Intra-Departmental Charges - Training Ctr	1,012	1,050	1,050	1,129
Intra-Departmental Charges - IT Operations - GIS	18,141	30,835	30,835	37,139
Intra-Departmental Charges - IT Operations - Application Dev	104,890	166,013	166,013	228,274
Intra-Departmental Charges - IT Operations - Network Support	21,625	30,986	32,707	33,004
Intra-Departmental Charges - IT Operations - IT Security				10,731
	<u>1,046,468</u>	<u>1,306,048</u>	<u>1,305,157</u>	<u>1,249,668</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	163,113	82,000	82,000	84,255
Banking Service	4,100	4,187	4,187	4,313
Advertising		2,563	2,563	2,633
Annual Audit	179	2,200	2,400	1,800
Visa/Mastercard Bank Charges	127,875	177,611	37,885	51,617
Contract Labor	103,530	93,648	35,875	36,862
Repair Of Equipment		712	712	731
Printing & Photography	928	630	630	647
Postage & Mailing		727	727	747

## BUILDING INSPECTION

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Subscription & Membership	4,506	2,991	2,991	3,073
Telephone Communications	15,632	12,589	12,589	12,935
Travel	2,844	4,884	4,884	5,018
Training	5,819	7,920	7,920	8,138
Software License & Maintenance		749	749	770
Refund Of Prior Years Revenue	1,245			
Office Supplies	5,019	19,566	19,566	20,104
Equipment - Noncapital	8,905	8,223	8,223	8,449
Uniforms	3,681	5,065	5,065	5,204
	<u>447,376</u>	<u>426,265</u>	<u>228,966</u>	<u>247,296</u>
<b>SUB-TOTAL</b>	<u>3,253,932</u>	<u>4,047,170</u>	<u>3,502,088</u>	<u>3,562,376</u>
<b>SPECIAL PROJECTS</b>				
Emergency Manager		1,337		1,856
		<u>1,337</u>		<u>1,856</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To Debt Service Fund	44,383	44,890	44,890	45,435
Transfer To Fleet Mgmt Reserve	43,704			
Transfer To Information Technology		500,000	500,000	119,290
	<u>88,087</u>	<u>544,890</u>	<u>544,890</u>	<u>164,725</u>
<b>GRAND TOTAL</b>	<u>3,343,311</u>	<u>4,593,397</u>	<u>4,046,978</u>	<u>3,728,957</u>

**REVENUE AND EXPENDITURE SUMMARY  
DEBT SERVICE FUND**

	FY22	FY23	FY23	FY24
	Actual	Budget	Forecast	Proposed Budget
<b>Non-Personnel</b>				
Debt Service	3,494,112		3,534,005	3,576,927
<b>Total Non-Personnel</b>	<b>3,494,112</b>		<b>3,534,005</b>	<b>3,576,927</b>
<b>Total Expenditures</b>	<b>3,494,112</b>		<b>3,534,005</b>	<b>3,576,927</b>
<b>Transfers</b>				
Transfers In	3,400,471		3,534,005	3,576,927
<b>Net Transfers</b>	<b>3,400,471</b>		<b>3,534,005</b>	<b>3,576,927</b>
<b>Revenue Sources</b>				
Investments	(981,481)			
All Other Revenue	1,910,021			
<b>Total Revenue</b>	<b>928,540</b>			
<b>Funding to be Provided</b>	<b>(834,899)</b>			



## DEBT SERVICE FUND

	FY22	FY23	FY23	FY24
	Actual	Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>DEBT SERVICE</b>				
Interest Expense	948,345		886,737	822,672
Principal Retirement	2,545,767		2,647,268	2,754,255
<b>GRAND TOTAL</b>	<b>3,494,112</b>		<b>3,534,005</b>	<b>3,576,927</b>

## REVENUE AND EXPENDITURE SUMMARY FLEET MANAGEMENT

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	1,421,286	1,753,175	1,559,383	1,837,357
Fringe Benefits	68,267	641,885	494,163	615,273
<b>Total Personnel</b>	<b>1,489,554</b>	<b>2,395,060</b>	<b>2,053,546</b>	<b>2,452,630</b>
<b>Non-Personnel</b>				
Utilities	50,392	49,697	51,659	52,899
Professional and Contractual	761,414	1,028,886	782,908	973,685
Insurance and Fixed Charges	103,942	103,680	101,297	93,554
Internal Service Charges	765,972	807,298	748,766	810,902
All Other Operations & Maintenance	7,789,042	7,558,775	7,274,873	7,779,230
Debt Service	6,646,561	102,141	102,141	103,861
Capital Outlay	4,039,983	20,239,385	18,906,308	7,619,982
Maintenance and Special Projects	21,531	265,779	263,997	1,925
<b>Total Non-Personnel</b>	<b>20,178,837</b>	<b>30,155,641</b>	<b>28,231,949</b>	<b>17,436,038</b>
<b>Total Expenditures</b>	<b>21,668,390</b>	<b>32,550,701</b>	<b>30,285,495</b>	<b>19,888,668</b>
<b>Transfers</b>				
Transfers In	450,497	2,715,991	2,726,882	1,327,000
Transfers Out	9,396	6,540	6,540	6,540
<b>Net Transfers</b>	<b>441,101</b>	<b>2,709,451</b>	<b>2,720,342</b>	<b>1,320,460</b>
<b>Revenue Sources</b>				
Intergovernmental Revenues	32,433	165,000	32,500	35,000
Charges for Services	19,133,177	19,783,512	19,927,520	20,071,104
Interest Income	(2,579,793)	745,000	1,043,741	35,000
All Other Revenue	1,620,467	2,015,000	1,750,941	1,753,500
<b>Total Revenue</b>	<b>18,206,285</b>	<b>22,708,512</b>	<b>22,754,702</b>	<b>21,894,604</b>
<b>Funding to be Provided</b>	<b>3,021,005</b>	<b>7,132,738</b>	<b>4,810,451</b>	<b>(3,326,396)</b>



# FLEET MANAGEMENT

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>STATE REVENUE SHARING</b>				
Motor Fuel Tax Rebate	32,433	165,000	32,500	35,000
	<u>32,433</u>	<u>165,000</u>	<u>32,500</u>	<u>35,000</u>
<b>TOTAL INTERGOVERNMENTAL</b>	<u>32,433</u>	<u>165,000</u>	<u>32,500</u>	<u>35,000</u>
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Depreciation Reserve Billings	8,017,755	8,535,192	8,490,497	8,500,000
Maintenance of Fleet Mgmt Equipment	6,001,680	6,045,810	6,333,728	6,500,000
Fleet Mgmt Fuel Billings	4,538,786	4,638,750	4,518,490	4,500,000
Equipment Fees	574,956	563,760	584,805	571,104
	<u>19,133,177</u>	<u>19,783,512</u>	<u>19,927,520</u>	<u>20,071,104</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>19,133,177</u>	<u>19,783,512</u>	<u>19,927,520</u>	<u>20,071,104</u>
<b>FINES AND FORFEITS</b>				
Penalties on Assessments			189	
<b>TOTAL FINES AND FORFEITS</b>			<u>189</u>	
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Scrap Sales	3,498	5,000	3,819	3,500
Insurance Proceeds - Workers Comp Claims			813	
	<u>3,498</u>	<u>5,000</u>	<u>4,632</u>	<u>3,500</u>
<b>SALES OF FIXED ASSETS</b>				
Sale Of Rental Equipment	1,612,830	2,000,000	1,732,120	1,750,000
	<u>1,612,830</u>	<u>2,000,000</u>	<u>1,732,120</u>	<u>1,750,000</u>
<b>REIMBURSEMENTS</b>				
Damage Reimbursements		10,000	14,000	
Reimbursements / Loss Recovery	4,139			
	<u>4,139</u>	<u>10,000</u>	<u>14,000</u>	
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	951,622	745,000	1,043,674	35,000
Other Interest Revenue	32,828		67	
Market Value Restatement	(3,564,243)			
	<u>(2,579,793)</u>	<u>745,000</u>	<u>1,043,741</u>	<u>35,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(959,326)</u>	<u>2,760,000</u>	<u>2,794,493</u>	<u>1,788,500</u>

## FLEET MANAGEMENT

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from Other Funds		700,805	700,805	
Transfer from General Fund	58,593	73,572	73,572	
Transfer from Transportation Fund				70,000
Transfer from Uninsured Loss Fund			10,891	
Transfer from Purchasing & Stores	60,200			
Transfer from WW R&R	68,000	353,896	353,896	652,000
Transfer from Solid Waste Management	90,000	472,550	472,550	
Transfer from Water R&R	35,000	102,000	102,000	165,000
Transfer from Stormwater Utilities Fund		723,168	723,168	115,000
Transfer from Electric R & R	95,000			325,000
Transfer from Law Enforcement Trust		290,000	290,000	
Transfer from Building Inspection Fund	43,704			
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<u>450,497</u>	<u>2,715,991</u>	<u>2,726,882</u>	<u>1,327,000</u>
 <b>SUB-TOTAL</b>	 <u>18,656,781</u>	 <u>25,424,503</u>	 <u>25,481,584</u>	 <u>23,221,604</u>
<b>PRIOR YEAR SURPLUS</b>	<u>3,021,005</u>	<u>7,132,738</u>	<u>4,810,451</u>	<u>(3,326,396)</u>
<b>TOTAL REVENUES</b>	<u><u>21,677,786</u></u>	<u><u>32,557,241</u></u>	<u><u>30,292,035</u></u>	<u><u>19,895,208</u></u>

# FLEET MANAGEMENT

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>	<b>OPERATIONS</b>			
<b>PERSONAL SERVICES</b>	193,461	276,108	208,046	234,154
<b>INSURANCE</b>				
Insurance - Fire	8,170	11,919	11,853	24,689
Insurance - Position Bond	160	166	44	45
Self-Insurance Services	85,695	72,424	72,424	58,092
Insurance Consultant	4,190	8,323	6,286	3,682
Insurance - Excess Liability (Auto, General)	5,728	10,848	10,690	7,046
	<u>103,942</u>	<u>103,680</u>	<u>101,297</u>	<u>93,554</u>
<b>UTILITIES</b>				
Water Service	1,998	2,069	1,985	2,035
Electric Service	29,101	28,334	31,907	33,024
Wastewater Service	2,988	3,083	2,935	3,008
Solid Waste Service	15,999	15,905	14,526	14,526
Solid Waste Service - Recycling	306	306	306	306
	<u>50,392</u>	<u>49,697</u>	<u>51,659</u>	<u>52,899</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	29,491	30,302	29,571	38,592
Gasoline - Fleet Management	25,967	36,870	27,048	34,711
Maintenance - Fleet Management	81,485	127,105	75,407	58,445
Purchasing & Stores Service	84,494	66,493	66,493	107,813
General Fund Services	397,506	366,814	366,814	376,876
Intra-Departmental Charges - PC & Network Support	29,234	35,089	38,261	37,382
Intra-Departmental Charges - Telephone	6,606	8,056	8,056	9,035
Intra-Departmental Charges - Radios	1,923	2,359	2,359	2,410
Intra-Departmental Charges - Facilities	24,421	28,950	28,950	29,819
Intra-Departmental Charges - Janitorial	11,877	13,544	13,544	13,950
Intra-Departmental Charges - Training Ctr	1,492	1,400	1,400	1,505
Intra-Departmental Charges - IT Operations - Application Dev	49,203	55,420	55,420	52,375
Intra-Departmental Charges - IT Operations - Network Support	22,275	34,896	35,443	35,541
Intra-Departmental Charges - IT Operations - IT Security				12,448
	<u>765,972</u>	<u>807,298</u>	<u>748,766</u>	<u>810,902</u>
<b>ALL OTHER O&amp;M</b>				
Banking Service	1,840	1,823	1,805	1,859
Annual Audit	4,660	5,163	5,213	3,911
Printing & Photography		512	480	526
Subscription & Membership	1,244	1,538	900	1,580
Telephone Communications	3,092	3,075	3,218	3,160
Travel	808	8,138	4,570	1,580

# FLEET MANAGEMENT

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Training	1,740	9,650	9,650	10,532
All Other Sundry Charges	296	512	500	526
Software License & Maintenance	28,323	32,408	20,500	21,064
Bad Debt Expense	830			
Loss On Disposal of Fixed Assets	176,469			
Office Supplies	1,228	1,727	1,500	2,106
Equipment - Noncapital	295	1,348	1,348	1,053
All Other Materials & Supplies	3,731	5,125	5,100	5,266
Uniforms	10,812	11,275	10,000	11,585
Personal Safety Equipment	5,235	6,150	4,900	6,319
Increase/Decrease In Inventory	70,610			
	<u>311,214</u>	<u>88,444</u>	<u>69,684</u>	<u>71,067</u>
<b>SUB-TOTAL</b>	<u>1,424,981</u>	<u>1,325,227</u>	<u>1,179,452</u>	<u>1,262,576</u>

## MAINTENANCE

<b>PERSONAL SERVICES</b>	<u>1,296,093</u>	<u>2,118,952</u>	<u>1,845,500</u>	<u>2,218,476</u>
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## ALL OTHER O&M

Contractual Services	530,395	710,000	529,888	650,000
Body Shop Services	191,683	275,000	211,502	280,000
Towing	32,836	36,900	34,500	37,915
Maintenance Of Facilities	72,700	30,750	30,000	31,596
Licenses & Permits	14,441	15,375	15,000	15,798
Car Washing	35,382	41,000	36,000	42,128
Auto/Heavy Equipment Fuel	4,346,781	4,403,350	4,300,000	4,566,570
All Other Materials & Supplies	31,385	87,500	100,000	105,319
Tools & Implements	15,600	39,342	49,000	52,659
Tires & Tubes	729,608	850,000	733,260	850,000
Parts For Equipment	2,126,511	1,915,000	1,850,000	1,952,250
Lubricants	111,921	95,000	98,947	97,613
	<u>8,239,242</u>	<u>8,499,217</u>	<u>7,988,097</u>	<u>8,681,848</u>
<b>SUB-TOTAL</b>	<u>9,535,334</u>	<u>10,618,169</u>	<u>9,833,597</u>	<u>10,900,324</u>

## DEBT SERVICE

Florida Taxable Pension Liability Reduction Note, Series 2020	64,294	65,028	65,028	65,999
Capital Improvement Revenue and Refunding Bonds, Series 2021A	6,582,267	37,113	37,113	37,862
	<u>6,646,561</u>	<u>102,141</u>	<u>102,141</u>	<u>103,861</u>

## CAPITAL EQUIPMENT

Contingency		73,470		1,000,000
Equipment - Capital		30,750	30,000	31,596
Motor Equipment	4,039,983	20,135,165	18,876,308	6,588,386
	<u>4,039,983</u>	<u>20,239,385</u>	<u>18,906,308</u>	<u>7,619,982</u>

# FLEET MANAGEMENT

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
<b>OPERATIONS:</b>				
Emergency Manager		1,782		1,925
Fleet Fuel Island	21,531	263,997	263,997	
	21,531	265,779	263,997	1,925
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	2,856			
Transfer To Information Technology	6,540	6,540	6,540	6,540
	9,396	6,540	6,540	6,540
<b>GRAND TOTAL</b>	21,677,786	32,557,241	30,292,035	19,895,208

## REVENUE AND EXPENDITURE SUMMARY PURCHASING AND STORES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	813,460	862,065	832,504	980,142
Fringe Benefits	23,275	229,327	259,861	286,065
<b>Total Personnel</b>	<b>836,734</b>	<b>1,091,392</b>	<b>1,092,365</b>	<b>1,266,207</b>
<b>Non-Personnel</b>				
Utilities	63,247	59,534	75,997	77,736
Professional and Contractual	87,560	90,896	60,785	65,007
Insurance and Fixed Charges	39,925	72,892	73,232	217,390
Internal Service Charges	1,094,036	1,228,114	1,248,539	1,305,013
All Other Operations & Maintenance	477,904	507,407	507,358	514,123
Debt Service	30,187	30,528	30,528	30,898
Maintenance and Special Projects		17,867	16,849	18,454
<b>Total Non-Personnel</b>	<b>1,792,858</b>	<b>2,007,238</b>	<b>2,013,288</b>	<b>2,228,621</b>
<b>Total Expenditures</b>	<b>2,629,592</b>	<b>3,098,630</b>	<b>3,105,653</b>	<b>3,494,828</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(3,000)			
Transfers Out	69,339	7,507	7,507	7,507
<b>Net Transfers</b>	<b>(66,339)</b>	<b>(7,507)</b>	<b>(7,507)</b>	<b>(7,507)</b>
<b>Revenue Sources</b>				
Charges for Services	2,884,998	2,207,745	2,100,912	3,391,185
Interest Income	(66,049)	26,500	26,156	40,000
All Other Revenue	24,999	10,000	10,939	10,000
<b>Total Revenue</b>	<b>2,843,948</b>	<b>2,244,245</b>	<b>2,138,007</b>	<b>3,441,185</b>
<b>Funding to be Provided</b>	<b>(148,017)</b>	<b>861,892</b>	<b>975,153</b>	<b>61,150</b>



## PURCHASING AND STORES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Sales-Building Inspection	515	1,326	24	697
	2,884,998	2,207,745	2,100,912	3,391,185
<b>TOTAL CHARGES FOR SERVICES</b>	<b>2,884,998</b>	<b>2,207,745</b>	<b>2,100,912</b>	<b>3,391,185</b>
	<b>MISCELLANEOUS REVENUES</b>			
<b>OTHER</b>				
Scrap Sales	24,999	10,000	10,939	10,000
	24,999	10,000	10,939	10,000
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	28,247	26,500	26,156	40,000
Market Value Restatement	(94,296)			
	(66,049)	26,500	26,156	40,000
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>(41,050)</b>	<b>36,500</b>	<b>37,095</b>	<b>50,000</b>
<b>SUB-TOTAL</b>	<b>2,843,948</b>	<b>2,244,245</b>	<b>2,138,007</b>	<b>3,441,185</b>
<b>PRIOR YEAR SURPLUS</b>	<b>(148,017)</b>	<b>861,892</b>	<b>975,153</b>	<b>61,150</b>
<b>TOTAL REVENUES</b>	<b>2,695,931</b>	<b>3,106,137</b>	<b>3,113,160</b>	<b>3,502,335</b>



# PURCHASING AND STORES

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	297,364	603,027	576,036	684,253
<b>INSURANCE</b>				
Insurance - Fire	12,256	38,661	39,235	190,289
Insurance - Position Bond	86	61	48	25
Self-Insurance Services	22,560	29,574	29,574	23,019
Insurance Consultant	1,843	1,250	1,029	1,030
Insurance - Excess Liability (Auto, General)	3,180	3,346	3,346	3,027
	<u>39,925</u>	<u>72,892</u>	<u>73,232</u>	<u>217,390</u>
<b>UTILITIES</b>				
Water Service	2,206	2,249	2,422	2,483
Electric Service	38,688	34,505	47,177	48,828
Wastewater Service	865	846	1,066	1,093
Solid Waste Service	21,101	21,547	24,945	24,945
Solid Waste Service - Recycling	387	387	387	387
	<u>63,247</u>	<u>59,534</u>	<u>75,997</u>	<u>77,736</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	36,635	36,161	41,586	49,119
Gasoline - Fleet Management	3,200	1,307	2,534	3,600
Maintenance - Fleet Management	15,085	19,238	32,868	19,675
General Fund Services	280,386	270,037	270,037	264,784
Intra-Departmental Charges - PC & Network Support	30,636	37,136	37,363	36,910
Intra-Departmental Charges - Telephone	11,657	15,105	15,105	16,262
Intra-Departmental Charges - Facilities	43,852	51,984	51,984	66,217
Intra-Departmental Charges - Janitorial	138,853	158,346	158,346	177,367
Intra-Departmental Charges - Training Ctr	853	800	800	860
Intra-Departmental Charges - IT Operations - Application Dev	504,843	596,322	596,322	613,126
Intra-Departmental Charges - IT Operations - Network Support	22,294	35,781	35,697	36,138
Intra-Departmental Charges - IT Operations - IT Security				12,878
	<u>1,088,293</u>	<u>1,222,217</u>	<u>1,242,642</u>	<u>1,296,936</u>
<b>ALL OTHER O&amp;M</b>				
Banking Service	516	609	554	571
Annual Audit	3,379	3,835	3,779	2,835
Contract Labor	83,664	86,452	56,452	61,601
Repair Of Equipment	3,658	13,777	13,777	9,831
Postage & Mailing	1,055	2,419	2,419	2,486
Subscription & Membership	5,019	4,951	4,951	1,491
Telephone Communications	3,686	4,521	4,521	4,645
Travel	268	325	325	334
Training	350	491	491	505



## REVENUE AND EXPENDITURE SUMMARY FACILITIES MAINTENANCE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	2,631,609	3,225,776	3,009,013	3,436,042
Fringe Benefits	427,563	1,306,828	1,073,916	1,448,826
<b>Total Personnel</b>	<b>3,059,172</b>	<b>4,532,604</b>	<b>4,082,929</b>	<b>4,884,868</b>
<b>Non-Personnel</b>				
Utilities	18,902	18,057	20,080	20,572
Professional and Contractual	346,189	331,979	335,369	344,084
Insurance and Fixed Charges	192,872	151,061	150,966	158,826
Internal Service Charges	949,712	963,779	996,939	948,585
All Other Operations & Maintenance	738,259	723,498	720,125	787,615
Debt Service	121,174	122,558	122,558	124,046
Capital Outlay	43,948	109,650	115,650	118,828
Maintenance and Special Projects	550,716	1,840,053	1,829,980	1,901,299
<b>Total Non-Personnel</b>	<b>2,961,771</b>	<b>4,260,635</b>	<b>4,291,667</b>	<b>4,403,855</b>
<b>Total Expenditures</b>	<b>6,020,942</b>	<b>8,793,239</b>	<b>8,374,596</b>	<b>9,288,723</b>
<b>Transfers</b>				
Transfers Out	9,494	2,967	2,967	2,967
<b>Net Transfers</b>	<b>(9,494)</b>	<b>(2,967)</b>	<b>(2,967)</b>	<b>(2,967)</b>
<b>Revenue Sources</b>				
Charges for Services	6,304,640	7,436,659	7,379,244	8,988,619
Interest Income	(53,204)	55,000	55,000	55,000
All Other Revenue	2,074			
<b>Total Revenue</b>	<b>6,253,509</b>	<b>7,491,659</b>	<b>7,434,244</b>	<b>9,043,619</b>
<b>Funding to be Provided</b>	<b>(223,073)</b>	<b>1,304,547</b>	<b>943,319</b>	<b>248,071</b>

## FACILITIES MAINTENANCE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>Facility Maintenance Services to City Funds</b>				
Allocation - Cleveland Heights Golf Course	80,948	95,958	95,958	122,232
Allocation - General Fund	2,887,984	3,414,602	3,414,602	4,346,708
Allocation - Fleet Mgmt	24,421	28,950	28,950	36,876
Allocation - Wastewater	56,527	67,009	67,009	85,357
Allocation - Parking	18,861	22,359	22,359	28,480
Allocation - Airport	43,424	55,035	55,035	56,098
Allocation - RP Funding Center	21,712	27,518	27,518	28,049
Allocation - Solid Waste	10,357	12,277	12,277	15,639
Allocation - Electric	918,373	1,058,762	1,058,762	1,348,663
Allocation - Water	99,665	118,148	118,148	150,497
Allocation - Facilities Maintenance	24,718	29,303	29,303	37,326
Allocation - Purchasing & Stores	43,852	51,984	51,984	66,217
Allocation - Information Technology	34,017	40,325	40,325	51,366
Allocation - Self Insurance	197,568	265,458	265,458	275,113
Allocation - Stormwater	4,405	5,222	5,222	6,652
Allocation - Downtown CRA	416	493	493	628
Allocation - Mid-Town	51,568	118,548	61,133	55,962
Allocation - Dixieland	53	62	62	79
Allocation - Building Inspection Fund	27,838	33,000	33,000	42,036
	<u>4,546,704</u>	<u>5,445,013</u>	<u>5,387,598</u>	<u>6,753,978</u>
<b>Janitorial Services to City Funds</b>				
Allocation - Cleveland Heights Golf Course	25,832	29,458	29,458	32,996
Allocation - General Fund	624,465	705,892	705,892	802,671
Allocation - Fleet Mgmt	11,877	13,544	13,544	15,171
Allocation - Wastewater	51,969	59,265	59,265	66,384
Allocation - Airport	57,083	68,500	68,500	68,500
Allocation - Solid Waste	8,813	10,050	10,050	11,257
Allocation - Electric	727,227	808,436	808,436	905,544
Allocation - Water	46,523	53,054	53,054	59,427
Allocation - Facilities Maintenance	3,689	4,207	4,207	4,712
Allocation - Purchasing & Stores	138,853	158,346	158,346	177,367
Allocation - Information Technology	33,893	38,651	38,651	43,294
Allocation - Self Insurance	1,568	12,428	12,428	13,921
Allocation - Stormwater	3,197	3,646	3,646	4,084
Allocation - Downtown CRA	302	344	344	385
Allocation - Mid-Town	2,404	2,741	2,741	3,071
Allocation - Dixieland	38	43	43	49
Allocation - Building Inspection Fund	20,204	23,041	23,041	25,808
	<u>1,757,935</u>	<u>1,991,646</u>	<u>1,991,646</u>	<u>2,234,641</u>

## FACILITIES MAINTENANCE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TOTAL CHARGES FOR SERVICES</b>	6,304,640	7,436,659	7,379,244	8,988,619
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Insurance Proceeds - Workers Comp Claims	2,074			
	2,074			
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	60,013	55,000	55,000	55,000
Market Value Restatement	(113,217)			
	(53,204)	55,000	55,000	55,000
<b>TOTAL MISCELLANEOUS REVENUE</b>	(51,130)	55,000	55,000	55,000
<b>SUB-TOTAL</b>	6,253,509	7,491,659	7,434,244	9,043,619
<b>PRIOR YEAR SURPLUS</b>	(223,073)	1,304,547	943,319	248,071
<b>TOTAL REVENUES</b>	6,030,436	8,796,206	8,377,563	9,291,690

## FACILITIES MAINTENANCE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>	<b>FACILITIES MAINTENANCE</b>			
<b>PERSONAL SERVICES</b>	1,410,988	2,291,215	2,175,138	2,528,981
<b>INSURANCE</b>				
Insurance - Fire	3,714	4,932	4,904	10,538
Insurance - Position Bond	366	379	379	98
Self-Insurance Services	184,070	140,509	140,509	143,846
Insurance Consultant	838	676	676	464
Insurance - Excess Liability (Auto, General)	3,884	4,565	4,498	3,880
	<u>192,872</u>	<u>151,061</u>	<u>150,966</u>	<u>158,826</u>
<b>UTILITIES</b>				
Water Service	902	924	975	999
Electric Service	11,159	10,143	12,582	13,022
Wastewater Service	1,056	1,074	1,132	1,160
Solid Waste Service	5,784	5,916	5,391	5,391
	<u>18,902</u>	<u>18,057</u>	<u>20,080</u>	<u>20,572</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	108,004	112,913	115,811	126,460
Gasoline - Fleet Management	53,655	58,864	45,550	68,253
Maintenance - Fleet Management	85,350	69,961	110,835	71,166
Purchasing & Stores Service	103,425	93,438	93,438	47,638
General Fund Services	407,184	389,492	389,492	383,521
Intra-Departmental Charges - PC & Network Support	29,840	34,787	36,458	35,066
Intra-Departmental Charges - Telephone	8,160	11,077	11,077	12,648
Intra-Departmental Charges - Radios	2,885	3,538	3,538	3,616
Intra-Departmental Charges - Facilities	24,718	29,303	29,303	37,326
Intra-Departmental Charges - Janitorial	3,689	4,207	4,207	4,712
Intra-Departmental Charges - Training Ctr	3,410	3,199	3,199	3,439
Intra-Departmental Charges - IT Operations - GIS	465	556	556	3,604
Intra-Departmental Charges - IT Operations - Application Dev	80,095	99,836	99,836	89,314
Intra-Departmental Charges - IT Operations - Network Support	20,650	32,277	32,706	32,707
Intra-Departmental Charges - IT Operations - IT Security				11,161
	<u>931,530</u>	<u>943,448</u>	<u>976,006</u>	<u>930,631</u>

## FACILITIES MAINTENANCE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	169,080	171,979	171,979	176,708
Annual Audit	1,631	1,807	1,824	1,369
Rentals	32,247	21,379	21,379	21,966
Maintenance Of Facilities	320,640	287,144	287,144	323,755
Repair Of Equipment	593	2,913	2,913	2,993
Printing & Photography	178	2,184	2,184	2,244
Postage & Mailing	68	415	415	426
Subscription & Membership	1,212	1,025	1,025	1,053
Telephone Communications	28,170	22,880	22,880	23,509
Travel		1,025	1,025	1,053
Training	843	2,560	2,560	2,568
All Other Sundry Charges	1,001	1,025	1,025	1,053
Licenses & Permits	175	800	800	822
Loss On Disposal of Fixed Assets	0			
Office Supplies	4,886	4,812	4,812	4,944
Equipment - Noncapital	3,996	9,984	9,984	10,258
Uniforms	7,099	8,166	8,166	8,390
Tools & Implements	8,781	6,788	6,788	6,974
Agricultural & Horticultural Supplies	4,268	2,496	2,496	2,564
Parts For Equipment	21,479	75,425	75,425	77,499
Use Tax Allocation	0			
	606,349	624,807	624,824	670,148
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital	43,948	106,575	112,575	115,669
<b>SPECIAL PROJECTS</b>				
Emergency Manager		4,073		4,400
HVAC Maintenance - Various Bldgs	166,929	186,939	186,939	192,079
Air Quality Investigations - City Buildings	40,597	34,770	24,770	15,176
Generator/UPS Maintenance	24,478	24,861	24,861	25,544
Security Systems Controls Maintenance	74,442	119,914	119,914	123,211
Electric Chiller HVAC Maintenance		700	700	719
Garage Door/Operator Maintenance	100,539	150,536	104,536	81,723
Plumbing Repairs / Replacement	35,094	44,705	34,705	35,658
Elevator Maintenance	77,590	1,132,393	1,172,393	1,207,400
SMA For Security Camera/Card Reader Software	29,964	99,662	119,662	122,952
Work Order Software & Technology Upgrade	1,083	33,710	33,710	34,637
Asset Management Training		7,790	7,790	7,800
	550,716	1,840,053	1,829,980	1,851,299
<b>SUB-TOTAL</b>	3,755,304	5,975,216	5,889,569	6,276,126

## FACILITIES MAINTENANCE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>JANITORIAL</b>				
<b>PERSONAL SERVICES</b>	1,290,913	1,843,121	1,557,582	1,956,476
<b>ALL OTHER O&amp;M</b>				
Contractual Services	50,025	43,962	47,335	48,636
Contract Labor	74,144	43,696	43,696	44,897
Repair Of Equipment	292	1,025	1,025	1,053
Telephone Communications	7,605	5,228	5,228	5,371
Training		1,657	513	527
Equipment - Noncapital	3,830	1,025	1,025	1,053
Uniforms	6,664	9,404	7,175	7,372
Cleaning & Janitor Supply	196,905	190,471	190,471	214,755
	339,465	296,468	296,468	323,664
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		3,075	3,075	3,159
		3,075	3,075	3,159
<b>SPECIAL PROJECTS</b>				
Fuel Storage Tank Replacement				50,000
				50,000
<b>SUB-TOTAL</b>	1,630,378	2,142,664	1,857,125	2,333,299
<b>FIRE SAFETY</b>				
<b>PERSONAL SERVICES</b>	357,271	398,268	350,209	399,411
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	6,408	9,528	6,568	7,210
Gasoline - Fleet Management	6,826	7,364	4,758	7,245
Maintenance - Fleet Management	4,948	3,439	9,607	3,499
	18,182	20,331	20,933	17,954
<b>ALL OTHER O&amp;M</b>				
Contractual Services	51,308	70,535	70,535	72,474
Repair Of Equipment	1,200	1,200	1,200	1,233
Subscription & Membership	400	500	500	513
Telephone Communications	5,703	6,560	6,560	6,740
Training	495	3,587	3,587	3,685
Licenses & Permits	1,250	1,025	1,025	1,053
Office Supplies	130	500	500	513
Equipment - Noncapital	3,272	2,562	2,562	2,632
Uniforms	773	1,230	1,230	1,263
Tools & Implements	2,151	1,250	1,250	1,284
Parts For Equipment	23,287	24,343	24,343	25,012
Material	48,665	20,910	20,910	21,485
	138,634	134,202	134,202	137,887



## FACILITIES MAINTENANCE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SUB-TOTAL</b>	514,087	552,801	505,344	555,252
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	121,174	122,558	122,558	124,046
	121,174	122,558	122,558	124,046
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	6,527			
Transfer To Information Technology	2,967	2,967	2,967	2,967
	9,494	2,967	2,967	2,967
<b>GRAND TOTAL</b>	<b>6,030,436</b>	<b>8,796,206</b>	<b>8,377,563</b>	<b>9,291,690</b>

## REVENUE AND EXPENDITURE SUMMARY INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	6,761,855	7,837,606	6,926,541	8,015,633
Fringe Benefits	(645,305)	2,288,772	1,893,136	2,438,737
<b>Total Personnel</b>	<b>6,116,551</b>	<b>10,126,378</b>	<b>8,819,677</b>	<b>10,454,370</b>
<b>Non-Personnel</b>				
Utilities	58,348	54,685	62,912	64,903
Professional and Contractual	818,235	873,672	867,901	1,300,074
Insurance and Fixed Charges	143,613	177,591	176,533	193,650
Internal Service Charges	3,170,083	2,771,403	2,781,947	4,376,097
All Other Operations & Maintenance	5,248,364	6,202,037	6,237,131	5,919,365
Debt Service	1,378,654	1,382,811	1,382,271	1,386,160
Maintenance and Special Projects	2,669,104	4,867,242	4,794,066	2,685,715
<b>Total Non-Personnel</b>	<b>13,486,401</b>	<b>16,329,441</b>	<b>16,302,761</b>	<b>15,925,964</b>
<b>Total Expenditures</b>	<b>19,602,951</b>	<b>26,455,819</b>	<b>25,122,438</b>	<b>26,380,334</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(4,888)		(893)	
Transfers In	1,055,000	1,752,600	1,752,600	1,310,097
Transfers Out	3,008,261			71,000
<b>Net Transfers</b>	<b>(1,948,373)</b>	<b>1,752,600</b>	<b>1,753,493</b>	<b>1,239,097</b>
<b>Revenue Sources</b>				
Charges for Services	19,653,316	22,005,550	22,848,610	24,637,300
Interest Income	(176,218)	254,500	340,639	
All Other Revenue	23,641	1,317	9,021	
<b>Total Revenue</b>	<b>19,500,739</b>	<b>22,261,367</b>	<b>23,198,270</b>	<b>24,637,300</b>
<b>Funding to be Provided</b>	<b>2,050,585</b>	<b>2,441,852</b>	<b>170,675</b>	<b>503,937</b>

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
<b>Radios</b>				
Allocation - General Fund	459,243	556,617	557,622	598,398
Allocation - Fleet Mgmt	1,923	2,359	2,359	2,410
Allocation - Wastewater	34,619	42,454	42,454	43,388
Allocation - Airport	9,616	11,793	11,793	12,052
Allocation - Solid Waste	32,696	40,095	40,095	42,786
Allocation - Electric	182,229	222,295	222,295	218,750
Allocation - Water	50,967	62,501	62,501	63,878
Allocation - Facilities Maintenance	2,885	3,538	3,538	3,616
Allocation - Purchasing & Stores	5,743	5,897	5,897	
Allocation - Information Technology	6,250	7,665	7,665	7,834
Allocation - Stormwater	1,923	2,359	2,359	2,410
	<u>788,095</u>	<u>957,573</u>	<u>958,578</u>	<u>995,522</u>
<b>Telecommunications</b>				
Allocation - General Fund	347,004	399,790	398,279	464,981
Allocation - Fleet Mgmt	6,606	8,056	8,056	9,035
Allocation - Wastewater	22,537	27,695	27,695	32,525
Allocation - Parking	777	1,007	1,007	1,205
Allocation - Airport	11,657	13,595	13,595	14,455
Allocation - RP Funding Center	40,413	49,344	49,344	56,014
Allocation - Solid Waste	5,440	6,546	6,546	7,830
Allocation - Electric	1,426,109	1,670,798	1,310,106	1,546,545
Allocation - Water	40,413	51,359	51,359	60,832
Allocation - Facilities Maintenance	8,160	11,077	11,077	12,648
Allocation - Purchasing & Stores	11,657	15,105	15,105	16,262
Allocation - Information Technology	51,683	60,926	62,437	71,673
Allocation - Stormwater	3,497	4,532	4,532	7,830
Allocation - Downtown CRA	816	388	388	464
Allocation - Mid-Town	6,776	3,088	3,088	3,693
Allocation - Dixieland	44	49	49	59
Allocation - Building Inspection Fund	7,383	9,567	9,567	10,239
	<u>1,990,972</u>	<u>2,332,922</u>	<u>1,972,230</u>	<u>2,316,290</u>

## INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Application Development</b>				
Allocation - General Fund	2,614,956	3,076,584	3,062,420	2,354,295
Allocation - Fleet Mgmt	49,203	55,420	55,420	49,664
Allocation - Wastewater	501,274	673,508	673,508	453,972
Allocation - Parking	26,259	30,875	30,875	21,622
Allocation - Airport	49,290	35,364	35,364	37,741
Allocation - RP Funding Center	163,398	178,491	133,831	108,821
Allocation - Solid Waste	104,410	110,866	110,866	71,532
Allocation - Electric	3,132,396	3,553,689	3,553,689	2,544,584
Allocation - Water	735,752	977,243	977,243	686,121
Allocation - Facilities Maintenance	80,095	99,836	99,836	83,213
Allocation - Purchasing & Stores	504,843	596,322	596,322	609,509
Allocation - Information Technology	1,441,807	1,088,645	1,103,831	2,358,716
Allocation - Stormwater	34,198	35,610	35,610	40,906
Allocation - Downtown CRA	380	435	435	426
Allocation - Mid-Town	3,030	3,468	3,468	3,391
Allocation - Dixieland	49	56	56	54
Allocation - Building Inspection Fund	104,890	122,375	166,013	216,048
	<u>9,546,230</u>	<u>10,638,787</u>	<u>10,638,787</u>	<u>9,640,615</u>
<b>Network Support</b>				
Allocation - General Fund	927,131	1,459,304	1,476,791	1,764,459
Allocation - CDBG	5,569	7,415	8,856	7,506
Allocation - Fleet Mgmt	22,275	34,896	35,457	38,252
Allocation - Wastewater	72,161	110,849	110,855	169,125
Allocation - Parking	2,494	3,929	3,978	4,906
Allocation - Airport	19,668	31,853	38,382	42,517
Allocation - RP Funding Center	37,368	57,918	58,501	66,710
Allocation - Solid Waste	11,389	17,891	18,421	23,337
Allocation - Electric	489,242	774,262	743,337	908,393
Allocation - Water	89,167	129,650	134,162	177,348
Allocation - Facilities Maintenance	20,650	32,277	33,177	38,808
Allocation - Purchasing & Stores	22,294	35,781	35,660	39,755
Allocation - Information Technology	106,463	182,397	172,222	218,339
Allocation - Telecommunications	13,271		20,398	
Allocation - Stormwater	14,070	20,952	27,527	31,473
Allocation - Downtown CRA		1,474		1,476
Allocation - Mid-Town		11,733		11,757
Allocation - Dixieland	8,665	188	13,404	188
Allocation - Building Inspection Fund	21,625	30,986	32,707	45,230
	<u>1,883,501</u>	<u>2,943,755</u>	<u>2,963,835</u>	<u>3,589,579</u>

## INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>IT Support</b>				
Allocation - General Fund	1,504,770	1,178,392	1,773,811	1,808,903
Allocation - CDBG	7,109	5,754	9,222	7,619
Allocation - Fleet Mgmt	29,234	25,317	37,323	37,382
Allocation - Wastewater	117,455	87,459	132,019	136,130
Allocation - Parking	3,937	3,452	5,083	4,745
Allocation - Airport	28,296	24,166	42,189	42,665
Allocation - RP Funding Center	51,217	44,880	66,526	65,662
Allocation - Solid Waste	16,919	13,809	20,946	20,228
Allocation - Electric	770,334	608,765	880,856	891,079
Allocation - Water	147,852	102,419	159,874	159,868
Allocation - Facilities Maintenance	29,840	23,015	35,614	35,066
Allocation - Purchasing & Stores	30,636	26,468	36,941	36,910
Allocation - Information Technology	167,329	140,395	198,693	217,386
Allocation - Telecommunications	18,763		23,609	
Allocation - Stormwater	21,816	17,262	32,390	31,422
Allocation - Downtown CRA		145		1,558
Allocation - Mid-Town	44	9,073	44	12,409
Allocation - Dixieland	11,911	1,139	14,979	199
Allocation - Building Inspection Fund	40,812	24,166	44,923	42,131
	<u>2,998,272</u>	<u>2,336,076</u>	<u>3,515,042</u>	<u>3,551,362</u>
<b>GIS</b>				
Allocation - General Fund	242,713	371,030	371,030	452,079
Allocation - Wastewater	152,162	236,738	236,738	307,865
Allocation - RP Funding Center	127	312	312	9,146
Allocation - Solid Waste	14,460	24,196	24,196	35,772
Allocation - Electric	511,006	653,418	653,418	918,463
Allocation - Water	137,914	179,076	179,076	209,191
Allocation - Facilities Maintenance	465	556	556	3,604
Allocation - Telecommunications	21,531	32,887	32,887	38,667
Allocation - Stormwater	23,870	38,660	38,660	47,403
Allocation - Downtown CRA	363			682
Allocation - Mid-Town	2,891		3,701	5,429
Allocation - Dixieland	2,763	3,701	3,701	86
Allocation - Building Inspection Fund	18,141	30,835	30,835	37,139
	<u>1,128,406</u>	<u>1,571,409</u>	<u>1,575,110</u>	<u>2,065,526</u>
<b>Public Safety</b>				
Allocation - General Fund	1,317,839	1,225,028	1,225,028	1,425,433
	<u>1,317,839</u>	<u>1,225,028</u>	<u>1,225,028</u>	<u>1,425,433</u>

## INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Information Security</b>				
Allocation - General Fund				502,230
Allocation - CDBG				2,576
Allocation - Fleet Mgmt				12,448
Allocation - Wastewater				36,915
Allocation - Parking				1,288
Allocation - Airport				13,736
Allocation - RP Funding Center				19,746
Allocation - Solid Waste				7,297
Allocation - Electric				272,584
Allocation - Water				48,077
Allocation - Facilities Maintenance				11,161
Allocation - Purchasing & Stores				12,878
Allocation - Information Technology				87,569
Allocation - Stormwater				9,444
Allocation - Downtown CRA				472
Allocation - Mid-Town				3,761
Allocation - Dixieland				60
Allocation - Building Inspection Fund				10,731
				1,052,973
<b>TOTAL CHARGES FOR SERVICES</b>	19,653,316	22,005,550	22,848,610	24,637,300
	<b>MISCELLANEOUS REVENUES</b>			
<b>OTHER</b>				
Scrap Sales	17,950	1,317	3,397	
All Other Misc Revenue	67			
	18,017	1,317	3,397	
<b>REIMBURSEMENTS</b>				
Reimbursements / Loss Recovery	5,624		5,624	
	5,624		5,624	
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	278,142	254,500	340,639	
Market Value Restatement	(454,361)			
	(176,218)	254,500	340,639	
<b>TOTAL MISCELLANEOUS REVENUE</b>	(152,577)	255,817	349,660	

## INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from General Fund	545,891	545,891	545,891	627,698
Transfer from Fleet Mgmt Fund	6,540	6,540	6,540	6,540
Transfer from Purchasing & Stores	7,507	7,507	7,507	7,507
Transfer from Self-Insurance Fund		225,000	225,000	
Transfer from WW Operations				3,200
Transfer from WW R&R	60,938	60,938	60,938	60,938
Transfer from Parking System	750	750	750	750
Transfer from Lakeland Linder International Airport	11,044	11,044	11,044	11,044
Transfer from Solid Waste Management	46,098	46,098	46,098	46,098
Transfer from Water Operations				3,200
Transfer from Water R&R	72,264	72,264	72,264	72,264
Transfer from Stormwater Utilities Fund	2,251	2,251	2,251	2,251
Transfer from Facilities Maintenance Fund	2,967	2,967	2,967	2,967
Transfer from Information Technology				71,000
Transfer from Electric Operations	298,750	271,350	271,350	275,350
Transfer from Building Inspection Fund		500,000	500,000	119,290
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>	<u>1,055,000</u>	<u>1,752,600</u>	<u>1,752,600</u>	<u>1,310,097</u>
<b>SUB-TOTAL</b>	<u>20,555,739</u>	<u>24,013,967</u>	<u>24,950,870</u>	<u>25,947,397</u>
<b>PRIOR YEAR SURPLUS</b>	<u>2,050,585</u>	<u>2,441,852</u>	<u>170,675</u>	<u>503,937</u>
<b>TOTAL REVENUES</b>	<u><u>22,606,324</u></u>	<u><u>26,455,819</u></u>	<u><u>25,121,545</u></u>	<u><u>26,451,334</u></u>

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	646,091	770,407	774,716	929,513
<b>INSURANCE</b>				
Insurance - Fire	16,711	23,836	23,702	48,174
Insurance - Position Bond	457	356	140	103
Insurance - Data Processing	33,180	36,106	35,834	37,626
Self-Insurance Services	78,953	74,509	74,509	66,625
Insurance Consultant	6,034	5,125	4,957	3,850
Insurance - Excess Liability (Auto, General)	8,278	9,252	9,252	7,725
	<u>143,613</u>	<u>149,184</u>	<u>148,394</u>	<u>164,103</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	102,501	66,928	66,928	124,528
General Fund Services	627,478	451,982	451,982	447,321
Intra-Departmental Charges - PC & Network Support	15,322	15,431	22,181	19,892
Lakeland Electric Charges	438,730	437,302	437,302	592,609
Intra-Departmental Charges - Telephone	5,440	7,049	7,049	7,830
Intra-Departmental Charges - Training Ctr	4,263	4,099	4,249	4,568
Intra-Departmental Charges - IT Operations - Application Dev	31,021	41,392	41,392	40,478
Intra-Departmental Charges - IT Operations - Network Support	9,167	12,236	16,748	17,005
Intra-Departmental Charges - IT Operations - IT Security				7,727
	<u>1,233,921</u>	<u>1,036,419</u>	<u>1,047,831</u>	<u>1,261,958</u>
<b>ALL OTHER O&amp;M</b>				
Annual Audit	2,913	3,136	3,258	2,444
Repair Of Equipment	1,340	3,192	4,500	4,500
Postage & Mailing	2	75	75	75
Subscription & Membership	200	521	400	400
Telephone Communications	2,043	2,940	2,940	2,496
Travel	1,404	12,000	12,000	10,000
Training	50,557	51,490	51,490	53,015
All Other Sundry Charges	2,227	1,256	500	500
Software License & Maintenance	397			
Loss On Disposal of Fixed Assets	88,957			
Office Supplies	2,392	3,431	3,000	3,000
Equipment - Noncapital	292	400	400	400
	<u>152,725</u>	<u>78,441</u>	<u>78,563</u>	<u>76,830</u>
<b>SUB-TOTAL</b>	<u>2,176,350</u>	<u>2,034,451</u>	<u>2,049,504</u>	<u>2,432,404</u>



# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>RADIO COMMUNICATIONS</b>				
<b>PERSONAL SERVICES</b>	241,438	250,156	175,608	244,055
<b>UTILITIES</b>				
Electric Service	35,245	32,263	38,070	39,402
	35,245	32,263	38,070	39,402
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	2,621	3,107	3,059	3,209
Intra-Departmental Charges - Telephone	5,440	5,539	5,539	6,625
Intra-Departmental Charges - Facilities	12,053	14,289	14,289	18,201
Intra-Departmental Charges - Janitorial	7,008	7,991	7,991	8,951
Intra-Departmental Charges - IT Operations - Application Dev	5,458	7,420	7,420	3,318
Intra-Departmental Charges - IT Operations - Network Support	1,802	2,619	4,064	4,176
Intra-Departmental Charges - IT Operations - IT Security				1,717
	34,381	40,965	42,362	46,197
<b>ALL OTHER O&amp;M</b>				
Contractual Services	165,567	5,000	3,000	509,530
Maintenance Of Facilities	4,002			
Repair Of Equipment	327,101	545,529	545,529	40,552
Postage & Mailing	111	325	325	325
Subscription & Membership	85	250	250	250
Telephone Communications	2,124	1,720	1,720	2,104
Travel		500	500	500
Training		2,000	2,000	2,000
Office Supplies	230	350	350	350
Equipment - Noncapital	48	750	750	750
All Other Materials & Supplies			2,000	2,000
Uniforms		870	870	870
Tools & Implements		200	200	200
Parts For Equipment	22,637	41,357	41,357	27,500
Material		900	900	900
	521,906	599,751	599,751	587,831
<b>SUB-TOTAL</b>	832,971	923,135	855,791	917,485

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>TELECOMMUNICATIONS</b>				
<b>PERSONAL SERVICES</b>	1,180,606	1,238,545	1,195,144	1,273,550
<b>UTILITIES</b>				
Water Service	657	658	649	665
Stormwater Service	3,720	3,912	3,887	3,887
Electric Service	6,651	5,770	6,995	7,240
Wastewater Service	1,151	1,152	1,118	1,146
Solid Waste Service	273	273	273	273
Solid Waste Service - Recycling	102	102	102	102
	12,555	11,867	13,024	13,313
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	41,690	44,228	43,501	56,241
Gasoline - Fleet Management	15,681	16,425	15,993	15,242
Maintenance - Fleet Management	23,200	23,607	33,995	25,077
Intra-Departmental Charges - PC & Network Support	18,763	21,961	23,916	22,346
Intra-Departmental Charges - Telephone	8,549	10,070	10,070	12,046
Intra-Departmental Charges - Radios	6,250	7,665	7,665	7,834
Intra-Departmental Charges - Facilities	2,399	2,844	2,844	3,622
Intra-Departmental Charges - Janitorial	12,687	14,467	14,467	16,205
Intra-Departmental Charges - IT Operations - GIS	21,531	32,887	32,887	38,667
Intra-Departmental Charges - IT Operations - Application Dev	57,888	57,068	57,068	52,243
Intra-Departmental Charges - IT Operations - Network Support	13,271	20,250	20,412	20,484
Intra-Departmental Charges - IT Operations - IT Security				9,014
	221,909	251,472	262,818	279,021
<b>ALL OTHER O&amp;M</b>				
Contractual Services	380,550	416,326	416,326	400,832
Repair Of Equipment	2,314	3,000	3,000	3,000
Postage & Mailing	142	100	100	100
Subscription & Membership	600	600	375	375
Telephone Communications	3,929	4,934	4,934	5,414
Training	31	11,775	12,000	12,000
All Other Sundry Charges		250	250	250
Software License & Maintenance	11			
Office Supplies	351	3,000	3,000	3,000
Equipment - Noncapital	2,820	4,000	4,000	4,000
All Other Materials & Supplies	406	1,500	1,500	1,500
Uniforms	2,886	4,872	4,872	4,872
Tools & Implements		1,000	1,000	1,000
Parts For Equipment		800	800	800
Material	6,719	9,542	9,542	8,000
Use Tax Allocation	(16)		(15)	

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Materials - Default Purchasing Card	65,810		27,165	
Recoveries-Other Funds	(4,452)		(893)	
	<u>462,100</u>	<u>461,699</u>	<u>487,956</u>	<u>445,143</u>
<b>SUB-TOTAL</b>	<u>1,877,169</u>	<u>1,963,583</u>	<u>1,958,942</u>	<u>2,011,027</u>
<b>APPLICATION DEVELOPMENT</b>				
<b>PERSONAL SERVICES</b>	<u>632,801</u>	<u>3,729,726</u>	<u>3,046,903</u>	<u>3,641,938</u>
<b>UTILITIES</b>				
Water Service	265	266	268	275
Electric Service	4,325	4,162	4,965	5,139
Wastewater Service	294	297	296	303
Solid Waste Service	437	437	437	437
Solid Waste Service - Recycling	41	43	41	41
	<u>5,362</u>	<u>5,205</u>	<u>6,007</u>	<u>6,195</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	63,565	75,637	73,696	70,919
Intra-Departmental Charges - Telephone	13,600	15,609	15,609	17,467
Intra-Departmental Charges - IT Operations - Application Dev	1,220,737	856,224	856,224	2,163,193
Intra-Departmental Charges - IT Operations - Network Support	42,022	66,006	63,703	64,884
Intra-Departmental Charges - IT Operations - IT Security				28,760
	<u>1,339,923</u>	<u>1,013,476</u>	<u>1,009,232</u>	<u>2,345,223</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		12,000	12,000	
Contract Labor	6,807	13,598	13,598	
Subscription & Membership	1,095	4,580	4,580	1,095
Telephone Communications	12,834	15,474	15,747	15,474
Travel		1,500	1,500	1,500
Training	10,764	25,000	25,000	25,000
All Other Sundry Charges	873	9,102	9,102	10,000
Software License & Maintenance	1,836,290	2,101,873	2,101,873	2,071,107
Cloud Subscriptions	13,286	99,251	100,170	114,029
Office Supplies	30	57	57	
Equipment - Noncapital	394	1,760	1,760	
	<u>1,882,372</u>	<u>2,284,195</u>	<u>2,285,387</u>	<u>2,238,205</u>
<b>SUB-TOTAL</b>	<u>3,860,459</u>	<u>7,032,602</u>	<u>6,347,529</u>	<u>8,231,561</u>

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>DATABASE ADMINISTRATION</b>				
<b>PERSONAL SERVICES</b>	479,101	502,875	498,096	528,782
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	10,920	13,323	12,405	11,504
Intra-Departmental Charges - Telephone	1,555	2,014	2,014	2,409
Intra-Departmental Charges - IT Operations - Application Dev	23,561	12,735	12,735	11,825
Intra-Departmental Charges - IT Operations - Network Support	6,843	11,076	9,732	9,844
Intra-Departmental Charges - IT Operations - IT Security				4,293
	42,879	39,148	36,886	39,875
<b>ALL OTHER O&amp;M</b>				
Telephone Communications	3,642	6,240	6,240	3,984
Travel		1,138	1,000	1,000
Training	726	19,969	20,236	6,000
All Other Sundry Charges		150	150	300
Software License & Maintenance	449,417	387,096	387,096	411,608
Cloud Subscriptions		3,000	3,000	3,000
Office Supplies		489	360	360
Equipment - Noncapital	610			
	454,394	418,082	418,082	426,252
<b>SUB-TOTAL</b>	976,373	960,105	953,064	994,909
<b>NETWORK ADMINISTRATION &amp; SUPPORT</b>				
<b>PERSONAL SERVICES</b>	1,005,024	1,037,861	807,178	956,384
<b>UTILITIES</b>				
Water Service	256	275	260	267
Electric Service	4,185	4,302	4,804	4,972
Wastewater Service	284	307	286	293
Solid Waste Service	422	422	422	422
Solid Waste Service - Recycling	39	44	39	39
	5,187	5,350	5,811	5,993

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	1,557	2,659		1,236
Gasoline - Fleet Management	309	338		
Maintenance - Fleet Management	870	1,632		
Intra-Departmental Charges - PC & Network Support	25,534	26,610	31,786	29,120
Intra-Departmental Charges - Telephone	4,275	5,539	5,539	6,625
Intra-Departmental Charges - Facilities	19,564	23,192	23,192	29,543
Intra-Departmental Charges - Janitorial	14,199	16,193	16,193	18,138
Intra-Departmental Charges - IT Operations - Application Dev	26,304	25,546	25,546	25,355
Intra-Departmental Charges - IT Operations - Network Support	16,593	23,586	26,113	25,455
Intra-Departmental Charges - IT Operations - IT Security				11,161
	<u>109,206</u>	<u>125,295</u>	<u>128,369</u>	<u>146,633</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	211,133	288,058	288,058	292,751
Telephone Communications	7,828	9,448	9,448	8,398
Travel	1,955	735	735	
Training	10,806	6,765	6,000	7,500
Software License & Maintenance	141,849	197,279	197,279	135,751
Computer Software		45,000	45,000	
Cloud Subscriptions	63,212	85,233	85,233	87,298
Office Supplies	312			
Equipment - Noncapital	10,249	25,000	25,000	25,000
All Other Materials & Supplies	594			
Uniforms	1,902	2,800	2,800	3,200
Parts For Equipment	21,793	23,000	23,000	23,000
Materials - Default Purchasing Card	(34,027)			
	<u>437,606</u>	<u>683,318</u>	<u>682,553</u>	<u>582,898</u>
<b>SUB-TOTAL</b>	<u>1,557,023</u>	<u>1,851,824</u>	<u>1,623,911</u>	<u>1,691,908</u>
			<b>PC SUPPORT</b>	
<b>PERSONAL SERVICES</b>	<u>771,387</u>	<u>947,003</u>	<u>730,618</u>	<u>931,825</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	5,713	5,644	7,958	6,986
Gasoline - Fleet Management	700	220	587	386
Maintenance - Fleet Management	8,261	4,114	3,232	4,379
Intra-Departmental Charges - PC & Network Support	20,524	23,804	23,936	20,648
Intra-Departmental Charges - Telephone	9,326	9,567	9,567	10,841
Intra-Departmental Charges - IT Operations - Application Dev	33,526	33,106	33,106	25,526
Intra-Departmental Charges - IT Operations - Network Support	13,328	20,693	18,899	18,796
Intra-Departmental Charges - IT Operations - IT Security				9,014
	<u>91,377</u>	<u>97,148</u>	<u>97,285</u>	<u>96,576</u>

## INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services		23,320	23,320	
Contract Labor	12,284	1,013	1,013	
Repair Of Equipment	12,502	8,000	8,000	8,000
Telephone Communications	7,097	10,396	10,396	10,396
Travel			735	
Training	941	3,000	7,732	3,000
All Other Sundry Charges		100		100
Software License & Maintenance	17,564	28,000	28,531	28,000
Computer Software		(20)		
Cloud Subscriptions	1,035,708	1,048,602	1,048,602	947,515
Office Supplies	1,711	1,200	1,200	1,200
Equipment - Noncapital	5,045	5,000	5,000	5,000
All Other Materials & Supplies	4,973	1,500	1,500	1,500
Uniforms	3,723	4,015	4,015	4,015
Parts For Equipment	4,963	3,000	3,000	3,000
Recoveries-Other Funds	(437)			
	1,106,075	1,137,126	1,143,044	1,011,726
<b>SUB-TOTAL</b>	1,968,839	2,181,277	1,970,947	2,040,127

### GIS

<b>PERSONAL SERVICES</b>	654,649	866,127	666,882	923,058
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### INTER-CITY SERVICES

Rental - Fleet Management	2,844	2,932	2,904	642
Gasoline - Fleet Management	234	139	470	322
Maintenance - Fleet Management	1,045	1,682	2,682	1,716
Intra-Departmental Charges - PC & Network Support	19,580	22,069	20,793	21,077
Intra-Departmental Charges - Telephone	1,943	3,525	3,525	4,216
Intra-Departmental Charges - IT Operations - Application Dev	24,179	36,400	36,400	30,823
Intra-Departmental Charges - IT Operations - Network Support	11,271	17,624	18,095	18,496
Intra-Departmental Charges - IT Operations - IT Security				8,585
	61,096	84,371	84,869	85,877

### ALL OTHER O&M

Contractual Services		5,000	5,000	5,000
Contract Labor	6,721	17,862	17,862	
Repair Of Equipment	140	500	1,500	1,500
Postage & Mailing			35	
Telephone Communications	1,700	2,815	2,815	3,678
Travel	10,699	3,500	4,816	3,500
Training	1,816	2,000	1,943	2,000
All Other Sundry Charges			1,040	

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Software License & Maintenance	310,398	405,542	405,542	709,964
Computer Software		1,000	1,000	1,000
Equipment - Noncapital		4,510	500	1,000
All Other Materials & Supplies	1,746	1,990	2,000	3,500
Uniforms	632	1,000	1,000	1,600
Parts For Equipment		300	1,300	1,300
	<u>333,852</u>	<u>446,019</u>	<u>446,353</u>	<u>734,042</u>
<b>SUB-TOTAL</b>	<u>1,049,597</u>	<u>1,396,517</u>	<u>1,198,104</u>	<u>1,742,977</u>
<b>PUBLIC SAFETY</b>				
<b>PERSONAL SERVICES</b>	<u>459,947</u>	<u>494,777</u>	<u>489,478</u>	<u>530,197</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	9,264	10,664	11,022	10,514
Intra-Departmental Charges - Telephone	1,555	2,014	2,014	2,409
Intra-Departmental Charges - IT Operations - Application Dev	19,133	18,754	18,754	18,744
Intra-Departmental Charges - IT Operations - Network Support	5,439	8,307	8,492	8,652
Intra-Departmental Charges - IT Operations - IT Security				4,293
	<u>35,391</u>	<u>39,739</u>	<u>40,282</u>	<u>44,612</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	32,260	75,000	70,372	75,000
Repair Of Equipment	282			
Subscription & Membership		300	300	300
Telephone Communications	134,402	121,040	121,040	159,340
Travel	2,706	5,450	5,450	5,450
Training	2,315	2,825	2,825	2,825
All Other Sundry Charges		40	40	40
Software License & Maintenance	376,499	346,943	346,943	346,021
Cloud Subscriptions	159,176	117,883	117,883	123,082
Office Supplies		350	350	350
Equipment - Noncapital	2,869	10,000	10,000	10,000
Uniforms		400	400	400
Parts For Equipment	169	5,000	5,000	5,000
	<u>710,680</u>	<u>685,231</u>	<u>680,603</u>	<u>727,808</u>
<b>SUB-TOTAL</b>	<u>1,206,017</u>	<u>1,219,747</u>	<u>1,210,363</u>	<u>1,302,617</u>

# INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INFORMATION SECURITY</b>				
<b>PERSONAL SERVICES</b>	45,507	288,901	435,054	495,068
<b>INSURANCE</b>				
Insurance - Cyber Liability		28,407	28,139	29,547
		28,407	28,139	29,547
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service		435		
Intra-Departmental Charges - PC & Network Support		10,943	8,765	8,157
Lakeland Electric Charges		6,838		
Intra-Departmental Charges - Telephone		1,511	1,511	1,205
Intra-Departmental Charges - Training Ctr		150		
Intra-Departmental Charges - IT Operations - Application Dev		15,186	15,186	10,748
Intra-Departmental Charges - IT Operations - Network Support		8,307	6,551	7,010
Intra-Departmental Charges - IT Operations - IT Security				3,005
		43,370	32,013	30,125
<b>ALL OTHER O&amp;M</b>				
Contractual Services		13,359	14,094	14,517
Telephone Communications		1,537	1,537	2,016
Travel		735		
Training		11,275	11,275	11,275
Software License & Maintenance		220,050	220,050	326,005
Computer Software		31,211	31,211	31,211
Office Supplies		820	820	820
Equipment - Noncapital		2,860	2,860	2,860
		281,847	281,847	388,704
<b>SUB-TOTAL</b>	<b>45,507</b>	<b>642,525</b>	<b>777,053</b>	<b>943,444</b>
<b>DEBT SERVICE</b>				
Parker Street Complex Renovation	30,456	30,998	30,458	30,458
Radio Replacement 2011	1,031,627	1,031,627	1,031,627	1,031,627
Florida Taxable Pension Liability Reduction Note, Series 2020	316,572	320,186	320,186	324,075
	1,378,654	1,382,811	1,382,271	1,386,160
<b>SPECIAL PROJECTS</b>				
Project DOX (ePlan) Software Upgrade				137,242
MFA Tokens				10,400
Transparent VPN - Cybersecurity				71,000
LPD Multi-Factor Authentication				63,855
Emergency Manager		5,219		5,774
Citywide Phone & Pager Charges	(9,748)			
Security Management	15			
ProjectDOX Software Upgrade	4,490			
Interactive Shared Account Mgmt -Password Vault	11,000	79,000	79,000	



## INFORMATION TECHNOLOGY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
GIS Upgrade	21,961	456,870	456,870	
PC Replacements	2,032,074	1,502,651	1,448,031	1,198,718
Lease - Telecom/Code Enforcement	61,267	64,370	62,800	65,980
LPD - CAD Reporting System	31,400	101,972	101,972	
Minor GIS Upgrade	11,046	92,954	92,954	
Public Records Requests Management		20,341	20,341	
Trakit Electronic Plans Review		500,000	500,000	
FL Polytechnic Licensing	(11,206)		(11,766)	
Networks Replacements	75,782	160,495	219,083	14,723
CS1000e PBX Replacement	284,285	470,053	470,053	
Digital Evidence Management System 2		42,840	42,840	
A/C Unit Replacement		61,000	61,000	
Cyber Security Services		403,721	403,720	
PC Replacements	65,961	161,797	161,797	205,500
Networks Replacements	90,777	673,610	615,022	912,523
Cyber Security Services		70,349	70,349	
	<u>2,669,104</u>	<u>4,867,242</u>	<u>4,794,066</u>	<u>2,685,715</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	8,261			
Transfer To Self-Insurance	3,000,000			
Transfer To Information Technology				71,000
	<u>3,008,261</u>			<u>71,000</u>
<b>GRAND TOTAL</b>	<u><b>22,606,324</b></u>	<u><b>26,455,819</b></u>	<u><b>25,121,545</b></u>	<u><b>26,451,334</b></u>

**REVENUE AND EXPENDITURE SUMMARY  
PARKING  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	177,354	209,928	180,337	225,713
Fringe Benefits	10,297	103,667	82,551	132,699
<b>Total Personnel</b>	<b>187,651</b>	<b>313,595</b>	<b>262,888</b>	<b>358,412</b>
<b>Non-Personnel</b>				
Utilities	63,587	62,544	71,673	73,714
Professional and Contractual	28,330	15,342	16,061	5,264
Insurance and Fixed Charges	61,356	79,201	81,063	61,884
Internal Service Charges	435,961	394,291	393,794	380,052
All Other Operations & Maintenance	36,378	41,265	39,864	42,401
Debt Service	9,085	9,190	9,190	9,299
Maintenance and Special Projects	35,546	48,036	49,468	43,764
<b>Total Non-Personnel</b>	<b>670,243</b>	<b>649,869</b>	<b>661,113</b>	<b>616,378</b>
<b>Total Expenditures</b>	<b>857,894</b>	<b>963,464</b>	<b>924,001</b>	<b>974,790</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(23,463)	(26,150)	(20,063)	(28,984)
Transfers In				238,000
Transfers Out	91,372	90,862	90,862	92,653
<b>Net Transfers</b>	<b>(67,909)</b>	<b>(64,712)</b>	<b>(70,799)</b>	<b>174,331</b>
<b>Revenue Sources</b>				
Charges for Services	585,061	589,450	606,886	597,950
Interest Income	22,237	5,000	(997)	
All Other Revenue	229,252	179,150	177,107	180,150
<b>Total Revenue</b>	<b>836,550</b>	<b>773,600</b>	<b>782,996</b>	<b>778,100</b>
<b>Funding to be Provided</b>	<b>89,253</b>	<b>254,576</b>	<b>211,804</b>	<b>22,359</b>



**PARKING  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	4,392	5,000	(997)	
Market Value Restatement	17,845			
	<u>22,237</u>	<u>5,000</u>	<u>(997)</u>	
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>72,343</u>	<u>8,150</u>	<u>2,777</u>	<u>4,150</u>
<b>TRANSFERS FROM OTHER FUNDS</b>				
Transfer from Transportation Fund				238,000
<b>TOTAL TRANSFERS FROM OTHER FUNDS</b>				<u>238,000</u>
<b>SUB-TOTAL</b>	<u>836,550</u>	<u>773,600</u>	<u>782,996</u>	<u>1,016,100</u>
<b>PRIOR YEAR SURPLUS</b>	<u>89,253</u>	<u>254,576</u>	<u>211,804</u>	<u>22,359</u>
<b>TOTAL REVENUES</b>	<u>925,803</u>	<u>1,028,176</u>	<u>994,800</u>	<u>1,038,459</u>

## PARKING OPERATING FUND

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>MAIN STREET GARAGE</b>				
<b>PERSONAL SERVICES</b>	110,846	139,481	101,538	170,417
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	2,482	2,849	2,755	3,433
Gasoline - Fleet Management	785	850	830	1,040
Maintenance - Fleet Management	3,691	1,432	1,240	1,460
Intra-Departmental Charges - PC & Network Support	3,937	4,665	5,152	4,745
Intra-Departmental Charges - Telephone	777	1,007	1,007	1,205
Intra-Departmental Charges - Facilities	4,812	5,704	5,704	7,265
Intra-Departmental Charges - Training Ctr	266	250	250	269
Intra-Departmental Charges - IT Operations - Application Dev	26,259	30,875	30,875	22,502
Intra-Departmental Charges - IT Operations - Network Support	2,494	3,929	3,978	4,026
Intra-Departmental Charges - IT Operations - IT Security				1,288
	45,502	51,561	51,791	47,233
<b>ALL OTHER O&amp;M</b>				
Contractual Services	5,455			
Repair Of Equipment	192	1,500	1,500	1,500
Subscription & Membership		513		527
Travel		513		527
Training	325	1,086		1,264
All Other Sundry Charges	53	103		106
Ad Valorem Taxes	9,425	9,966	13,264	9,967
Office Supplies	1,134	1,025	952	1,053
All Other Materials & Supplies	7,035	3,000	2,231	
Uniforms	2,154	2,039	1,895	
	25,772	19,745	19,842	14,944
<b>SUB-TOTAL</b>	182,120	210,787	173,171	232,594
<b>ORANGE STREET GARAGE</b>				
<b>PERSONAL SERVICES</b>	51,046	56,194	56,241	60,564
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	4,956	4,500	4,630	766
Gasoline - Fleet Management	32	295		
Maintenance - Fleet Management	1,193	932	432	946
Intra-Departmental Charges - Facilities	8,118	9,623	9,623	12,258
	14,299	15,350	14,685	13,970

## PARKING OPERATING FUND

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Repair Of Equipment	218	1,081	844	950
Telephone Communications	1,131	1,500	1,500	1,500
Ad Valorem Taxes	1	2		434
Equipment - Noncapital	82	104		158
All Other Materials & Supplies	490	350		3,686
	<u>1,922</u>	<u>3,037</u>	<u>2,344</u>	<u>6,728</u>
<b>SUB-TOTAL</b>	<u>67,267</u>	<u>74,581</u>	<u>73,270</u>	<u>81,262</u>
<b>IOWA AVENUE GARAGE</b>				
<b>PERSONAL SERVICES</b>	<u>17,528</u>	<u>18,605</u>	<u>12,152</u>	<u>19,500</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - Facilities	5,932	7,032	7,032	8,957
	<u>5,932</u>	<u>7,032</u>	<u>7,032</u>	<u>8,957</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		513	879	527
Cost Allocated - Electric	(23,463)	(26,150)	(20,063)	(28,984)
	<u>(23,463)</u>	<u>(25,637)</u>	<u>(19,184)</u>	<u>(28,457)</u>
<b>SUB-TOTAL</b>	<u>(3)</u>			
<b>PARKING ENFORCEMENT</b>				
<b>PERSONAL SERVICES</b>	<u>7,409</u>	<u>98,538</u>	<u>92,134</u>	<u>107,048</u>
<b>ALL OTHER O&amp;M</b>				
Visa/Mastercard Bank Charges	4,237	3,000	2,536	
Agency Commission	22	2,563		2,633
Repair Of Equipment	178	810		1,500
Printing & Photography	581	3,868	2,769	3,265
Telephone Communications	3,555	3,215	3,882	3,345
Software License & Maintenance	2,880	3,075	2,880	3,160
Equipment - Noncapital		50		
Uniforms	607	1,180	1,472	3,160
	<u>12,060</u>	<u>17,761</u>	<u>13,539</u>	<u>17,063</u>
<b>SUB-TOTAL</b>	<u>19,468</u>	<u>116,299</u>	<u>105,673</u>	<u>124,111</u>

## PARKING OPERATING FUND

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PARKING LOTS</b>				
<b>ALL OTHER O&amp;M</b>				
Visa/Mastercard Bank Charges	16,020	6,700	10,432	
Ad Valorem Taxes	4,884	5,772	5,046	5,772
	<u>20,904</u>	<u>12,472</u>	<u>15,478</u>	<u>5,772</u>
<b>SUB-TOTAL</b>	<u>20,904</u>	<u>12,472</u>	<u>15,478</u>	<u>5,772</u>
<b>OTHER CASH DISBURSEMENTS</b>				
<b>PERSONAL SERVICES</b>	<u>822</u>	<u>777</u>	<u>823</u>	<u>883</u>
<b>INSURANCE</b>				
Insurance - Fire	50,508	70,457	72,339	53,293
Insurance - Position Bond	29	20	8	8
Self-Insurance Services	9,929	7,872	7,872	7,927
Insurance Consultant	335	250	242	180
Insurance - Excess Liability (Auto, General)	555	602	602	476
	<u>61,356</u>	<u>79,201</u>	<u>81,063</u>	<u>61,884</u>
<b>UTILITIES</b>				
Water Service	11,055	11,380	11,557	11,920
Stormwater Service	6,511	6,837	6,834	6,834
Electric Service	32,504	30,543	38,689	40,043
Wastewater Service	11,880	12,147	12,959	13,283
Solid Waste Service	1,637	1,637	1,634	1,634
	<u>63,587</u>	<u>62,544</u>	<u>71,673</u>	<u>73,714</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	21,701	435	373	836
General Fund Services	348,527	319,913	319,913	309,056
	<u>370,228</u>	<u>320,348</u>	<u>320,286</u>	<u>309,892</u>
<b>ALL OTHER O&amp;M</b>				
Banking Service	755	888	520	833
Annual Audit	1,841	1,678	1,694	1,271
Refund Of Prior Years Revenue			48	
Bad Check Expense		205		211
Bad Debt Expense	1,455	308	1,581	316
	<u>4,052</u>	<u>3,079</u>	<u>3,843</u>	<u>2,631</u>
<b>SUB-TOTAL</b>	<u>500,044</u>	<u>465,949</u>	<u>477,688</u>	<u>449,004</u>
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	9,085	9,190	9,190	9,299
	<u>9,085</u>	<u>9,190</u>	<u>9,190</u>	<u>9,299</u>

## PARKING OPERATING FUND

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager		318		344
ADA Compliance	14,546	26,718	26,718	
CSX Right-of-Way				20,670
Frontier Parking Lot	21,000	21,000	22,750	22,750
	<u>35,546</u>	<u>48,036</u>	<u>49,468</u>	<u>43,764</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	65,622	65,112	65,112	66,903
Transfer To Transportation Fund	25,000	25,000	25,000	25,000
Transfer To Information Technology	750	750	750	750
	<u>91,372</u>	<u>90,862</u>	<u>90,862</u>	<u>92,653</u>
<b>GRAND TOTAL</b>	<b><u>925,803</u></b>	<b><u>1,028,176</u></b>	<b><u>994,800</u></b>	<b><u>1,038,459</u></b>



**REVENUE AND EXPENDITURE SUMMARY  
LAKELAND LINDER INTERNATIONAL AIRPORT OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	1,160,859	1,405,682	1,401,744	1,673,529
Fringe Benefits	169,247	541,293	408,930	525,837
<b>Total Personnel</b>	<b>1,330,106</b>	<b>1,946,975</b>	<b>1,810,674</b>	<b>2,199,366</b>
<b>Non-Personnel</b>				
Utilities	461,975	509,820	717,882	740,166
Professional and Contractual	434,021	265,006	293,501	276,069
Insurance and Fixed Charges	308,732	454,383	454,022	758,966
Internal Service Charges	637,956	764,167	761,828	816,775
All Other Operations & Maintenance	444,776	432,826	426,537	415,470
Debt Service	3,187,657	2,460,959	2,461,013	2,265,747
Maintenance and Special Projects	1,074,683	1,156,391	1,029,418	1,133,989
<b>Total Non-Personnel</b>	<b>6,549,801</b>	<b>6,043,552</b>	<b>6,144,201</b>	<b>6,407,182</b>
<b>Total Expenditures</b>	<b>7,879,907</b>	<b>7,990,527</b>	<b>7,954,875</b>	<b>8,606,548</b>
<b>Transfers</b>				
Transfers In				
Transfers Out	5,254,037	1,908,977	1,908,977	4,705,633
<b>Net Transfers</b>	<b>(5,254,037)</b>	<b>(1,908,977)</b>	<b>(1,908,977)</b>	<b>(4,705,633)</b>
<b>Revenue Sources</b>				
Charges for Services	3,313,557	3,930,476	3,479,064	3,652,521
Intergovernmental Revenues	148,000			
Interest Income	(89,639)	42,500	55,000	
All Other Revenue	7,573,428	7,589,777	7,462,297	7,436,534
<b>Total Revenue</b>	<b>10,945,345</b>	<b>11,562,753</b>	<b>10,996,361</b>	<b>11,089,055</b>
<b>Funding to be Provided</b>	<b>2,188,598</b>	<b>(1,663,249)</b>	<b>(1,132,509)</b>	<b>2,223,126</b>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>FEDERAL GRANTS</b>				
Airport Rescue Grant	148,000			
	<u>148,000</u>			
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Gasoline Sales	595,762	649,033	618,500	674,420
Airport Landing Fees	736,579	843,880	741,000	841,000
Rental Car Privilege Fees	20,819	25,000	19,000	20,000
Security Fees	7,221	4,000	8,500	8,500
Leases - Land	1,953,175	2,408,563	2,092,064	2,108,601
	<u>3,313,557</u>	<u>3,930,476</u>	<u>3,479,064</u>	<u>3,652,521</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>3,313,557</u>	<u>3,930,476</u>	<u>3,479,064</u>	<u>3,652,521</u>
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
Insurance Proceeds - Workers Comp Claims	3,716		678	
All Other Misc Revenue	4,329	26,600	7,797	250
Refund of Prior Year Expenses			119	
	<u>8,045</u>	<u>26,600</u>	<u>8,594</u>	<u>250</u>
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Contributions & Donations	61,410	82,165	77,280	32,000
	<u>61,410</u>	<u>82,165</u>	<u>77,280</u>	<u>32,000</u>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REIMBURSEMENTS</b>				
Sun'N' Fun Reimbursements		10,000	7,500	7,500
Reimbursements / Loss Recovery	1,449	4,660	7,652	
	<u>1,449</u>	<u>14,660</u>	<u>15,152</u>	<u>7,500</u>
<b>RENTS AND ROYALTIES</b>				
Buildings-Miscellaneous Office	1,638,798	1,765,538	1,624,505	1,685,554
All Other Airport Revenue	108,201	93,092	92,140	24,100
Office-Hangar Lease	4,034,103	4,091,626	4,078,978	4,095,186
Warehouse Lease	511,656	555,020	538,231	549,214
Hangar Lease	613,824	645,988	649,106	660,360
T-Hangar Lease	297,999	305,000	298,000	303,000
Building Leases - Other	(2,196)	10,088	80,311	79,370
Lease Revenue	1,836,953			
Lease Revenue clearing	(1,902,029)			
Interest Revenue ? Leases	365,215			
	<u>7,502,523</u>	<u>7,466,352</u>	<u>7,361,271</u>	<u>7,396,784</u>
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	68,800	42,500	55,000	
Interest on Pooled Investments	108			
Interest on Pooled Investments	8,265			
Market Value Restatement	(279,725)			
Market Value Restatement	516			
Market Value Restatement	112,397			
	<u>(89,639)</u>	<u>42,500</u>	<u>55,000</u>	
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>7,483,789</u>	<u>7,632,277</u>	<u>7,517,297</u>	<u>7,436,534</u>
<b>SUB-TOTAL</b>	10,945,345	11,562,753	10,996,361	11,089,055
<b>PRIOR YEAR SURPLUS</b>	<u>2,188,598</u>	<u>(1,663,249)</u>	<u>(1,132,509)</u>	<u>2,223,126</u>
<b>TOTAL REVENUES</b>	<u><u>13,133,943</u></u>	<u><u>9,899,504</u></u>	<u><u>9,863,852</u></u>	<u><u>13,312,181</u></u>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
		<b>ADMINISTRATION</b>		
<b>PERSONAL SERVICES</b>	512,474	559,278	535,922	693,568
<b>INSURANCE</b>				
Insurance - Fire	166,378	275,865	275,865	597,362
Insurance - Airport Liability	44,072	55,116	55,116	57,872
Insurance - Position Bond	120	89	36	37
Self-Insurance Services	90,969	97,715	97,715	89,031
Insurance Consultant	2,681	9,375	9,067	5,021
Insurance - Excess Liability (Auto, General)	4,512	16,223	16,223	9,643
	<u>308,732</u>	<u>454,383</u>	<u>454,022</u>	<u>758,966</u>
<b>UTILITIES</b>				
Water Service	65,598	66,812	56,374	57,783
Stormwater Service	25,430	26,702	26,694	26,694
Electric Service	293,989	338,951	558,921	578,483
Wastewater Service	54,237	55,050	52,537	53,850
Solid Waste Service	22,211	21,795	22,846	22,846
Solid Waste Service - Recycling	510	510	510	510
	<u>461,975</u>	<u>509,820</u>	<u>717,882</u>	<u>740,166</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	56,690	59,126	60,499	66,577
Gasoline - Fleet Management	37,563	34,934	28,086	41,739
Maintenance - Fleet Management	37,288	48,025	35,890	43,972
Purchasing & Stores Service	78,210	76,924	76,924	63,518
General Fund Services	265,188	362,397	362,397	372,258
Intra-Departmental Charges - PC & Network Support	28,296	34,071	42,849	42,665
Intra-Departmental Charges - Telephone	11,657	13,595	13,595	14,455
Intra-Departmental Charges - Radios	9,616	11,793	11,793	12,052
Intra-Departmental Charges - Facilities	43,424	55,035	55,035	56,098
Intra-Departmental Charges - IT New Equip O&M Charges				3,408
Intra-Departmental Charges - Training Ctr	1,066	1,050	1,050	1,129
Intra-Departmental Charges - IT Operations - Application Dev	49,290	35,364	35,364	40,790
Intra-Departmental Charges - IT Operations - Network Support	19,668	31,853	38,346	39,468
Intra-Departmental Charges - IT Operations - IT Security				13,736
	<u>637,956</u>	<u>764,167</u>	<u>761,828</u>	<u>811,865</u>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	215,295	68,630	61,900	56,512
Legal Fees	99,437	50,000	50,000	75,000
Banking Service	916	1,079	982	1,011
Advertising	228			
Annual Audit	4,404	5,637	4,562	3,422
Visa/Mastercard Bank Charges	682	700	850	1,000
Rentals	32,158	38,623	36,997	32,880
Maintenance Of Facilities	197	75	75	
Printing & Photography	3,563	3,300	1,584	1,850
Postage & Mailing	3,383	2,850	2,200	2,055
Subscription & Membership	7,056	12,006	10,500	5,651
Telephone Communications	4,630	5,000	5,132	5,138
Travel	11,102	9,921	7,500	6,165
Training	1,697	3,000	3,000	2,569
All Other Sundry Charges	227			
Ad Valorem Taxes	(2,318)	6,020	5,198	4,110
Software License & Maintenance	1,265			
Bad Debt Expense	(4,600)		10,000	10,275
Auto/Heavy Equipment Fuel	19,255	17,000	19,000	13,358
Leases Expense Clearing	(26,696)			
Office Supplies	2,726	3,500	5,500	3,610
Equipment - Noncapital	2,835	10,500	10,500	3,596
All Other Materials & Supplies	6,232	8,250	10,000	4,110
Uniforms	501	631	301	
	<u>384,174</u>	<u>246,722</u>	<u>245,781</u>	<u>232,312</u>
<b>SUB-TOTAL</b>	<u>2,305,312</u>	<u>2,534,370</u>	<u>2,715,435</u>	<u>3,236,877</u>

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>AIRSIDE</b>				
<b>PERSONAL SERVICES</b>	432,495	921,276	816,742	946,082
<b>ALL OTHER O&amp;M</b>				
Contractual Services	89,324	45,960	75,000	71,400
Advertising	175			
Rentals	2,076			
Maintenance Of Facilities	80,562	89,000	90,000	87,337
Repair Of Equipment	8,286	21,740	10,000	12,577
Telephone Communications	9,037	12,100	10,750	10,275
Training	1,260	9,500	7,000	2,569
All Other Sundry Charges	265			
Ad Valorem Taxes	3,300			
Licenses & Permits	12,800	16,250	14,000	13,614
Office Supplies		71	500	510
Equipment - Noncapital	6,469	9,000	11,000	2,569
All Other Materials & Supplies	16,066	16,739	16,000	15,300
Uniforms	949	1,500	1,500	1,541
Chemicals	1,325		3,500	3,596
Tools & Implements	6,698	5,000	3,000	3,750
	238,590	226,860	242,250	225,038
<b>SUB-TOTAL</b>	671,085	1,148,136	1,058,992	1,171,120
<b>AIRPORT OPERATIONS</b>				
<b>PERSONAL SERVICES</b>	385,137	466,421	458,010	559,716
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - IT New Equip O&M Charges				4,910
				4,910
<b>ALL OTHER O&amp;M</b>				
Contractual Services	23,560	93,000	100,207	67,724
Rentals	8,250	7,500	5,000	5,137
Maintenance Of Facilities	214,893	108,500	116,000	148,988
Telephone Communications	4,697	5,200	4,800	5,343
All Other Materials & Supplies	1,646	5,050	3,000	3,041
Tools & Implements	2,987	5,000	3,000	3,956
	256,033	224,250	232,007	234,189
<b>SUB-TOTAL</b>	641,170	690,671	690,017	798,815

**LAKELAND LINDER INTERNATIONAL AIRPORT  
OPERATING FUND**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>NON-DEPARTMENTAL</b>				
<b>DEBT SERVICE</b>				
Tail Enclosure - Airside Center	85,144	85,144	85,144	85,144
2010A CBA Bonds Payable	239,829	239,829	239,829	239,829
Capital Improvement Revenue Note, Series 2017A	183,672	183,545	183,545	183,415
Capital Improvement Revenue Note, Series 2017B	2,044,626	1,321,082	1,321,082	1,121,738
Florida Taxable Pension Liability Reduction Note, Series 2020	46,946	47,611	47,665	48,245
Airport / Airside Loan Consolidation	587,273	583,748	583,748	587,376
Operations	168			
	<u>3,187,657</u>	<u>2,460,959</u>	<u>2,461,013</u>	<u>2,265,747</u>
<b>SPECIAL PROJECTS</b>				
Emergency Manager		1,337		1,581
Airport Maintenance-Sun 'N Fun	1,154	8,000	5,000	8,000
Airport Advertising / Promotions	263,962	228,315	240,000	300,000
Lease - NOAA	228,528	212,821	68,500	70,383
US Customs	114,915	331,100	341,100	350,000
Air Service Development	121,408	180,250	180,250	190,000
Amazon	196,715	194,568	194,568	214,025
Airport Rescue Grant	148,000			
	<u>1,074,683</u>	<u>1,156,391</u>	<u>1,029,418</u>	<u>1,133,989</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	502,142	500,000	500,000	513,750
Transfer To Information Technology	11,044	11,044	11,044	11,044
Transfer to Airport R&R Fund	4,740,851	1,397,933	1,397,933	4,180,839
	<u>5,254,037</u>	<u>1,908,977</u>	<u>1,908,977</u>	<u>4,705,633</u>
<b>GRAND TOTAL</b>	<u><b>13,133,943</b></u>	<u><b>9,899,504</b></u>	<u><b>9,863,852</b></u>	<u><b>13,312,181</b></u>

## REVENUE AND EXPENDITURE SUMMARY SOLID WASTE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	3,013,884	3,437,347	3,260,848	3,732,924
Fringe Benefits	(18,376)	1,200,193	1,068,208	1,412,824
<b>Total Personnel</b>	<b>2,995,507</b>	<b>4,637,540</b>	<b>4,329,056</b>	<b>5,145,748</b>
<b>Non-Personnel</b>				
Utilities	37,556	36,408	40,254	41,319
Professional and Contractual	672,430	716,956	603,324	739,519
Insurance and Fixed Charges	503,903	349,586	347,066	386,931
Internal Service Charges	7,186,980	7,401,469	7,209,195	7,518,143
All Other Operations & Maintenance	3,648,889	4,181,611	3,775,975	4,586,450
Debt Service	119,041	119,969	119,969	121,427
Capital Outlay		72,975	65,975	140,000
Maintenance and Special Projects	372,744	272,122	393,889	345,692
<b>Total Non-Personnel</b>	<b>12,541,542</b>	<b>13,151,096</b>	<b>12,555,647</b>	<b>13,879,481</b>
<b>Total Expenditures</b>	<b>15,537,050</b>	<b>17,788,636</b>	<b>16,884,703</b>	<b>19,025,229</b>
<b>Transfers</b>				
Transfers Out	2,821,181	2,183,288	2,183,288	1,756,516
<b>Net Transfers</b>	<b>(2,821,181)</b>	<b>(2,183,288)</b>	<b>(2,183,288)</b>	<b>(1,756,516)</b>
<b>Revenue Sources</b>				
Charges for Services	18,224,803	18,616,445	18,585,541	19,143,950
Interest Income	(297,755)	144,833	176,988	182,000
All Other Revenue	201,098	149,250	9,914	12,000
<b>Total Revenue</b>	<b>18,128,146</b>	<b>18,910,528</b>	<b>18,772,443</b>	<b>19,337,950</b>
<b>Funding to be Provided</b>	<b>230,085</b>	<b>1,061,396</b>	<b>295,548</b>	<b>1,443,795</b>





## SOLID WASTE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	518,157	540,143	536,330	632,911
<b>INSURANCE</b>				
Insurance - Fire	1,856	2,466	2,453	5,119
Insurance - Position Bond	377	391	104	105
Damage Claims Paid	487	1,000	605	
Self-Insurance Services	457,402	300,155	300,155	335,453
Insurance Consultant	4,525	4,612	3,385	3,116
Insurance - Excess Liability (Auto, General)	39,255	40,962	40,364	43,138
	<u>503,903</u>	<u>349,586</u>	<u>347,066</u>	<u>386,931</u>
<b>UTILITIES</b>				
Water Service	7,306	6,911	8,856	9,077
Stormwater Service	1,720	1,806	1,806	1,806
Electric Service	11,344	10,287	13,460	13,931
Wastewater Service	12,717	11,977	14,903	15,276
Solid Waste Service	4,264	5,223	1,025	1,025
Solid Waste Service - Recycling	204	204	204	204
	<u>37,556</u>	<u>36,408</u>	<u>40,254</u>	<u>41,319</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	4,728	4,862	4,848	3,737
Gasoline - Fleet Management	2,430	2,981	2,647	2,628
Maintenance - Fleet Management	3,770	5,408	1,777	5,532
Purchasing & Stores Service	20,777	16,949	16,949	30,923
General Fund Services	817,727	829,321	829,321	813,575
Utility Billing Service	214,277	220,705	214,277	220,705
Intra-Departmental Charges - PC & Network Support	16,919	19,883	21,188	20,228
Intra-Departmental Charges - Telephone	5,440	6,546	6,546	7,830
Intra-Departmental Charges - Radios	32,696	40,095	40,095	42,786
Intra-Departmental Charges - Facilities	10,357	12,277	12,277	15,639
Intra-Departmental Charges - Janitorial	8,813	10,050	10,050	11,257
Intra-Departmental Charges - Training Ctr	3,517	3,299	3,299	3,547
Intra-Departmental Charges - IT Operations - GIS	14,460	24,196	24,196	35,772
Intra-Departmental Charges - IT Operations - Application Dev	104,410	110,866	110,866	76,177
Intra-Departmental Charges - IT Operations - Network Support	11,389	17,891	18,459	18,692
Intra-Departmental Charges - IT Operations - IT Security				7,297
	<u>1,271,709</u>	<u>1,325,329</u>	<u>1,316,795</u>	<u>1,316,325</u>

## SOLID WASTE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	6,109	10,180	5,078	10,180
Banking Service	1,348	1,586	929	1,487
Professional Services	42,805	86,155	15,288	55,000
Advertising	17,070	25,000		35,960
Annual Audit	5,242	4,690	5,864	4,400
Contract Labor	4,798	180		12,180
Toll Fees	25,054	36,000	26,000	36,000
Repair Of Equipment	13,286	32,000	32,000	32,880
Printing & Photography	246	1,500	100	1,500
Postage & Mailing	88	3,100	350	3,100
Subscription & Membership	971	1,580	870	2,500
Telephone Communications	8,906	6,902	9,470	7,091
Travel	5,756	3,654	3,654	3,750
Training	1,435	2,436	2,436	2,500
All Other Sundry Charges	1,924	7,500	5,000	7,500
Software License & Maintenance	50,940	55,000	55,000	55,000
Bad Debt Expense	23,761	35,525	26,138	35,525
Loss On Disposal of Fixed Assets	2,067			
Office Supplies	6,458	8,000	6,799	8,220
Equipment - Noncapital	3,469	3,355	3,227	1,500
All Other Materials & Supplies	9,471	11,150	13,000	14,500
Uniforms	24,742	27,775	10,661	28,500
Chemicals	15,185	20,300	10,894	28,000
Tools & Implements	4,471	5,075	1,110	5,175
Personal Safety Equipment	5,407	8,000	7,384	8,220
Parts For Equipment	475	3,654		3,700
	<u>281,485</u>	<u>400,297</u>	<u>241,252</u>	<u>404,368</u>
<b>SUB-TOTAL</b>	<u>2,611,580</u>	<u>2,651,763</u>	<u>2,481,697</u>	<u>2,781,854</u>
			<b>RECYCLING</b>	
<b>PERSONAL SERVICES</b>	<u>594,557</u>	<u>641,539</u>	<u>662,381</u>	<u>662,866</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	542,280	491,796	493,195	742,459
Gasoline - Fleet Management	220,678	203,379	242,589	201,173
Maintenance - Fleet Management	424,921	309,314	452,685	313,468
	<u>1,187,878</u>	<u>1,004,489</u>	<u>1,188,469</u>	<u>1,257,100</u>

## SOLID WASTE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Advertising	5,390	13,000		15,412
Postage & Mailing	2,013	2,639		2,700
Subscription & Membership	200	465		1,500
Travel	12	2,538		2,600
Training	758	1,523		1,560
Recycling Disposal Charges	57,634	459,326	323,888	540,000
Office Supplies	545	2,500	2,500	2,500
All Other Materials & Supplies	4,178	4,583	4,583	8,500
	<u>70,731</u>	<u>486,574</u>	<u>330,971</u>	<u>574,772</u>
<b>SUB-TOTAL</b>	<u>1,853,166</u>	<u>2,132,602</u>	<u>2,181,821</u>	<u>2,494,738</u>
<b>RESIDENTIAL - MANUAL</b>				
<b>PERSONAL SERVICES</b>	<u>295,582</u>	<u>1,569,668</u>	<u>1,423,631</u>	<u>1,688,566</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	435,228	472,012	443,857	595,807
Gasoline - Fleet Management	331,451	331,432	346,986	302,958
Maintenance - Fleet Management	551,934	1,157,248	533,871	748,060
	<u>1,318,613</u>	<u>1,960,692</u>	<u>1,324,714</u>	<u>1,646,825</u>
<b>ALL OTHER O&amp;M</b>				
Contract Labor	442,457	435,000	435,000	446,900
Rentals		18,000		18,000
Solid Waste Disposal Charges	413,168	497,832	404,014	548,832
	<u>855,625</u>	<u>950,832</u>	<u>839,014</u>	<u>1,013,732</u>
<b>SUB-TOTAL</b>	<u>2,469,820</u>	<u>4,481,192</u>	<u>3,587,359</u>	<u>4,349,123</u>
<b>RESIDENTIAL - AUTOMATED</b>				
<b>PERSONAL SERVICES</b>	<u>658,191</u>	<u>807,850</u>	<u>751,598</u>	<u>875,348</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	544,405	560,737	555,558	841,440
Gasoline - Fleet Management	271,881	295,515	290,731	243,191
Maintenance - Fleet Management	504,508	461,450	488,894	288,256
	<u>1,320,794</u>	<u>1,317,702</u>	<u>1,335,183</u>	<u>1,372,887</u>
<b>ALL OTHER O&amp;M</b>				
Solid Waste Disposal Charges	961,691	940,605	948,768	990,605
	<u>961,691</u>	<u>940,605</u>	<u>948,768</u>	<u>990,605</u>
<b>SUB-TOTAL</b>	<u>2,940,676</u>	<u>3,066,157</u>	<u>3,035,549</u>	<u>3,238,840</u>

## SOLID WASTE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>COMMERCIAL</b>				
<b>PERSONAL SERVICES</b>	661,909	768,843	634,013	951,786
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	568,854	579,528	585,253	788,766
Gasoline - Fleet Management	352,116	344,105	369,199	307,995
Maintenance - Fleet Management	809,502	505,852	779,531	500,025
	<u>1,730,473</u>	<u>1,429,485</u>	<u>1,733,983</u>	<u>1,596,786</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	99,160	118,865	118,865	120,000
Solid Waste Disposal Charges	1,489,847	1,435,000	1,354,559	1,485,000
Equipment - Noncapital	80,240	110,000	110,000	215,000
	<u>1,669,247</u>	<u>1,663,865</u>	<u>1,583,424</u>	<u>1,820,000</u>
<b>SUB-TOTAL</b>	<u>4,061,628</u>	<u>3,862,193</u>	<u>3,951,420</u>	<u>4,368,572</u>
<b>ROLL-OFF</b>				
<b>PERSONAL SERVICES</b>	267,112	309,497	321,103	334,271
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	97,426	99,056	101,530	100,290
Gasoline - Fleet Management	105,922	124,640	109,827	95,851
Maintenance - Fleet Management	154,166	140,076	98,694	132,079
	<u>357,515</u>	<u>363,772</u>	<u>310,051</u>	<u>328,220</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	48,052	22,300	22,300	38,000
Leases	4,364	11,327	11,328	11,725
Solid Waste Disposal Charges	434,488	422,767	402,242	472,767
Leases Expense Clearing	(4,364)			
	<u>482,540</u>	<u>456,394</u>	<u>435,870</u>	<u>522,492</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		72,975	65,975	140,000
		<u>72,975</u>	<u>65,975</u>	<u>140,000</u>
<b>SUB-TOTAL</b>	<u>1,107,166</u>	<u>1,202,638</u>	<u>1,132,999</u>	<u>1,324,983</u>
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	118,615	119,969	119,969	121,427
Operations	426			
	<u>119,041</u>	<u>119,969</u>	<u>119,969</u>	<u>121,427</u>

## SOLID WASTE

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager		4,201		4,537
Solid Waste Renovation, Demo & Addition	4,700	9,988	9,988	
GPS Units and Access Charges	17,879	56,797	175,765	169,000
Environmental Code Enforcement Officer	18,840	18,701	18,701	16,155
Cart Replacement	123,250	126,000	126,000	146,000
Solid Waste/Lakes - 305 Eastside Property	2,600	53,435	53,435	
Automated Truck Wash System	205,474			
GPS Units and Access Charges		3,000	10,000	10,000
	<b>372,744</b>	<b>272,122</b>	<b>393,889</b>	<b>345,692</b>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	2,685,083	1,664,640	1,664,640	1,710,418
Transfer To Fleet Mgmt Reserve	90,000	472,550	472,550	
Transfer To Information Technology	46,098	46,098	46,098	46,098
	<b>2,821,181</b>	<b>2,183,288</b>	<b>2,183,288</b>	<b>1,756,516</b>
<b>GRAND TOTAL</b>	<b>18,358,231</b>	<b>19,971,924</b>	<b>19,067,991</b>	<b>20,781,745</b>

**REVENUE AND EXPENDITURE SUMMARY  
WASTEWATER UTILITY OPERATING FUND**

	FY 22	FY 23	FY 23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	4,866,855	5,541,562	4,986,449	6,301,743
Fringe Benefits	735,259	1,976,002	1,600,343	1,800,004
<b>Total Personnel</b>	<u>5,602,114</u>	<u>7,517,564</u>	<u>6,586,792</u>	<u>8,101,747</u>
<b>Non-Personnel</b>				
Utilities	2,139,239	2,057,159	2,547,214	2,632,830
Professional and Contractual	427,164	615,327	757,610	816,787
Insurance and Fixed Charges	676,000	633,054	617,585	856,887
Internal Service Charges	4,779,200	5,669,374	5,501,940	6,321,507
All Other Operations & Maintenance	1,919,668	3,554,874	2,346,402	3,178,028
Debt Service	4,107,622	4,514,778	4,518,650	5,039,037
Capital Outlay		468,783	611,375	614,545
Maintenance Projects	2,602,406	3,528,316	3,286,475	2,954,274
<b>Total Non-Personnel</b>	<u>16,651,301</u>	<u>21,041,665</u>	<u>20,187,251</u>	<u>22,413,895</u>
<b>Total Expenditures</b>	<u>22,253,415</u>	<u>28,559,229</u>	<u>26,774,043</u>	<u>30,515,642</u>
<b>Transfers</b>				
Cost Allocations and Recoveries	(62,621)	(66,541)	(85,000)	
Transfers Out	11,812,209	17,300,236	17,300,236	19,188,943
<b>Net Transfers</b>	<u>(11,749,588)</u>	<u>(17,233,695)</u>	<u>(17,215,236)</u>	<u>(19,188,943)</u>
<b>Revenue Sources</b>				
Charges for Services	39,065,279	37,071,396	39,851,889	37,812,825
Interest Income	(2,151,649)	400,000	800,000	500,000
All Other Revenue	1,106,013	4,000	19,488	4,080
<b>Total Revenue</b>	<u>38,019,643</u>	<u>37,475,396</u>	<u>40,671,377</u>	<u>38,316,905</u>
<b>Funding to be Provided</b>	<u>(4,016,640)</u>	<u>8,317,528</u>	<u>3,317,902</u>	<u>11,387,680</u>

# WASTEWATER UTILITY OPERATING FUND

	FY 22	FY 23	FY 23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Wastewater Service Charges	34,066,973	33,100,000	35,037,456	33,762,000
Pretreatment Surcharge	4,320,477	3,500,000	4,249,587	3,570,000
CDBG Fund - WW Service	101	80	105	82
HOME Fund - WW Service	101	80	105	82
SHIP Fund - WW Service	50	80	105	82
Wastewater Re-use water charges	171,988	80,000	117,732	81,600
General Fund -WW Service	264,034	190,000	251,037	193,800
Fleet Mgmt-WW Service	2,988	3,000	2,910	3,060
Purchasing-WW Service	865	700	1,095	714
RP Funding Center-WW Service	20,385	20,000	19,074	20,400
Airport-WW Service	54,237	48,000	56,706	48,960
Parking System-WW Service	11,880	9,000	12,060	9,180
Electric Utilities-WW Service	40,183	38,000	50,070	38,760
Solid Waste - WW Service	12,717	10,000	14,310	10,200
Water Utilities - WW Service	9,820	6,000	8,481	6,120
Facilities & Construction Management - WW Service	1,056	1,000	1,113	1,020
Information Technology - WW Service	1,730	1,600	1,728	1,632
Stormwater Utility - WW Service	34	25	33	26
Self Insurance Fund - WW Service	91	65	33	66
Downtown CRA - WW Service	21	15	21	15
Connection Fees	80,744	60,000	23,298	61,200
Dixieland CRA-WW Service	3	1	267	1
Mid-Town CRA - WW Service	3,476	3,000	3,741	3,060
Building Inspection Fund - WW Service	823	750	822	765
Dixieland Rehab Fund - WW Service	27			
WW Lift Station Maintenance	476			
	<u>39,065,279</u>	<u>37,071,396</u>	<u>39,851,889</u>	<u>37,812,825</u>
<b>TOTAL CHARGES FOR SERVICES</b>	<u>39,065,279</u>	<u>37,071,396</u>	<u>39,851,889</u>	<u>37,812,825</u>
<b>FINES AND FORFEITS</b>				
Bad Check Charges	7,064	4,000	9,354	4,080
Penalties on Assessments	4,222		10,134	
<b>TOTAL FINES AND FORFEITS</b>	<u>11,286</u>	<u>4,000</u>	<u>19,488</u>	<u>4,080</u>



**WASTEWATER UTILITY  
OPERATING FUND**

	FY 22	FY 23	FY 23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	7,620			
MSBU Assessment - Skyview SRL Debt Service	142,414			
	<u>150,034</u>			
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Contribution from Developers - Pump Stations	85,420			
Contribution from Developers - Sewer Lines	859,274			
	<u>944,694</u>			
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	655,934	400,000	800,000	500,000
Interest on Deposits	(24,529)			
Market Value Restatement	(2,783,054)			
	<u>(2,151,649)</u>	400,000	800,000	500,000
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(1,056,921)</u>	400,000	800,000	500,000
<b>SUB-TOTAL</b>	38,019,643	37,475,396	40,671,377	38,316,905
<b>PRIOR YEAR SURPLUS</b>	(4,016,640)	8,317,528	3,317,902	11,387,680
<b>TOTAL REVENUES</b>	<u>34,003,003</u>	<u>45,792,924</u>	<u>43,989,279</u>	<u>49,704,585</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	280,131	21,415	21,567	66,845
<b>INSURANCE</b>				
Insurance - Position Bond	651	587	156	147
Self-Insurance Services	383,794	227,418	227,418	223,729
Insurance - Excess Liability (Auto, General)	28,423	33,517	33,028	31,810
	<u>412,869</u>	<u>261,522</u>	<u>260,602</u>	<u>255,686</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	103,886	92,569	92,569	159,630
General Fund Services	1,078,329	1,102,716	1,102,716	1,096,939
Utility Billing Service	447,600	469,728	447,600	460,988
Allocation Shared Cost - Water Utilities	575,140	688,829	662,388	695,884
Intra-Departmental Charges - Training Ctr	5,222	4,998	4,998	5,374
Intra-Departmental Charges - IT Operations - GIS	152,162	236,738	236,738	307,865
Intra-Departmental Charges - IT Operations - Application Dev	501,274	673,508	673,508	512,254
	<u>2,863,613</u>	<u>3,269,086</u>	<u>3,220,517</u>	<u>3,238,934</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		5,000		
Banking Service	3,518	4,144	3,771	3,884
Annual Audit	15,145	16,981	16,941	12,710
Telephone Communications		513	513	520
All Other Sundry Charges	2,303	1,076	1,276	1,295
Licenses & Permits	475	1,025	1,025	1,040
Bad Debt Expense	83,458	82,000	55,000	83,230
Office Supplies	31			
All Other Materials & Supplies	3,404			
Material	39	36	65	36
	<u>108,373</u>	<u>110,775</u>	<u>78,591</u>	<u>102,715</u>

# WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Emergency Manager		6,365		7,012
Wastewater Impact Fee Study		11,800	11,800	
Safety Incentive Prgm	2,841	3,863	3,863	3,864
Nitrogen Credits towards TMDL/BMAP		414,683	453,863	
Southwest Lakeland Capacity Study		75,000	75,000	
Rates & Fees Study	12,997	36,000	36,000	39,600
Annual Bond Holders Report	19,900	13,200	13,200	
	<u>35,738</u>	<u>560,911</u>	<u>593,726</u>	<u>50,476</u>
<b>SUB-TOTAL</b>	<u>3,700,723</u>	<u>4,223,709</u>	<u>4,175,003</u>	<u>3,714,656</u>
<b>ENGINEERING</b>				
<b>ALLOCATIONS</b>				
Allocation Shared Cost - Water Utilities	488,408	785,963	660,897	1,137,943
	<u>488,408</u>	<u>785,963</u>	<u>660,897</u>	<u>1,137,943</u>
<b>SPECIAL PROJECTS</b>				
Regional Biosolids Study	41,919			
	<u>41,919</u>			
<b>SUB-TOTAL</b>	<u>530,327</u>	<u>785,963</u>	<u>660,897</u>	<u>1,137,943</u>
<b>GLENDALE TREATMENT PLANT</b>				
<b>PERSONAL SERVICES</b>	<u>1,637,859</u>	<u>1,757,415</u>	<u>1,624,054</u>	<u>1,825,792</u>
<b>INSURANCE</b>				
Insurance - Fire	252,908	358,124	347,311	592,897
Insurance Consultant	10,224	13,408	9,672	8,304
	<u>263,132</u>	<u>371,532</u>	<u>356,983</u>	<u>601,201</u>
<b>UTILITIES</b>				
Water Service	25,544	25,757	25,620	26,261
Stormwater Service	6,246	6,558	6,556	6,556
Electric Service	816,368	775,006	1,050,653	1,087,426
Solid Waste Service	31,564	33,632	32,571	32,571
Solid Waste Service - Recycling	510	510	510	510
	<u>880,232</u>	<u>841,463</u>	<u>1,115,910</u>	<u>1,153,324</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	13,680	14,097	14,030	10,988
Gasoline - Fleet Management	3,721	18,418	5,032	25,318
Maintenance - Fleet Management	8,029	11,228	25,167	11,489
Intra-Departmental Charges - PC & Network Support	23,536	28,647	23,965	23,539
Intra-Departmental Charges - Telephone	5,440	7,049	7,049	7,830

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Intra-Departmental Charges - Radios	7,693	8,845	8,845	9,039
Intra-Departmental Charges - Facilities	48,286	57,240	57,240	72,913
Intra-Departmental Charges - Janitorial	45,223	51,572	51,572	57,767
Intra-Departmental Charges - IT Operations - Network Support	14,551	23,571	20,224	20,280
Intra-Departmental Charges - IT Operations - IT Security				6,868
	<u>170,158</u>	<u>220,667</u>	<u>213,124</u>	<u>246,031</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	105,016	105,000	116,000	181,771
Sludge Disposal	47,760	36,624	40,000	40,000
Rentals	19,142	25,952	20,000	20,000
Maintenance Of Facilities	7,066	5,153	5,000	5,000
Repair Of Equipment	111,481	132,012	88,816	92,012
Postage & Mailing	35	113	270	200
Subscription & Membership	480	500	500	500
Telephone Communications	2,424	3,500	825	1,500
Training	3,036	7,078	10,000	22,575
All Other Sundry Charges		382		
Software License & Maintenance	2,540	2,000	2,500	2,500
Licenses & Permits	9,734	12,000	21,000	20,000
Auto/Heavy Equipment Fuel	63,756	35,000	40,000	40,000
Office Supplies	1,601	1,500	1,530	1,530
All Other Materials & Supplies	6,542	4,051	6,000	6,000
Uniforms	4,476	4,000	2,000	2,000
Chemicals	5,800	4,000	2,000	2,000
Tools & Implements	11,484	4,000	6,000	6,000
Laboratory Supplies	25,396	29,500	15,000	15,000
Material	18,363	21,847	23,000	23,000
Chemicals - Effluent Disinfection	300,322	958,626	516,668	1,110,000
Chemicals - Odor - Corrosion Control	47,571	243,740	42,000	80,000
Chemicals - Sludge Thickening	27,588	80,000	40,000	92,175
Chemicals - Sludge Bacterial Control		4,000	4,000	4,000
	<u>821,613</u>	<u>1,720,578</u>	<u>1,003,109</u>	<u>1,767,763</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Maintenance General Support	488,797	608,121	618,790	577,094
Operators Training Program		7,575	7,575	
Glendale Sludge Dewatering	546,974	717,821	717,821	728,588
Glendale Aeration Tank Cleaning		52,363		
Warranty for Glendale Blower System	21,890			
Glendale Lab Building Addition	6,839			
Glendale Digester #1 Cleaning	20,925	23,638	23,638	23,992
CoGen PM Service		25,000	25,000	25,000
Glendale East Perimeter Fence Repair		14,000		
Biosolids Equipment Failure-Hauling		125,895	211,375	214,545
	<u>1,085,425</u>	<u>1,574,413</u>	<u>1,604,199</u>	<u>1,569,219</u>
<b>SUB-TOTAL</b>	<u>4,858,419</u>	<u>6,486,068</u>	<u>5,917,379</u>	<u>7,163,330</u>
<b>NORTHSIDE TREATMENT PLANT</b>				
<b>PERSONAL SERVICES</b>	<u>922,752</u>	<u>932,840</u>	<u>989,868</u>	<u>1,085,109</u>
<b>UTILITIES</b>				
Water Service	16,730	12,479	64,513	66,126
Stormwater Service	1,902	1,997	1,997	1,997
Electric Service	474,333	468,344	446,578	462,208
Solid Waste Service	3,539	2,990	5,557	5,557
	<u>496,503</u>	<u>485,810</u>	<u>518,645</u>	<u>535,888</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	9,853	11,054	10,844	15,169
Gasoline - Fleet Management	3,032	9,670	12,720	12,718
Maintenance - Fleet Management	5,900	7,296	4,977	7,461
Intra-Departmental Charges - PC & Network Support	5,810	6,613	3,577	4,290
Intra-Departmental Charges - Telephone	2,720	3,021	3,021	3,614
Intra-Departmental Charges - Radios	1,442	1,769	1,769	1,808
Intra-Departmental Charges - Facilities	8,241	9,769	9,769	12,444
Intra-Departmental Charges - Janitorial	6,746	7,693	7,693	8,617
Intra-Departmental Charges - IT Operations - Network Support	5,015	7,415	5,303	4,822
Intra-Departmental Charges - IT Operations - IT Security				1,717
	<u>48,758</u>	<u>64,300</u>	<u>59,673</u>	<u>72,660</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	51,460	26,130	35,000	40,000
Sludge Disposal		150,403	264,500	264,500
Rentals	7,753	134,032	93,485	95,000
Repair Of Equipment	24,064	71,930	25,000	80,000
Telephone Communications	1,277	1,500	1,500	1,500
Training	185	8,500	7,000	7,000
Licenses & Permits	189	47,000	4,000	4,000
Auto/Heavy Equipment Fuel		195	195	195
Office Supplies	5,169	500	600	600
All Other Materials & Supplies	5,436	3,000	3,000	3,000
Uniforms	552	2,000	1,700	1,700
Cleaning & Janitor Supply		200	200	200
Chemicals		500	500	500
Tools & Implements	341	1,500	500	1,500
Laboratory Supplies	17,943	24,080	10,000	24,080
Material	4,204	6,680	7,300	4,000
Chemicals - Effluent Disinfection	92,119	355,714	143,550	150,000
Chemicals - Odor - Corrosion Control	6,336	12,560	4,000	10,000
Chemicals - Sludge Thickening	40,296	55,000	32,236	55,000
	<u>257,323</u>	<u>901,424</u>	<u>634,266</u>	<u>742,775</u>
<b>SPECIAL PROJECTS</b>				
Bypass Pump Station Rebuild	119,797	26,767	26,767	
Maintenance General Support	232,675	376,380	243,543	389,016
Aeration Basin Outfall Cleaning	105,357			
Centrifuge Rental and Sludge Hauling	50,900			
	<u>508,729</u>	<u>403,147</u>	<u>270,310</u>	<u>389,016</u>
<b>SUB-TOTAL</b>	<u>2,234,066</u>	<u>2,787,521</u>	<u>2,472,762</u>	<u>2,825,448</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WESTSIDE TREATMENT PLANT</b>				
<b>UTILITIES</b>				
Water Service	33,775	34,670	30,628	31,394
Electric Service	399,240	375,138	489,956	507,104
Solid Waste Service	1,637	1,637	1,637	1,637
	<u>434,652</u>	<u>411,445</u>	<u>522,221</u>	<u>540,135</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	8,424	8,435	6,444	13,843
Gasoline - Fleet Management	24,798	18,510	2,861	21,916
Maintenance - Fleet Management	1,637	9,296	2,861	4,460
Intra-Departmental Charges - PC & Network Support	3,187	3,105	3,378	3,171
Intra-Departmental Charges - Telephone	1,165	1,511	1,511	1,807
Intra-Departmental Charges - IT Operations - Network Support	1,940	2,619	2,652	2,684
Intra-Departmental Charges - IT Operations - IT Security				859
	<u>41,151</u>	<u>43,476</u>	<u>19,707</u>	<u>48,740</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	6,762	16,893	20,000	20,000
All Other Materials & Supplies	80	234	200	200
Chemicals		1,107		
Tools & Implements	46			
Material	783	66	500	500
	<u>7,670</u>	<u>18,300</u>	<u>20,700</u>	<u>20,700</u>
<b>SPECIAL PROJECTS</b>				
Maintenance General Support	31,080	85,507	77,099	77,951
	<u>31,080</u>	<u>85,507</u>	<u>77,099</u>	<u>77,951</u>
<b>SUB-TOTAL</b>	<u>514,553</u>	<u>558,728</u>	<u>639,727</u>	<u>687,526</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>PRETREATMENT PROGRAM</b>				
<b>PERSONAL SERVICES</b>	137,371	179,829	143,651	203,799
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	4,501	4,950	6,044	9,712
Gasoline - Fleet Management	8,100	13,942	5,409	10,125
Maintenance - Fleet Management	2,828	9,728	4,088	9,948
Fleet Mgmt Charges Recoveries				(12,000)
Intra-Departmental Charges - PC & Network Support	6,292	7,457	7,246	7,768
Intra-Departmental Charges - Telephone	1,165	1,511	1,511	1,807
Intra-Departmental Charges - Radios	2,885	3,538	3,538	3,616
Intra-Departmental Charges - IT Operations - Network Support	3,326	5,238	5,304	5,368
Intra-Departmental Charges - IT Operations - IT Security				1,717
	29,097	46,364	33,140	38,061
<b>ALL OTHER O&amp;M</b>				
Contractual Services	9,461	11,950	9,950	10,000
Advertising	536	200	200	200
Repair Of Equipment		875		
Subscription & Membership		150	150	150
Telephone Communications	1,842	1,900	1,800	1,800
Travel	450			
Training	3,128	3,850	2,050	2,000
Office Supplies	460	375	300	300
Equipment - Noncapital		900	3,000	3,000
Uniforms	724	1,800	1,800	1,800
Tools & Implements	93	350	300	300
Laboratory Supplies		100		
Material	4,044	3,400	1,400	1,400
	20,738	25,850	20,950	20,950
<b>SPECIAL PROJECTS</b>				
Reimbursable Sampling Analysis	23,045	3,000	(750)	12,750
Maintenance General Support	494	9,750	9,750	9,750
	23,538	12,750	9,000	22,500
<b>SUB-TOTAL</b>	210,744	264,793	206,741	285,310



## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WETLANDS MANAGEMENT</b>				
<b>PERSONAL SERVICES</b>	447,589	582,100	467,385	632,877
<b>UTILITIES</b>				
Water Service		350		
Electric Service - TECO	9,811	9,650	10,000	10,150
	9,811	10,000	10,000	10,150
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	67,214	90,199	70,179	118,820
Gasoline - Fleet Management	8,321	14,843	6,288	15,210
Maintenance - Fleet Management	43,210	34,896	40,177	34,870
Other City Department Charges	1,000			
Intra-Departmental Charges - PC & Network Support	10,519	11,501	16,091	15,444
Intra-Departmental Charges - Telephone	2,332	3,021	3,021	3,614
Intra-Departmental Charges - Radios	2,404	2,948	2,948	3,013
Intra-Departmental Charges - IT Operations - Network Support	6,305	9,167	11,713	12,078
Intra-Departmental Charges - IT Operations - IT Security				3,863
	141,305	166,575	150,417	206,912
<b>ALL OTHER O&amp;M</b>				
Contractual Services	26,109	38,608	40,108	36,953
Rentals	739	60	760	771
Maintenance Of Facilities	1,122	5,709	5,200	4,780
Repair Of Equipment	6,760	6,700	5,000	5,075
Subscription & Membership	155	300	300	300
Telephone Communications	1,746	1,300	1,300	1,320
Travel	22	500	500	508
Training	1,003	2,600	2,600	2,639
All Other Sundry Charges	9	100	100	100
Software License & Maintenance		140	240	244
Licenses & Permits	184	200	100	102
Auto/Heavy Equipment Fuel	7,387	7,314	5,000	5,000
Office Supplies	923	710	700	721
Equipment - Noncapital	3,100	2,206	4,206	4,269
All Other Materials & Supplies	2,214	3,067	4,567	4,636
Uniforms	959	2,150	2,000	2,150
Construction Material	665		500	508
Chemicals	4,300	4,181	4,181	8,000
Tools & Implements	394	1,190	2,190	2,223
Laboratory Supplies	4,380	5,000	5,000	5,075
Material	4,862	3,349	3,349	3,399
	67,034	85,384	87,901	88,773

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Wetlands Environmental Outreach Program	3,307	3,500	3,500	3,500
Summer College Intern	1,716	5,300	5,300	5,300
Wetlands Algae Solids	3,605			
Mowing Services - Reimbursable	15,584	15,000	(5,696)	(183)
Maintenance General Support	13,208	38,200	50,050	57,700
Invasive Species Signage Seven Wetlands Donation Funded	788	905		
Reuse Water Study	74,314	11,352	10,852	
	<u>112,522</u>	<u>74,257</u>	<u>64,006</u>	<u>66,317</u>
<b>SUB-TOTAL</b>	<u>778,261</u>	<u>918,316</u>	<u>779,709</u>	<u>1,005,029</u>
<b>LABORATORY ANALYSIS</b>				
<b>PERSONAL SERVICES</b>	<u>393,066</u>	<u>434,973</u>	<u>412,317</u>	<u>468,432</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	6,595	7,368	7,953	7,561
Intra-Departmental Charges - Telephone	1,555	1,511	1,511	1,807
Intra-Departmental Charges - IT Operations - Network Support	4,709	6,548	6,630	6,710
Intra-Departmental Charges - IT Operations - IT Security				<u>2,146</u>
	<u>12,859</u>	<u>15,427</u>	<u>16,094</u>	<u>18,224</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	27,106	41,000	41,000	41,615
Rentals	111			
Repair Of Equipment	2,954	10,250	10,250	10,404
Subscription & Membership	275			
Training	1,464	2,050	2,050	2,081
Office Supplies	398	513	513	521
Equipment - Noncapital		2,050	2,050	2,081
Laboratory Supplies	82,161	82,000	82,000	83,230
Material	5,918	10,250	10,250	10,404
	<u>120,388</u>	<u>148,113</u>	<u>148,113</u>	<u>150,336</u>
<b>SUB-TOTAL</b>	<u>526,313</u>	<u>598,513</u>	<u>576,524</u>	<u>636,992</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>MAINTENANCE SUPPORT</b>				
<b>PERSONAL SERVICES</b>	300,923	390,305	284,738	485,099
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	26,632	14,500	30,320	102,176
Gasoline - Fleet Management	27,969	40,451	33,244	44,935
Maintenance - Fleet Management	19,378	44,320	33,524	45,420
Fleet Mgmt Charges Recoveries				(64,800)
Intra-Departmental Charges - PC & Network Support	15,875	17,293	20,418	20,079
Intra-Departmental Charges - Telephone	777	1,007	1,007	1,205
Intra-Departmental Charges - IT Operations - Network Support	8,800	13,095	14,586	14,762
Intra-Departmental Charges - IT Operations - IT Security				4,722
	99,430	130,666	133,099	168,499
<b>ALL OTHER O&amp;M</b>				
Contractual Services	12,627	10,200	13,000	13,000
Contract Labor		2,500	2,500	2,500
Rentals	693	2,400	2,400	2,400
Repair Of Equipment	46	2,000	2,000	2,000
Telephone Communications	4,785	5,000	5,000	5,000
Training		3,500	5,000	5,000
Licenses & Permits	84	285	285	300
Auto/Heavy Equipment Fuel	34			
Office Supplies	482	500	500	500
All Other Materials & Supplies	215	2,200	2,200	200
Uniforms	3,092	11,120	11,120	11,120
Tools & Implements	8,805	9,000	9,000	9,000
Material	9,213	8,500	7,000	7,000
Meal Allowance	14	55	55	55
	40,090	57,260	60,060	58,075
<b>SUB-TOTAL</b>	440,444	578,231	477,897	711,673

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WASTEWATER COLLECTION ADMINISTRATION</b>				
<b>PERSONAL SERVICES</b>	718,742	1,015,882	780,183	929,924
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	11,183	11,783	11,672	14,632
Gasoline - Fleet Management	1,373	1,605	954	1,420
Maintenance - Fleet Management	7,696	16,728	8,691	7,584
Intra-Departmental Charges - PC & Network Support	22,071	27,272	28,333	27,487
Intra-Departmental Charges - Telephone	6,995	8,560	8,560	10,239
Intra-Departmental Charges - Radios	2,885	4,127	4,127	4,218
Intra-Departmental Charges - IT Operations - Network Support	15,044	23,553	24,973	25,351
Intra-Departmental Charges - IT Operations - IT Security				9,014
	67,246	93,628	87,310	99,945
<b>ALL OTHER O&amp;M</b>				
Contractual Services	15,558	37,512	38,400	34,414
Repair Of Equipment	1,245	2,100	2,100	2,100
Postage & Mailing	30	250	2,250	2,250
Subscription & Membership	399	475	475	475
Telephone Communications	3,554	3,600	3,600	3,600
Training		1,000	3,000	3,000
All Other Sundry Charges	1,152	1,100	800	800
Software License & Maintenance		1,700	2,800	2,800
Licenses & Permits		800		
Office Supplies	4,766	4,000	3,000	3,000
Equipment - Noncapital	558			3,300
All Other Materials & Supplies	16	150	100	100
Uniforms	154	1,350	1,200	1,200
Material	3,723	2,500	2,500	2,500
	31,154	56,537	60,225	59,539
<b>SPECIAL PROJECTS</b>				
Hepatitis Vaccination Program		3,850	3,850	3,000
Maintenance General Support	2,953	8,400	7,220	8,250
	2,953	12,250	11,070	11,250
<b>SUB-TOTAL</b>	820,095	1,178,297	938,788	1,100,658

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SEWAGE PUMPING STATIONS</b>				
<b>PERSONAL SERVICES</b>	503,269	526,175	471,394	558,534
<b>UTILITIES</b>				
Water Service	28,190	27,227	41,997	43,047
Stormwater Service			17	17
Electric Service	289,851	281,214	338,424	350,269
	<u>318,041</u>	<u>308,441</u>	<u>380,438</u>	<u>393,333</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	30,392	31,838	35,502	94,202
Gasoline - Fleet Management	31,437	33,904	30,940	47,989
Maintenance - Fleet Management	49,126	50,195	64,399	45,623
Fleet Mgmt Charges Recoveries				(27,000)
Intra-Departmental Charges - PC & Network Support	6,284	8,374	7,299	7,544
Intra-Departmental Charges - Radios	8,174	10,024	10,024	10,244
Intra-Departmental Charges - IT Operations - Network Support	3,326	5,238	5,304	5,368
Intra-Departmental Charges - IT Operations - IT Security				1,717
	<u>128,739</u>	<u>139,573</u>	<u>153,468</u>	<u>185,687</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	24,984	40,800	30,000	30,000
Contract Labor	1,789			
Utility Service-Polk County	245	240	240	240
Rentals	111	500	500	500
Maintenance Of Facilities		1,500	1,500	1,500
Repair Of Equipment	148,404	186,000	200,000	195,000
Telephone Communications	2,463	2,500	2,500	2,500
Training		1,300	1,300	2,000
All Other Sundry Charges	400			
Licenses & Permits		190	190	200
Auto/Heavy Equipment Fuel	7,314	19,500	12,500	12,500
Office Supplies	174	400	400	400
Equipment - Noncapital	2,710	7,900	7,900	3,900
All Other Materials & Supplies	389	1,500	1,500	1,500
Uniforms	2,457	7,435	7,435	7,500
Chemicals	354,000	403,000	410,000	415,000
Tools & Implements	942	1,500	1,500	1,500
Material	42,585	50,000	55,000	55,000
Meal Allowance	261	500	500	500
	<u>589,227</u>	<u>724,765</u>	<u>732,965</u>	<u>729,740</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Master Pump Station Rebuilds		62,000	62,000	62,000
Maintenance General Support	433,618	389,740	382,040	397,040
Lift Station Generator Maintenance	272,626	312,500	236,500	297,000
Pump Station Grinder Repairs		4,000	4,000	4,000
Other Dept Owned Lift Stations	507	1,186	500	500
Loggia Door Replacement		22,700	22,700	
	<u>706,751</u>	<u>792,126</u>	<u>707,740</u>	<u>760,540</u>
<b>SUB-TOTAL</b>	<u>2,246,028</u>	<u>2,491,080</u>	<u>2,446,005</u>	<u>2,627,834</u>

### SEWER LINE MAINTENANCE

<b>PERSONAL SERVICES</b>	(6,412)	1,305,971	1,151,177	1,477,633
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### INTER-CITY SERVICES

Rental - Fleet Management	215,866	236,081	234,762	322,388
Gasoline - Fleet Management	81,790	89,316	91,578	84,747
Maintenance - Fleet Management	127,021	141,999	149,363	125,059
Fleet Mgmt Charges Recoveries				(8,200)
Fleet - New Equip - O&M Charges				80,000
Intra-Departmental Charges - PC & Network Support	14,901	17,040	17,475	17,708
Intra-Departmental Charges - Telephone	388	504	504	602
Intra-Departmental Charges - Radios	8,655	10,613	10,613	10,847
Intra-Departmental Charges - IT Operations - Network Support	7,483	11,786	11,824	12,078
Intra-Departmental Charges - IT Operations - IT Security				<u>3,863</u>
	<u>456,104</u>	<u>507,339</u>	<u>516,119</u>	<u>649,092</u>

### ALL OTHER O&M

Contractual Services	69,820	70,142	28,000	28,000
Contract Labor	8,613		57,000	56,000
Rentals		4,600	4,600	4,600
Repair Of Equipment	806	5,400	5,500	6,000
Telephone Communications	6,253	7,000	7,000	7,000
Training	750	2,400	3,000	3,000
All Other Sundry Charges	200	400	400	500
Licenses & Permits	138	690	190	200
Solid Waste Disposal Charges	9,015	12,000	15,000	12,000
Auto/Heavy Equipment Fuel	460	549	349	349
Office Supplies	468	500	500	500
Equipment - Noncapital		1,000	1,000	1,000
All Other Materials & Supplies	26	300	100	100
Uniforms	6,514	7,335	7,335	7,400
Construction Material	3,960	9,000	4,000	4,000
Chemicals		5,000	5,000	5,000

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Tools & Implements	4,665	5,000	5,000	5,000
Material	87,398	136,399	60,000	60,000
Meal Allowance	949	1,300	600	600
Recoveries-From Outside City	(62,621)	(66,541)	(85,000)	
	<u>137,414</u>	<u>202,474</u>	<u>119,574</u>	<u>201,249</u>
<b>SPECIAL PROJECTS</b>				
Utility Relocation Engineering & Surveying		22,100	45,000	45,000
Root Treatment Of Sewer System	32,406	40,000	40,000	100,000
Manhole Adjustments	536	44,500	44,250	44,250
System Maintenance & Repairs - Reimbursable		3,150	2,700	3,050
Maintenance General Support	18,725	19,100	18,750	19,250
City Support	2,084	10,000	10,000	10,000
	<u>53,750</u>	<u>138,850</u>	<u>160,700</u>	<u>221,550</u>
<b>SUB-TOTAL</b>	<u>640,856</u>	<u>2,154,634</u>	<u>1,947,570</u>	<u>2,549,524</u>
<b>WASTEWATER TREATMENT OPERATIONS SUPPORT</b>				
<b>PERSONAL SERVICES</b>	<u>266,824</u>	<u>370,659</u>	<u>240,458</u>	<u>367,703</u>
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	67,937	64,268	76,806	83,713
Gasoline - Fleet Management	74,773	69,664	75,540	67,400
Maintenance - Fleet Management	85,094	46,275	81,095	55,753
Intra-Departmental Charges - PC & Network Support	2,385	2,894	2,355	1,539
Intra-Departmental Charges - Radios	481	590	590	603
Intra-Departmental Charges - IT Operations - Network Support	1,663	2,619	1,989	1,342
Intra-Departmental Charges - IT Operations - IT Security				429
	<u>232,332</u>	<u>186,310</u>	<u>238,375</u>	<u>210,779</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	656	1,000	1,000	1,000
Maintenance Of Facilities		5,000	4,000	4,000
Repair Of Equipment	3,195	11,000	9,000	9,000
Training		2,000	2,000	2,000
All Other Sundry Charges	8,867	10,000	12,000	12,000
Licenses & Permits	181		1,000	1,000
Equipment - Noncapital		2,500	1,000	1,000
All Other Materials & Supplies	51	700	700	700
Uniforms	930	1,000	1,000	1,000
Tools & Implements	4,874	4,000	5,500	5,500
Material	7,592	15,000	15,000	15,000
	<u>26,346</u>	<u>52,200</u>	<u>52,200</u>	<u>52,200</u>
<b>SUB-TOTAL</b>	<u>525,502</u>	<u>609,169</u>	<u>531,033</u>	<u>630,682</u>

## WASTEWATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>NON-DEPARTMENTAL</b>				
<b>OTHER OPERATING</b>				
Increase/Decrease In Inventory	48,576			
Contingency		342,888	400,000	400,000
Loss On Disposal of Fixed Assets	6,920			
Refund Of Prior Years Revenue	1,343		358	
	<u>56,839</u>	<u>342,888</u>	<u>400,358</u>	<u>400,000</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	4,812,209	4,850,236	4,850,236	4,995,743
Transfer To Wastewater R&R	7,000,000	12,450,000	12,450,000	14,190,000
Transfer To Information Technology				3,200
	<u>11,812,209</u>	<u>17,300,236</u>	<u>17,300,236</u>	<u>19,188,943</u>
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	225,518	228,094	228,094	230,865
Skyview Wastewater Upgrades	(5,694)			
Skyview Wastewater Upgrades	141,903	142,414	142,414	142,413
FDEP West LkInD Wasteload Reduction Facility FY04	(60,391)			
FDEP West LkInD Wasteload Reduction Facility FY04	1,274,540	1,220,620	1,220,620	1,220,620
FDEP Glendale Class A Sludge Stabilization	(3,371)			
FDEP Glendale Class A Sludge Stabilization	714,859	712,283	712,283	712,283
English Oaks Accommodations (E.O. 1)	(746)			
English Oaks Accommodations (E.O. 1)	180,674	180,101	180,101	180,101
FDEP Chlorine Contact Chamber	(718)			
FDEP Chlorine Contact Chamber	37,940	37,388	37,388	37,388
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)	(45,536)			
SW Area-Booster Pump & Airpark Upgrade(E.O. 2)	589,188	547,926	547,926	547,926
Energy Efficiencies / Digestion System Improvements (SRL)	(1,168)			
Energy Efficiencies / Digestion System Improvements (SRL)	603,207	602,139	602,139	602,139
Glendale Aeration System Upgrades (Trane project)	407,268	408,314	408,314	409,118
English Oaks Phase III - Design	(1,168)			
English Oaks Phase III - Design	48,281	47,174	47,174	47,175
English Oaks Phase III - Construction	3,034	388,325	374,120	748,237
Glendale Effluent Pump Station - Design			18,077	36,154
English Oaks Phase IV - Construction				124,618
	<u>4,107,622</u>	<u>4,514,778</u>	<u>4,518,650</u>	<u>5,039,037</u>
<b>GRAND TOTAL</b>	<b><u>34,137,450</u></b>	<b><u>45,792,924</u></b>	<b><u>43,989,279</u></b>	<b><u>49,704,585</u></b>



**REVENUE AND EXPENDITURE SUMMARY  
WATER UTILITY OPERATING FUND**

	FY 22	FY 23	FY 23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	5,201,247	6,361,281	5,368,241	6,595,297
Fringe Benefits	(957,013)	2,011,855	1,936,721	2,122,410
<b>Total Personnel</b>	<b>4,244,234</b>	<b>8,373,136</b>	<b>7,304,962</b>	<b>8,717,707</b>
<b>Non-Personnel</b>				
Utilities	1,407,661	1,324,683	1,733,527	1,793,089
Professional and Contractual	215,842	395,988	453,738	479,848
Insurance and Fixed Charges	490,223	463,083	442,150	606,080
Fuel and Purchased Power	25,235	43,136	42,636	42,636
Internal Service Charges	4,172,865	5,404,648	4,970,512	6,323,041
All Other Operations & Maintenance	2,150,049	3,017,421	2,828,134	3,066,491
Debt Service	32,984,561	5,530,342	5,491,418	5,527,312
Capital Outlay		93,144	63,144	63,341
Maintenance Projects	5,424,489	7,106,055	6,640,584	7,059,116
<b>Total Non-Personnel</b>	<b>46,870,926</b>	<b>23,378,500</b>	<b>22,665,843</b>	<b>24,960,954</b>
<b>Total Expenditures</b>	<b>51,115,161</b>	<b>31,751,636</b>	<b>29,970,805</b>	<b>33,678,661</b>
<b>Transfers</b>				
Cost Allocations and Recoveries	(2,430,104)	(3,413,424)	(2,985,578)	(3,615,396)
Transfers In				
Transfers Out	19,930,575	12,953,074	13,453,074	11,998,943
<b>Net Transfers</b>	<b>(17,500,471)</b>	<b>(9,539,650)</b>	<b>(10,467,496)</b>	<b>(8,383,547)</b>
<b>Revenue Sources</b>				
Intergovernmental Revenues	104,242			
Charges for Services	39,362,962	38,371,447	39,539,712	39,138,869
Debt Proceeds	28,220,000			
Interest Income	(1,038,514)	350,000	560,520	357,000
All Other Revenue	1,642,440		16,365	
<b>Total Revenue</b>	<b>68,291,129</b>	<b>38,721,447</b>	<b>40,116,597</b>	<b>39,495,869</b>
<b>Funding to be Provided</b>	<b>324,502</b>	<b>2,569,839</b>	<b>321,704</b>	<b>2,566,339</b>

# WATER UTILITY

	FY 22	FY 23	FY 23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>FEDERAL GRANTS</b>				
Federal Grant	104,242			
	104,242			
<b>TOTAL INTERGOVERNMENTAL</b>	104,242			
<b>CHARGES FOR SERVICES</b>				
<b>MISC. CHARGES FOR SERVICES</b>				
All Other Revenue	7,200		7,472	
	7,200		7,472	
<b>OTHER CHARGES FOR SERVICES</b>				
Water Sales	26,501,188	26,300,000	26,365,988	26,826,000
Water Sales-Commercial	6,981,955	6,600,000	7,424,846	6,732,000
Water Sales-Industrial	285,171	132,000	291,904	134,640
Water Sales-Sprinklers	2,391,882	2,280,000	2,316,167	2,325,600
Water Sales-Fire Hydrant-Flat Fee	25,845	17,800	21,240	18,156
Water Sales-Fire Protection	1,376,797	1,350,000	1,426,343	1,377,000
Water Utility Service - General Fund	789,172	770,000	725,311	785,400
Water Utility Service - Fleet Management	1,998	2,000	1,958	2,040
Water Utility Service - Purchasing & Stores	2,206	2,100	2,443	2,142
Water Utility Service - Parking Fund	11,055	10,000	10,994	10,200
Water Utility Service - RP Funding Center	60,101	40,000	58,068	40,800
Water Utility Service - Lakeland Linder International Airport	65,598	65,000	61,712	66,300
Water Utility Service - Solid Waste	7,306	6,000	8,288	6,120
Water Utility Service - Wastewater Fund	104,239	96,000	125,941	97,920
Water Utility Service - Water Operations	7,691	4,000	6,616	4,080
Water Utility Service - Electric Operations	160,165	138,000	160,603	140,760
Water Utility Service - Facilities Maintenance	902	830	957	846
Water Utility Service - Information Technology	1,178	1,160	1,171	1,183
Water Utility Service - Stormwater Utility Fund	30	31	29	31
Water Utility Service - Self Insurance Fund	89	97	42	98
Water Utility Service - CDBG	119	95	171	96
Water Utility Service - HOME	119	95	171	96
Water Utility Service - SHIP	46	95	171	96
Water Utility Service- Downtown CRA	274	270	278	275
Customer Late Charges	81,271	40,000	84,747	40,800
Connection Fees	313,755	310,000	284,460	316,200
Connection Fees-Delinquent Accounts	161,258	180,000	129,874	183,600
Water Utility Service-Dixieland CRA	130	133	132	135
Water Utility Service-Mid-town CRA	22,685	25,000	20,894	25,500
Meter Change out Fee - Smart Meter Opt-out Program	779			
Water Utility Service - Building Inspection Fund	742	741	721	755
Water Utility Service - Dixieland Rehab Fund	14			

# WATER UTILITY

	FY 22	FY 23	FY 23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
	39,355,762	38,371,447	39,532,240	39,138,869
<b>TOTAL CHARGES FOR SERVICES</b>	<b>39,362,962</b>	<b>38,371,447</b>	<b>39,539,712</b>	<b>39,138,869</b>
	<b>FINES AND FORFEITS</b>			
Bad Check Charges	8,830		9,000	
Penalties on Assessments	5,437		1,026	
<b>TOTAL FINES AND FORFEITS</b>	<b>14,267</b>		<b>10,026</b>	
	<b>MISCELLANEOUS REVENUES</b>			
<b>OTHER</b>				
Scrap Sales	25,480			
Insurance Proceeds - Workers Comp Claims	1,659		2,070	
All Other Misc Revenue	324		146	
Refund of Prior Year Expenses	344			
Commissions	12,828		4,123	
	<b>40,635</b>		<b>6,339</b>	
<b>CONTRIBUTIONS &amp; DONATIONS</b>				
Contribution from Developers - Water Lines	1,587,538			
	<b>1,587,538</b>			
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	479,586	350,000	560,520	357,000
Market Value Restatement	(1,518,100)			
	<b>(1,038,514)</b>	<b>350,000</b>	<b>560,520</b>	<b>357,000</b>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>589,659</b>	<b>350,000</b>	<b>566,859</b>	<b>357,000</b>
	<b>PROCEEDS FROM THE ISSUANCE OF DEBT</b>			
Proceeds Issuance of Long Term Debt	28,220,000			
<b>TOTAL DEBT PROCEEDS</b>	<b>28,220,000</b>			
<b>SUB-TOTAL</b>	<b>68,291,129</b>	<b>38,721,447</b>	<b>40,116,597</b>	<b>39,495,869</b>
<b>PRIOR YEAR SURPLUS</b>	<b>324,502</b>	<b>2,569,839</b>	<b>321,704</b>	<b>2,566,339</b>
<b>TOTAL REVENUES</b>	<b>68,615,632</b>	<b>41,291,286</b>	<b>40,438,301</b>	<b>42,062,208</b>

# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>PERSONAL SERVICES</b>	(27,238)	26,995	27,274	79,528
<b>INSURANCE</b>				
Insurance - Fire	73,533	125,999	122,195	257,689
Insurance - Position Bond	691	735	196	200
Self-Insurance Services	382,257	282,440	282,440	298,280
Insurance Consultant	9,721	18,436	13,299	13,351
Insurance - Excess Liability (Auto, General)	24,021	35,473	24,020	36,560
	490,223	463,083	442,150	606,080
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	3,084	5,436	3,164	7,996
Gasoline - Fleet Management	648	653	954	647
Maintenance - Fleet Management	1,416	1,432	1,509	1,460
Purchasing & Stores Service	111,735	108,649	108,649	152,108
General Fund Services	1,210,046	1,245,116	1,245,116	1,220,166
Utility Billing Service				1,290,530
Allocation Shared Cost - Water Utilities	702,949	826,903	809,587	850,526
Intra-Departmental Charges - Training Ctr	7,087	6,798	6,798	7,308
Intra-Departmental Charges - IT Operations - GIS	137,914	179,076	179,076	209,191
Intra-Departmental Charges - IT Operations - Application Dev	735,752	977,243	977,243	726,821
	2,910,631	3,351,306	3,332,096	4,466,753
<b>ALL OTHER O&amp;M</b>				
Contractual Services		11,433	4,136	4,198
Banking Service	13,196	15,544	5,311	14,568
Advertising		39,800	90,000	91,350
Annual Audit	16,310	18,272	18,244	13,688
Utility Service-Polk County	3		1,546	
Travel		618	618	627
Training		2,576	2,576	2,614
All Other Sundry Charges	2,689	1,784	1,784	1,810
Licenses & Permits	13,075	15,453	15,453	15,684
Office Supplies	191	1,546		1,569
Equipment - Noncapital	531			
	45,994	107,026	139,668	146,108
<b>SPECIAL PROJECTS</b>				
CWA5193 Impact Fee Study		11,712	11,712	
MWA0902 Water Billing Services	1,245,675	1,304,244	1,304,244	1,279,979
MWA1131 Water Support - training / safety incentives	2,841	3,750	3,750	3,806
MWA1155 Bond Holders Report	19,900	13,200	15,000	15,225
MWA1157 Hepatitis Vaccination Series		2,500	2,500	2,537
Emergency Manager - Water Support		8,656		9,624
MWA1219 Water Conservation Program	15,211	22,152	22,152	22,604
MWA1305 Permitting Support			50,000	50,750
MWA1306 Rates & Fees Study	12,997	20,000	20,000	20,300

# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
MWA1751 Water Building Maintenance Support	301,402	284,963	284,963	419,875
Conservation Grants - Matching Funding	5,086	27,612	30,450	28,025
Polk Regional Water Co-Op (PRWC)	201,497	437,758	626,586	822,474
Water Conservation Partnerships	25,000	25,000	25,000	25,375
Community Engagement		10,000	10,000	10,150
Capital outlay		3,144	13,144	13,341
	<u>1,829,609</u>	<u>2,174,691</u>	<u>2,419,501</u>	<u>2,724,065</u>
<b>SUB-TOTAL</b>	<u>5,249,218</u>	<u>6,123,101</u>	<u>6,360,689</u>	<u>8,022,534</u>
	<b>ADMINISTRATION - SHARED</b>			
<b>PERSONAL SERVICES</b>	<u>1,174,460</u>	<u>1,312,283</u>	<u>1,241,035</u>	<u>1,305,260</u>
	<b>INTER-CITY SERVICES</b>			
Rental - Fleet Management	2,532	2,609	2,592	1,099
Gasoline - Fleet Management	617	815	411	676
Maintenance - Fleet Management	864	1,182	819	1,203
Intra-Departmental Charges - PC & Network Support	23,433	25,575	28,955	27,785
Intra-Departmental Charges - Telephone	5,052	6,546	6,546	7,228
Intra-Departmental Charges - Radios	481	590	590	603
Intra-Departmental Charges - IT Operations - Network Support	15,475	22,562	24,393	24,757
Intra-Departmental Charges - IT Operations - IT Security				9,444
	<u>48,453</u>	<u>59,879</u>	<u>64,306</u>	<u>72,795</u>
	<b>ALL OTHER O&amp;M</b>			
Contractual Services		2,681	6,181	6,274
Legal Fees		51,051	103,423	104,974
Professional Services	4,251	2,576	2,576	2,615
Advertising		1,546	1,546	1,569
Contract Labor		6,700		
Printing & Photography		1,030	1,030	1,045
Postage & Mailing	114	1,030	1,030	1,045
Subscription & Membership	20,943	15,453	15,453	15,685
Telephone Communications	3,532	4,121	4,121	4,183
Travel	9,212	11,374	11,374	11,545
Training	5,060	8,242	8,242	8,366
All Other Sundry Charges	288	1,030	1,030	1,045
Software License & Maintenance		23,489	989	1,004
Licenses & Permits		75		
Office Supplies	2,465	4,121	4,121	4,183
Equipment - Noncapital	8,298	7,621	4,121	4,183
All Other Materials & Supplies	871	1,030	1,030	1,045
Uniforms	110	400	367	(406)
	<u>55,143</u>	<u>143,570</u>	<u>166,634</u>	<u>168,355</u>

# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALLOCATIONS</b>				
Cost Allocated - Wastewater	(575,140)	(688,829)	(662,388)	(695,884)
Cost Allocated - Water	(702,949)	(826,903)	(809,587)	(850,526)
	<u>(1,278,088)</u>	<u>(1,515,732)</u>	<u>(1,471,975)</u>	<u>(1,546,410)</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
<b>SUB-TOTAL</b>	<u>(33)</u>			
<b>ENGINEERING - SHARED</b>				
<b>PERSONAL SERVICES</b>	900,117	1,497,840	1,220,634	1,672,837
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management		25,211		43,313
Intra-Departmental Charges - PC & Network Support	39,210	48,849	45,894	42,473
Intra-Departmental Charges - Telephone	10,492	13,595	13,595	16,262
Intra-Departmental Charges - Radios	10,097	12,382	12,382	12,655
Intra-Departmental Charges - IT New Equip O&M Charges				4,004
Intra-Departmental Charges - IT Operations - Network Support	21,907	35,507	35,076	35,643
Intra-Departmental Charges - IT Operations - IT Security				13,307
	<u>81,706</u>	<u>135,544</u>	<u>106,947</u>	<u>167,657</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	5,571	1,500		
Consultant Fees	2,425			
Contract Labor	93,957	113,085	81,275	115,000
Toll Fees	71	100		592
Rentals		8,500		10,000
Repair Of Equipment		10,100	158	13,500
Postage & Mailing	160	500	116	500
Subscription & Membership	232	2,000	600	2,000
Telephone Communications	5,883	5,500	1,920	5,500
Travel	1,065	4,000		4,000
Training	1,900	7,300	4,231	5,000
Software License & Maintenance		41,953	65,255	29,000
Licenses & Permits	1,471	5,000	6,716	5,000
Office Supplies	13,832	10,300	10,573	11,000
Equipment - Noncapital	1,321	18,700	1,000	20,900
All Other Materials & Supplies	381	2,500	115	2,500
Uniforms	2,382	3,090	400	3,000
Tools & Implements		1,270	86	1,000
Personal Safety Equipment		15		
Use Tax Allocation				
Recoveries-From Outside City	(27,085)		(31,366)	
	<u>103,567</u>	<u>235,413</u>	<u>141,079</u>	<u>228,492</u>
<b>ALLOCATIONS</b>				
Cost Allocated - Wastewater	(488,408)	(785,963)	(660,897)	(931,043)
Cost Allocated - Water	(596,943)	(1,082,834)	(807,763)	(1,137,943)
	<u>(1,085,351)</u>	<u>(1,868,797)</u>	<u>(1,468,660)</u>	<u>(2,068,986)</u>
<b>SUB-TOTAL</b>	<u>39</u>			

# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ENGINEERING</b>				
<b>INTER-CITY SERVICES</b>				
Allocation Shared Cost - Water Utilities	596,943	1,082,834	807,763	931,043
	596,943	1,082,834	807,763	931,043
<b>SPECIAL PROJECTS</b>				
MWE1712 Other Water Proj & Recov	(400)			
	(400)			
<b>SUB-TOTAL</b>	596,543	1,082,834	807,763	931,043
<b>WATER PRODUCTION - GENERAL</b>				
<b>PERSONAL SERVICES</b>	2,355,843	2,473,012	2,475,542	2,701,378
<b>UTILITIES</b>				
Water Service	1,779	1,617	1,467	1,504
Stormwater Service	4,655	4,881	4,906	4,906
Electric Service	1,061,605	994,441	1,340,082	1,386,985
Wastewater Service	1,841	1,886	1,882	1,929
Solid Waste Service	2,183	2,183	2,183	2,183
	1,072,064	1,005,008	1,350,520	1,397,507
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	36,888	37,918	37,516	59,520
Gasoline - Fleet Management	21,493	33,861	17,942	23,699
Maintenance - Fleet Management	29,857	28,153	29,174	30,004
Intra-Departmental Charges - PC & Network Support	26,349	28,098	32,261	31,224
Intra-Departmental Charges - Telephone	7,383	9,567	9,567	10,841
Intra-Departmental Charges - Radios	10,097	12,382	12,382	12,655
Intra-Departmental Charges - Facilities	21,911	25,974	25,974	33,086
Intra-Departmental Charges - Janitorial	14,100	16,079	16,079	18,011
Intra-Departmental Charges - IT Operations - Network Support	16,145	23,571	25,307	25,648
Intra-Departmental Charges - IT Operations - IT Security				8,585
	184,222	215,603	206,202	253,273
<b>ALL OTHER O&amp;M</b>				
Contractual Services	30,823	95,000	95,000	95,000
Advertising		200	200	200
Rentals	17,685	14,500	4,500	4,500
Repair Of Equipment	17,704	13,500	4,500	4,500
Postage & Mailing	224	250	200	200
Telephone Communications	1,524	2,100	1,000	1,500
Training	4,689	10,000	6,000	6,000
All Other Sundry Charges	97	64		
Software License & Maintenance		275	275	275
Licenses & Permits	760	5,000	3,500	3,500
Auto/Heavy Equipment Fuel	(12,543)			
Office Supplies	11,064	8,600	6,600	6,600
Equipment - Noncapital	16,642	15,000	15,000	15,000

## WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
All Other Materials & Supplies	10,990	25,000	25,000	25,000
Uniforms	11,529	10,000	10,000	10,000
Chemicals	822,682	1,387,000	1,387,000	1,584,354
Tools & Implements	19,107	12,000	22,000	22,000
Electrical Hardware & Plumbing Supplies	104,559	38,000	45,000	45,000
Personal Safety Equipment	9,457	4,000	4,000	4,000
Parts For Equipment	33,852	70,000	50,000	50,000
Material	246,084	286,186	149,000	149,000
Use Tax Allocation	(1)			
	<u>1,346,929</u>	<u>1,996,675</u>	<u>1,828,775</u>	<u>2,026,629</u>
<b>FUEL</b>				
#2 Oil	22,307	30,136	30,136	30,136
	<u>22,307</u>	<u>30,136</u>	<u>30,136</u>	<u>30,136</u>
<b>SPECIAL PROJECTS</b>				
MWP1527 Hach Wimms Support	8,089	10,000	10,000	10,000
MWP1528 ASCO Switchgear Maintenance			82,000	82,000
MWP1002 PICS Expendables	3,189	67,068	66,500	66,500
MWP1008 Well Preventative Maintenance	84,763	180,000	180,000	180,000
MWP1011 Emergency Generator Service	9,686	30,000	30,000	30,000
MWP1012 Mandatory Certification Require		4,000	4,000	4,000
MWP1013 Outside Laboratory Services		15,000	15,000	15,000
MWP1014 Caco3 Transport	45,000	45,500	60,000	60,000
MWP1015 Cleaning Of Upflow Internals	40,144	40,000	40,000	40,000
Chlorine Safety Training	10,686	14,000	14,000	14,000
MWP1020 High Service Preventive Maintenance	43,846	90,000	100,000	100,000
MWP1518 Contract Wtr Plt Op/Maint		8,000		8,000
MTR1708 Technical Training-Wtr Prod	2,015	8,000	8,000	8,000
MWP2018 Water Facilities Security	129,922	145,000	146,736	177,551
MWP2022 Delta V Operations Software Maintenance	14,630	24,000	5,000	20,000
MWP2035 Consumer Confidence Report	6,155	7,264	6,500	6,500
MWP2037 Spill Prevention Controls & Countermeasures Plan		1,000	1,000	1,000
NE Wellfield Easement Litigation		864,500	75,000	25,000
Capital Outlay		45,000	25,000	25,000
	<u>398,126</u>	<u>1,598,332</u>	<u>868,736</u>	<u>872,551</u>
<b>SUB-TOTAL</b>	<u>5,379,491</u>	<u>7,318,766</u>	<u>6,759,911</u>	<u>7,281,474</u>



# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WATER PRODUCTION - COMBEE WATER TREATMENT PLANT</b>				
<b>PERSONAL SERVICES</b>	1,104,464	1,146,255	1,162,729	1,257,639
<b>UTILITIES</b>				
Water Service	144	154	278	285
Stormwater Service	2,435	2,557	2,556	2,556
Electric Service	271,548	257,356	322,425	333,710
Wastewater Service	266	281	439	450
Solid Waste Service	2,183	2,183	2,183	2,183
Solid Waste Service - Recycling	102	102	45	45
	<u>276,677</u>	<u>262,633</u>	<u>327,926</u>	<u>339,229</u>
<b>INTER-CITY SERVICES</b>				
Intra-Departmental Charges - PC & Network Support	11,209	13,203	14,168	13,726
Intra-Departmental Charges - Telephone	10,103	12,084	12,084	14,455
Intra-Departmental Charges - Facilities	23,017	27,285	27,285	34,756
Intra-Departmental Charges - Janitorial	7,945	9,061	9,061	10,149
Intra-Departmental Charges - IT Operations - Network Support	7,483	11,786	11,934	12,078
Intra-Departmental Charges - IT Operations - IT Security				3,863
	<u>59,757</u>	<u>73,419</u>	<u>74,532</u>	<u>89,027</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	7,506	7,300	7,300	7,300
Rentals	3,325	750	750	750
Repair Of Equipment	10,370	2,000	2,000	2,000
Postage & Mailing	88	200	200	200
Telephone Communications		500	500	500
Training	443	2,500	2,500	2,500
Licenses & Permits	200	2,500	2,500	2,500
Office Supplies	1,524	2,000	4,000	4,000
Equipment - Noncapital	1,654	6,400	5,000	5,000
All Other Materials & Supplies	8,471	15,000	15,000	15,000
Uniforms	627	5,000	4,000	4,000
Chemicals	307,702	459,800	459,800	477,928
Tools & Implements	1,870	19,000	20,000	20,000
Electrical Hardware & Plumbing Supplies	12,206	15,000	15,000	15,000
Personal Safety Equipment	9,521	3,000	4,000	4,000
Parts For Equipment	20,244	10,000	50,000	50,000
Material	70,955	52,000	75,000	75,000
	<u>456,706</u>	<u>602,950</u>	<u>667,550</u>	<u>685,678</u>
<b>FUEL</b>				
#2 Oil	2,929	12,000	12,000	12,000
	<u>2,929</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>

# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SPECIAL PROJECTS</b>				
Capital outlay		45,000	25,000	25,000
MWP1001 NE Wellfield Monitoring	56,888	87,518	87,518	85,000
MWP1002 PICS Expendables	64,235	75,000	75,000	75,000
MWP1006 Maintenance Of NE Wellfield	53,448	57,500	57,500	57,500
MWP1011 Emergency Generator Service	2,850	20,000	20,000	20,000
MWP1012 Mandatory Certification Require	17	2,000	2,000	2,000
MWP1014 Caco3 Transport	22,329	52,000	35,000	40,000
MWP1015 Cleaning Of Upflow Internals	38,100	35,000	34,000	35,000
MWP1020 High Service Preventive Maintenance	35,000	35,000	35,000	35,000
MWP2018 Water Facilities Security	130,487	145,000	146,736	177,551
MWP2022 Delta V Operations Software Maintenance	14,630	18,000	18,000	20,000
	417,983	572,018	535,754	572,051
<b>SUB-TOTAL</b>	2,318,515	2,669,275	2,780,491	2,955,624
<b>WATER T&amp;D - GENERAL</b>				
<b>PERSONAL SERVICES</b>	(1,263,411)	1,916,751	1,177,748	1,701,065
<b>UTILITIES</b>				
Water Service	5,768	6,116	5,508	5,646
Electric Service	28,029	25,707	27,879	28,855
Wastewater Service	7,714	8,236	6,304	6,462
Solid Waste Service	17,309	16,881	15,288	15,288
Solid Waste Service - Recycling	102	102	102	102
	58,921	57,042	55,081	56,353
<b>INTER-CITY SERVICES</b>				
Rental - Fleet Management	36,394	204,335	58,455	560,084
Gasoline - Fleet Management	20,816	24,205	32,589	79,290
Maintenance - Fleet Management	21,201	19,937	31,571	104,270
Fleet Mgmt Charges Recoveries				(663,644)
Fleet - New Equip - O&M Charges				2,500
Intra-Departmental Charges - PC & Network Support	47,651	43,845	45,656	44,660
Lakeland Electric Charges	20,042	18,000	32,754	
Intra-Departmental Charges - Telephone	7,383	9,567	9,567	12,046
Intra-Departmental Charges - Radios	30,292	37,147	37,147	37,965
Intra-Departmental Charges - Facilities	54,738	64,889	64,889	82,655
Intra-Departmental Charges - Janitorial	24,478	27,914	27,914	31,267
Intra-Departmental Charges - IT Operations - Network Support	28,157	36,224	38,124	38,522
Intra-Departmental Charges - IT Operations - IT Security				12,878
	291,152	486,063	378,666	342,493

# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>ALL OTHER O&amp;M</b>				
Contractual Services	39,434	28,700	35,000	21,112
Advertising		300		
Contract Labor	2,268	300	2,000	2,000
Rentals	1,497	100		
Repair Of Equipment	27,008	16,900	30,000	30,000
Postage & Mailing	63	100	100	100
Subscription & Membership	20			
Telephone Communications	26,145	23,000	20,000	20,000
Travel	214	1,750	1,200	1,400
Training	13,660	27,150	10,000	12,000
Licenses & Permits	2,994	700	2,000	2,000
Office Supplies	4,624	5,000	4,500	4,500
Equipment - Noncapital	2,416	6,000	3,500	3,500
All Other Materials & Supplies	7,767	14,000	10,000	10,000
Uniforms	16,166	24,530	13,000	14,315
Tools & Implements	40,867	36,000	30,000	30,500
Personal Safety Equipment	33,681	34,745	30,000	30,600
Parts For Equipment	7,741	10,000	7,000	7,000
Material	4,189	5,500	6,000	6,000
Use Tax Allocation	(1)			
Meal Allowance	14,809	17,000	20,000	20,000
Recoveries-From Outside City	(35,430)	(28,295)	(4,900)	
	210,133	223,480	219,400	215,027
<b>FUEL</b>				
LP Gas		1,000	500	500
		1,000	500	500
<b>SPECIAL PROJECTS</b>				
MWD0687 Trans/Dist Mt-Services	606,415	647,623	667,968	676,272
MWD0688 Trans/Dist Mt-Mains	648,728	669,805	818,034	866,211
MWD0696 Dist Mt-Hydrants	432,219	490,462	442,982	446,133
MWD1007 Sunshine One-Call Locates	239,638	263,823	246,913	239,967
	1,927,000	2,071,713	2,175,897	2,228,583
<b>SUB-TOTAL</b>	1,223,795	4,756,049	4,007,292	4,544,021

# WATER UTILITY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>WATER T&amp;D - METERS</b>				
<b>ALL OTHER O&amp;M</b>				
Office Supplies	90			
All Other Materials & Supplies	85	500	500	500
Tools & Implements	874	3,000	2,500	3,000
Personal Safety Equipment	275	1,500	500	500
Material		1,000	1,000	1,000
Construction Advances	(4,149)	(600)	(8,677)	
	<u>(2,824)</u>	<u>5,400</u>	<u>(4,177)</u>	<u>5,000</u>
<b>SPECIAL PROJECTS</b>				
Rebuild Water Meters - Maintenance	794,007	782,445	703,840	725,207
	<u>794,007</u>	<u>782,445</u>	<u>703,840</u>	<u>725,207</u>
<b>SUB-TOTAL</b>	<u>791,183</u>	<u>787,845</u>	<u>699,663</u>	<u>730,207</u>
<b>WATER T&amp;D - CROSS CONNECTION CONTROL</b>				
<b>ALL OTHER O&amp;M</b>				
Material	1,482			
<b>SUB-TOTAL</b>	<u>1,482</u>			
<b>NON-DEPARTMENTAL</b>				
<b>OTHER OPERATING</b>				
Bad Debt Expense	140,263	70,000	78,000	71,050
	<u>140,263</u>	<u>70,000</u>	<u>78,000</u>	<u>71,050</u>
<b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	4,818,575	4,853,074	4,853,074	4,995,743
Transfer To Information Technology				3,200
Transfer to Water Renewal and Replacement	15,112,000	8,100,000	8,600,000	7,000,000
	<u>19,930,575</u>	<u>12,953,074</u>	<u>13,453,074</u>	<u>11,998,943</u>
<b>DEBT SERVICE</b>				
Florida Taxable Pension Liability Reduction Note, Series 2020	339,580	343,456	343,456	347,628
Capital Improvement Revenue and Refunding Bonds, Series 2021A	566,025	430,033	430,033	
Water Revenue Bonds	351,502	310,372	310,372	770,372
Water and Wastewater Rev Ref and Imp Bonds, Series 2012A&B	28,220,000			
Water Utilities Facility	448,009	446,963	443,963	446,159
Williams WTP Clearwell Design & Construction (SRL)	88,933	89,657	89,657	89,657
Williams WTP Clearwell Construction (SRL)	57,191	1,002,214	966,290	966,290
Water Revenue Refunding Bond, Series 2021	2,913,321	2,907,647	2,907,647	2,907,206
	<u>32,984,561</u>	<u>5,530,342</u>	<u>5,491,418</u>	<u>5,527,312</u>
<b>GRAND TOTAL</b>	<u><b>68,615,632</b></u>	<u><b>41,291,286</b></u>	<u><b>40,438,301</b></u>	<u><b>42,062,208</b></u>

## REVENUE AND EXPENDITURE SUMMARY ELECTRIC UTILITY

	FY22	FY23	FY23	FY23	FY24
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>					
Salaries and Wages	29,270,111	32,040,925	31,986,925	30,109,419	34,813,981
Fringe Benefits	(3,247,869)	10,305,112	10,305,112	10,256,261	11,202,511
<b>Total Personnel</b>	<b>26,022,241</b>	<b>42,346,037</b>	<b>42,292,037</b>	<b>40,365,680</b>	<b>46,016,492</b>
<b>Non-Personnel</b>					
Internal Service Charges	15,537,411	16,721,765	16,749,127	16,430,751	17,573,581
Professional and Contractual	19,844,009	28,622,532	28,955,595	26,592,129	32,339,711
Utilities	902,110	788,311	788,311	859,850	845,837
Insurance and Fixed Charges	4,071,800	4,000,490	4,000,490	3,108,308	4,853,329
Grants and Aid	1,383,895	1,066,725	1,077,925	1,041,375	1,090,512
Fuel and Purchased Power	177,298,648	204,025,459	203,857,124	187,844,849	178,251,526
All Other Operations & Maintenance	18,991,729	22,192,440	22,519,032	19,673,010	22,419,264
Cost Allocations and Recoveries	(5,478,175)	(7,256,912)	(7,657,897)	(7,664,142)	(7,751,522)
Capital Outlay	41,557,570	45,046,898	51,571,610	39,620,552	44,942,979
Debt Service	40,788,953	40,950,579	40,950,579	45,201,163	42,400,979
<b>Total Non-Personnel</b>	<b>314,897,950</b>	<b>356,158,287</b>	<b>362,811,896</b>	<b>332,707,846</b>	<b>336,966,196</b>
<b>Total Expenditures</b>	<b>340,920,191</b>	<b>398,504,324</b>	<b>405,103,933</b>	<b>373,073,525</b>	<b>382,982,688</b>
<b>Transfers</b>					
Transfers to Other Funds	(33,150,859)	(32,939,538)	(32,939,538)	(32,939,538)	(33,037,750)
<b>Net Transfers</b>	<b>(33,150,859)</b>	<b>(32,939,538)</b>	<b>(32,939,538)</b>	<b>(32,939,538)</b>	<b>(33,037,750)</b>
<b>Revenue Sources</b>					
Charges for Services	385,701,453	408,412,911	408,412,911	380,423,995	396,462,468
Fines and Forfeits	158,880	154,038	154,038	181,289	199,095
Miscellaneous Revenues	(25,916,254)	6,158,559	6,158,559	10,629,298	7,497,942
<b>Total Revenue</b>	<b>359,944,078</b>	<b>414,725,508</b>	<b>414,725,508</b>	<b>391,234,582</b>	<b>404,159,505</b>
<b>Funding to be Provided</b>	<b>(14,126,972)</b>	<b>(16,718,354)</b>	<b>(23,317,963)</b>	<b>(14,778,481)</b>	<b>(11,860,933)</b>

## REVENUE AND EXPENDITURE SUMMARY ELECTRIC UTILITY

	FY22	FY23	FY23	FY23	FY24
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>TOTAL REVENUE FROM SERVICES</b>	387,781,378	409,878,756	409,878,756	381,585,865	398,031,803
<b>ELECTRIC EXPENSES:</b>					
O&M Expenses					
Fuel and Purchased Power	178,647,541	206,935,834	206,935,834	189,249,690	183,300,140
Production	25,297,423	30,055,938	30,055,938	28,432,710	31,869,542
Transmission/Distribution	30,908,710	33,422,475	33,461,331	32,399,452	35,358,888
Customer Service and Accounting	8,406,697	9,987,410	10,075,470	9,707,610	10,494,664
Administrative and General	12,534,233	33,169,940	33,117,921	29,705,646	35,682,446
Total O&M Expenses	255,794,604	313,571,597	313,646,494	289,495,108	296,705,680
<b>Depreciation</b>	33,016,622	36,382,979	36,382,979	33,925,768	37,788,610
<b>TOTAL OPERATING EXPENSE</b>	288,811,225	349,954,576	350,029,473	323,420,876	334,494,290
<b>TOTAL OPERATING INCOME</b>	98,970,153	59,924,180	59,849,283	58,164,989	63,537,513
<b>NON-OPERATING INCOME/EXPENSE</b>					
Investment Income	(28,487,079)	4,470,415	4,470,415	9,225,048	5,748,766
Other Income	649,779	376,337	376,337	423,669	378,936
Interest Expense	15,629,150	18,510,444	18,510,444	20,678,739	19,806,542
Amortization	(2,048,306)	52,705	52,705	(2,630,738)	(2,639,215)
Net Non-Operating Items	(41,418,144)	(13,716,397)	(13,716,397)	(8,399,284)	(11,039,625)
<b>INCOME BEFORE TRANSFERS</b>	57,552,008	46,207,783	46,132,886	49,765,705	52,497,888
<b>OPERATING TRANSFERS</b>					
City Dividend	32,700,199	32,668,188	32,668,188	32,668,188	32,762,400
Other Operating Transfers Out	450,660	271,350	271,350	271,350	275,350
Net Transfers	(33,150,859)	(32,939,538)	(32,939,538)	(32,939,538)	(33,037,750)
<b>OPERATING NET INCOME</b>	24,401,150	13,268,245	13,193,348	16,826,167	19,460,138

## REVENUE AND EXPENDITURE SUMMARY ELECTRIC UTILITY

	FY22	FY23	FY23	FY23	FY24
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>CASH BASIS FINANCIAL INFORMATION</b>					
<b>NET INCOME - FULL ACCRUAL</b>	24,401,150	13,268,245	13,193,348	16,826,167	19,460,138
<b>Adjustments to convert full accrual-based net income to Cash Available for Future Expansion</b>					
Add Back Non-cash Expenses:					
Depreciation, Amortization	30,968,316	36,435,684	36,435,684	31,295,030	35,149,395
Other Post Employment Benefits (Gasb 68)	(2,913,392)	1,000,000	1,000,000	999,996	1,000,000
Deduct Cash Disbursements Excluded					
From Expenses:					
Capitalized Interest Expense	(4,394,757)	(2,532,885)	(2,532,885)	(4,605,675)	(3,042,187)
Capital Transfers to other funds:					
Rate Funded Capital Projects	(41,417,643)	(44,964,398)	(51,489,110)	(39,369,000)	(44,858,279)
Bond Principal Payments	(18,540,000)	(19,925,000)	(19,925,000)	(19,925,000)	(19,570,000)
<b>Balance Available for Reserve for Future Expansion</b>	<u>(11,896,327)</u>	<u>(16,718,354)</u>	<u>(23,317,963)</u>	<u>(14,778,481)</u>	<u>(11,860,933)</u>

## ELECTRIC UTILITY Statement of Revenues & Expenses

	FY22 Actual	FY23 Original Budget	FY23 Revised Budget	FY23 Forecast	FY24 Proposed Budget
<b>REVENUES</b>					
<b>SALES OF ELECTRICITY</b>					
Customer Charge	5,215,143	5,153,986	5,153,986	5,712,623	9,244,887
Energy Charge	97,613,968	97,525,436	97,525,436	96,082,030	98,305,461
Surcharge	7,069,136	7,003,827	7,003,827	7,045,699	7,183,910
	<u>109,898,247</u>	<u>109,683,249</u>	<u>109,683,249</u>	<u>108,840,352</u>	<u>114,734,258</u>
<b>Commercial &amp; Industrial Sales</b>					
General Services	16,800,500	13,261,235	13,261,235	13,408,211	14,884,604
General Service Demand	26,119,181	27,917,476	27,917,476	26,073,808	31,467,949
General Service Large Demand	13,424,527	12,969,153	12,969,153	13,566,511	14,669,500
Interruptible	3,352,057	3,356,273	3,356,273	3,082,690	3,499,620
Extra Large Demand	3,827,264	3,768,109	3,768,109	3,831,739	3,867,153
	<u>63,523,530</u>	<u>61,272,246</u>	<u>61,272,246</u>	<u>59,962,959</u>	<u>68,388,826</u>
<b>Lighting</b>					
Private Area Lights	3,103,942	2,188,662	2,188,662	2,821,159	3,278,705
Public Street & Highway Lighting (incl, FDOT)	3,530,724	3,520,069	3,520,069	3,518,185	3,605,606
Roadway Lighting	1,881,331	1,485,647	1,485,647	1,616,097	1,649,539
	<u>8,515,996</u>	<u>7,194,378</u>	<u>7,194,378</u>	<u>7,955,441</u>	<u>8,533,850</u>
<b>Fuel &amp; Conservation Charges</b>					
Fuel Adjustment	155,212,598	212,143,005	212,143,005	206,152,300	178,219,543
Environmental Costs	9,428,465	7,713,626	7,713,626	7,769,673	5,162,519
Conservation	782,192	783,121	783,121	789,637	799,867
	<u>165,423,255</u>	<u>220,639,752</u>	<u>220,639,752</u>	<u>214,711,610</u>	<u>184,181,929</u>
<b>Other Charges for Sales</b>					
Sales for Resale	2,849,371	4,162,061	4,162,061	3,703,470	3,303,444
Capacity Charges	364,323	0	0	0	0
Accrued Electric Charges	21,925,698	(9,604,982)	(9,604,982)	(18,104,359)	2,839,564
	<u>25,139,392</u>	<u>(5,442,921)</u>	<u>(5,442,921)</u>	<u>(14,400,889)</u>	<u>6,143,008</u>
<b>TOTAL SALES OF ELECTRICITY</b>	<u>372,500,421</u>	<u>393,346,704</u>	<u>393,346,704</u>	<u>377,069,473</u>	<u>381,981,871</u>
<b>Other Electric Revenues</b>					
PSC & Gross Receipts Tax	8,720,882	10,044,453	10,044,453	0	9,686,969
Penalty Charges	1,459,248	1,603,809	1,603,809	1,564,100	1,486,260
	<u>10,180,130</u>	<u>11,648,262</u>	<u>11,648,262</u>	<u>1,564,100</u>	<u>11,173,229</u>
<b>Miscellaneous Service Revenue</b>					
Pole Attachments	1,542,802	1,569,929	1,569,929	0	1,583,094
Facilities Charges	1,164,669	1,260,370	1,260,370	1,204,545	1,164,669
Connection Fees	603,839	571,828	571,828	568,485	540,857
Wheeling Fees	0	0	0	0	0
Electric Portion of Bad Check Charges	153,640	143,588	143,588	173,697	192,751
ByProduct Revenue	(46,283)	0	0	0	0
All Other	8,474	7,500	7,500	7,757	8,000
	<u>3,427,140</u>	<u>3,553,215</u>	<u>3,553,215</u>	<u>1,954,484</u>	<u>3,489,371</u>
<b>TOTAL OTHER ELECTRIC REVENUES</b>	<u>13,607,270</u>	<u>15,201,477</u>	<u>15,201,477</u>	<u>3,518,584</u>	<u>14,662,600</u>
<b>TOTAL ELECTRIC OPERATING REVENUES</b>	<u>386,107,691</u>	<u>408,548,181</u>	<u>408,548,181</u>	<u>380,588,057</u>	<u>396,644,471</u>



**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY22	FY23	FY23	FY23	FY24
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>Other Retail Services</b>					
Facilities Tower Rental	(10,950)	146,222	146,222	(46,441)	132,633
Surge Suppression	474,049	465,585	465,585	474,839	527,000
Fiber Rental	562,008	707,000	707,000	556,579	712,495
	<u>1,025,106</u>	<u>1,318,807</u>	<u>1,318,807</u>	<u>984,977</u>	<u>1,372,128</u>
<b>NON-OPERATING REVENUES</b>					
Interest on Grant Funds	2,316	0	0	4,780	0
Interest on Meter Deposits	316,430	317,233	317,233	473,131	266,657
Interest on Operating Funds	5,922,903	3,782,059	3,782,059	8,253,207	4,988,179
Interest on Emergency Repair	375,911	371,123	371,123	493,930	493,930
Market Value Restatement	(32,959,931)	0	0	0	0
Capitalized Interest Income	(2,164,112)	0	0	0	0
	<u>(28,506,482)</u>	<u>4,470,415</u>	<u>4,470,415</u>	<u>9,225,048</u>	<u>5,748,766</u>
<b>Other</b>					
Billing Commissions	240,032	223,387	223,387	231,007	199,592
All Other	466,641	164,718	164,718	205,493	194,548
	<u>706,673</u>	<u>388,105</u>	<u>388,105</u>	<u>436,500</u>	<u>394,140</u>
<b>TOTAL NON-OPERATING REVENUES</b>	<u>(26,774,703)</u>	<u>6,177,327</u>	<u>6,177,327</u>	<u>10,646,525</u>	<u>7,515,034</u>
<b>TOTAL REVENUE</b>	<u>359,332,988</u>	<u>414,725,508</u>	<u>414,725,508</u>	<u>391,234,582</u>	<u>404,159,505</u>
<b>EXPENSES</b>					
<b>PERSONNEL SERVICES</b>					
	<u>23,108,849</u>	<u>43,346,037</u>	<u>43,292,037</u>	<u>41,365,676</u>	<u>47,016,492</u>
<b>INSURANCE</b>					
Insurance - Excess Liability (Auto, General)	0	0	0	0	150,793
Insurance - Fire	2,849,490	3,134,439	3,134,439	2,260,830	3,683,925
Insurance - Position Bond	0	2,596	2,596	696	656
Insurance Consultant	0	59,833	59,833	43,160	63,783
Self-Insurance Services	1,222,310	803,622	803,622	803,622	954,172
	<u>4,071,800</u>	<u>4,000,490</u>	<u>4,000,490</u>	<u>3,108,308</u>	<u>4,853,329</u>
<b>UTILITIES</b>					
Electric Service	415,954	376,523	376,523	444,875	409,393
Solid Waste Service	93,002	92,652	92,652	85,958	94,906
Solid Waste Service - Recycling	959	959	959	963	959
Stormwater Service	19,858	20,853	20,853	20,850	20,845
Wastewater Re-use Charges	171,988	100,000	100,000	99,438	102,750
Wastewater Service	40,183	39,763	39,763	49,537	51,471
Water Service	160,165	157,561	157,561	158,229	165,513
	<u>902,110</u>	<u>788,311</u>	<u>788,311</u>	<u>859,850</u>	<u>845,837</u>
<b>INTER-CITY SERVICES</b>					
Gasoline - Fleet Management	359,302	363,529	363,532	352,204	309,226
General Fund Services	3,932,775	4,303,096	4,303,096	4,303,096	4,349,597
Intra Departmental Charges	73,536	119,293	148,960	104,707	121,649

## ELECTRIC UTILITY Statement of Revenues & Expenses

	FY22	FY23	FY23	FY23	FY24
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Intra-Departmental Charges - Facilities	918,373	1,058,762	1,058,762	1,058,762	1,348,663
Intra-Departmental Charges - IT Operations - Application Dev	3,132,396	3,553,689	3,553,689	3,415,656	2,684,138
Intra-Departmental Charges - IT Operations - GIS	511,006	653,418	653,418	593,438	918,463
Intra-Departmental Charges - IT Operations - IT Security	0	0	0	0	272,584
Intra-Departmental Charges - IT Operations - Network Support	489,242	774,262	774,262	712,675	768,839
Intra-Departmental Charges - IT Projects	1,022,625	1,333,436	1,333,436	1,333,436	1,179,137
Intra-Departmental Charges - Janitorial	727,227	808,436	808,436	808,440	905,544
Intra-Departmental Charges - PC & Network Support	770,334	904,486	904,486	861,887	891,079
Intra-Departmental Charges - Radios	182,229	222,295	222,295	219,940	218,750
Intra-Departmental Charges - Telephone	404,895	337,362	337,362	317,214	367,408
Intra-Departmental Charges - Training Ctr	27,654	20,594	20,594	20,594	22,140
Legal Fees - City To Electric	1,127	200	200	200	206
Maintenance - Fleet Management	506,008	434,597	434,595	531,938	320,974
Other City Department Charges	112,130	60,600	58,298	36,131	58,525
Purchasing & Stores Service	1,505,658	885,697	885,697	885,697	1,629,732
Rental - Fleet Management	860,895	888,013	888,009	874,735	1,206,927
	<u>15,537,411</u>	<u>16,721,765</u>	<u>16,749,127</u>	<u>16,430,751</u>	<u>17,573,581</u>
<b>ALL OTHER O&amp;M</b>					
Ad Valorem Taxes	380	0	0	0	0
Advertising	162,279	162,000	167,100	203,827	204,097
All Other Materials & Supplies	192,467	153,669	145,308	157,072	142,118
All Other Sundry Charges	56,201	55,540	56,645	51,442	54,989
Annual Audit	127,733	111,339	111,339	143,254	112,996
Auto/Heavy Equipment Fuel	36,336	36,566	36,566	50,375	37,572
Bad Debt Expense	480,783	822,500	822,500	734,169	817,000
Banking Service	110,366	107,875	107,875	111,016	114,346
Car Washing	591	8,000	8,000	0	5,000
Chemicals	210,840	204,700	204,700	346,045	209,636
Computer Software	11,120	116,300	113,330	113,330	119,478
Consumable Materials	58,652	30,275	30,275	172,826	29,944
Contract Labor	1,396,490	1,155,411	1,071,608	625,909	1,090,460
Contractual Services	17,059,129	25,703,575	26,227,636	24,500,179	29,425,610
Debt Issue Costs	2,750	2,750	2,750	2,750	2,750
Engineering - Basic	17,473	11,000	11,000	14,237	11,303
Equipment - Noncapital	145,209	220,200	243,092	320,448	210,713
Florida Public Service Commission	50,200	65,024	65,024	67,857	58,664
Food Purchases	291	0	0	0	0
Gross Receipts Tax Expense	8,348,808	9,998,342	9,998,342	7,390,000	9,628,305
Leases	15,659	169,775	169,775	85,224	173,854
Legal Fees	63,441	42,100	42,463	38,600	42,983
Legal Settlements	105,750	500	500	0	500
Licenses & Permits	55,419	40,875	40,414	38,313	38,966
Lubricants	102,038	88,219	92,135	136,713	90,646
Material	1,906,320	2,233,591	2,320,018	2,285,527	2,252,839
Materials	3	0	0	0	0
Materials - Default Purchasing Card	0	0	0	24,951	0
Meal Allowance	33,821	35,288	35,352	23,386	32,378
Office Supplies	73,328	118,431	121,131	117,822	121,820

**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY22	FY23	FY23	FY23	FY24
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
Paints & Paint Supplies	0	0	0	200	0
Parts For Equipment	691,573	927,160	910,857	900,325	895,211
Paying Agent Trustee Fees	2,850	15,000	15,000	5,500	15,000
Personal Safety Equipment	98,664	80,496	78,596	61,968	80,822
Postage & Mailing	569,215	605,053	603,748	546,354	619,202
Printing & Photography	3,400	10,300	10,300	9,153	10,582
Promotions/Public Relations	72,917	118,450	114,450	120,456	126,653
Refund Of Prior Years Revenue	10,892	0	0	0	0
Relocation Payments & Assistance	0	16,000	12,750	16,000	16,440
Rentals	427,683	298,486	420,562	427,325	308,293
Repair Of Equipment	274,882	206,231	195,731	109,350	203,014
Safety Footwear	23,416	37,600	37,600	21,227	36,678
Software License & Maintenance	2,900,078	3,094,440	3,179,246	3,061,286	3,535,520
Subscription & Membership	984,034	1,095,005	1,099,465	1,016,402	1,067,163
Telephone Communications	183,285	165,345	165,130	209,906	237,360
Temporary Contract Labor	828,580	1,193,032	1,084,374	826,401	1,193,513
Tools & Implements	184,242	244,300	272,200	177,756	243,838
Training	325,877	691,779	706,303	542,951	735,233
Travel	41,942	36,800	35,887	34,497	47,914
Truck Wire	274,082	140,725	140,725	281,756	202,100
Uniforms	130,560	146,890	148,790	156,253	144,508
Use Tax Allocation	(16,312)	(1,965)	(1,965)	(15,198)	10,964
	<u>38,835,738</u>	<u>50,814,972</u>	<u>51,474,627</u>	<u>46,265,139</u>	<u>54,758,975</u>
<b>FUEL</b>					
#2 Oil	205,332	225,000	225,000	100,342	151,414
Fuel Hedging Activity	(62,608,405)	(19,945,423)	(8,177,189)	25,484,955	10,182,810
Fuel-Pool Operations	1,417,693	1,700,000	1,700,000	1,356,793	1,700,000
Natural Gas	130,008,015	146,037,134	122,990,991	71,259,637	91,712,169
Natural Gas Demand Charge	14,754,935	14,311,856	14,311,856	14,744,946	19,928,948
Purchased Power	91,547,029	59,175,701	70,263,746	72,584,982	52,133,128
Purchased Transmission	43,642	4,100	25,629	4,957	5,100
Sale of Fuel -- NG	1,930,406	2,517,091	2,517,091	2,308,237	2,437,957
	<u>177,298,648</u>	<u>204,025,459</u>	<u>203,857,124</u>	<u>187,844,849</u>	<u>178,251,526</u>
<b>GRANTS AND AID TO AGENCIES</b>					
Contribution to Chamber of Commerce	18,750	25,000	25,000	0	25,000
Customer Rebates	1,115,145	776,500	787,700	776,150	799,868
Miscellaneous Contributions and Donations	250,000	265,225	265,225	265,225	265,644
	<u>1,383,895</u>	<u>1,066,725</u>	<u>1,077,925</u>	<u>1,041,375</u>	<u>1,090,512</u>
Capitalized Interest Expense	(4,394,757)	(2,532,885)	(2,532,885)	(4,605,675)	(3,042,187)
Capitalized Interest Recovery	(2,164,112)	0	0	0	0
Analytical Services - Rating Agencies	7,000	20,000	20,000	20,000	20,000
Interest Expense	19,996,553	21,005,579	21,005,579	25,256,163	22,810,979
<b>RETIREMENT OF DEBT</b>	<u>13,444,684</u>	<u>18,492,694</u>	<u>18,492,694</u>	<u>20,670,489</u>	<u>19,788,792</u>
<b>CAPITAL EQUIPMENT</b>					
Equipment - Capital	139,927	82,500	82,500	251,552	84,700
	<u>139,927</u>	<u>82,500</u>	<u>82,500</u>	<u>251,552</u>	<u>84,700</u>

**ELECTRIC UTILITY**  
**Statement of Revenues & Expenses**

	FY22	FY23	FY23	FY23	FY24
	Actual	Original Budget	Revised Budget	Forecast	Proposed Budget
<b>DEPRECIATION</b>					
Amortization	(2,048,306)	52,705	52,705	(2,630,738)	(2,639,215)
Depreciation-Plant	32,637,971	36,382,979	36,382,979	33,925,768	37,788,610
	<u>30,589,665</u>	<u>36,435,684</u>	<u>36,435,684</u>	<u>31,295,030</u>	<u>35,149,395</u>
<b>ALLOCATIONS</b>					
OUC Expense	(1,229,918)	(3,631,200)	(3,714,036)	(4,017,782)	(4,030,000)
Recoveries-For Water Allocations	(319,273)	(337,296)	(337,296)	(321,834)	(410,681)
Recoveries-From Outside City	(1,009,057)	(578,750)	(578,750)	(536,731)	(540,000)
Recoveries-Intra Department Charges	(429,319)	(152,552)	(470,701)	(269,617)	(148,815)
Recoveries-Materials	(25,000)	0	0	(65,000)	0
Recoveries-Other Funds	(2,465,607)	(2,557,114)	(2,557,114)	(2,453,178)	(2,622,026)
	<u>(5,478,175)</u>	<u>(7,256,912)</u>	<u>(7,657,897)</u>	<u>(7,664,142)</u>	<u>(7,751,522)</u>
<b>TOTAL EXPENSES BEFORE TRANSFERS</b>	<u>299,834,553</u>	<u>368,517,725</u>	<u>368,592,622</u>	<u>341,468,877</u>	<u>351,661,617</u>
<b>TRANSFERS TO OTHER FUNDS</b>					
Transfer To Fleet Mgmt Fund	0	0	0	0	0
Transfer To Fleet Mgmt Reserve	95,000	0	0	0	0
Transfer To General Fund	32,757,109	32,668,188	32,668,188	32,668,188	32,762,400
Transfer To Information Technology	298,750	271,350	271,350	271,350	275,350
	<u>33,150,859</u>	<u>32,939,538</u>	<u>32,939,538</u>	<u>32,939,538</u>	<u>33,037,750</u>
<b>TOTAL EXPENSES</b>	<u>332,985,412</u>	<u>401,457,263</u>	<u>401,532,160</u>	<u>374,408,415</u>	<u>384,699,367</u>

**TRANSPORTATION FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
8th Cent Motor Fuel Tax	1,041,425	801,000	809,000	817,000	825,000	833,000	841,000	849,000	857,000	865,000	1,524,000
Local Option Gas Tax - 6 Cents	3,066,801	3,172,449	2,908,000	2,937,000	2,966,000	2,996,000	3,026,000	3,056,000	3,087,000	3,118,315	4,163,000
9th Cent Gas Tax	628,106	517,000	522,000	527,000	532,000	537,000	542,000	547,000	552,000	557,000	745,000
Local Option Gas Tax - 5 Cents	1,943,354	2,016,341	1,823,000	1,841,000	1,859,000	1,878,000	1,897,000	1,916,000	1,935,000	1,954,200	2,603,000
Special Assessment - Streets	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest on Pooled Investments	60,240	60,360	60,481	60,602	60,723	60,845	60,966	61,088	61,210	61,500	221,000
<b>Federal Grants</b>											
FDOT-Main Street Pathways	86,867										
FDOT-Three Parks Trail E	311,426										
FDOT-Tenoroc Trail - Segment 1	70,292										
<b>State Grants</b>											
FDOT-Hwy Lighting & Traffic Signal Maintenance Agreements	656,709	751,162	773,697	796,908	820,815	845,439	870,802	896,926	923,834	951,549	980,096
FDOT-Tenoroc Trail - Segment 1	130,078										
FDOT-Sidewalk-N Crystal Lake (Willow Point to Longfellow)	116,402										
FDOT - Three Parks Trail W	30,203										
FDOT County Line Rd @ US 92	364,721										
FDOT-LAP Josephine Sidewalk (Central Avenue to Pinewood Avenue)	338,103										
FDOT-Drane Field Rd at Don Emerson Dr	327,918										
FDOT-Chase Street Trail	65,000										
Traffic Project - Advanced Traffic Management System O&M	318,000	165,000	165,000	165,000							
Connected and Automated Vehicles - iCASP	500,000										
<b>Local Grants</b>											
AARP Grant - Hillcrest Connector	20,000										
<b>Contributions &amp; Donations</b>											
Sidewalk Contingency - Developer Contributions	5,911										
<b>Reimbursements / Loss Recovery</b>											
North Wabash Ave Extension	33,827										
<b>Transfer from General Fund</b>											
Road Maintenance		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Transfer from Parking System</b>											
ADA Compliance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Transfer from Impact Fees</b>											
FDOT County Line Rd @ US 92	227,594										
Wabash Ave Extension Project Development & Environment Study	17,702										
N. Lakeland East, Connector - Crevasse St, Ext.	130,830										
Hwy 33 Road Improvements - Parkview to Granada	1,000,000										
Sidewalk - Lakeland Highlands Rd (Lowes to Polk Parkway)	200,000										
Hwy 33 Road Improvements - I-4 to City Limits	1,390,315										
Waring Road Corridor Improvements	1,174,882										
North Wabash Ave Extension	236,434										
South Wabash Ave Extension	1,500,000		1,500,000		1,000,000		1,000,000		500,000		
Sidewalks for Collector Streets			250,000	250,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000
Interim Signalization SR-33 & I-4	40,533										
Providence Road	270,000										
Lakeland Park Center Drive West Connector	25,000	1,000,000									
<b>Unappropriated Surplus</b>	5,216,047	2,070,819	343,812	(494,945)	402,392	1,572,431	(490,403)	(83,894)	48,981	534,636	(2,375,596)
<b>Total Revenues</b>	<b>21,574,720</b>	<b>11,584,131</b>	<b>10,184,990</b>	<b>7,929,565</b>	<b>9,745,930</b>	<b>10,052,715</b>	<b>9,077,365</b>	<b>8,572,120</b>	<b>9,295,025</b>	<b>9,372,200</b>	<b>9,185,500</b>
<b>Expenses</b>											
<b>Parking</b>											
Orange Street Garage Structural	17,350										
Orange Street Garage Repairs	14,795										
<b>Sidewalk Projects</b>											
FDOT-Main Street Pathways	24,798										
FDOT-Three Parks Trail E	32,304										
FDOT-Sidewalk-N Crystal Lake (Willow Point to Longfellow)	27,671										
FDOT - Three Parks Trail W	14,675										
FDOT-LAP Josephine Sidewalk (Central Avenue to Pinewood Avenue)	332,586										
FDOT-Chase Street Trail	65,000			65,000							

**TRANSPORTATION FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
Sidewalk Repair & Replacement	1,010,115	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,300,000	1,300,000
Sidewalk Contingency - Developer Contributions	173,780										
Sidewalk - Lakeland Highlands Rd (Lowes to Polk Parkway)	202,001										
Sidewalk - Luce Rd. (Hallam Dr. to Lk. Miriam Dr.)	180										
Sidewalk - Chestnut Rd (US 92 to Chestnut Woods Dr)	50,000										
Olive Street (Pinewood to Cornelia)	66,108										
S. Edgewood Drive (Taft St to US 98S)	54,546	370,000									
Beacon Road Sidewalk	258,284										
Chestnut Rd Sidewalk (US 92 to Chestnut Woods Dr)	50,000										
7th Street	11,662	119,500									
Sylvester Road Phase II	169,778										
CIP Project Development	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Intersection Video Detectors		50,000									
Towne Park Trail		195,000	85,000								
Hartsell Avenue Sidewalk		25,100			90,000						
Glendale Street Sidewalk		96,000			115,200						
Sidewalks for Collector Streets							50,000	50,000	50,000	550,000	550,000
Intersection Conversion - Main/Sloan/Lemon/Lk Beulah	2,894										
Lakehurst Street	68,880										
<b>Street Resurfacing &amp; Sealing</b>											
Pavement Management Information System	129,748			120,000			120,000			130,000	
Resurfacing & Sealing	3,375,156	4,845,176	4,550,000	4,550,000	4,650,000	4,650,000	4,650,000	5,200,000	5,200,000	5,200,000	5,200,000
Street Resurfacing & Sealing Project - Pavement Markings	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Providence Road Milling and Resurfacing	15,000										
Pavement Marking Inventory & Assessment		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
East Edgewood Drive (Troy to New Jersey Rd)		320,000									
N. Socrum Loop Rd (I-4 to Daughtery)		665,000									
University Blvd (SR 33 to Polk Parkway)						1,330,000					
Cleveland Heights Blvd (Westover to Lk. Miriam)			547,000								
Sleepy Hill Rd (N 98 to Kathleen)					524,000						
East Edgewood Dr (New Jersey to 98S)						525,000					
<b>Street Improvements</b>											
FDOT - Upgrades to US 92 at Wabash Ave	78										
FDOT County Line Rd @ US 92	428,582										
FDOT-Drane Field Rd at Don Emerson Dr	1,599,048										
Alley Improvement Project	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Main Street Pathways	18,433										
South Wabash Ave Mitigation	106										
Drane Field Road Corridor Imp Phase I	331,364										
Hwy 33 Road Improvements - I4 to City Limits	634,401										
Waring Road Corridor Improvements	1,174,881										
North Wabash Ave Extension	79,100										
South Wabash Ave Extension	1,993,439										
Five Points Roundabout	25,811										
Interim Signalization SR-33 & I-4	36,465										
<b>Trans Impact Fee-District 1</b>											
N. Lakeland East. Connector - Crevasse St. Ext.	130,830										
Hwy 33 Road Improvements - Parkview to Granada	1,000,000										
Hwy 33 Road Improvements - I4 to City Limits	1,390,315										
North Wabash Ave Extension	236,434										
Sidewalks for Collector Streets			250,000	250,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000
Interim Signalization SR-33 & I-4	40,533										
Providence Road	270,000										
Lakeland Park Center Drive West Connector	25,000	1,000,000									
<b>Trans Impact Fee-District 2</b>											
Wabash Ave Extension Project Development & Environment Study	17,702										
Sidewalk - Lakeland Highlands Rd (Lowes to Polk Parkway)	200,000										
South Wabash Ave Extension	1,500,000		1,500,000		1,000,000		1,000,000		500,000		
<b>Traffic Projects</b>											
Pedestrian Safety Awareness Campaign	4,962	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
ITS Maintenance	25,774	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000

**TRANSPORTATION FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
Traffic Operations Projects	84,000	45,000	46,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Traffic Calming Projects	75,440	50,000	30,000	50,000	50,000	50,000	50,000	50,000	50,000	70,000	70,000
ADA Street Sign Rehabilitation	46,898										
LED Traffic Signal Retrofit	30,920	30,000	30,000	30,000	38,000	39,000	40,000	41,000	42,000	42,000	42,000
Barricades/Traffic Cones	3,000	3,000	3,000								
TMC Service Maintenance Agreement (SMA)	65,000	30,000									
COBALT Traffic Signal Controller Upgrade	75,000		75,000								
Rectangular Rapid Flashing Beacons	30,000	15,000									
Traffic Signal SR 33 @ Lake Crago Drive	60,000										
Traffic Project - Traffic Studies & Analysis	39,264	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Traffic Project - Advanced Traffic Management System O&M	528,905	506,855	527,130	548,215	570,145	592,950	616,670	641,335	666,990	693,700	722,000
Traffic Control Cabinets	20,512	20,000	25,000								
Upgrade Intersection Network Switches	94,000										
Intersection Video Detectors			15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Forklift Purchase		56,000									
Upgrade Intersection Network Switches							75,000				
Intersection Conversion - Main/Sloan/Lemon/Lk Beulah	615,000										
Connected and Automated Vehicles - iCASP	775,000										
Replace Printer Heads for Sign Shop	9,935				7,500						
UPS Battery Maintenance	4,065	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Audible Pedestrian Signs	20,520		11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
<b>Misc. Improvements</b>											
Lake Hunter Dr. Drainage Improvements	6,537										
FDOT-Tenoroc Trail - Segment 1	482,434	15,000			224,100						
AARP Grant - Hillcrest Connector	50,000										
Concrete Crushing	25,959	75,000		75,000		75,000		75,000		75,000	
ADA Compliance	7,860										
Utility Locates	49,488	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Capital Contingency	28,578	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CSX Railroad Crossing Maintenance	51,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500	41,500
Right of Way Mowing	62,837	76,000	77,000	78,000	79,000	80,000	81,000	82,000	83,000	84,000	85,000
APWA Accreditation	9,617	20,000		10,000		20,000		10,000		20,000	
GIS Staff	79,845	84,000	87,360	90,850	94,485	98,265	102,195	106,285	110,535	115,000	120,000
<b>Contributions to Parking Fund</b>											
Parking Operations		238,000									
Main St Garage Vault Cleaning	1,000	4,000			4,000			4,000			4,000
Structural Inspection		16,000			17,000			20,000			
Orange St Garage - Exterior Coating	146,943	300,000									
Main St. Parking Garage - Ext. Coating	68,783		300,000			300,000			300,000		
NuPark	38,000	38,000	40,000	40,000	40,000						
Pressure Wash (Quarterly)		25,000									
Surface Parking Lots Resurfacing		15,000									
Dynamic Parking		240,000									
<b>Accommodations for Programs and Services</b>											
ADA Compliance	107,247	50,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
<b>Misc. Projects</b>											
Parking Management Plan	119,151										
Frontier ROW Use Permit Inspection	30,913										
Traffic Signal Performance Measures	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Clear Guide Arterial Data City-Wide		30,000	30,000	30,000							
Survey Total Station	20,000										
<b>Total Expenses</b>	<b>21,574,720</b>	<b>11,584,131</b>	<b>10,184,990</b>	<b>7,929,565</b>	<b>9,745,930</b>	<b>10,052,715</b>	<b>9,077,365</b>	<b>8,572,120</b>	<b>9,295,025</b>	<b>9,372,200</b>	<b>9,185,500</b>
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	9,945,176	4,729,129	2,658,310	2,314,498	2,809,443	2,407,051	834,620	1,325,023	1,408,917	1,359,936	825,300
<b>Sources / (Uses)</b>	(5,216,047)	(2,070,819)	(343,812)	494,945	(402,392)	(1,572,431)	490,403	83,894	(48,981)	(534,636)	2,375,596
<b>Ending Balance</b>	<b>4,729,129</b>	<b>2,658,310</b>	<b>2,314,498</b>	<b>2,809,443</b>	<b>2,407,051</b>	<b>834,620</b>	<b>1,325,023</b>	<b>1,408,917</b>	<b>1,359,936</b>	<b>825,300</b>	<b>3,200,896</b>

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
LRHS Lease Revenues from Corpus Investment	19,221,084	13,127,906	14,499,191	14,524,947	13,004,139	11,238,953	10,771,167	11,943,056	11,000,000	11,192,500	11,388,369
Parking Garage - Heritage Plaza	180,806	90,000	92,700	95,481							
<b>Federal Grants</b>											
Lake Crago Park	200,000										
<b>State Grants</b>											
Resurvey Historic District Phase I	50,000										
Seven Wetlands Park	500,000										
<b>Joker Marchant Stadium Expansion Revenues</b>											
Polk County Tourist Development Council	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561	1,044,561
State of Florida - Office of Tourism	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Library Revenues</b>											
County-Wide Library Cooperative	561,135	245,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
<b>Fire Revenues</b>											
Fire Protection, Outside City Limits	125,000	125,000	125,000	125,000	125,000						
ARPA Grant - Station 8 Fire Truck	900,000										
<b>Transfer from General Fund</b>											
Fire Station #8		1,000,000									
<b>Contributions &amp; Donations</b>											
Joker Marchant Stadium Renovations	516,667	516,667	266,667	266,667	266,667	266,667	266,667	266,667	266,667	266,667	
John McGee Park	600,000										
<b>Misc. Revenues</b>											
Misc. Reimbursements	49,088										
Refund of Prior Year Expenses	55,404										
<b>Transfer from Impact Fees</b>											
<b>Parks &amp; Recreation:</b>											
Lake Crago Park Complex	2,240,633				700,000					250,000	
Bark at the Lake Dog Park	50,000										
John McGee Park - Additional Field and Lighting	1,200										
English Creek Park	2,602,690			1,000,000		500,000		500,000			500,000
English Creek Park - Debt Service	259,789	3,080,529									
Peterson Park-Concession/Restroom Renovation	291,420										
<b>Fire Department:</b>											
Refurbish Training Facility - Debt Service	225,000	225,000	225,000	225,000	225,000						
Fire Station 8 - Land	800,000										
<b>Police Department:</b>											
Station Renovation								150,000			
Training Center Expansion				300,000							
Training Center - Tower Expansion		1,000,000									
Comm Center Expansion	674,573										
Substation at Fire Station #8		250,000	250,000								
Generator Purchase/Rehab	650,000										
<b>Unappropriated Surplus</b>	5,875,081	237,181	(380,372)	702,584	(320,991)	74,855	(39,753)	(1,176,720)	607,940	309,583	(64,004)
<b>Total Revenues</b>	<b>38,674,131</b>	<b>21,941,844</b>	<b>17,342,747</b>	<b>19,504,240</b>	<b>15,464,376</b>	<b>14,345,036</b>	<b>13,262,642</b>	<b>14,697,564</b>	<b>14,139,168</b>	<b>14,016,644</b>	<b>14,088,926</b>
<b>Expenses</b>											
<b>Parks:</b>											
<b>Beautification Projects (Grant &amp; City)</b>											
Neighborhood Beautification	93,387	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>Publix Charities Park</b>											
Playground Equipment Replacement	200,000										260,000
<b>John McGee Park</b>											
Parking Lot Expansion		300,000									
Playground Equipment Replacement		125,000									
John McGee Park	62,219										
<b>Dobbins Park</b>											
Playground Equipment Replacement			250,000								
<b>Horney Park</b>											
Playground Equipment Replacement	41,251									100,000	



**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Jackson Park</b>											
Playground Equipment Replacement	11,654									100,000	
<b>Fletcher Park at Lk Bonny</b>											
Playground Equipment Replacement		250,000									
<b>Lake Mirror Park</b>											
Barnett Park - Playground Equipment Replacement		250,000									
Barnett Park - Splash Pad Replacement	55,961				750,000						
Sunflower Preschool Playground Park Equipment Replacement									250,000		
Sunflower Preschool Playground Surface						200,000					
<b>Lake Parker Park</b>											
Building Maintenance	75,000										
Playground Equipment Replacement			250,000								
<b>Marchant Stadium Renovation Berm and Shade</b>											
Joker Marchant Stadium Renovations	359,920										
<b>Marchant Stadium</b>											
Capital Reserve					290,320						
Joker Marchant Stadium Renovations	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,696,390	2,796,390	2,696,390	2,696,390
Stadium - Field Replacement					125,000						
Stadium - Lights Replacement					800,000						
Fetzer Hall Renovation	4,000,000										
Stadium Seating	30,000										
<b>Miami Park</b>											
Playground Equipment Replacement						100,000					
<b>Freedom Park</b>											
Playground Equipment Replacement						120,000					
<b>Parker Street Park</b>											
Playground Equipment Replacement						100,000					
<b>Peterson Park</b>											
Playground Equipment Replacement										200,000	
Fan Seating-ADA Upgrade	85,000										
<b>Sertoma Park</b>											
Sertoma Park Renovation									65,000		
<b>Tigertown</b>											
Parks Storage Building at Tigertown	448,400										
<b>Washington Park</b>											
Playground Equipment Replacement					180,000						
<b>West/SW Complexes</b>											
Playground Equipment Replacement									250,000	125,000	
Southwest Complex-Clubhouse Remodel	114,625										
Westside Complex-Concession Stand Rehab	215,125										
<b>Woodlake Park</b>											
Lighting	275,000										
Playground Equipment Replacement	125,000										162,500
Lights for Pickle Ball Courts	121,900										
<b>7th Street Park</b>											
Playground Equipment Replacement			100,000								
<b>Hanley Park</b>											
Playground Equipment Replacement			100,000								
<b>Irrigation Projects</b>											
Centralized Irrigation System	43,017					50,000					
<b>Sportsfield Projects</b>											
City Sportsfield Lighting	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
<b>Misc. Parks Projects</b>											
Christmas Decorations	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
Consultant Services	70,984	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Pavement Management System - Re-pave Park Paths	27,596	28,286	28,993	29,718	30,461	31,222	32,003	32,803	33,623	34,464	35,325
Munn Park Renovation	100,000										
Parks Maintenance Projects	73,742	75,000	76,000	77,000	78,000	79,000	80,000	81,000	82,000	83,000	84,000
Seven Wetlands Park	372,358										
Bark at the Lake	106,704										
Lake Mirror Promenade Renovation		500,000									

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
Repair and Maintenance of Park Boardwalks and Walkways	33,993	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Munn Park Lighting	3,036										
<b>Total Parks</b>	<b>9,884,762</b>	<b>4,372,176</b>	<b>3,648,883</b>	<b>2,950,608</b>	<b>5,147,671</b>	<b>3,474,112</b>	<b>2,955,893</b>	<b>2,957,693</b>	<b>3,624,513</b>	<b>3,486,354</b>	<b>3,385,715</b>

<b>Recreation:</b>											
<b>Kelly Recreation Complex</b>											
Gandy Pool / Kelly Rec - Painting & Repair	6,425										
Kelly Rec - Replace Weight Rm Equipment	24,618								50,000		
Annual Pool Contingency	572	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
<b>Gandy Pool Operations</b>											
Simpson & Gandy Pool Repair & Improvements	1,890										
Gandy Pool Repairs	332,000										
<b>Lake Mirror Complex</b>											
Replace Stage Curtains	11,000										
<b>Lake Crago Park</b>											
Lake Crago Park Complex Construction	748,307										
<b>Simpson Park Rec Center</b>											
Simpson Park - Replace Weight Rm Equipment	23,536								50,000		
Playground Equipment Replacement						125,000					
Bleacher Shading	31,530										
<b>Simpson Pool Operations</b>											
Annual Pool Contingency	1,152	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
<b>Tennis Courts</b>											
Resurface Tennis Courts		200,000									
<b>Misc. Recreation Projects</b>											
Renovate Building & Playgrounds	292,213	236,000	238,000	240,000	242,000	244,000	246,000	248,000	250,000	253,000	256,000
<b>Total Recreation</b>	<b>1,473,243</b>	<b>452,000</b>	<b>254,000</b>	<b>256,000</b>	<b>258,000</b>	<b>385,000</b>	<b>262,000</b>	<b>264,000</b>	<b>366,000</b>	<b>269,000</b>	<b>272,000</b>

<b>P&amp;R Impact Fee Projects:</b>											
<b>P&amp;R Impact Fee-District 1</b>											
Lake Crago Park-	2,240,633				700,000					250,000	
Bark at the Lake	50,000										
<b>P&amp;R Impact Fee-District 2</b>											
Cypress Youth Complex	1,200										
English Creek Park	2,602,690			1,000,000		500,000		500,000			500,000
English Creek Park - Debt Service	259,789	3,080,529									
Peterson Park-Concession/Restroom Renovation	291,420										
<b>Total P&amp;R Impact Fee Projects</b>	<b>5,445,732</b>	<b>3,080,529</b>	<b>-</b>	<b>1,000,000</b>	<b>700,000</b>	<b>500,000</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>250,000</b>	<b>500,000</b>

<b>Library:</b>											
<b>Co-op Funded Projects</b>											
Library - Carpet Replacement	219,503			100,000	75,000						60,000
Office Renovation											20,000
Computer Equipment Upgrade	64,603	20,000	20,000	30,000		30,000		10,000		40,000	20,000
Ceiling & Lighting Replacement (Main)	71,262					30,000				20,000	
Future Expansion Reserve	348,786		40,000	50,000	105,000	75,000	160,000	90,000	45,000	75,000	
Lobby Restroom Renovation	53	30,000							75,000		
Closed Circuit Camera System Upgrade	10,038	10,000						10,000			
Restroom Renovation	70,000						20,000				
Library Furniture (Co-op Funded)	299,842	30,000						50,000		20,000	
Sound System Upgrade - Meeting Room	15,000					15,000					5,000
Meeting Room Renovation	10,000	5,000									50,000
Design New Entry	25,300	5,000									
RFID Project	15,333							20,000			
Learning Commons/Coffee Shop Project	1,599										
Fixture Replacement (Northside Branch)		100,000	100,000								
Interior Finishes/Improvements	297,450	25,000	20,000			30,000			50,000	20,000	20,000
LHCC Exhibits and Displays	223,606	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
E Library Relocation	189,780										
<b>City Funded Projects</b>											
A/C Ductwork Maintenance	261,378										

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Total Library</b>	2,123,533	245,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
<b>Oak Hill Cemetery:</b>											
Oak Hill Cemetery Expansion	4,957										
Resurface Roadways	22,502		25,000			27,500			30,250		
Oakhill Routine Maintenance	39,481	41,500	43,600	45,800	48,100	50,500	53,000	55,700	56,700	57,700	58,700
48 Niche Columbarium	50,132				30,000						
Oak Hill Expansion VII	70,000		50,000					50,000	50,000		
Maintenance Shed	116,898										
<b>Total Oakhill Cemetery</b>	303,970	41,500	118,600	45,800	78,100	78,000	53,000	105,700	136,950	57,700	58,700
<b>Cleveland Heights Golf Course:</b>											
Greens & Tees Replacement		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Driving Range		10,000									
Bunker Sand Replacement		75,000									
<b>Total Cleveland Heights Golf Course</b>	-	185,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<b>Police Department:</b>											
Station Renovation (Impact Fees)								150,000			
Ballistic Helmet Replacement	119,530									155,389	
LPD - CAD Reporting System	194,363		26,500						28,500		
Training Center Expansion (Impact Fees)				300,000							
Training Center - Tower Expansion (Impact Fees)		1,000,000									
Comm Center Expansion	674,573										
SWAT Handgun Replacement			35,100								
Substation at Fire Station #8 (Impact Fees)		250,000	250,000								
Generator Purchase/Rehab	650,000										
<b>Total Police Department</b>	1,638,466	1,250,000	311,600	300,000	-	-	-	150,000	28,500	155,389	-
<b>Fire Department:</b>											
Fire Vehicle Purchases	4,487,381	1,450,000	1,450,000	1,450,000	1,450,000	1,550,000	1,550,000	1,550,000	1,550,000	1,550,000	1,550,000
Land Purchase - Station 8 (City and Impact Fees)	1,800,000										
Thermal Imaging Camera	12,000	5,000	21,000	5,000		6,000		6,000	6,000	7,000	27,000
Commercial Washer and Dryer Replacement	24,000					23,000					27,000
Refurbish Training Facility - Debt Service	126,721	126,721	126,721	126,721	102,926						
Refurbish Training Facility - Debt Service (Impact Fees)	225,000	225,000	225,000	225,000	225,000						
Fire Station #8 - Land Purchase		1,000,000									
Portable Generators	6,000		16,000		6,000		14,000		19,000		7,000
Training Center - Grounds Maintenance							60,000				
Extrication Tools	37,000	32,000	39,000	74,000	41,000	36,000	37,000	45,000			40,000
<b>Total Fire Department</b>	6,718,102	2,838,721	1,877,721	1,880,721	1,824,926	1,615,000	1,661,000	1,601,000	1,575,000	1,557,000	1,651,000
<b>Non-Departmental:</b>											
<b>Neighborhood Projects</b>											
Neighborhood Preservation	223,149	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Neighborhood Matching Grants Program	77,120	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Neighborhood Signage	2,400										
Lakeshore Aquatic Preservation	11,900										
Resurvey Historic District Phase I	130,000										
<b>All Other Gen Fund Bldgs.</b>											
Paint & Seal	610,168	615,168	615,168	620,168	625,168	630,168	635,168	640,168	645,168	650,168	655,168
City Buildings - Roof Replacements	1,646,873	726,587	726,587	746,568	767,099	788,194	809,869	832,141	855,025	878,538	902,698
Air Conditioner Replacements	520,917	319,695	319,695	324,695	329,695	334,695	339,695	344,695	349,695	354,695	359,695
Carpet Replacements	212,672	170,000	173,000	176,000	179,000	182,000	185,000	188,000	191,000	194,000	197,000
Town Center Rehabilitation ? Phase II	493,984										
Ice Machine Replacements	10,950	11,100	11,250	11,400	11,550	11,700	11,850	12,000	12,150	12,300	12,450
Fire Panel Replacements	103,943	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500
<b>Misc. Non-Dept Projects</b>											
Chamber of Commerce		115,000									
Capital Contingency	198,091	270,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
SurfLakeland - Contributions to the Community	20,000										

**PUBLIC IMPROVEMNET FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
Lucity Application	11,145										
Restoration of Historic Minute Books for LHCC		23,000									
<b>City Hall</b>											
Commission Chamber A/V Upgrade	28,896										
Commission Chamber Camera Replacement										60,000	
Communications Department Office Remodel		75,000									
Broadcast System Upgrade	241,318										
<b>Accommodations for Programs and Services</b>											
ADA Compliance	3,210										
Accommodations for Programs and Services	112,000	115,000	118,000	121,000	124,000	127,000	130,000	133,000	136,000	139,000	142,000
<b>Parking</b>											
Miscellaneous Maintenance Projects	123,230	90,000	92,700	95,481							
<b>Total Non-Departmental</b>	<b>4,781,966</b>	<b>2,763,050</b>	<b>2,538,900</b>	<b>2,577,812</b>	<b>2,519,012</b>	<b>2,556,257</b>	<b>2,594,082</b>	<b>2,632,504</b>	<b>2,671,538</b>	<b>2,771,201</b>	<b>2,751,511</b>
<b>Contributions to Other Funds:</b>											
<b>General Fund</b>											
General Fund Dividend Assistance	3,600,000	3,350,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000
Cleveland Heights Administration	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Detroit Tigers - Naming Rights (revenue passthrough)	50,000	50,000	50,000	50,000	100,000	100,000	100,000	50,000	100,000		
Detroit Tigers /City Joint Stadium Reserve Contribution	106,747	466,667	216,667	216,667	166,667	166,667	166,667	216,667	166,667		
<b>RP Funding Center Fund</b>											
Lakeland Center Capital Transfer	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Operating Transfers - Debt Service	647,610	647,201	2,556,376	2,464,830							
Interest Revenue Backstop - LT Capital	400,000	700,000	700,000	700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Heritage Plaza Parking Garage - Debt Service	600,000	600,000	600,000	2,591,802							
<b>Total Contributions to Other Funds</b>	<b>6,304,357</b>	<b>6,713,868</b>	<b>8,273,043</b>	<b>10,173,299</b>	<b>5,416,667</b>	<b>5,416,667</b>	<b>5,416,667</b>	<b>5,416,667</b>	<b>5,416,667</b>	<b>5,150,000</b>	<b>5,150,000</b>
<b>Total Expenses</b>	<b>38,674,131</b>	<b>21,941,844</b>	<b>17,322,747</b>	<b>19,484,240</b>	<b>16,244,376</b>	<b>14,325,036</b>	<b>13,242,642</b>	<b>13,927,564</b>	<b>14,119,168</b>	<b>13,996,644</b>	<b>14,068,926</b>
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	9,708,428	3,833,347	3,596,166	3,976,538	3,273,954	3,594,945	3,520,090	3,559,843	4,736,563	4,128,623	3,819,040
<b>Sources / (Uses)</b>	(5,875,081)	(237,181)	380,372	(702,584)	320,991	(74,855)	39,753	1,176,720	(607,940)	(309,583)	64,004
<b>Ending Balance</b>	<b>3,833,347</b>	<b>3,596,166</b>	<b>3,976,538</b>	<b>3,273,954</b>	<b>3,594,945</b>	<b>3,520,090</b>	<b>3,559,843</b>	<b>4,736,563</b>	<b>4,128,623</b>	<b>3,819,040</b>	<b>3,883,044</b>

**RP FUNDING CENTER CAPITAL FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Interest on Pooled Investments	33,000										
<b>Local Grants</b>											
Capital Improvement Revenue Note, Series 2017A	535,448	535,111	534,767	534,414	534,053	533,683	533,304	532,917	532,520	532,113	
<b>Transfer from Public Improvement Fund</b>											
Capital Improvement Revenue Note, Series 2017A	647,610	647,201	2,556,376	2,464,830							
Lakeland Center Capital Contingency	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
<b>Unappropriated Surplus</b>	46,675		(1,909,594)	(1,818,979)	645,913	617,329	616,892	616,443	615,983	615,514	-
<b>Total Revenues</b>	1,662,733	1,582,312	1,581,549	1,580,265	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000
<b>Expenses</b>											
Lakeland Center Expansion	79,675										
Capital Improvement Revenue Note, Series 2017A	1,183,058	1,182,312	1,181,549	1,180,265	1,179,966	1,151,012	1,150,196	1,149,360	1,148,503	1,147,627	
Portable Chairs	90,000	120,000	125,000								
Resurface Stage Floor	10,000										
Lakeland Center Capital Contingency	30,000	43,000	44,000	70,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Scissor Lift		30,000									
Replace and Repair Line Set		75,000	75,000								
General Replacements	30,000	20,000	25,000	25,000							
Intercom System - Youkey Theatre		31,000									
Building & Parking Security Upgrades	10,000	10,000	10,000	10,000							
Replacement/Repairs/Upgrades - Lighting Systems		51,000	51,000								
Side Tiered Seating - Arena				150,000							
Forklift			30,000								
Elevators - Arena				100,000							
LED Lighting Upgrade	92,500										
Roof Repair	20,000	20,000	20,000	20,000							
Arena Curtains	7,500										
AV Equipment Upgrades	35,000		20,000	25,000							
Theatre Heater System	55,000										
Time Clock Plus Upgrade/Replacement	20,000										
<b>Total Expenses</b>	1,662,733	1,582,312	1,581,549	1,580,265	1,579,966	1,551,012	1,550,196	1,549,360	1,548,503	1,547,627	400,000
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	890,341	843,666	843,666	2,753,260	4,572,239	3,926,326	3,308,997	2,692,105	2,075,662	1,459,679	844,165
<b>Sources / (Uses)</b>	(46,675)		1,909,594	1,818,979	(645,913)	(617,329)	(616,892)	(616,443)	(615,983)	(615,514)	-
<b>Ending Balance</b>	843,666	843,666	2,753,260	4,572,239	3,926,326	3,308,997	2,692,105	2,075,662	1,459,679	844,165	844,165

**DOWNTOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Tax Increment Revenues	3,153,716	3,836,072	3,951,200	4,069,700	4,191,800	4,317,600	4,447,100	4,580,500	4,717,900	4,859,400	5,005,200
Interest on Pooled Investments	103,000	170,000	175,000	180,000	185,000	191,000	197,000	203,000	209,000	200,000	190,000
<b>Surplus Land Sales</b>											
Oak Street Parking Lot		1,800,000									
<b>Unappropriated Surplus</b>	1,426,729	(540,398)	532,452	(808,328)	(504,049)	(163,303)	723,916	527,418	1,923,114	1,392,255	274,014
<b>Total Revenues</b>	<b>4,683,445</b>	<b>5,265,674</b>	<b>4,658,652</b>	<b>3,441,372</b>	<b>3,872,751</b>	<b>4,345,297</b>	<b>5,368,016</b>	<b>5,310,918</b>	<b>6,850,014</b>	<b>6,451,655</b>	<b>5,469,214</b>
<b>Expenses</b>											
<b>Operating Expense</b>											
Community Redevelopment Agency	1,200,773	196,712	209,000	215,000	221,000	228,000	235,000	249,000	256,000	263,000	271,000
<b>Neighborhood Projects</b>											
Small Project Assistance	699,305	350,000	350,000	350,000	350,000	350,000	350,000	500,000	500,000	500,000	500,000
Downtown Infrastructure		155,000	160,000	165,000	170,000	175,000	180,000	191,000	197,000	203,000	210,000
Affordable Housing			250,000	250,000	500,000	500,000	1,000,000	1,000,000	1,500,000	1,500,000	1,000,000
Catalyst Development	241,108	300,000	300,000	300,000	500,000	500,000	1,000,000	1,000,000	1,500,000	1,500,000	1,000,000
<b>Debt Service</b>											
Residential Redevelopment	400,000	344,389									
<b>Misc. Projects</b>											
Downtown Streetscape	165,655										
Property Management	45,988	6,036	6,076	6,108	6,142	6,176	6,211	6,247	6,285	6,324	6,324
Mowing	33,702	5,000									
Arts & Entertainment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Lake Mirror Promenade - Maintenance	150,000										
Oak Street Parking Lot	24,000	25,000									
CRA Annual Report	2,980	5,181	5,277	5,375	5,476	5,581	5,688	5,799	5,913	6,030	6,030
Community Policing Innovation	56,053	58,856	61,799	64,889	68,133	71,540	75,117	78,872	82,816	85,301	87,860
Mirrorton Development	469,193										
Business Technical Assistance Funding		40,000	40,000	40,000							
Redevelopment Plan Update		175,000							175,000		
Oak Street Development		736,000	1,100,000								
Peachtree Flats Development		387,500	387,500								
Tax Increment Financing Agreements (TIF)		900,000	1,000,000	1,300,000	1,300,000	1,750,000	1,750,000	1,500,000	1,600,000	1,600,000	1,600,000
<b>Corridor Enhancements</b>											
Downtown Streetscape		300,000	300,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
SFLA Corridor Improvements	649,247	500,000	267,000	267,000	267,000	267,000	267,000	267,000	267,000	267,000	267,000
Five Points Roundabout	311,096	150,000									
Bay Street Streetscape and Drainage Improvements		415,000									
Downtown Corridor Enhancements	224,345	206,000	212,000	218,000	225,000	232,000	239,000	253,000	500,000	261,000	261,000
<b>Total Expenses</b>	<b>4,683,445</b>	<b>5,265,674</b>	<b>4,658,652</b>	<b>3,441,372</b>	<b>3,872,751</b>	<b>4,345,297</b>	<b>5,368,016</b>	<b>5,310,918</b>	<b>6,850,014</b>	<b>6,451,655</b>	<b>5,469,214</b>
<b>Unappropriated Surplus</b>											
Beginning Balance	5,049,949	3,623,220	4,163,618	3,631,166	4,439,494	4,943,543	5,106,846	4,382,930	3,855,512	1,932,398	540,143
Sources / (Uses)	(1,426,729)	540,398	(532,452)	808,328	504,049	163,303	(723,916)	(527,418)	(1,923,114)	(1,392,255)	(274,014)
Ending Balance	3,623,220	4,163,618	3,631,166	4,439,494	4,943,543	5,106,846	4,382,930	3,855,512	1,932,398	540,143	266,129

**MID-TOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Tax Increment Revenues	6,964,892	7,889,383	8,126,100	8,369,900	8,621,000	8,879,600	9,146,000	9,420,400	9,703,000	9,994,000	
Interest on Pooled Investments	124,000	234,000	241,000	248,000	255,000	263,000	271,000	279,000	275,000	111,725	
<b>Rental Income</b>											
Property Management	152,000	157,000	162,000	167,000	172,000	177,000	182,000	187,000	193,000	199,000	
<b>Unappropriated Surplus</b>	5,760,546	1,266,888	(319,321)	(266,956)	(789,483)	(498,775)	(209,054)	1,959,557	2,259,698	1,150,950	
<b>Total Revenues</b>	<b>13,001,438</b>	<b>9,547,271</b>	<b>8,209,779</b>	<b>8,517,944</b>	<b>8,258,517</b>	<b>8,820,825</b>	<b>9,389,946</b>	<b>11,845,957</b>	<b>12,430,698</b>	<b>11,455,675</b>	
<b>Expenses</b>											
<b>Operating Expense</b>											
Community Redevelopment Agency	918,786	1,008,823	1,110,750	1,130,000	1,145,000	1,165,000	1,190,000	1,225,000	1,261,750	1,299,603	
<b>Contributions to Other Funds</b>											
Florida Taxable Pension Liability Reduction Note, Series 2020	14,204	19,533	20,119	20,723	21,345	21,985	22,645	23,324	24,024		
<b>Sidewalk Projects</b>											
Olive Street Sidewalk	162,500										
<b>Neighborhood Projects</b>											
Lincoln Square Development	1,750										
Residential Incentives	1,377,421	450,000	450,000	1,000,000	1,500,000	2,000,000	2,250,000	2,500,000	2,750,000	2,050,000	
Northwest Neighborhood	1,188,587	1,750,669	750,690	750,711	1,000,732	1,000,754	1,000,777	1,500,800	1,500,824	1,500,849	
Northeast Neighborhood	746,233	450,000	450,000	500,000	500,000	500,000	500,000	750,000	750,000	750,000	
Infrastructure Projects		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Neighborhood Alley Improvements		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Mid-Town Infrastructure	250,000										
<b>Misc. Projects</b>											
Planning-Affordable Housing Incentive Plan	30,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
Small Project Assistance	1,243,457	500,000	500,000	750,000	750,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	
Property Management	298,735	305,200	327,151	336,966	347,074	357,486	368,211	379,257	390,635	402,354	
Arts & Entertainment	35,310	25,000	25,000	25,000	50,000	50,000	50,000	100,000	100,000	100,000	
Midtown Lofts Redevelopment Project-Loan Receivable	25,000										
Redevelop Massachusetts Ave Properties	68,000										
CRA Annual Report	16,023	17,726	18,258	18,805	19,368	19,950	20,548	21,165	21,800	22,454	
Community Policing Innovation	446,388	468,707	492,142	516,749	542,587	569,716	598,203	628,112	659,518	679,303	
Haus 820 Leasehold Improvements	38,761										
Business Technical Assistance Funding		160,000	160,000	160,000							
Redevelopment Plan Update		325,000	325,000					325,000	325,000		
Job Creation Incentives	212,000										
Affordable Housing Partnerships	1,500,000	500,000	500,000	500,000	500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	
<b>Corridor Enhancements</b>											
MLK - Memorial to 10th St	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480	
Providence Rd - W 10th St to Griffin Rd	775,104	950,000	950,000	950,000							
W Lake Parker/Lakeshore Trail Improvements	64,909										
Landscape - US 98 - Memorial to 10th St	19,187	19,763	20,356	20,967	21,596	22,244	22,911	23,599	24,307	25,036	
Landscape - US 98 - Griffin to 10th St	19,187	26,558	28,213	29,060	29,932	30,830	31,755	32,708	33,689	34,699	
Landscape - Parker Street	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480	
Landscape - Ingraham Ave	12,039	12,534	12,910	13,297	13,696	14,107	14,531	14,967	15,416	15,879	
Landscape - Intown Bypass Phase 1 Outparcels	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480	
E. Main Street Landscaping Maintenance	15,374	15,835	16,310	16,799	17,303	17,822	18,357	18,907	19,474	20,058	
Lakeshore Aquatic Preservation	12,600	5,000	5,000	5,000							
Redevelop Massachusetts Ave Properties	725,245	250,000	250,000	250,000							
Memorial Blvd	550,000				500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	
Citrus Connection Services (LAMTD Agreement)	3,182										
Five Points Roundabout	572,961	150,000									
Lakeland Hills Blvd Landscape Enhancements		250,000	250,000								
Hartsell Ave Sidewalk		75,000									
Lakehurst Street Sidewalk			250,000								
7th Street Sidewalk		115,000									
Chase Street Trail				225,000							
Olive Street Sidewalk	22,500										
N. Scott Ave Sidewalk	235,688	75,000									
Emma Street Sidewalk	200,000	75,000									

**MID-TOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	<b>Adjusted 2023 Budget</b>	<b>2024 Proposed</b>	<b>2025 Projected</b>	<b>2026 Projected</b>	<b>2027 Projected</b>	<b>2028 Projected</b>	<b>2029 Projected</b>	<b>2030 Projected</b>	<b>2031 Projected</b>	<b>2032 Projected</b>	<b>2033 Projected</b>
Chase Street Trail	300,000										
<b>Redevelopment Plan - MUAC</b>											
East Main Street Master Plan	869,314	500,000	250,000	250,000	250,000	250,000	250,000	250,000	500,000	500,000	
<b>Total Expenses</b>	<b>13,001,438</b>	<b>9,547,271</b>	<b>8,209,779</b>	<b>8,517,944</b>	<b>8,258,517</b>	<b>8,820,825</b>	<b>9,389,946</b>	<b>11,845,957</b>	<b>12,430,698</b>	<b>11,455,675</b>	
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	10,314,050	4,553,504	3,286,616	3,605,937	3,872,893	4,662,376	5,161,151	5,370,205	3,410,648	1,150,950	
<b>Sources / (Uses)</b>	(5,760,546)	(1,266,888)	319,321	266,956	789,483	498,775	209,054	(1,959,557)	(2,259,698)	(1,150,950)	
<b>Ending Balance</b>	<b>4,553,504</b>	<b>3,286,616</b>	<b>3,605,937</b>	<b>3,872,893</b>	<b>4,662,376</b>	<b>5,161,151</b>	<b>5,370,205</b>	<b>3,410,648</b>	<b>1,150,950</b>		



**DIXIELAND CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Tax Increment Revenues	380,654	410,812	423,100	435,800	448,900	462,400	476,300	490,600	505,300	520,500	
Interest on Pooled Investments	54,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	50,000	30,000	
<b>Unappropriated Surplus</b>	1,325,092	258,533	(33,294)	81,891	(73,309)	56,103	17,629	28,769	134,525	121,445	
<b>Total Revenues</b>	1,759,746	725,345	447,806	577,691	437,591	582,503	559,929	587,369	689,825	671,945	
<b>Expenses</b>											
<b>Operating Expense</b>											
Community Redevelopment Agency	98,127	62,614	102,000	104,000	106,000	108,000	110,000	112,000	114,000	117,000	
<b>Contributions to Other Funds</b>											
Florida Taxable Pension Liability Reduction Note, Series 2020	5,095										
<b>Misc. Projects</b>											
Small Project Assistance	350,000	350,000	150,000	350,000	150,000	350,000	150,000	350,000	350,000	350,000	
Landscaping Maintenance by Other City Departments	2,327	2,396	2,468	2,541	2,617	2,696	2,777	2,862	2,950	3,039	
Publications and Promotions	2,500										
Alley Maintenance	3,200	3,400	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	
Arts & Entertainment	25,000	25,000	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Infill Adaptive Reuse Program	300,000										
CRA Annual Report	1,505	2,069	2,131	2,194	2,260	2,327	2,397	2,468	2,542	2,617	
Community Policing Innovation	7,134	7,366	7,607	7,856	8,114	8,380	8,655	8,939	9,233	9,274	
Dixieland Sign Maintenance	119										
<b>Corridor Enhancements</b>											
Alley Improvement Project	105,284	25,000	25,000	25,000	25,000	25,000	25,000	25,000	125,000	103,915	
Redevelopment Plan Update		175,000						175,000			
SFLA Corridor Improvements	849,455	67,500	125,000	67,500	125,000	67,500	67,500	67,500	67,500	67,500	
Dixieland Sign Maintenance	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
<b>Total Expenses</b>	1,759,746	725,345	447,806	577,691	437,591	582,503	559,929	587,369	689,825	671,945	
<b>Unappropriated Surplus</b>											
Beginning Balance	1,917,384	592,292	333,759	367,053	285,162	358,471	302,368	284,739	255,970	121,445	-
Sources / (Uses)	(1,325,092)	(258,533)	33,294	(81,891)	73,309	(56,103)	(17,629)	(28,769)	(134,525)	(121,445)	-
Ending Balance	592,292	333,759	367,053	285,162	358,471	302,368	284,739	255,970	121,445	-	-

**PARKING SYSTEM FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Interest on Pooled Investments	1,000										
<b>Transfer from Transportation Fund</b>											
Main St Garage Vault Cleaning	1,000	4,000			4,000			4,000			4,000
Orange Street Garage Repairs	14,795										
Structural Inspection		16,000			17,000			20,000			
Orange St Garage - Exterior Coating	146,943	300,000									
Main St. Parking Garage - Ext. Coating	68,783		300,000			300,000			300,000		
NuPark	38,000	38,000	40,000	40,000	40,000	40,000					
Pressure Wash (Quarterly)		25,000	12,500	12,500	12,500	12,500					
Surface Parking Lots Resurfacing		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Dynamic Parking		240,000									
<b>Unappropriated Surplus</b>	(1,000)										
<b>Total Revenues</b>	269,521	638,000	367,500	67,500	88,500	327,500	15,000	39,000	315,000	15,000	19,000
<b>Expenses</b>											
<b>Parking System - Main Street &amp; Heritage Garages</b>											
Dynamic Parking		240,000									
<b>Parking System - Main Street Garage</b>											
Structural Inspection		16,000			17,000			20,000			
Main St. Parking Garage - Ext. Coating	68,783		300,000			300,000			300,000		
NuPark	38,000	38,000	40,000	40,000	40,000	40,000					
Pressure Wash (Quarterly)		12,500	12,500	12,500	12,500	12,500					
<b>Parking System - Orange Street Garage</b>											
Main St Garage Vault Cleaning	1,000	4,000			4,000			4,000			4,000
Orange Street Garage Repairs	14,795										
Orange St Garage - Exterior Coating	146,943	300,000									
Pressure Wash (Quarterly)		12,500									
<b>Parking Lots</b>											
Surface Parking Lots Resurfacing		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
<b>Total Expenses</b>	269,521	638,000	367,500	67,500	88,500	327,500	15,000	39,000	315,000	15,000	19,000
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	47,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727
<b>Sources / (Uses)</b>	1,000										
<b>Ending Balance</b>	48,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727	48,727

**LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Interest on Pooled Investments	122,500										
<b>Federal Grants</b>											
FAA Reconstruction of TWY P	4,454,618										
FAA/FDOT ARFF Equipment	810,000										
TWY A Shoulders		859,770	3,356,100	7,195,230							
AWOS Replacement	108,000										
Consolidated Fuel Farm		315,000	2,532,399								
Land Acquisitions 61.7 Acres					3,600,000						
Airport Service Volume (ASV) Study		338,571									
Benefit Cost Analysis Reimbursement		457,094									
<b>State Grants</b>											
ILS Upgrade to Cat III	2,500,000	2,500,000	2,500,000	1,197,013							
FAA Reconstruction of TWY P	1,332,532										
FAA/FDOT ARFF Equipment	45,000										
TWY A Shoulders		47,765	186,450	399,735							
Security Enhancements & Upgrades	280,000										
AWOS Replacement	6,000										
Consolidated Fuel Farm		17,500	1,704,580								
FDOT Projects											1,000,000
Land Acquisitions 61.7 Acres					200,000						
Airport Service Volume (ASV) Study		18,810									
Terminal Area Master Plan		142,720									
TWY E; Construct TWY S	8,296										
<b>Transfer from Lakeland Airport</b>											
FDOT-Airport Fuel Farm	12,183	12,183	12,182	12,183	12,182	12,183	12,183	12,196			
TWY A Shoulders		47,765	186,450	399,735							
AWOS Replacement	6,000										
Consolidated Fuel Farm		17,500	413,020								
Miscellaneous Maintenance Projects	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Land Acquisitions 61.7 Acres					200,000						
Airport Service Volume (ASV) Study		18,810									
Terminal Area Master Plan		35,680									
Capital Improvement Revenue and Refunding Bonds, Series 2021A		2,684,301	2,841,100	4,343,501	1,224,500	962,000	640,500	638,500	640,750	642,000	637,250
Capital Improvement Revenue and Refunding Bonds, Series 2021B		1,014,600	858,800	858,601	865,351	1,131,100	1,442,850	1,447,600	1,449,850	1,444,600	1,447,600
Capital Improvement Revenue and Refunding Bonds, Series 2021C	1,029,750										
<b>Unappropriated Surplus</b>	435,051										
<b>Total Revenues</b>	<b>11,499,930</b>	<b>8,878,069</b>	<b>14,941,081</b>	<b>14,755,998</b>	<b>6,452,033</b>	<b>2,455,283</b>	<b>2,445,533</b>	<b>2,448,296</b>	<b>2,440,600</b>	<b>2,436,600</b>	<b>3,434,850</b>
<b>Expenses</b>											
<b>Capital Projects</b>											
FAA Reconstruction of TWY P	5,782,610										
FAA/FDOT ARFF Equipment	855,000										
TWY A Shoulders		955,300	3,729,000	7,994,700							
Security Enhancements & Upgrades	280,000										
AWOS Replacement	120,000										
Consolidated Fuel Farm		350,000	4,649,999								
Construct T-Hangar	191,240										
FDOT Projects											1,000,000
Land Acquisitions 61.7 Acres					4,000,000						
Airport Service Volume (ASV) Study		376,191									
Benefit Cost Analysis Reimbursement		457,094									
Terminal Area Master Plan		178,400									
TWY E; Construct TWY S	5,716										
<b>Airport Maintenance Projects</b>											
Miscellaneous Maintenance Projects	365,732	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
<b>Debt Service</b>											
ILS Upgrade to Cat III	548,939	2,500,000	2,500,000	1,197,013							
FDOT-Airport Fuel Farm	12,183	12,183	12,182	12,183	12,182	12,183	12,183	12,196			
Capital Improvement Revenue and Refunding Bonds, Series 2021A	729,300	2,684,301	2,841,100	4,343,501	1,224,500	962,000	640,500	638,500	640,750	642,000	637,250

**LAKELAND LINDER INTERNATIONAL AIRPORT RENEWAL REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	<b>Adjusted 2023 Budget</b>	<b>2024 Proposed</b>	<b>2025 Projected</b>	<b>2026 Projected</b>	<b>2027 Projected</b>	<b>2028 Projected</b>	<b>2029 Projected</b>	<b>2030 Projected</b>	<b>2031 Projected</b>	<b>2032 Projected</b>	<b>2033 Projected</b>
Capital Improvement Revenue and Refunding Bonds, Series 2021B	698,760	1,014,600	858,800	858,601	865,351	1,131,100	1,442,850	1,447,600	1,449,850	1,444,600	1,447,600
Capital Improvement Revenue and Refunding Bonds, Series 2021C	1,910,450										
<b>Total Expenses</b>	<b>11,499,930</b>	<b>8,878,069</b>	<b>14,941,081</b>	<b>14,755,998</b>	<b>6,452,033</b>	<b>2,455,283</b>	<b>2,445,533</b>	<b>2,448,296</b>	<b>2,440,600</b>	<b>2,436,600</b>	<b>3,434,850</b>
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	2,827,592	2,392,541	2,392,541	2,392,541	2,392,541	2,392,541	2,392,541	2,392,541	2,392,541	2,392,541	2,392,541
<b>Sources / (Uses)</b>	(435,051)										
<b>Ending Balance</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>	<b>2,392,541</b>

**STORMWATER FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Stormwater Fees - Commercial/Municipal	3,544,000	3,698,000	3,790,000	3,885,000	3,982,000	4,082,000	4,184,000	4,289,000	4,396,000	4,506,000	4,619,000
Stormwater Fees - Residential	4,453,000	4,677,000	4,794,000	4,914,000	5,037,000	5,163,000	5,292,000	5,424,000	5,560,000	5,699,000	5,841,000
Stormwater Fees - Interfund	123,000		129,000	132,000	135,000	138,000	141,000	145,000	149,000	153,000	157,000
Bad Check Charges		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Citations / Fines		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest on Pooled Investments	158,000	178,000	183,000	188,000	194,000	200,000	206,000	212,000	218,000	225,000	232,000
<b>Local Grants</b>											
Aquatic Harvester	75,000										
<b>Special Assessments-Sewers</b>											
Heatherpoint Stormwater Sewer Repair		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
<b>Unappropriated Surplus</b>	5,739,089	2,698,004	1,208,764	560,833	307,831	159,814	73,924	(179,804)	(116,595)	11,724	26,656
<b>Total Revenues</b>	<b>14,092,089</b>	<b>11,413,004</b>	<b>10,140,764</b>	<b>9,715,833</b>	<b>9,691,831</b>	<b>9,778,814</b>	<b>9,932,924</b>	<b>9,926,196</b>	<b>10,242,405</b>	<b>10,630,724</b>	<b>10,911,656</b>
<b>Expenses</b>											
<b>Operating Expense</b>											
Lakes and Environmental	2,272,571	2,874,702	2,681,844	2,748,865	2,816,887	2,886,909	2,958,932	3,032,955	3,107,979	3,185,003	3,264,033
<b>Contribution to Other Funds</b>											
Lake Bonnet Drainage Improvement CBDG - MIT Grant		116,485	152,356	188,571	224,786	261,741	68,087				
General Fund - Retiree Bonus			918		918				918		918
Florida Taxable Pension Liability Reduction Note, Series 2020	29,961	30,325	30,668	31,033	31,400	31,766	32,131	32,519	18,554	21,888	16,805
Radio Replacement 2011	2,251	2,251	2,251								
Fleet Management Reserve Fund	254,365	45,000									
<b>Lake Bonny</b>											
Lake Bonny Watershed Management Plan & Projects	362,691	150,000	250,000	250,000	50,000	50,000	10,000	10,000	50,000	50,000	50,000
<b>Lake Gibson</b>											
Water Quality Improvement Project	60,000	110,000	50,000	50,000	5,000	5,000	50,000	50,000	5,000	50,000	25,000
<b>Lake Hollingsworth</b>											
Lake Hollingsworth TMDL Program	679,529	300,000	200,000	50,000	100,000	50,000	50,000	50,000	50,000	100,000	50,000
<b>Hunter/Beulah/Wire Watershed</b>											
Lake Hunter - Watershed Management	156,171	200,000	200,000	100,000	50,000	10,000	50,000	50,000	150,000	200,000	200,000
<b>Lake Parker</b>											
SWFMD Lake Parker Restoration	140,619										
Lake Parker TMDL Project - WQ Treatment	810,086	500,000	550,000	300,000	350,000	350,000	150,000	200,000	150,000	50,000	150,000
<b>Miscellaneous</b>											
Install / Maintain Pollution Control Devices	73,731	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Southern Landings Repairs	10,000	10,000	10,000		10,000					10,000	10,000
Stormwater Management Master Plan	160,599	450,000							50,000		
Drainage Maintenance Operations	1,220,295	957,897	860,000	860,000	910,000	910,000	920,000	970,000	970,000	970,000	1,020,000
Environmental Code Enforcement Officer	57,487	49,658	66,076	68,719	71,467	74,326	77,299	80,390	83,605	86,949	90,000
Highlands Hills Ditch Maintenance & Repairs	97,658										
CLMP - 2016 Update							350,000				
Upgrades to Office	50,000	50,000									
Drainage Capital Equipment	63,442	203,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
<b>Crystal Lake</b>											
SWFMD Crystal Lake Water Quality Improvement Study Q178	75,048										
Crystal Lake TMDL	431,679	100,000	150,000	10,000	10,000	10,000	15,000	20,000	15,000	10,000	10,000
<b>Lake Morton</b>											
Water Quality Improvement Project	606,051	100,000	50,000	50,000	50,000	50,000	25,000	25,000	25,000	25,000	25,000
<b>Lake Mirror</b>											
Water Quality Improvement Project	465,774	100,000	50,000	150,000	10,000	10,000	50,000	50,000	25,000	25,000	25,000
<b>Lake Beulah</b>											
Water Quality Improvement Project	55,000	5,000	5,000	5,000	5,000			5,000	5,000	5,000	5,000
<b>Drainage Projects</b>											
Retrofit Existing Storm Sewers	1,254,283	1,250,000	1,200,000	1,350,000	1,500,000	1,500,000	1,500,000	1,500,000	1,750,000	1,900,000	1,900,000
TV & Clean Storm Drain Structures	658,769	414,008	689,791	410,000	450,000	500,000	500,000	500,000	500,000	550,000	550,000
GIS Storm Sewer Inventory	82,364	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Wayman St. Ditch Repairs	321,652										
GIS Technician - Engineering	82,689	85,997	89,437	93,014	96,735	100,604	104,628	108,813	113,165	117,692	122,400
Lake Bonny Drainage Project	73,069	250,000	50,000	5,000							

**STORMWATER FUND  
CAPITAL IMPROVEMENT PLAN**

	<b>Adjusted 2023 Budget</b>	<b>2024 Proposed</b>	<b>2025 Projected</b>	<b>2026 Projected</b>	<b>2027 Projected</b>	<b>2028 Projected</b>	<b>2029 Projected</b>	<b>2030 Projected</b>	<b>2031 Projected</b>	<b>2032 Projected</b>	<b>2033 Projected</b>
S. Edgewood Drive (Taft St to US 98S)	94,000										
Street Sweeping Operations	1,460,922	1,677,885	1,914,336	1,919,738	1,945,648	1,972,076	2,024,819	2,052,350	2,122,467	2,196,090	2,300,000
Heatherpoint Stormwater Sewer Repair	20,939	20,939	20,940	20,940	20,939	20,939	20,939	20,939	5,236		
<b>Lakes and Environmental</b>											
NPDES Permitting - Administration	39,635	42,050	40,500	41,000	41,500	42,000	42,500	43,000	43,500	44,000	44,500
Public Education Programs	86,451	65,000	60,000	60,000	60,000	50,000	50,000	50,000	50,000	50,000	60,000
General Lake Improvements	539,458	500,000	350,000	400,000	400,000	450,000	450,000	500,000	500,000	500,000	500,000
Lake Hollingsworth Southside Shoreline Stab	20,000					15,000					
Lake Beulah Shoreline Restoration		15,000			25,000					20,000	
Lake Morton Shoreline Restoration	19,057	100,000		10,000		10,000	5,000			10,000	
Contribution to Florida Friendly Landscaping	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Aquatic Plant Management Plans			5,000		5,000				5,000		
Lake Bonnet Water Quality Improvement	188,725	150,000	25,000	150,000	25,000	10,000	20,000	150,000	15,000	15,000	50,000
Solid Waste/Lakes - 305 Eastside Property	22,678										
Replace Jon Boat		50,000			25,000						
Aquatic Harvester	982,390	292,807	201,647	208,953	216,551	223,453	222,671	240,230	246,981	254,102	258,000
<b>Total Expenses</b>	<b>14,092,089</b>	<b>11,413,004</b>	<b>10,140,764</b>	<b>9,715,833</b>	<b>9,691,831</b>	<b>9,778,814</b>	<b>9,932,924</b>	<b>9,926,196</b>	<b>10,242,405</b>	<b>10,630,724</b>	<b>10,911,656</b>
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	7,813,828	2,074,739	(623,265)	(1,832,029)	(2,392,862)	(2,700,693)	(2,860,507)	(2,934,431)	(2,754,627)	(2,638,032)	(2,649,756)
<b>Sources / (Uses)</b>	(5,739,089)	(2,698,004)	(1,208,764)	(560,833)	(307,831)	(159,814)	(73,924)	179,804	116,595	(11,724)	(26,656)
<b>Ending Balance</b>	<b>2,074,739</b>	<b>(623,265)</b>	<b>(1,832,029)</b>	<b>(2,392,862)</b>	<b>(2,700,693)</b>	<b>(2,860,507)</b>	<b>(2,934,431)</b>	<b>(2,754,627)</b>	<b>(2,638,032)</b>	<b>(2,649,756)</b>	<b>(2,676,412)</b>

**LAKE BONNET DRAINAGE IMPROVEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>State Grants</b>											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	42,986,390										
<b>Transfer from Internal Loan Fund</b>											
Lake Bonnet Drainage Improvement CBDG-MIT Grant	2,226,371	905,371	905,371	905,371	905,371	905,371					
<b>Transfer from Stormwater Utilities Fund</b>											
Lake Bonnet Drainage Improvement CBDG-MIT Grant		116,485	152,356	188,571	224,786	261,741	68,087				
<b>Unappropriated Surplus</b>	(2,226,371)	(905,371)	(905,371)	(905,371)	(905,371)	(905,371)	6,753,226				
<b>Total Revenues</b>	42,986,390	116,485	152,356	188,571	224,786	261,741	6,821,313				
<b>Expenses</b>											
<b>Lakes and Environmental</b>											
Lake Bonnet Drainage Improvement CBDG-MIT Grant		116,485	152,356	188,571	224,786	261,741	6,821,313				
Project Implementation	5,432,226										
Phase I - Feasibility Study	1,321,000										
Phase II - Design & Engineering	2,560,000										
Phase III - Construction	33,673,164										
<b>Total Expenses</b>	42,986,390	116,485	152,356	188,571	224,786	261,741	6,821,313				
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	-	2,226,371	3,131,742	4,037,113	4,942,484	5,847,855	6,753,226	-	-	-	-
<b>Sources / (Uses)</b>	2,226,371	905,371	905,371	905,371	905,371	905,371	(6,753,226)	-	-	-	-
<b>Ending Balance</b>	2,226,371	3,131,742	4,037,113	4,942,484	5,847,855	6,753,226	-	-	-	-	-

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Contribution From Developers	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from WW Operations	12,450,000	14,190,000	7,100,000	9,300,000	9,300,000	7,800,000	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000
<b>Federal Grants</b>											
FDEP-Se7en Wetlands Phase III Trail		390,651									
<b>Unappropriated Surplus</b>	23,110,597	(592,497)	1,437,732	359,500	270,500	692,500	(1,932,500)	(2,447,500)	(2,487,500)	(2,582,500)	(2,418,500)
<b>Total Revenues</b>	35,965,597	14,393,154	8,942,732	10,064,500	9,975,500	8,897,500	5,972,500	5,457,500	5,417,500	5,322,500	5,486,500

<b>Expenses</b>											
<b>Non-Departmental</b>											
Radio Replacement 2011	60,938	60,938									
Capital Contingency		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	
<b>Wastewater Collection Administration</b>											
Security Enhancements	20,000	20,000	20,000	25,000	20,000	20,000	20,000	25,000	20,000	20,000	20,000
Wireless Work Order System Interface			50,000			50,000			50,000		
Transfer to Fleet - Wastewater Vehicle Purchases	27,500										
Wastewater Collection Vehicles GPS	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
<b>Wastewater System Administration</b>											
Facilities Upgrades / Repairs and Replacements	49,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Targeted Economic Opportunities - Wastewater	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Undesignated Growth - Wastewater	185,164										
Time Keeping System	50,000										
<b>Glendale Sewage Treatment Plant</b>											
Glendale Controls	61,489				100,000						
Replacement of Sludge Pumping Equipment	71,816	75,000	75,000	75,000							
Transfer to Fleet - Wastewater Vehicle Purchases	36,646										
Capital Equipment	57,226	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000	75,000
Repair and Repave Service Roads					100,000						
Climber Screen Replacement						500,000					
Undesignated Pumps, Motors and Controls	72,374	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Rehab and Repair Primary Clarifiers	63,354										
SCADA HACH WIMS Interface	50,000	50,000	25,000	25,000							
Glendale Control Panel Upgrades	60,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Polymer System	117,100										
IMLR Pump VFD Upgrade	77,948			500,000							
Grit Classifier and Pumps Upgrade	260,117										
Sludge Pumping and Control Improvements	114,155										
Chlorine Conversion Study	100,000										
Intermediate Station Pump Replacement	68,214										
Influent Pump Replacement	160,300										
New Odor Control for primary clarifiers		250,000									
Primary #2 Replace Clarifier Equipment at Glendale			500,000								
Intermediate Pump Station Coating					400,000						
Centrifuge Rebuild					200,000		200,000				
Replacement of Secondary Clarifier Drive Mechanisms				475,000	475,000	475,000	475,000				
Grit Chamber Improvement					500,000						
Sludge Loading station							200,000				
Replace Generator at Blower Bidg.											1,000,000
<b>Northside Sewage Treatment Plant</b>											
Northside Controls	20,000	25,000		25,000		25,000		25,000			
Northside Replacement of Clarifier Drive Mechanisms			350,000	350,000	350,000	350,000					
Capital Equipment	36,540	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	30,000
Undesignated Pumps, Motors and Controls		75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	100,000
SCADA HACH WIMS Interface	30,000	50,000	25,000	25,000							
Northside Internal Recycle Pump Replacement	85,845										
Repair of Headworks Splitter Box	76,748										
Bypass Pump Station and Valve Control	224,404										
RAS Valve Controls	86,072										
Grit Valves and Pump Replacements	38,695										



**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
Replacement Aerator	64,779	75,000	75,000								
Northside Sludge Holding Tank Blowers and Aeration System	850,272										
Bypass Pump Station Rebuild	961,442										
NPW Pump Station Rehab				1,000,000							
Secondary clarifier pressure relief valves		50,000	100,000	100,000	100,000	100,000					
<b>Sewage Pumping Stations</b>											
Telemetry System Upgrades	25,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	100,000	100,000
Wet Well Rehab		150,000	150,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Undesignated Pump / Panel Replacements		200,000	200,000	225,000	225,000	250,000	250,000	250,000	250,000	250,000	250,000
Undesignated Generator Replacement		80,000	80,000	80,000	80,000	100,000	150,000	150,000	150,000	150,000	150,000
Transfer to Fleet - Wastewater Vehicle Purchases	99,750										
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Northside Pump Station Construction	7,432,331										
Upgrade SW Pump Station	14,948										
Pump Station ARC Flash Study	150,000	5,000	5,000	5,000	175,000	5,000	5,000	5,000	175,000	5,000	5,000
Northwest PS Rehab	156,844										
VFD Conversions	10,000										
Martins Landing Pumps & Panel Rehab	1,838										
Undesignated Generator Installation		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Cyanamid L6840 Rehab.	200,000	550,000									
Non-Destructive FM Testing			75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
L2610 US98 South Pipe/Well Rehab	28,417										
County Line L3440 Panel Replacement	200,000										
Upgrade Tenth St L3310 Pump Station	200,000										
L0440 Bridgefield Panel Replacement	75,000										
Edgewood Ext. Rehab	482,530										
Electricians Portable Generator	20,946										
Airpark L3430 Fiber Install	13,722										
Northside L6010 Fiber Install	36,658										
Telemetry System Communication Issues	8,098										
Pump Station Well Level Upgrades	50,000	20,000									
L6520 Interstate Business Park II Generator Installation	55,389										
L6630 Kennedy House Pump Replacements	16,736										
L0790 Publix Fiber Install	1,346										
L0730 Westside Fiber Install	1,462										
L0410 Fire Suppression System	50,000										
L4570 Swindell Rd Pumps and Panel	200,000										
Portable Bypass Pump	62,000										
L3440 County Line Pump Replacement	53,665										
L3455 PLC Replacement	19,647										
L2310 Generator Replacement	95,864										
L3220 Meridian Pump Replacement	35,000										
L7130 Sandpiper South Pump Replacement	18,056										
Airside Master Pump Replacement	22,000										
L2680 Highlands City Towncenter Pump Replacement	13,000										
L4440 M&B Commercial Pump Replacement	25,000										
L1410 Lake Hunter Pump Replacement	20,000										
L3610 Grasslands Odor Control	33,186										
L6540 Mall Hill Pump Replacements	35,000										
L6805 Bridgewater II Pump Replacements	22,000										
L2310 Chemical Grout Drywell	4,360										
L3610 Grasslands Re-pipe	19,953										
L6550 Sleepy Hill Middle School Generator Installation	80,000										
L2310 Fire Suppression System		50,000									
L3710 Airside Master Panel Generator		250,000		450,000							
L1710 Belvedere Pump, Panel, Generator Rehab		250,000									
Storage building for spare pumps, portable generators			50,000	450,000							
Mission Lakes Driveway Replacement	25,000										
Water Utilities Cybersecurity Vulnerability Evaluations	40,000										
L7210 Eastside Village Wet Well Rehab	57,250										
L7020 Socrum Loop Wet Well Rehab	57,250										

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
L0820 Lone Palm Generator	73,950										
L0730 Spare Pump for Westside Lift Station	31,500										
L0210 Spare Pump for Woodlake Lift Station	31,500										
Replace L0110 Bentley Shores FM						350,000					
- L6820 Interstate Pump Station Pumps-Panel-Generator						400,000					
L2310 Fire Suppression System			50,000								
L3430 Fire Suppression System			50,000								
L0360 Spring Oaks Station Rehab				200,000							
L7020 Socrum Loop Station Rehab					350,000						
L3410 Waring Rd Pumps Panel Generator						400,000					
L6310 Providence Road Pump Station Rehab						300,000					
<b>Sewer Line Maintenance</b>											
Rehabilitate Sewer Lines	100,000	1,200,000	1,400,000	1,500,000	1,500,000	1,600,000	1,600,000	1,600,000	1,750,000	1,750,000	1,750,000
Sewer Maintenance - Contractor Installed Liners	950,000										
Sewer Maintenance - Contractor Cleaning & Televising	50,000										
Sewer Maintenance - City Performed Point Repairs	100,000										
Wastewater New Line Connections											
Inflow Reduction		75,000		75,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000
English Oaks FM Plug Valve Repair	17										
Flushing of Southwest Basin Force Mains	25,000										
Sewer Maintenance - Manhole Rehabilitation	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	175,000	175,000
Capital Contingency	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Collection System Monitoring	20,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Other Construction Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Other Replacement Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Fleet - Wastewater Vehicle Purchases		550,000									
Capital Equipment	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Northside 30inch Force Main ARV Rehab		344,716									
Utility Relocation SR 33 at I-4 - Tomkow to Old Combee	1,900,000	2,000,000									
Skyview Force Main Upgrades	148,901										
Griffin Rd 24" Gravity Sewer Replacement - Phase 1	3,200,000										
Smartcover Installation				25,000		25,000		25,000		25,000	
COL Sewer Line Easement Purchases	25,000		25,000		25,000		50,000		50,000		
CMOM - (Capacity, Mgmt., Operations & Maint) Update					100,000					100,000	
Sanitary Sewer Evaluation Study				100,000					100,000		
Lake Parker Manhole Repair		200,000									
Materials Storage Structure	59,863										
Western Trunk San Gully Rd Line Relocation	2,000,000	3,000,000									
Service Laterals CIPP Lining		150,000	150,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
L0820 Lone Palm FM Extension/Upsizing	350,000										
Lakeland Hills Blvd SFM Reroute	287,000										
Downtown Manhole Replacements		25,000	25,000	25,000							
Kings and Queens MHP 24" VCP Upsize					2,133,000						
Sylvester Rd and Lynncrest MH17149 to MH17030	732,000	593,000									
LS1320113158 Gravity Line Repair	93,998										
FDEP In-Kind Project ? File No.22-2245	200,000										
Kathleen Rd Lateral Extension	195,251										
Howard Ave Pilot Project	155,659										
Repair Line behind Harry's in Alley	75,000										
New Manhole in ally behind Fresco's	163,383										
US 98N Line Replacement	218,499										
LS0806508064 Emergency Repair	78,650										
Basin I&I Studies	97,042										
ARV03245 Odor Control	75,000										
Griffin Rd 24in Gravity Sewer Replacement - Phase 2	2,410,000										
SR33 Parkview to Granada Widening		265,000						150,000			
Dranefield Rd at Waring Rd Widening		132,000									
Emergency Repair FM4503545065	100,000										
- GPS Equipment Upgrades						50,000					
<b>Pretreatment Program</b>											
Local Limits Headworks Study								80,000			

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	<b>Adjusted 2023 Budget</b>	<b>2024 Proposed</b>	<b>2025 Projected</b>	<b>2026 Projected</b>	<b>2027 Projected</b>	<b>2028 Projected</b>	<b>2029 Projected</b>	<b>2030 Projected</b>	<b>2031 Projected</b>	<b>2032 Projected</b>	<b>2033 Projected</b>
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Pretreatment CORE Program	25,000										
Flowmeter Replacement	341,000	50,000	50,000	75,000	50,000	50,000	75,000	50,000	50,000	75,000	50,000
Grease Trap Tracking Program Software		25,000									
<b>Wastewater Engineering</b>											
Cataloging of Permits, Easements and Service Agreements		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
County Projects	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
D.O.T. Projects	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Wastewater Support - Other City Departments	40,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Undesignated Utility Relocations	66,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Utility Relocation - West Pipkin, Medulla to Harden.	14,610										
Capital Equipment		8,000			20,000						
Utility Relocation SR 33 at I-4 - Tomkow to Old Combee	81,760										
South Wabash Ave Extension				20,000							
Northside Pump Station Construction	247,959										
Griffin Rd 24" Gravity Sewer Replacement - Phase 1	162,558										
Repair of Headworks Splitter Box	2,000										
Five Points Roundabout	47,000										
English Oaks Phase III - Construction	8,000										
FDOT Proposed Wastewater Projects	543,016	345,000	400,000	600,000	400,000	400,000	450,000	400,000	400,000	400,000	
Glendale Effluent Pump Station - Design	97,557										
Cyanamid L6840 Rehab.	100,000										
Southwest Pump Station Redirection	50,000										
North Wabash Extension	10,000										
Bypass Pump Station and Valve Control	6,837										
Master Plan	597,013										
Edgewood Ext. Rehab	46,575										
English Oaks Phase IV - Construction	1,764										
Western Trunk San Gully Rd Line Relocation	84,385										
IMLR Pump VFD Upgrade	3,780										
Northside Sludge Holding Tank Blowers and Aeration System	5,000										
Lakeland Hills Blvd SFM Reroute	4,580										
Chlorine Conversion Study	5,000										
Regional Biosolids Handling - Design	1,000,000										
LS1320113158 Gravity Line Repair	10,705										
Bypass Pump Station Rebuild	19,838										
Griffin Rd 24in Gravity Sewer Replacement - Phase 2	29,000										
SR33 Parkview to Granada Widening	37,000										
Dranefield Rd at Waring Rd Widening	51,000										
Chestnut Rd Sidewalk Improvement	130,000										
Condition Assessment of line to Wetlands				432,000							
Condition Assessment of line to/from Glendale/Northside				385,000							
Glendale Plant Capacity Analysis			250,000								
Intermediate Pump Station Coating				40,000							
<b>Maintenance Support</b>											
Capital Equipment	29,337	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Wetlands Management</b>											
FDEP-Se7en Wetlands Phase III Trail	390,778										
Security Enhancements	30,000	30,000									
Capital Contingency	39,600	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Undesignated Generator Replacement				30,000							
Wetlands Gopher Tortoise Relocation	75,000	25,000		25,000		25,000		25,000		25,000	
Transfer to Fleet - Wastewater Vehicle Purchases	190,000	102,000									
Capital Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Wetlands Fiber Installation	8,752										
Wetlands Park			75,000		75,000		75,000				
North Boundary Fence adjacent to Eaglebrook	150,000										
Upgrades to Office		30,000									
Wetland Data Automation	166,384										
Replacement of Control Gates	179,495		400,000								
Effluent Ditch Rehabilitation		100,000									

**WASTEWATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
Reverse Eutrophication/Wetlands Ecosystem			90,232								
Connect to Public Water Supply	35,556										
Land Management	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	
Effluent Structure Rehabilitation		200,000	2,000,000								
Dredging and Sediment Management	741,861										
Wetland Renewable Energy			75,000								
Se7en Wetlands Educational Center	250,000	100,000									
Additional Storage for Equipment Shed	75,000										
Replacement of Diffusers	30,400										
Water Quality Improvements TSS		100,000									
Cell 4 drainage upgrades		300,000									
Replacement of Control Panels for Blowers		20,000									
Additional Parking Area/Cover		200,000									
Cell 3 Distribution Ditch		70,000									
Cell 6 Erosion		70,000									
Wetland Treatment System Assessment Update								250,000			
Stability Analyses / EAP Update					150,000						
Wetland Cells Restoration			300,000	200,000							
Wetland Water Budget & Operating Procedures				150,000							
<b>Laboratory Analysis</b>											
WW Laboratory Renovation	108,900										
Capital Equipment	20,100	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
<b>West Lakeland Roughing Plant</b>											
Undesignated Pumps, Motors and Controls	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000
Westside Control Panel Upgrades	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	75,000
PLC Replacements	259,400										
Aeration Tank Coating						1,000,000					
Blower Replacement											250,000
<b>Wastewater Treatment Operations Support</b>											
Capital Equipment	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
<b>Total Expenses</b>	<b>35,965,597</b>	<b>14,393,154</b>	<b>8,942,732</b>	<b>10,064,500</b>	<b>9,975,500</b>	<b>8,897,500</b>	<b>5,972,500</b>	<b>5,457,500</b>	<b>5,417,500</b>	<b>5,322,500</b>	<b>5,486,500</b>
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	26,527,138	3,416,541	4,009,038	2,571,306	2,211,806	1,941,306	1,248,806	3,181,306	5,628,806	8,116,306	10,698,806
<b>Sources / (Uses)</b>	(23,110,597)	592,497	(1,437,732)	(359,500)	(270,500)	(692,500)	1,932,500	2,447,500	2,487,500	2,582,500	2,418,500
<b>Ending Balance</b>	<b>3,416,541</b>	<b>4,009,038</b>	<b>2,571,306</b>	<b>2,211,806</b>	<b>1,941,306</b>	<b>1,248,806</b>	<b>3,181,306</b>	<b>5,628,806</b>	<b>8,116,306</b>	<b>10,698,806</b>	<b>13,117,306</b>

**WASTEWATER IMPACT FEES  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact Fees	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000	958,000
<b>Unappropriated Surplus</b>	6,544,133	7,284,000	1,378,000	(37,000)	1,492,000	(378,000)	(408,000)	(408,000)	(408,000)	(408,000)	(408,000)
<b>Total Revenues</b>	7,602,133	8,342,000	2,436,000	1,021,000	2,550,000	680,000	650,000	650,000	650,000	650,000	650,000
<b>Expenses</b>											
<b>Non-Departmental</b>											
Wastewater Impact Fee Study			30,000			30,000					
<b>Sewage Pumping Stations</b>											
Southwest Pump Station Redirection	400,000										
L3865 Citrus Woods Panel Upsizing	8,246										
L3845 Skyview Waters Panel Upsizing	6,677										
Cypress Point Repump Station Reimbursement	1,000,000										
<b>Sewer Line Maintenance</b>											
Force Main Parkway to Glendale	572,886										
Skyview Force Main Upgrades	537,679										
Southwest Lakeland Sewer Upgrade	893,170										
North Wabash Extension	57,000										
Western Trunk San Gully Rd Line Relocation	250,000	7,000,000									
L0820 Lone Palm FM Extension/Upsizing	103,222										
Waring Rd-Pipkin to Dranefield FM		300,000	1,700,000								
Master Plan-Crystal Lake/Sylvester Combined					1,900,000						
Master Plan-Waring Rd Gravity to LS3410		336,000									
<b>Wastewater Engineering</b>											
Subdivision and Commercial Development	500,000	406,000	406,000	406,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Undesignated Capacity Expansion	280,688	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Skyview Force Main Upgrades	18,827										
Southwest Lakeland Sewer Upgrade	1,098,967										
West Lakeland Waste Load Facility Expansion Study				105,000							
Southwest Pump Station Redirection	57,068										
Lakeland Central Park Upsize Reimbursement	1,700,000										
L0820 Lone Palm FM Extension/Upsizing	10,500										
Master Plan-Crystal Lake/Sylvester Combined				210,000							
Downtown WW Master Plan	107,203										
<b>Total Expenses</b>	7,602,133	8,342,000	2,436,000	1,021,000	2,550,000	680,000	650,000	650,000	650,000	650,000	650,000
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	20,012,215	13,468,082	6,184,082	4,806,082	4,843,082	3,351,082	3,729,082	4,137,082	4,545,082	4,953,082	5,361,082
<b>Sources / (Uses)</b>	(6,544,133)	(7,284,000)	(1,378,000)	37,000	(1,492,000)	378,000	408,000	408,000	408,000	408,000	408,000
<b>Ending Balance</b>	13,468,082	6,184,082	4,806,082	4,843,082	3,351,082	3,729,082	4,137,082	4,545,082	4,953,082	5,361,082	5,769,082

**WATER IMPACT FEES  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Connection Fees	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Interest on Pooled Investments	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<b>Unappropriated Surplus</b>	396,512	(550,000)	(550,000)	1,550,000	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
<b>Total Revenues</b>	1,296,512	350,000	350,000	2,450,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
<b>Expenses</b>											
<b>Water Engineering</b>											
SW Water Expansion - Medulla Rd	46,512	350,000	350,000	2,450,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
<b>Water Administration</b>											
Capital Contingency	300,000										
Polk Regional Water Cooperative	600,000										
Southwest Water Expansion	350,000										
<b>Total Expenses</b>	1,296,512	350,000	350,000	2,450,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	8,641,341	8,244,829	8,794,829	9,344,829	7,794,829	8,344,829	8,894,829	9,444,829	9,994,829	10,544,829	11,094,829
<b>Sources / (Uses)</b>	(396,512)	550,000	550,000	(1,550,000)	550,000	550,000	550,000	550,000	550,000	550,000	550,000
<b>Ending Balance</b>	8,244,829	8,794,829	9,344,829	7,794,829	8,344,829	8,894,829	9,444,829	9,994,829	10,544,829	11,094,829	11,644,829

**WATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Interest on Pooled Investments	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer from Water Operations	8,100,000	7,000,000	7,725,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000
<b>Unappropriated Surplus</b>	24,716,954	4,241,464	1,053,614	(511,200)	(344,402)	(2,034,400)	(1,901,200)	(2,558,800)	454,400	(72,200)	(762,800)
<b>Total Revenues</b>	33,216,954	11,641,464	9,178,614	6,888,800	7,055,598	5,365,600	5,498,800	4,841,200	7,854,400	7,327,800	6,637,200
<b>Expenses</b>											
<b>Engineering</b>											
PW Survey Services - Water Utilities Projects	6,391										
<b>Water Production-General</b>											
CWP4001 Production - Tools & Equip	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CWP4002 PICS Capital Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
CWP5030 Equipment Replacement (007)	143,325	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5505 NW Plant Auxiliary System Upgrades	60,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CWP5519 NE Monitoring Well Equipment Replacement	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Williams Filter Rehabilitation	1,808,475										
Liquid Chlorine Conversion	100,000	300,000	1,000,000								
Combee WTP Filter Rehabilitation						400,000	400,000				
Williams Ground Storage Tank Cleaning and Repairs	77,985										
Lead and Copper Rule Compliance	291,369										
Williams WTP Chemical Feed Equipment Replacement	200,583										
NE Wellfield dock rebuilds	42,200										
Williams WTP Canopies for Gen 3 Controls and CCC Sample Rack		40,000									
Williams WTP Paint		80,000									
Water Utilities Cybersecurity Vulnerability Evaluation	40,000										
Williams WTP Softener Mechanical Equipment Replacement										750,000	
<b>Combee Water Treatment Plant - General</b>											
Combee WTP Thickener Rake Replacement		75,000									
Combee WTP Generator Control Conversion to Delta V		100,000									
<b>Water T&amp;D-General</b>											
Capital Contingency		200,000	200,000	220,000	220,000	220,000	240,000	240,000	240,000	260,000	260,000
Lead and Copper Rule Compliance	180,000	210,000	220,000	226,600	233,398	244,400	247,600	255,000	262,700	270,600	280,000
CWE4001 Subdv. & Comm. Dev. Cap. Proj.	89,000	135,000	135,000	140,000	140,000	145,000	145,000	150,000	150,000	155,000	155,000
CWD4002 New Service Connections	139,247	65,000	65,000	75,000	75,000	85,000	85,000	85,000	95,000	95,000	95,000
CWE4004 Minor Ext & Sys Improvements (007)	220,467	320,000	325,000	330,000	330,000	335,000	335,000	335,000	340,000	340,000	340,000
CWD4009 Hydrant Install-New Annex (007)	34,100										
CWD4011 City Project Support (007)	240,000	250,000	250,000	260,000	275,000	275,000	275,000	275,000	300,000	300,000	300,000
CWD4018 Dist. Facilities Replacement	110,000	100,000	100,000	120,000	120,000	120,000	120,000	120,000	130,000	130,000	130,000
CWD4021 New Water Meters		50,000	50,000	50,000	60,000	60,000	60,000	60,000	60,000	70,000	70,000
CWE4022 Tools & Equip	34,337	30,000	30,000	30,000	35,000	35,000	35,000	35,000	40,000	40,000	40,000
CRR4023 Central Controlled Irrigation	6,000										
CWD5039 Undesignated Long Term Project Support (007)	140,000	250,000	250,000	300,000	300,000	300,000	350,000	350,000	350,000	350,000	400,000
CWD5067 Meter Relocation/Improvement	7,500	7,500	7,500	7,500	8,000	8,000	8,000	8,000	8,500	8,500	8,500
CWD15100 Traffic Control Support Capital	7,500	7,500	7,500	7,500	8,000	8,000	8,000	8,000	8,000	8,500	8,500
CWE5146 Purchase of Radios		5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Transfer to Fleet - Water Vehicle Purchases	102,000	165,000	100,000								
CWD5230 SmartGrid Installation	12,134,324										
Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale	209,456										
Redwood Av. 6" AC Replacement (Between E. Edgewood Dr. and Glendale St	191,749										
North Wabash Extension	459										
Scott Lake Manor 6" Fire Improvement (Martha St, Donald St & Jay St)	15										
Glendale St. 6" AC WM Replace (Willow to New Jersey)	35,052										
Skyview 6" Fire Protection Improv (Six Iron-Fairway Dr)			126,750								
Skyview 6" Fire Protection Improv (Watersedge Dr)			138,400								
W. Lk Parker AC W.L. Replace (Valencia to Bonaire)	258,400										
Lakeland Hills Blvd (Parkview to Granada)		4,200,000									
Chabett Ave. W.L Replace-6 inch-Fire Improv	145,000										
E Lk Parker AC Replace (Lk View to Idlewild)	115,000										
Tom Watson Rd 6" W.M. & Fire Protection Improvement			85,000								
Oxford Av/Warrington Av 6" Fire Protection Improvement			175,000								

**WATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
Cornelia Av. 6" AC WL Repl. (W. Hickory to Dorothy)	159,579										
Lk. Hollingsworth Dr 6" AC WL Rep (Collins Ln to Crystal Lk Dr)	300,221										
Water Main Replacement Group 1	10,000										
Water Main Replacement Group 3	714,000	379,000		394,000	410,000						
Water Main Replacement Group 4	1,020,000	541,000		562,000	585,000						
Water Main Replacement Group 5	2,040,000	1,000,000		1,125,000	1,171,000	1,500,000	1,560,000	1,280,000	1,330,000		
N. Galloway/Sleepy Hill Roundabout 12" PVC Removal & Adj. (Polk County)	2,172										
Chestnut Rd Sidewalk Improvements	420,000										
Clubhouse/Tillery Rd Relocation	40,000										
County Support Project	5,000										
Ground Penetrating Radar	21,000										
Water Main Replacement Group 8	765,000			765,000	795,000						
Carolina 6" AC Replacement	95,057										
Buckingham Ave 6" AC WM Replacement	150,315										
Fairway & US92 - Tie lines			120,000								
Townepark & Myrtle Hill Tie			75,000								
Modifications to Water Distribution Facility Stairwell	70,000										
LWE9592 W. Pipkin Widening (Medulla to Harden)	208,249										
12? AC replacement Chestnut St-Chestnut Hills Dr to W 10th	57,633										
Directional Boring Rig/Vacuum/Trailers			900,000								
Water Main replacement Group 6					650,000						
Water Main replacement Group 7				620,000							
<b>Water T&amp;D-Meters</b>											
Water Meter Replacement - Capital	130,000	80,000	80,000	80,000	100,000	100,000	100,000	100,000	3,000,000	3,000,000	3,000,000
<b>Water T&amp;D-Cross Connection Control</b>											
CWD4010 Backflow Prevention	75,741	120,000	120,000	130,000	130,000	140,000	140,000	150,000	150,000	160,000	160,000
<b>Water Engineering</b>											
Capital Contingency	245,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Williams Filter Rehabilitation	115,000										
Liquid Chlorine Conversion	5,000										
Lead and Copper Rule Compliance	3,892										
CWE4001 Subdv. & Comm. Dev. Cap. Proj.	502,000	406,000	406,000	406,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
CWE4004 Minor Ext & Sys Improvements (007)	2,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CWD4011 City Project Support (007)	70,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4012 Polk County Project Support	26,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
CWD4013 State/FDOT Project Support	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CWD4014 City Parks & Rec Support (007)	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
CDA5096 CROW Water Projects Easements	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Maplewood Av 6" AC Replacement (Between E. Edgewood Drive and Glendale)	1,486										
Redwood Av. 6" AC Replacement (Between E. Edgewood Dr. and Glendale St)	5,000										
Utility relocation SR33 at I-4 - Tomkow to Old Combee Interchange	3,356,900										
Polk County-Bartow-US 98 Interconnect	1,514,591										
North Wabash Extension	11,912										
Skyview 6" FL Protection Improv/Waterview Blvd W/Add Valves	59,350										
Skyview 6" Fire Protection Improv (Six Iron-Fairway Dr)	59,540										
Skyview 6" Fire Protection Improv (Watersedge Dr)	59,150										
Lakeland Hills Blvd (Parkview to Granada)	393,617										
Chabett Ave. W.L Replace-6 inch-Fire Improv	8,615										
E Lk Parker AC Replace (Lk View to Idlewild)	15,479										
Tom Watson Rd 6" W.M. & Fire Protection Improvement	30,000										
Oxford Av/Warrington Av 6" Fire Protection Improvement		30,000									
Luce Rd AC Water Main Replacement	3,901										
Lk. Hollingsworth Dr 6" AC WL Rep (Collins Ln to Crystal Lk Dr)	11,966										
Chestnut Rd Sidewalk Improvements	8,000										
Bartow Hwy Widening (Edgewood Dr to Main St)W.L.Adjust.S	350,000		3,100,000								
Carolina 6" AC Replacement	6,000										
Buckingham Ave 6" AC WM Replacement	10,000										
Fairway & US92 - Tie lines		15,000									
Townepark & Myrtle Hill Tie		15,000									
Water Capital Equipment		8,000			20,000						
Update Water Hydraulic Model		250,000									



**WATER RENEWAL AND REPLACEMENT FUND  
CAPITAL IMPROVEMENT PLAN**

	<b>Adjusted 2023 Budget</b>	<b>2024 Proposed</b>	<b>2025 Projected</b>	<b>2026 Projected</b>	<b>2027 Projected</b>	<b>2028 Projected</b>	<b>2029 Projected</b>	<b>2030 Projected</b>	<b>2031 Projected</b>	<b>2032 Projected</b>	<b>2033 Projected</b>
Dranefield Rd at Waring Rd Widening	155,000	1,100,000									
LWE9592 W. Pipkin Widening (Medulla to Harden)	123,683										
FDOT Proposed Water Projects	41,565	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
SW Water Expansion - Medulla Rd	6,572										
12? AC replacement Chestnut St-Chestnut Hills Dr to W 10th	4,530										
Water Main Extension - Acres at Scott Lake	25,178										
<b>Water Administration</b>											
Radio Replacement 2011	72,264	72,264	72,264								
Capital Contingency	200,000										
Undesignated Improvement Projects	393,003										
Timekeeping System	50,000										
Maximo GIS Integration	46,800										
Targeted Economic Opportunities - Water	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Water Asset Management Plan	15,190										
Undesignated Growth - Water	728,020										
SW Water Expansion - Medulla Rd	136,849										
Hydrant Water Field Station	250,000										
Smartgrid MDM	200,000										
<b>Total Expenses</b>	<b>33,216,954</b>	<b>11,641,464</b>	<b>9,178,614</b>	<b>6,888,800</b>	<b>7,055,598</b>	<b>5,365,600</b>	<b>5,498,800</b>	<b>4,841,200</b>	<b>7,854,400</b>	<b>7,327,800</b>	<b>6,637,200</b>
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	30,239,241	5,522,287	1,280,823	227,209	738,409	1,082,811	3,117,211	5,018,411	7,577,211	7,122,811	7,195,011
<b>Sources / (Uses)</b>	(24,716,954)	(4,241,464)	(1,053,614)	511,200	344,402	2,034,400	1,901,200	2,558,800	(454,400)	72,200	762,800
<b>Ending Balance</b>	5,522,287	1,280,823	227,209	738,409	1,082,811	3,117,211	5,018,411	7,577,211	7,122,811	7,195,011	7,957,811

**Lakeland Electric  
10 Year Capital Improvement Plan**

	FY23 Original Budget	FY24 Proposed Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget
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**REVENUES:**

Transfer from Operating Fund	-40,410,902	36,487,102	34,368,575	30,604,410	30,788,586	30,648,130	29,870,295	30,683,551	31,531,082	32,387,100	33,278,483
Bond Proceeds	76,900,000										
Payroll & Motor Pool Transfers	8,075,300	8,371,177	8,191,914	8,495,590	8,811,414	9,151,870	9,505,705	9,873,449	10,242,918	10,639,900	11,039,517
Capital Reserves				12,068,168	8,359,241	11,082,100	5,480,704	7,731,045	3,802,599	3,378,939	4,453,477
<b>TOTAL REVENUES</b>	<b>44,564,398</b>	<b>44,858,279</b>	<b>42,560,489</b>	<b>51,168,168</b>	<b>47,959,241</b>	<b>50,882,100</b>	<b>44,856,704</b>	<b>48,288,045</b>	<b>45,576,599</b>	<b>46,405,939</b>	<b>48,771,477</b>

**EXPENDITURES:**

McIntosh Plant	1,625,000	276,613	93,387	1,760,000	260,000	10,000	110,000	10,000	10,000	110,000	10,000
McIntosh Plant Unit 5	16,596,574	19,410,016	17,929,113	17,232,355	19,701,309	12,349,559	18,396,769	21,491,523	17,987,808	19,948,085	10,300,000
McIntosh Gas Tiurbine 2	260,000	324,615	1,115,000	1,115,673	195,000	13,436,160	150,000	130,000	230,000	150,000	7,780,964
McIntosh GT	50,000			1,533,825							2,500,000
Larsen Plant	1,931,292	598,500	527,500	3,303,620	2,458,620	762,500	2,382,500	1,002,500	2,252,500	1,277,500	1,207,500
Winston Plant	267,000	87,756	405,000	237,000	407,000	691,500	417,998	472,500	685,000	435,000	837,500
Other Production Projects	1,874,510	1,168,230	2,254,923	2,488,423	3,128,896	2,340,171	3,256,009	3,339,646	3,873,453	3,622,372	4,070,833
Transmission Lines	165,000	130,000	965,115	2,158,929	898,938	137,977	2,015,047	642,148	744,280	646,444	448,641
Distribution Lines	9,962,000	8,050,533	8,771,175	7,156,193	6,856,066	7,177,806	6,677,429	7,062,945	7,064,369	7,376,715	6,589,995
Transmission Substations	100,000	100,000	100,000	100,000	100,000	100,000	154,000	100,000	100,000	100,000	2,100,000
Distribution Substations	765,000	2,776,000	385,150	2,235,302	1,735,457	1,235,614	385,773	2,135,934	386,098	386,265	411,434
Other Delivery Products	9,147,570	8,640,112	8,398,447	8,774,566	10,963,722	10,486,441	9,783,269	10,484,775	10,881,552	11,294,216	11,434,148
Build	1,019,030	2,187,725	1,018,294	576,155	879,313	1,602,775	621,547	1,030,639	650,056	666,656	683,699
Tech	250,550	571,550	300,550	2,150,550	150,550	300,550	150,550	150,550	450,550	150,550	150,550
Misc. Projects	550,872	536,629	296,835	345,577	224,371	251,047	355,813	234,885	260,932	242,136	246,213
<b>TOTAL EXPENDITURES</b>	<b>44,564,398</b>	<b>44,858,279</b>	<b>42,560,489</b>	<b>51,168,168</b>	<b>47,959,241</b>	<b>50,882,100</b>	<b>44,856,704</b>	<b>48,288,045</b>	<b>45,576,599</b>	<b>46,405,939</b>	<b>48,771,477</b>

**Lakeland Electric  
10 Year Capital Improvement Plan**

	FY23 Original Budget	FY24 Proposed Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget
<b>McIntosh Plant</b>											
LPE9787 PCM MPP Administration Building	1,500,000			1,750,000	250,000						
CMP5673 MCOM Sump Pumps	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
CPP Fiber Optic Building/Rewire	100,000						100,000				
FY32 CMP8013 MREP BATTERY REPLACEMENTS										100,000	
FY24 CMP4300 MD2 SYNCHRONIZATION OF SELECT BREAKERS		116,613	83,387								
FY24 CMP4301 MD2 DIESEL GENERATOR SYNCHRONOUS OPERATION		150,000									
<b>Total</b>	<b>1,625,000</b>	<b>276,613</b>	<b>93,387</b>	<b>1,760,000</b>	<b>260,000</b>	<b>10,000</b>	<b>110,000</b>	<b>10,000</b>	<b>10,000</b>	<b>110,000</b>	<b>10,000</b>
<b>McIntosh Plant Gas Turbines</b>											
CMP6616 MGT1 Industrial Coatings	50,000			33,825							
FY33 CLP7016 MGT1 Major Inspection & Exhaust Repl											1,500,000
FY26 CMP6554 MGT1 HOT GAS PATH				1,500,000							1,000,000
CMP6619 MGT2 COMBUSTION DYNAMICS MONITORING SYSTEM INSTALLATION	200,000	264,615									
CMP7279 MGT2 Pump Overhauls/Replacement	20,000	20,000	20,000	50,000	50,000	50,000	50,000	35,000	50,000	50,000	67,500
FY26 CMP7771 MGT2 Battery Bank				100,000							125,000
FY28 CMP7012 MGT2 Air Filters						110,000					125,000
CMP7010 MGT2 Motor Overhauls	20,000	20,000	20,000	50,000	50,000	50,000	50,000	35,000	50,000	50,000	50,000
CMP7011 MGT2 Valve Replacments	20,000	20,000	20,000	50,000	50,000	50,000	50,000	35,000	50,000	50,000	50,000
CMP6617 MGT2 Hot Gas Path/Major Outage						12,786,160					6,763,464
FY25 CMP7015 MGT2 Insulation Replacement			350,000								
FY28 CMP7013 MGT2 Evap Cooler Media						300,000					350,000
FY26 CMP7014 MGT2 Generator Rewind				500,000							
CMP7022 MGT2 TORQUE CONVERTER				90,000					40,000		
CMP7025 MGT2 EXPANSION JOINTS			80,000	100,000		40,000					200,000
CMP7026 MGT2 CAPITAL COATINGS			25,000	25,000	45,000	50,000		25,000			50,000
FY26 CMP7028 MGT2 GEAR BOX OVERHAUL				150,673					40,000		
FY25 CMP7029 MGT2 CONTROLS UPGRADE			600,000								
<b>Total</b>	<b>310,000</b>	<b>324,615</b>	<b>1,115,000</b>	<b>2,649,498</b>	<b>195,000</b>	<b>13,436,160</b>	<b>150,000</b>	<b>130,000</b>	<b>230,000</b>	<b>150,000</b>	<b>10,280,964</b>
<b>McIntosh Unit 2</b>											
<b>Total</b>											
<b>McIntosh Unit 3</b>											
<b>Total</b>											

**Lakeland Electric  
10 Year Capital Improvement Plan**

	FY23 Original Budget	FY24 Proposed Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget
<b>McIntosh Unit 5</b>											
LMP9035 U5 Combustion Turbine Inspection Outage (Outage)		2,500,000	3,777,402			1,000,000	5,000,000		1,000,000		5,000,000
LMP9250 U5 LTMA Assets	7,919,866	8,388,518	7,386,639	2,432,855	4,431,309	4,544,559	4,611,769	11,441,523	6,952,808	12,376,166	
LMP9262 U5 STG Outage	50,000	1,973,498	3,160,072			2,725,000	3,700,000		2,500,000		1,500,000
LPE9781 U5 SCR Catalyst							1,000,000				
FY28 CMP5737 U5 AMMONIA CONTROL VALVE AND VAPORIZER REPLACEMENT						150,000					
CMP5738 U5 REPLACE 15 CDM MONITORS	270,000										
CPE4142 U5 Inlet Filters Replacement		225,000			450,000			250,000			300,000
CMP4085 U5 Facilities Recoating	250,000		50,000	300,000	300,000			350,000			350,000
CMP4099 U5 Combustion Turbine Dynamic Sensor Upgrade (Outage)						150,000					
CMP5342U5 Combustion Turbine Insulation							1,000,000		1,500,000	1,500,000	
CMP5372 U5 Cooling Tower Structure Reinforcement			100,000	102,500	200,000	20,000	200,000	250,000	250,000		
CMP5511 U5 T3000 Appliation Processors			300,000	300,000					300,000		
CMP5539 U5 CEMS Upgrade			75,000			150,000			300,000		
CMP5545 U5 Expansion Joint		140,000		150,000				160,000			150,000
CMP5478 U5 Cooling Tower Acid Tank Replacement				40,000					45,000		
CMP5492 COMBUSTION TURBINE INSULATION	500,000										
CMP5500 U5 HRSG Recoating	150,000				150,000			150,000			150,000
CPE5501 U5 BFP Overhauls				180,000	190,000						250,000
CMP5615 U5 Replace Sign on Building	34,000								45,000		
CPE5619 U5 Combustion Hardware Upgrade	1,750,000	1,500,000				2,000,000		3,000,000	3,000,000	3,500,000	
FY30 CMP5622 U5 Cooling Tower Motor Soft Starts Polisher Resin Replace								300,000			
CMP5624 U5 Condensate Pump/Motor Upgrades				120,000	130,000						150,000
FY25 CMP5625 U5 Controls Upgrade						550,000					
CMP5626 U5 Cooling tower Bleach Tank							35,000				
FY24 CMP5627U5 HP Roof/Floor Liners/Casing Pen seals Replacement		3,783,000									
FY28 CMP5649 U5 Replace CO catalyst							1,000,000				
FY25 CMP5652 U5 Gas Control Valve Overhaul			200,000				225,000				250,000
FY27 CPE5658 U5 BFP & Condesate Pump VFD Retrofit					350,000				350,000		
FY26 CMP5659 U5 Boiler Feed Pump Motor Overhauls				680,000				750,000	750,000		
CMP5660 U5 Inlet Recoating	50,000		50,000		200,000	200,000	275,000	250,000	300,000		300,000
FY27 CMP5661 U5 Turbine Exhaust Diffuser				1,467,000	2,000,000	500,000	300,000				

**Lakeland Electric  
10 Year Capital Improvement Plan**

	FY23 Original Budget	FY24 Proposed Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget
FY26 CMP5662 U5 HRSG HP Superheater				8,000,000	7,000,000						
FY25 CMP5663 U5 Start Up Motor			100,000						125,000		
CMP5664 U5 Circ Water Pumps	50,000			450,000	450,000						
FY25 CMP5665 U5 Auxillary Circ Water Pump				75,000							150,000
CMP5666 U5 Valve Replacements	680,000	100,000	150,000	300,000	400,000	300,000	300,000	150,000	150,000	350,000	150,000
CMP5667 U5 Fire System Louvers					25,000			300,000			
CMP5669 U5 Motor Overhauls	155,000	50,000	80,000	100,000	120,000	60,000	70,000	80,000	120,000		
CMP5647 U5 Waste Water Sump Pumps				150,000	150,000			350,000			100,000
CMP5695 U5 Replace Battery Banks							80,000	80,000	80,000	80,000	
FY25 CMP5696 U5 CT Generator Rewind/Stator Rewedge			2,200,000								
FY25 CMP5697 U5 Condensate Tank Recoat (Interior)			20,000		80,000			80,000			
FY26 CMP5694 U5 IP Tube Bundle Replacements				2,000,000	3,000,000						
CMP5706 U5 L-0 Failure Mitigation								1,500,000			
FY25 CMP5708 U5 CT Enclosure Roof Panel Repl.			100,000					250,000			
FY26 CMP5710 U5 Attemperator Replacement											500,000
FY29 CMP5712 U5 Evaporative Cooler Media Repl.							350,000				
CMP5714 U5 CT Shaft Ground Upgrade				175,000							
CMP5709 U5 HP and IP silencer replacement							250,000				
FY27 CMP5715 U5 ST Gland Steam Warning				210,000							
FY27 CMP5713 U5 Torque Converter Overhaul			180,000						220,000		
CMP5721 U5 ST L-0 BLADE REPLACEMENT	3,737,708										
FY32 CMP5735 U5 SIEMENS ROTOR THROUGH-BOLT EXCHANGE										2,141,919	
LMP5736 U5 RAC RETUBING	1,000,000	350,000									1,000,000
FY30 CMP5740 U5 ST GENERATOR REWIND/STATOR REWEDGE								1,800,000			
FY27 CMP5741 U5 ST SHAFT GROUND UPGRADE					75,000						
FY24 CMP5742 U5 1000KVA FEEDER CABLES		400,000									
<b>Total</b>	<b>16,596,574</b>	<b>19,410,016</b>	<b>17,929,113</b>	<b>17,232,355</b>	<b>19,701,309</b>	<b>12,349,559</b>	<b>18,396,769</b>	<b>21,491,523</b>	<b>17,987,808</b>	<b>19,948,085</b>	<b>10,300,000</b>
<b>Larsen Plant</b>											
LLP9021 U8 Controls Upgrade (Outage)				3,000,000							
FY24 CLP4134 U8 Condensate Tank Recoat (Interior)		50,000					25,000				
CLP4141 U8 Potable Water Replacement	50,000	50,000									

**Lakeland Electric  
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	FY23 Original Budget	FY24 Proposed Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget
CPE4146 U8 Overduted U8 Electrical Equipment	500,000										
CLP4149 U8 CT Hydraulic Pump Replacement	28,000										75,000
CLP4150 U8 Nox Water Pumps	50,000				50,000	50,000					125,000
CMP4083 Larsen Facilities Recoating	100,000	10,000	100,000	100,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
CMP5318 U8 CEMS Analyzer Repl			50,000						75,000		
CLP4277 CEMS Server Upgrade - Larsen				50,000				100,000			
CLP4159 U8 Major Motor Overhauls	10,000	10,000	10,000	10,000	10,000	10,000	250,000	10,000	250,000	250,000	25,000
FY26 CLP4160 U8 Boiler Feed Pumps				81,120	81,120						200,000
CLP4165 U8 Fuel Oil Flow Divider	50,000					125,000					
CLP4166 U8 Voltage Regulators										500,000	
FY31 CLP4167 U8 Wing Cowl Plenum									1,500,000		
FY29 CLP4168 U8 CT Lube Oil Replacement							130,000				
LPE4179 U8 Closed cylice cooling water exchanger					750,000			350,000			
CLP4180 U8 Air Dryer	25,000						50,000				
FY24 CLP4181 U8 Air Filters		100,000			140,000			165,000			180,000
CLP4182 U8 Mee Fogging System							300,000				
FY25 CLP4185 U8 CT Fuel Oil Pump and Clutch			90,000								
CLP4169 U8 Breaker Overhauls		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
LLP9019 U8 Traveling Screens	498,292										
CLP4190 U8 Protective Relay Replacement							1,000,000				
FY22 CLP4197 U8 ST Inter/After Condenser Retubing						150,000			150,000		
FY24 CLP4198 U8 Battery Bank Replacement		75,000						100,000			
CLP4199 U8 Air Compressor	20,000						50,000				75,000
CLP4210 U8 Cranking Motor	250,000				150,000					250,000	
CLP4208 U8 GAS CONTROL & SR VALVE OVERHAUL							100,000				
CLP4211 U8 EXHAUST SILENCER							200,000				
CLP4220 U8 CT EXHAUST EXPANSION JOINT	125,000					150,000					250,000
FY23 CLP4221 U8 HRSG VALVES	150,000	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
CLP4222 U8 HYDROGEN BULLET INSTALLATION	75,000										
U8 - Combustion Turbine Inspection Outage					1,000,000						
FY25 CLP4283 U8 CONTROLS HARDWARE UPGRADE			250,000								

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FY24 CLP4284 U8 CT QUADVOTER INSTALLATION		276,000									
FY26 CLP4285 U8 HUMIDITY SENSOR UPGRADE				35,000							
<b>Total</b>	<b>1,931,292</b>	<b>598,500</b>	<b>527,500</b>	<b>3,303,620</b>	<b>2,458,620</b>	<b>762,500</b>	<b>2,382,500</b>	<b>1,002,500</b>	<b>2,252,500</b>	<b>1,277,500</b>	<b>1,207,500</b>
<b>Winston Plant</b>											
LPE9272 WIN NOx Catalyst Replacement					200,000	200,000	200,000	200,000	200,000	200,000	250,000
CPP4240 WINSTON REPLACE 17 GENERATOR GOVERNORS - DSLC2	250,000										
CMP4082 Winston Facilities Recoating	5,000		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	7,500
CPP4184 WIN Breaker Replacements	12,000	15,000	15,000	20,000	20,000	22,500	26,998	27,500	30,000	30,000	40,000
FY25 CMP6605 Winston Generator Rewind			75,000	82,000	82,000	84,000	86,000	90,000	100,000	100,000	115,000
CMP6606 Winston Air Conditioners		20,000		30,000		30,000		50,000			75,000
FY25 CMP Winston Engine Overhauls			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
FY25 CPP4241 WIN CO CATALYST REPLACEMENT			210,000			250,000			250,000		250,000
FY24 CPP4242 WIN CONTROLS UPGRADE		52,756									
<b>Total</b>	<b>267,000</b>	<b>87,756</b>	<b>405,000</b>	<b>237,000</b>	<b>407,000</b>	<b>691,500</b>	<b>417,998</b>	<b>472,500</b>	<b>685,000</b>	<b>435,000</b>	<b>837,500</b>
<b>Other Production Projects</b>											
LPE9859 PCM NERC Compliance	280,712	287,730	294,923	302,296	309,853	317,599	325,539	333,677	342,019	352,280	362,848
CMP4105 PCM Engineering Capital Tool Replacement (MBFA)	12,500	12,500	12,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000	25,000
CPP6501 PCM Maintenance Tools (MBFA)	75,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	90,000
CPP6506 PCM Lab Test Equipment (MBFA)	15,000		75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CPP6509 PCM Plant A/C and Air Handler Contingency	75,000	30,000	32,500	35,000	37,500	40,000	42,500	45,000	47,500	50,000	75,000
CPP6529 PCM Industrial Coatings Plan	50,000		50,000	150,000	150,000	50,000	50,000	50,000	50,000	50,000	150,000
CPP7219 COL R&R Capital Resources	631,372	678,000	600,000	600,000	600,000	612,000	624,240	636,725	636,725	649,459	649,459
CPP6543 PCM Plant Transportation (MBFA)	10,000	20,000	10,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	25,000
LPE9865 COL 16" Gas Line Relocation - SR33 Widening	250,000										
CPP6550 COL Site Improvements (post U3, move main gate)	224,926				500,000		500,000	500,000	500,000	500,000	
FY26 CMP7301 ME Major Outage Work				39,327	183,527	40,916	412,000	400,000	400,000	150,000	150,000
FY31 CMP7302 ME Catalyst									500,000	500,000	
FY29 CMP7303 ME Air Compressor Eompressor Overhaul								50,000	50,000		
FY28 CMP7304 ME Controls Upgrade											750,000
FY25 LPP7305 MAN LTMA			1,040,000	1,060,800	1,082,016	1,103,656	1,125,730	1,148,244	1,171,209	1,194,633	1,218,526
CPP6557 PCM INDUSTRIAL MOBILE EQUIPMENT (MBFA)	250,000			125,000	90,000						500,000

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FY24 CMP6559 PCM PROTECTIVE RELAY HMI TO MONITOR		75,000	75,000								
<b>Total</b>	<b>1,874,510</b>	<b>1,168,230</b>	<b>2,254,923</b>	<b>2,488,423</b>	<b>3,128,896</b>	<b>2,340,171</b>	<b>3,256,009</b>	<b>3,339,646</b>	<b>3,873,453</b>	<b>3,622,372</b>	<b>4,070,833</b>
<b>Transmission Lines</b>											
LDE8120 Hamilton to Dranefield 69 and 12 kv Lines				1,525,000	763,000						
LDE8151 New Indian Lakes To Galloway 69KV Line							500,000	500,000			
LDE8133 Northwest-West 69kV Ln - THP											300,000
FY26 CDE8134 Highland City-Eaton Park 69kV Ln - THP							700,000				
FY25 CDE8136 Southwest-West 69kV Ln - THP			833,165	500,000							
FY31 CDE8138 Southwest-Medulla 69kV Ln - THP									600,000	500,000	
FY29 CDS8144 County Line Rd S-Winston 69kV Ln-Winston Sub Equip							275,000				
FY29 CDE8146 Galloway-Sutton 69kV Ln							400,000				
CDE4010 Transmission Pole Repl (007)	120,000	120,000	121,800	123,627	125,481	127,364	129,274	131,213	133,181	135,179	137,207
CDE4045 Transmission Wood Poles Inspection/Retreatment	45,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
<b>Total</b>	<b>165,000</b>	<b>130,000</b>	<b>965,115</b>	<b>2,158,929</b>	<b>898,938</b>	<b>137,977</b>	<b>2,015,047</b>	<b>642,148</b>	<b>744,280</b>	<b>646,444</b>	<b>448,641</b>
<b>Distribution Lines</b>											
FY26 CDE8137 Larsen N314 Ln Upgrd						450,000					
CDE8138 Hemphill H384 Ln Upgrd						105,000					
FY31 CDE8139 Medulla M364 Line Upgrade - Part 2										250,000	
CDE8145 Southwest J374 Ln Upgrd - Part 1			50,000								
CDE8146 Southwest J374 Ln Upgrd - Part 2				75,000							
CDE8151 Medulla M384 and Christina CA334 Ln Upgrd			100,000								
FY26 CDE8153 West W374 Ln Upgrd				150,000							
FY25 CDE8154 Southwest J384 Ln Upgrd			75,000								
FY26 CDE8157 Winston T384 Ln Upgrd							285,000				
FY26 CDE8158 Winston T364 Ln Upgrd							50,000				
FY30 LDS8120 Christina Terminal for County Ln S								200,000	200,000	200,000	
FY27 CDE8128 Orangedale V354 New Circuit					260,000						
FY30 CDE8130 Orangedale V384 New Circuit								60,000			
FY30 County Line Rd S Circuits CL334, CL344, CL354								400,000	400,000	400,000	
FY26 CDE8132 Hamilton Circuits HA334, HA344, HA354		175,000									
CDE4001 Minor Improv/Reloc to Roads (007)	500,000	200,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000



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CDS4011 Capital Equipment Purchases (007) (	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CDE4003 Transformer Repl-OH Dist	100,000	100,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CDE4004 Transformer Repl-UG Dist (007)	150,000	120,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CDE4006 Dist System Eq Replace	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDE4007 Line Switch Installation	30,000	15,000	15,225	15,453	15,685	15,920	16,159	16,402	16,648	16,897	17,151
CDE4008 Padmount Switch Install (007)	250,000	500,000	507,500	515,112	522,839	530,682	538,642	546,722	554,922	563,246	571,695
CDE4011 Distribution Pole Repl	2,700,000	2,800,000	1,700,000	1,700,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
CDE4020 Roadway Lighting Installations	500,000	500,000	507,500	515,112	522,839	530,682	538,642	546,722	554,922	563,246	571,695
CDE4030 City Facilities Lighting Installations	15,000	15,000	15,225	15,453	15,685	15,920	16,159	16,402	16,648	16,897	17,151
CDE4040 Private Area Lighting Installation	500,000	500,000	507,500	515,112	522,839	530,682	538,642	546,722	554,922	563,246	571,695
CDE4045 Distribution Wood Poles Inspection/Retreatment	700,000	700,000	710,500	721,157	731,975	742,954	754,099	765,410	776,891	788,545	800,373
CDE4232 Capacitor Station Installation	80,000	100,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CDE4500 Subdiv & Comm Development (007)	1,700,000	700,000	710,500	721,157	731,975	742,954	754,099	765,410	776,891	788,545	800,373
CDE4502 New OH Residential Svc	50,000	50,000	50,750	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,169
CDE4503 New UG Residential Svc	125,000	125,000	126,875	128,778	130,710	132,670	134,661	136,680	138,731	140,812	142,924
CDE4504 Upgr OH Residential Svc (007)	10,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
CDE4505 Upgr UG Residential Svc	10,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
CDE4506 OH Line Extensions (007)	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDE4507 UG Line Extensions (007)	25,000	25,000	25,375	25,756	26,142	26,534	26,932	27,336	27,746	28,162	28,585
CDE4508 OH New Comm Svc GS	30,000	30,000	30,450	30,907	31,370	31,841	32,319	32,803	33,295	33,795	34,302
CDE4509 UG New Comm Svc GS	100,000	100,000	101,500	103,022	104,568	106,136	107,728	109,344	110,984	112,649	114,339
CDE4510 OH Upgr Comm Svc	10,000	10,000	10,150	10,302	10,457	10,614	10,773	10,934	11,098	11,265	11,434
CDE4511 UG Upgr Comm Svc	90,000	70,000	71,050	72,116	73,197	74,295	75,410	76,541	77,689	78,854	80,037
CDE4512 OH New Comm Svc GSD	74,000	50,000	50,750	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,169
CDE4513 UG New Comm Svc GSD	100,000	100,000	101,500	103,022	104,568	106,136	107,728	109,344	110,984	112,649	114,339
CDE4515 UG New Comm Svc GSLD	200,000	200,000	203,000	206,045	209,136	212,273	215,457	218,689	221,969	225,299	228,678
CDE6251 Reliability-Recloser Installation	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
CDE6260 Fault Indicator Installation	3,000		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
CDE6268 General Reliability Improvements	600,000	525,533	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
CDE6340 Minor Line Extensions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
CDE5125 URD Cable Replacement	25,000	25,000	25,375	25,756	26,142	26,534	26,932	27,336	27,746	28,162	28,585
FY24 CDE4143 Dranefield D374 Ln Upgrd		135,000									

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CDE8133 Downtown Overhead to Underground Conversion	500,000	50,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
FY28 CDE5140 Dranefield D364 Line Upgrade						250,000					
FY25 CDE5141 Galloway G384 Line Upgrade			250,000								
FY27 CDE5142 Palmetto A334 Line Upgrade					150,000						
FY25 CDE4153 Grove E354 Line Upgrade			84,000								
FY23 CDE4155 Winston T374 Line Upgrade	275,000										
FY25 CDE8223 Orangedale V334 Line Upgrade Part 2			253,000								
FY26 CDE4169 Northwest K344 Line Upgrade				300,000							
FY26 CDE8156 Medulla M344 Ln Upgrd				25,000							
FY25 Orangedale V344 Line upgrade			250,000								
FY26 Palmetto A364 and West W384 Line Upgrade				165,000							
FY27 Christina CA344 line upgrade					160,000						
FY27 Gibsonia B354 and Hemphill H364 Line Upgrade					12,000						
FY27 Combee Road C354 line and switch upgrades					50,000						
FY28 Southwest J364/Medulla M354 Line Upgrade						90,000					
CDE8163 Recloser Installation - FEMA Mitigation			1,500,000								
CDE4200 OH Reliability Improvement	100,000										
CDE4300 Underground Reliability Improvement Project	150,000										
FY23 CDE8165 HIGHLAND CITY L334 LINE UPGRADE	150,000										
FY26 CDE8143 Sutton S354 Ln Upgrd				175,000							
<b>Total</b>	<b>9,962,000</b>	<b>8,050,533</b>	<b>8,771,175</b>	<b>7,156,193</b>	<b>6,856,066</b>	<b>7,177,806</b>	<b>6,677,429</b>	<b>7,062,945</b>	<b>7,064,369</b>	<b>7,376,715</b>	<b>6,589,995</b>
<b>Transmission Substations</b>											
FY29 CDS8139 Galloway-Sutton 69kV Ln-Galloway Sub Equip							27,000				
FY29 CDS8140 Galloway-Sutton 69kV Ln-Sutton Sub Equip							27,000				
FY29 CDS8141 Generic 230/69kV Substation											2,000,000
CDS6085 Various Transmission Breaker Replacements	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<b>Total</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>154,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>2,100,000</b>
<b>Distribution Substations</b>											
FY30 CDS8113 FY18 Grove Sub Upgrade (Add 2nd Transformer)								1,750,000			
FY26 CDS8118 Indian Lakes Capacitor Bank Addition											25,000

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FY26 CDS8121 Interstate 12kV Feeders for TX #2					500,000						
CDS8124 Interstate Sub Upgrade (Add 2nd Transformer)				1,750,000							
CDS4122 Substations Animal Protection	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDS4222 Battery Bank Replacement	30,000	30,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
CDS4226 Substation Intergration	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CDS6346 Various Distribution Breaker Replacement	120,000	120,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
FY24 CDS4139 PURCHASE TRACTOR (TRUCK) FOR OIL TANKER		450,000									
FY24 CDS4142 PURCHASE OIL TANKER FOR SUBSTATION		200,000									
CDS5126 12KV Switch Replacement	5,000	5,000	5,075	5,151	5,228	5,307	5,386	5,467	5,549	5,632	5,717
CDS6036 Sub. Trans Power Transformer Equip.	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
DCS6036 Sub. Dist. Power Transformer Equip.	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
FY24 CDS4842 AUTOTRANSFORMER DGA MONITORS (TENOROC/MCINTOSH/EATON PARK		60,000									
FY26 Orangedale New Circuit V384 substation equipment				100,000							
FY27 Orangedale Transformer #1 Upgrade					850,000						
FY28 Sutton Transformer #2 Upgrade						850,000					
LDS8025 Hamilton Substation	100,000										
FY23 CDS8038 OMICRON TESTER FOR RELAY SHOP	80,000										
FY23 CDS8166 ORANGEDALE BUS 1 UPGRADE	150,000										
FY24 CDS4230 SF6 TESTER (PORTABLE TEST EQUIPMENT)		65,000									
FY24 CDS4224 GE TRANSPORT DISSOLVED GAS ANALYZER (DGA) (PORTABLE TEST		66,000									
FY24 LDS8114 West Transformer 2 Upgrade		1,500,000									
<b>Total</b>	<b>765,000</b>	<b>2,776,000</b>	<b>385,150</b>	<b>2,235,302</b>	<b>1,735,457</b>	<b>1,235,614</b>	<b>385,773</b>	<b>2,135,934</b>	<b>386,098</b>	<b>386,265</b>	<b>411,434</b>
<b>Other Delivery Projects</b>											
LDE8281 Hamilton - Winston 69kv line				50,000	1,900,000						
FY24 CDC4032 SYSTEM CONTROL DESK REPLACEMENT		50,000									
CDG4003 Engineering Project Support			5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
CDP4006 Purchs New Electric Meters	372,727	471,322	387,786	395,541	403,452	411,521	419,752	428,147	436,710	445,444	454,064
CDG6138 R&R Capital Project Resources	7,389,959	7,639,031	7,591,914	7,895,590	8,211,414	8,539,870	8,881,465	9,236,724	9,606,193	9,990,440	10,390,058
CDG4005 Tool & Safety Equip-Capital (MBFA) (007)	90,000	65,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
CDO4128 Pole Yard Improvements	20,000	30,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
CEE6224 Distribution System Audit						750,000					

**Lakeland Electric  
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	FY23 Original Budget	FY24 Proposed Budget	FY25 Proposed Budget	FY26 Proposed Budget	FY27 Proposed Budget	FY28 Proposed Budget	FY29 Proposed Budget	FY30 Proposed Budget	FY31 Proposed Budget	FY32 Proposed Budget	FY33 Proposed Budget
CDP5124 Radio Communication to Reclosers	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
CDE4235 Distribution Automation	200,000		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CDP5034 SI Installed Inventory/Replacement	50,000	50,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CDP5035 Dell SecureWorks IDS/IPS						320,000		320,000	320,000	320,000	
CDP5134 RTU Power Supply Upgrade/Redundancy	15,000	15,000									
CDE4043 Designer Upgrade & Implementation	520,000										
MGM4857 SmartGrid Tower Project	203,446										
CDP4006 PURCHASE NEW ELECTRIC METERS	266,438	299,759	293,747	308,435	323,856	340,049	357,052	374,904	393,650	413,332	465,026
<b>Total</b>	<b>9,147,570</b>	<b>8,640,112</b>	<b>8,398,447</b>	<b>8,774,566</b>	<b>10,963,722</b>	<b>10,486,441</b>	<b>9,783,269</b>	<b>10,484,775</b>	<b>10,881,552</b>	<b>11,294,216</b>	<b>11,434,148</b>
<b>Miscellaneous Projects</b>											
FY24 CSG5146 EMERGING TECHNOLOGY CAPITAL IMPROVEMENT		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
FY23 CFM5730 SUBSTATION ROOFS	15,000	15,750	16,538	17,364	18,233	19,144	20,101	21,107	22,162	23,270	24,433
FY23 CFM5729 SOLAR TREE MEMORIAL ART PROJECT	150,000										
CCS5013 Capital Project Resources	53,969	54,146	78,797	55,190	56,570	80,767	57,984	59,434	82,786	61,217	62,441
CDS4123 Substations Fence Replacement & Upgrds	50,000	50,000	50,750	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,169
CDS4124 Substations Grid Rock Addition	50,000	50,000	50,750	51,511	52,284	53,068	53,864	54,672	55,492	56,325	57,169
FY23 CDP3915 METERSHOP TOOLS AND EQUIPMENT	55,000	55,000	55,000								
CGM8888 Rate Case Study		125,000		125,000			125,000				
MDM9921 Oracle Utilities MSCS Upgrade and Replacement of Lodestar	135,320	141,733									
FY23 CCS5014 DISASTER RECOVERY	46,583										
FY23 CFM1814 TOWN CENTER REMODEL	50,000										
CDA5096 CROW Water Projects Easements	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
<b>Total</b>	<b>550,872</b>	<b>536,629</b>	<b>296,835</b>	<b>345,577</b>	<b>224,371</b>	<b>251,047</b>	<b>355,813</b>	<b>234,885</b>	<b>260,932</b>	<b>242,136</b>	<b>246,213</b>
<b>Building Improvements</b>											
CTR5704 ADA Building Modifications	300,000	1,200,000									
CMP5014 LE-Security Enhancement	275,953	282,852	289,923	297,171	304,600	312,215	320,020	328,021	336,222	346,309	356,698
CFM4309 LE Roof Improvements	175,000										
CFM4651 Security Systems for E&W Building (007)	27,596	28,286	28,993	29,718	30,461	31,223	32,004	32,804	33,624	34,633	35,672
CTS5720 Furniture Requirements - Capital (MBFA)	10,200	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902

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CFM4306 Admin Building Capital Improvement	69,181	159,365	165,612	168,924	172,303	175,749	179,264	182,849	186,506	190,236	194,041
CFM5712 Major Equipment Purch (MBFA)	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,095	6,217
CTS4307 T&D Building Capital Improvements	51,000	52,020	53,060	54,122	55,204	56,308	57,434	458,583	59,755	60,950	62,169
CFM5707 HVAC System Upgrades (Substations) - Replace Project 315707	5,000		5,000		5,000		5,000		5,000	5,000	5,000
CFM5713 Admin Building Space Study & Modifications		400,000									
FY24 CFM5717 LE Admin Building & Garage - Seal Concrete		40,000	450,000								
CFM5718 Chiller Coil Replacement						1,000,000					
FY27 CFM5719 Storm Vault Media Replacement					35,000						
FY27 CFM5721 Fire Alarm System Replacement					250,000						
CFM5725 Parker Street Remodel (Meter Services)	100,000										
<b>Total</b>	<b>1,019,030</b>	<b>2,187,725</b>	<b>1,018,294</b>	<b>576,155</b>	<b>879,313</b>	<b>1,602,775</b>	<b>621,547</b>	<b>1,030,639</b>	<b>650,056</b>	<b>666,656</b>	<b>683,699</b>
<b>Technology Improvements</b>											
CCS4125 Web/eCommerce Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
CDC6284 SCADA/EMS Upgrade	60,000	418,000		1,700,000							
CDC6396 NERC CIP Compliance-Cybe Sec Needs for EMS Sys	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
CTC5111 Fiber Services Connections	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550	25,550
CCS4114 UMS Upgrade			150,000	300,000		150,000			300,000		
CFM5723 Electric Fleet Infrastructure - LE Admin Garage	40,000	3,000									
<b>Total</b>	<b>250,550</b>	<b>571,550</b>	<b>300,550</b>	<b>2,150,550</b>	<b>150,550</b>	<b>300,550</b>	<b>150,550</b>	<b>150,550</b>	<b>450,550</b>	<b>150,550</b>	<b>150,550</b>
<b>TOTAL CAPITAL IMPROVEMENT PLAN</b>	<b>44,564,398</b>	<b>44,858,279</b>	<b>42,560,489</b>	<b>51,168,168</b>	<b>47,959,241</b>	<b>50,882,100</b>	<b>44,856,704</b>	<b>48,288,045</b>	<b>45,576,599</b>	<b>46,405,939</b>	<b>48,771,477</b>